



# THE BOARD of SUPERVISORS

## First District



**Gloria  
Molina**

## Second District



**Yvonne  
B. Burke**

## Third District



**Zev  
Yaroslavsky**

## Fourth District



**Don  
Knabe**

## Fifth District



**Michael D.  
Antonovich**

**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**



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1 [ GAVEL ]

2

3 **SUP. KNABE, CHAIR:** I'D LIKE TO CALL THE MEETING TO ORDER,  
4 PLEASE. IF EVERYONE WOULD PLEASE RISE. WE WILL BE LED IN OUR  
5 INVOCATION BY BISHOP HENRY HEARNS, SENIOR PASTOR, FIRST  
6 MISSIONARY BAPTIST CHURCH IN LITTLE ROCK, FOLLOWED BY THE  
7 PLEDGE OF ALLEGIANCE, WHICH WILL BE LED BY AL PACHECO,  
8 MEMBERSHIP AND FINANCE DIRECTOR, WILMINGTON POST NUMBER 287,  
9 THE AMERICAN LEGION. BISHOP HEARNS.

10

11 **BISHOP HENRY W. HEARNS:** MR. CHAIRMAN AND TO ALL OF THE BOARD,  
12 I AM HONORED TO HAVE THE OPPORTUNITY TO PRAY TODAY. AND, IN  
13 ORDER TO TRY TO STAY INBOUND ON TIME AND ALSO WITH THE  
14 CRITICALITY OF THE WORDS, I HAVE WRITTEN A LETTER THAT THE  
15 LORD HAS GIVEN ME. LET ME SHARE THAT WITH YOU. THIS IS THE DAY  
16 THAT THE LORD HAS MADE, AND I WILL REJOICE AND BE GLAD IN IT.  
17 I PRAISE YOUR NAME NOW AND FOREVER, FOR THERE IS NO OTHER GOD  
18 LIKE YOU WHO SPOKE THE UNIVERSE INTO BEING AND CREATED US TO  
19 OVERSEE IT. YOU ARE AN AWESOME GOD. FATHER, IN OUR ATTEMPT TO  
20 OVERSEE THE PLANET THAT YOU HAVE GIVEN US, SOMETIMES WE BECOME  
21 SELFISH AND FAIL TO DO GOOD, BUT I PRAY FOR YOUR FORGIVENESS  
22 FOR THAT, THAT WE WOULD GAIN WISDOM TO DO GOOD FOR OTHERS AND  
23 THEN FOR OURSELVES. LORD, THE BEAUTIFUL COUNTY OF LOS ANGELES,  
24 CONSISTING OF APPROXIMATELY 10 MILLION PEOPLE, IS UNDER THE  
25 WATCHFUL CARE OF THOSE THAT YOU HAVE PLACED OVER IT, THESE





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1 FIVE BEAUTIFUL PEOPLE. THERE'S SOME KIND OF AN ATTEMPT  
2 ATTEMPT, AND I PRAY FOR THIS WISDOM AND THE FORTITUDE FOR  
3 THESE FIVE BEAUTIFUL PEOPLE THAT THEY WILL DO THE THINGS THAT  
4 YOU WOULD HAVE THEM DO IN A WAY THAT YOU WOULD HAVE THEM TO DO  
5 IT. I PRAY THAT EVERY DECISION THAT THEY MAKE WILL SOMEHOW  
6 BRING GLORY AND HONOR TO YOU. NOW, AS OUR FLAG FLIES,  
7 SUSTAINED BY THE BLOOD OF MANY AMERICANS, LORD, LET US NEVER  
8 FORGET THAT YOU HAVE ALLOWED THIS COUNTRY TO BE FREE. IT WAS  
9 NOT US; IT WAS YOU. OH GOD, WE THANK YOU AND WE CLOSE THIS  
10 PRAYER IN THE GREAT NAME OF GOD WHO IS ABOVE US ALL, AND TO  
11 HIM WE PRAY. AMEN AND AMEN.

12

13 **ALFREDO PACHECO:** PLACE YOUR RIGHT HAND OVER YOUR HEART AND  
14 JOIN ME IN THE PLEDGE OF ALLEGIANCE. READY. BEGIN. [ PLEDGE OF  
15 ALLEGIANCE ]

16

17 **ALFREDO PACHECO:** THANK YOU.

18

19 **SUP. KNABE, CHAIR:** MIKE?

20

21 **SUP. ANTONOVICH:** MR. CHAIRMAN, MEMBERS, ONCE AGAIN IT'S A  
22 PLEASURE TO WELCOME BISHOP HENRY HEARNS WHO IS A MEMBER OF  
23 THE-- ALSO A VICE-MAYOR OF THE CITY OF LANCASTER IN THE  
24 ANTELOPE VALLEY. HE'S AN ARMY VETERAN SERVING DURING KOREA AND  
25 HOLDS A BACHELOR OF SCIENCE DEGREE BOTH IN AGRICULTURAL AND



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1 CIVIL ENGINEERING FROM TENNESSEE STATE UNIVERSITY AND HIS  
2 MASTER'S DEGREE IN ENVIRONMENTAL ENGINEERING FROM THE  
3 UNIVERSITY OF SOUTHERN CALIFORNIA. IN 1965, HE WAS SELECTED AS  
4 PASTOR OF THE FIRST MISSIONARY BAPTIST CHURCH AND HE IS THE  
5 FOUNDER OF THE HENRY HEARNS CHARTER SCHOOL OF ACADEMIC  
6 EXCELLENCE. HE'S ACTIVELY INVOLVED IN BOTH CIVIC AND COMMUNITY  
7 AFFAIRS AND HE WAS REELECTED TO HIS FOURTH TERM AS A MEMBER OF  
8 THE LANCASTER CITY COUNCIL, WHERE HE HAD SERVED AS MAYOR IN  
9 '91/'92. AND, SINCE THEN, HE HAS BEEN THE VICE-MAYOR OF BLACK  
10 INFANT HEALTH AGENCY, A NONPROFIT ORGANIZATION TO DECREASE  
11 BLACK INFANT MORTALITY AND ASSIST BLACK MOTHERS OR THOSE WHO  
12 ARE EXPECTING. HE IS SERVING AS THE CHAIRMAN OF THE ANTELOPE  
13 VALLEY TRANSIT AUTHORITY AND ON THE AIR QUALITY MANAGEMENT  
14 DISTRICT. HE IS THE FATHER OF SIX CHILDREN AND THREE  
15 GRANDCHILDREN. HE'S BEEN A GOOD FRIEND OF MINE OVER THE YEARS  
16 AND RUMOR HAS IT HE WILL BE THE NEXT MAYOR OF LANCASTER WHEN  
17 THEY HAVE THEIR ELECTION IN, WHAT, TWO YEARS? SO, HENRY, THANK  
18 YOU FOR COMING DOWN ONCE AGAIN AND SHARING A WORD OF PRAISE. [  
19 APPLAUSE ]

20  
21 **SUP. KNABE, CHAIR:** MY COLLEAGUES, TO ALL OF YOU, LADIES AND  
22 GENTLEMEN, IT'S MY PLEASURE TO PRESENT A CERTIFICATE OF  
23 APPRECIATION TO A VERY GOOD FRIEND, MR. AL PACHECO, A LIFELONG  
24 RESIDENT OF WILMINGTON AND CURRENTLY SERVES AS MEMBERSHIP AND  
25 FINANCE DIRECTOR FOR AMERICAN LEGION POST NUMBER 287 IN



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1 WILMINGTON. AL ALSO SERVES THE WILMINGTON COMMUNITY AS A  
2 MEMBER OF THE WILMINGTON CEMETERY DISTRICT BOARD OF DIRECTORS.  
3 HE SERVED AS A PRIVATE FIRST CLASS IN 159TH TRANSPORTATION  
4 COMPANY OF THE UNITED STATES ARMY DURING THE KOREAN WAR. SOME  
5 OF THE COMMENDATIONS AND DECORATIONS THAT AL RECEIVED DURING  
6 HIS YEARS OF SERVICE INCLUDE THE PRESIDENTIAL UNIT CITATION  
7 MEDAL, THE ARMY GOOD CONDUCT MEDAL, THE NATIONAL DEFENSE  
8 SERVICE MEDAL, THE KOREAN SERVICE MEDAL AND THE UNITED NATIONS  
9 SERVICE MEDAL. AL IS A RETIRED POLICE OFFICER FROM THE LOS  
10 ANGELES POLICE DEPARTMENT. HE'S A GRADUATE OF BENNING HIGH  
11 SCHOOL IN WILMINGTON AND A GRADUATE OF CAL STATE UNIVERSITY IN  
12 CARSON. AL AND HIS FAMILY, A VERY LARGE FAMILY, I MIGHT ADD,  
13 AND VERY DISTINGUISHED FAMILY, ARE ALL WILMINGTON RESIDENTS.  
14 HIS BROTHER, HENRY, WAS A VIETNAM VETERAN WHO IS CURRENTLY  
15 SERVING AS COMMANDER OF THE AMERICAN LEGION POST 287 IN  
16 WILMINGTON. HIS BROTHER, DAVID, SERVED IN THE 82ND AIRBORNE  
17 DURING THE KOREAN CONFLICT AND HIS BROTHER, SAUL, SERVED IN  
18 THE 182ND AIRBORNE DURING THE CUBAN BLOCKADE. SO-- THE CUBAN  
19 MISSILE CRISIS. SO HE AND HIS FAMILY HAVE BEEN VERY SUPPORTIVE  
20 OF AMERICA IN TAKING FOUR BROTHERS THERE SO, AL, WE WANT TO  
21 THANK YOU FOR TAKING THE TIME TO COME DOWN AND LEAD US IN THE  
22 PLEDGE AND, TO YOU AND YOUR FAMILY, ONCE AGAIN, A HEARTFELT  
23 THANKS. [ APPLAUSE ]  
24  
25 **SUP. KNABE, CHAIR:** WE'LL DO THE AGENDA.



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1

2 **CLERK VARONA-LUKENS:** THANK YOU, MR. CHAIRMAN, MEMBERS OF THE  
3 BOARD. WE'LL BEGIN ON PAGE 7. AGENDA FOR THE MEETING OF THE  
4 SANITATION DISTRICT NUMBERS 27 AND 35, ITEMS ONE THROUGH  
5 THREE.

6

7 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR BURKE, THE CHAIR WILL  
8 SECOND. WITHOUT OBJECTION, SO ORDERED.

9

10 **SUP. MOLINA:** I HAVE TO OBJECT TO ALL THE ITEMS.

11

12 **SUP. KNABE, CHAIR:** A "NO" VOTE ON ITEMS 1 THROUGH 3 FROM  
13 SUPERVISOR MOLINA.

14

15 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE COMMUNITY  
16 DEVELOPMENT COMMISSION ITEMS 1-D THROUGH 4-D. ON ITEM 2-D,  
17 HOLD FOR A MEMBER OF THE PUBLIC.

18

19 **SUP. KNABE, CHAIR:** ON THE REMAINDER, MOVED BY SUPERVISOR  
20 MOLINA, SECONDED BY SUPERVISOR ANTONOVICH. WITHOUT OBJECTION,  
21 SO ORDERED.

22

23 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE HOUSING  
24 AUTHORITY. ON ITEM 1-P, HOLD FOR A MEMBER OF THE PUBLIC.

25





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1    **SUP. KNABE, CHAIR:** YOU MEAN 1-H?

2

3    **CLERK VARONA-LUKENS:** I'M SORRY, 1-H. AGENDA FOR THE MEETING OF  
4    THE REGIONAL PARK AND OPEN SPACE DISTRICT, ITEM 1-P.

5

6    **SUP. KNABE, CHAIR:** MOVED BY THE CHAIR, SECONDED BY SUPERVISOR  
7    BURKE. WITHOUT OBJECTION, SO ORDERED.

8

9    **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 20,  
10    I HAVE THE FOLLOWING REQUEST. ITEM NUMBER 2 INCLUDES REVISION  
11    AND SUPERVISOR ANTONOVICH'S AMENDMENT AS NOTED ON THE GREEN  
12    SHEET, AND ALSO WE'LL HOLD ITEM 2 FOR SUPERVISOR ANTONOVICH.

13

14    **SUP. ANTONOVICH:** COUNCILMAN PARKS IS GOING TO COME OVER AND  
15    WANTS TO ADDRESS THAT, OR WE COULD APPROVE IT AND COUNCILMAN  
16    PARKS COULD TALK AFTERWARDS. IT DOESN'T MATTER.

17

18    **SUP. KNABE, CHAIR:** IT'S UP TO YOU. I MEAN, WE CAN...

19

20    **SUP. ANTONOVICH:** WE CAN APPROVE IT AND HAVE BERNIE, YOU KNOW,  
21    GIVE US A COMMENT.

22

23    **SUP. KNABE, CHAIR:** ALL RIGHT.

24



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1 **CLERK VARONA-LUKENS:** ALL RIGHT. ON ITEM NUMBER 7, THAT  
2 INCLUDES REVISIONS AS NOTED ON THE GREEN SHEET. ON ITEM NUMBER  
3 12, HOLD FOR A MEMBER OF THE PUBLIC. ON ITEM NUMBER 17, HOLD  
4 FOR SUPERVISOR ANTONOVICH.

5

6 **SUP. KNABE, CHAIR:** I HAVE A "NO" VOTE ON THAT. RECORD ME A  
7 "NO" VOTE. HOLD IT.

8

9 **CLERK VARONA-LUKENS:** OKAY. SO WE'LL HOLD IT.

10

11 **SUP. KNABE, CHAIR:** OKAY.

12

13 **CLERK VARONA-LUKENS:** AND THAT'S IT.

14

15 **SUP. KNABE, CHAIR:** OKAY. PARDON ME, WE WILL HOLD, THEN, 12 AND  
16 17. ON THE REMAINDER, MOVED BY SUPERVISOR BURKE, SECONDED BY  
17 SUPERVISOR ANTONOVICH. WITHOUT OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEMS 21 THROUGH  
20 25. WE'RE GOING TO HOLD NUMBER 21 FOR FIVE VOTES. ON ITEM  
21 NUMBER 25, HOLD FOR SUPERVISORS KNABE AND ANTONOVICH AND  
22 MEMBERS OF THE PUBLIC. THE REST ARE BEFORE YOU.

23



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1    **SUP. KNABE, CHAIR:** OKAY. ON THE REMAINDER, MOVED BY SUPERVISOR  
2    MOLINA, SECONDED BY SUPERVISOR BURKE. WITHOUT OBJECTION, SO  
3    ORDERED.

4

5    **CLERK VARONA-LUKENS:** CHILDREN AND FAMILY SERVICES. ON ITEM 26,  
6    THE DIRECTOR REQUESTS A ONE-WEEK CONTINUANCE.

7

8    **SUP. KNABE, CHAIR:** SO ORDERED.

9

10   **CLERK VARONA-LUKENS:** COMMUNITY DEVELOPMENT COMMISSION, ITEMS  
11   27 THROUGH 29. ON 27, HOLD FOR A MEMBER OF THE PUBLIC. AND 28  
12   AND 29 ARE BEFORE YOU.

13

14   **SUP. KNABE, CHAIR:** ON THE REMAINDER, MOVED BY THE CHAIR,  
15   SECONDED BY SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

16

17   **CLERK VARONA-LUKENS:** COMMUNITY AND SENIOR SERVICES, ITEM 30.

18

19   **SUP. KNABE, CHAIR:** MOVED BY THE CHAIR, SECONDED BY SUPERVISOR  
20   ANTONOVICH. WITHOUT OBJECTION, SO ORDERED.

21

22   **CLERK VARONA-LUKENS:** COUNTY COUNSEL. ON ITEM 31, AS NOTED ON  
23   THE GREEN SHEET, SUPERVISOR ANTONOVICH REQUESTS THE ITEM BE  
24   TAKEN OFF CALENDAR.

25



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1    **SUP. KNABE, CHAIR:** SO ORDERED.

2

3    **CLERK VARONA-LUKENS:** DISTRICT ATTORNEY, ITEM 32.

4

5    **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, THE CHAIR  
6    WILL SECOND. WITHOUT OBJECTION, SO ORDERED.

7

8    **CLERK VARONA-LUKENS:** FIRE DEPARTMENT, ITEM 33 AND 34. ON 33,  
9    HOLD FOR SUPERVISORS YAROSLAVSKY AND KNABE AND MEMBERS OF THE  
10    PUBLIC. ITEM 34 IS BEFORE YOU.

11

12    **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
13    SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED.

14

15    **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEMS 35 THROUGH 42. ON  
16    ITEM NUMBER 36, HOLD FOR SUPERVISORS ANTONOVICH AND SUPERVISOR  
17    KNABE.

18

19    **SUP. KNABE, CHAIR:** ON THE REMAINDER, MOVED BY SUPERVISOR  
20    BURKE, SECONDED BY SUPERVISOR MOLINA. WITHOUT OBJECTION, SO  
21    ORDERED.

22

23    **CLERK VARONA-LUKENS:** HUMAN RESOURCES, ITEMS 43 AND 44.

24



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1   **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
2   SUPERVISOR ANTONOVICH. WITHOUT OBJECTION, SO ORDERED.

3

4   **CLERK VARONA-LUKENS:** MENTAL HEALTH, ITEM 45.

5

6   **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
7   SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED.

8

9   **CLERK VARONA-LUKENS:** PUBLIC LIBRARY, 46.

10

11   **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR BURKE, THE CHAIR WILL  
12   SECOND. WITHOUT OBJECTION, SO ORDERED.

13

14   **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 47 THROUGH 55. ON  
15   ITEM NUMBER 48, SUPERVISOR YAROSLAVSKY REQUESTS A ONE-WEEK  
16   CONTINUANCE.

17

18   **SUP. KNABE, CHAIR:** SO ORDERED.

19

20   **CLERK VARONA-LUKENS:** THE REST ARE BEFORE YOU.

21

22   **SUP. KNABE, CHAIR:** ON THE REMAINDER THE CHAIR WILL MOVE,  
23   SECONDED BY SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED.

24





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1 **CLERK VARONA-LUKENS:** REGISTRAR-RECORDER/COUNTY CLERK, ITEMS 56  
2 AND 57. ON ITEM 56, HOLD FOR A MEMBER OF THE PUBLIC. ITEM 57  
3 IS BEFORE YOU.

4

5 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED  
6 BY SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

7

8 **CLERK VARONA-LUKENS:** SHERIFF, ITEMS 58 THROUGH 60.

9

10 **SUP. KNABE, CHAIR:** THE CHAIR WILL MOVE IT. SECONDED BY  
11 SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

12

13 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATION, ITEM 61.

14

15 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
16 SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

17

18 **CLERK VARONA-LUKENS:** ORDINANCES FOR INTRODUCTION, ITEMS 62  
19 THROUGH 65, AND I'LL READ THE SHORT TITLE INTO THE RECORD. ON  
20 ITEM 62, SUPERVISOR YAROSLAVSKY REQUESTS A ONE-WEEK  
21 CONTINUANCE.

22

23 **SUP. KNABE, CHAIR:** SO ORDERED.

24



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1   **CLERK VARONA-LUKENS:** ITEM 63, AN ORDINANCE AMENDING TITLE 6,  
2   SALARIES, OF THE LOS ANGELES COUNTY CODE TO REFLECT THE  
3   ADDITION OF NEW CLASSES IN THE UNCLASSIFIED SERVICE, THE  
4   DELETION OF NON-REPRESENTED CLASSES, THE TITLE CHANGE FOR NON-  
5   REPRESENTED CLASS AND THE ADDITION, DELETION, AND/OR CHANGING  
6   OF CERTAIN CLASSIFICATIONS AND NUMBERS OF ORDINANCE POSITIONS  
7   IN VARIOUS DEPARTMENTS AS A RESULT OF THE BUDGET PROCESS FOR  
8   FISCAL YEAR 2004/2005. 64, AN ORDINANCE AMENDING TITLE 6,  
9   SALARIES, OF THE LOS ANGELES COUNTY CODE RELATING TO THE  
10   DELETION, ADDITION AND/OR CHANGING OF CERTAIN CLASSIFICATIONS  
11   AND NUMBER OF ORDINANCE POSITIONS IN VARIOUS DEPARTMENTS TO  
12   IMPLEMENT THE RESULTS OF CLASSIFICATION STUDIES TO AMEND THE  
13   LISTING OF CLASSES IN THE OFFICE OF PUBLIC SAFETY ELIGIBLE TO  
14   RECEIVE POST-BONUS AND MAKE TECHNICAL CORRECTIONS. 65, AN  
15   ORDINANCE AMENDING TITLE 11, HEALTH AND SAFETY OF THE LOS  
16   ANGELES COUNTY CODE RELATING TO NUISANCE ABATEMENT AND THE  
17   BREEDING OF FLIES AND MOSQUITOES, FLIES AND MOSQUITOES.

18

19   **SUP. KNABE, CHAIR:** YOU CAN'T SPIT OUT THAT, "BREEDING  
20   MOSQUITOES"? [ LIGHT LAUGHTER ]

21

22   **CLERK VARONA-LUKENS:** THOSE ITEMS ARE BEFORE YOU.

23

24   **SUP. KNABE, CHAIR:** OKAY. ALL RIGHT. SO ITEM 62 WILL BE  
25   CONTINUED FOR A WEEK. ON THE REMAINDER, MOVED BY SUPERVISOR



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1 YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. WITHOUT OBJECTION,  
2 SO ORDERED.

3

4 **CLERK VARONA-LUKENS:** ORDINANCES FOR ADOPTION, ITEM 68-- 66  
5 THROUGH 68. ON ITEM 68, AS NOTED ON THE GREEN SHEET,  
6 SUPERVISOR ANTONOVICH REQUESTS THE ITEM BE TAKEN OFF CALENDAR.

7

8 **SUP. KNABE, CHAIR:** SO ORDERED.

9

10 **CLERK VARONA-LUKENS:** THE REST ARE BEFORE YOU.

11

12 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR MOLINA, SECONDED BY  
13 SUPERVISOR BURKE. WITHOUT OBJECTION, SO ORDERED.

14

15 **CLERK VARONA-LUKENS:** SEPARATE MATTER. ON ITEM 69, HOLD FOR A  
16 REPORT. MISCELLANEOUS ADDITIONS TO THE AGENDA REQUESTED BY  
17 BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE OFFICER, WHICH WERE  
18 POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING, AS  
19 INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ITEM 70-A.

20

21 **SUP. KNABE, CHAIR:** CHAIR WILL MOVE IT. SECONDED BY SUPERVISOR  
22 YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

23

24 **CLERK VARONA-LUKENS:** 70-B.

25



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1   **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
2   SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED.

3

4   **CLERK VARONA-LUKENS:** 70-C.

5

6   **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
7   SUPERVISOR YAROSLAVSKY. WITHOUT OBJECTION, SO ORDERED.

8

9   **CLERK VARONA-LUKENS:** AND MR. CHAIRMAN, WE HAVE FIVE BOARD  
10   MEMBERS HERE NOW, SO IF WE COULD GO BACK TO ITEM 21.

11

12   **SUP. KNABE, CHAIR:** ITEM 21, MOVED BY SUPERVISOR YAROSLAVSKY,  
13   SECONDED BY SUPERVISOR MOLINA. WITHOUT OBJECTION, SO ORDERED.

14

15   **CLERK VARONA-LUKENS:** AND THAT COMPLETES THE READING OF THE  
16   AGENDA. BOARD OF SUPERVISORS' SPECIAL ITEMS BEGINS WITH  
17   SUPERVISORIAL DISTRICT NUMBER FOUR.

18

19   **SUP. KNABE, CHAIR:** LADIES AND GENTLEMEN, TODAY, WE HAVE A VERY  
20   DISTINGUISHED HONOR. WE ARE WELCOMING THE NEW CONSUL-GENERAL  
21   OF AFGHANISTAN, THE HONORABLE ATTIQULLAH ATIFMAL, WHO HAS COME  
22   TO LOS ANGELES TO OPEN THE FIRST CONSULATE GENERAL OF THE NEW  
23   AFGHANISTAN GOVERNMENT. CONSUL-GENERAL ATIFMAL IS A NATIVE OF  
24   AFGHANISTAN. HE GRADUATED FROM THE UNIVERSITY OF KABUL WITH A  
25   DEGREE IN ENGLISH, WHERE HE LATER TAUGHT ENGLISH. HE ALSO



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1 ATTENDED THE INSTITUTE OF DIPLOMACY IN THE FOREIGN MINISTRY IN  
2 AFGHANISTAN. HE COMES TO LOS ANGELES AFTER SERVING AS CHIEF OF  
3 PROTOCOL FOR PRESIDENT KARZAI FOR THE LAST TWO YEARS. DURING  
4 THE YEARS OF THE TALIBAN GOVERNMENT, HE SPENT THREE YEARS  
5 LIVING IN PAKISTAN, FOLLOWED BY FOUR YEARS LIVING AND WORKING  
6 IN UZBEKISTAN AS DIRECTOR OF THE AFGHAN TRADE COMPANY. CONSUL-  
7 GENERAL ATIFMAL WAS SECOND SECRETARY IN THE AFGHAN EMBASSY IN  
8 PARIS FROM 1986 TO 1989. HE WAS ACCREDITED BY THE UNITED  
9 STATES DEPARTMENT OF STATE ON JULY 29TH OF THIS YEAR AS  
10 CONSUL-GENERAL OF AFGHANISTAN HERE IN LOS ANGELES COUNTY.  
11 JOINING HIM IN LOS ANGELES IS HIS WIFE, NAZRAN, AND THEIR FIVE  
12 CHILDREN WHO RANGE IN AGE FROM ONE TO 17. GOOD RANGE. CONSUL-  
13 GENERAL ATIFMAL, WE ARE ESPECIALLY PLEASED TO WELCOME YOU TO  
14 LOS ANGELES COUNTY. WE ARE EXTREMELY HONORED THAT AFGHANISTAN  
15 HAS CHOSEN LOS ANGELES COUNTY AS A LOCATION OF THE CONSULATE  
16 GENERAL. SO, ON BEHALF MYSELF AND MY COLLEAGUES, WE'D LIKE TO  
17 FORMALLY WELCOME YOU TO LOS ANGELES COUNTY. WE LOOK FORWARD TO  
18 WORKING WITH YOU AND YOUR GOVERNMENT AND WISH YOU THE VERY,  
19 VERY BEST. [ APPLAUSE ]

20

21 **CONSUL-GENERAL HONORABLE ATTIQULLAH ATIFMAL:** HIS EXCELLENCY,  
22 MR. CHAIRMAN, HONORABLE MEMBERS OF THE BOARD OF SUPERVISORS,  
23 LADIES AND GENTLEMEN, IT IS A GREAT HONOR AND PRIVILEGE FOR  
24 ME, AS THE FIRST CONSUL-GENERAL OF AFGHANISTAN IN LOS ANGELES,  
25 TO BE HERE AND ATTEND THE MEETING OF LOS ANGELES COUNTY BOARD





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1 OF SUPERVISORS. THANKS FOR THE BEAUTIFUL COUNTY PLAQUE AND  
2 ALSO FOR GIVING ME THIS OPPORTUNITY TO SAY A FEW WORDS ABOUT  
3 MY COUNTRY. SINCE THE TIME IS VERY SHORT FOR USING PROPERLY  
4 THIS OPPORTUNITY, I WOULD LIKE TO EXPRESS THE GRATITUDE AND  
5 APPRECIATIONS OF MY PEOPLE AND GOVERNMENT TO THE PEOPLE AND  
6 GOVERNMENT OF THE UNITED STATES FOR HELPING AFGHANISTAN TO GET  
7 FREE FROM TALIBAN, AL-QAEDA, AND INTERNATIONAL TERRORISM. AND  
8 ALSO FOR THE-- HELPING FOR THE RECONSTRUCTION OF AFGHANISTAN.  
9 AFGHANS WILL NEVER FORGET THIS GREAT HELP. I WANT TO BE VERY  
10 BRIEF, THAT, AFTER THE GOVERNMENT OF AFGHANISTAN, WHAT WE  
11 HAVE-- OR WHAT WORD, THE MOST DEVELOPMENT THAT WE HAVE. AS HIS  
12 EXCELLENCY, MR. KARZAI, PRESIDENT OF AFGHANISTAN, MENTIONED  
13 MANY TIMES, AFGHANISTAN BECAME HOME OF ALL AFGHANS. IT MEANS  
14 THAT AFGHANS FROM ALL OVER THE WORLD CAN COME TO AFGHANISTAN,  
15 CAN LIVE AND CAN HELP THEIR OWN COUNTRY. MORE THAN THREE  
16 MILLION REFUGEES CAME, RETURNED BACK HOME FROM PAKISTAN AND  
17 IRAN AND SOME OTHER COUNTRIES. SO I WANT USE THIS OPPORTUNITY  
18 TO HAVE THIS OPPORTUNITY TO INVITE MY AFGHAN BROTHERS AND  
19 SISTERS WHO ARE LIVING IN UNITED STATES OF AMERICA, ESPECIALLY  
20 IN CALIFORNIA, TO CONTACT THEIR CONSULATE AND WE'LL TALK WITH  
21 THEM IN WHICH WAY IT IS POSSIBLE FOR THEM TO HELP THEIR OWN  
22 COUNTRY AND GO BACK TO AFGHANISTAN FOR A SHORT TIME, ONE YEAR,  
23 TWO YEARS, AND COME BACK. WE WILL BE VERY PLEASED TO SEE THEM  
24 AND TALK WITH THEM. WOMEN OF AFGHANISTAN, WHO SUFFERED A LOT,  
25 BECAME FREE AFTER THE HELP OF UNITED STATES AND ALL OTHER



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1 FRIENDLY COUNTRIES. NOW THEY CAN GO TO THE OFFICES AND THEY  
2 CAN WORK.4 YOU KNOW, THAT DURING TALIBAN, IT WAS NOT POSSIBLE  
3 FOR THE WOMAN TO GO OUT OF THEIR HOUSES EVEN, BUT NOW THEY CAN  
4 GO TO THE OFFICES, THEY CAN GO TO WORK AND THEY ENJOY LIFE.  
5 MORE THAN FIVE MILLION CHILDREN, GIRLS AND BOYS, CAN GO NOW TO  
6 THE SCHOOLS. THAT IT WAS-- DURING TALIBAN, IT WAS NOT POSSIBLE  
7 EVEN FOR SINGLE GIRL TO GO TO THE SCHOOL. THIS IS A BIG  
8 ACHIEVEMENT FOR US. HUMAN RIGHTS ARE RESPECTED NOW IN  
9 AFGHANISTAN. WE HAVE NEW CONSTITUTION WHICH IS ADOPTED BY  
10 MEMBERS OF LOYA JIRGA. THIS IS ACTUALLY A VERY RICH AND  
11 DEMOCRATIC CONSTITUTION IN OUR REGION. WE HAVE NOW FREEDOM OF  
12 PRESS, MORE THAN HUNDRED DAILY NEWS JOURNALS AND WEEKLY AND  
13 DIFFERENT PUBLICATIONS ARE IN AFGHANISTAN. POLITICAL PARTIES  
14 CAN SURVIVE, THEY CAN HAVE THEIR OWN PARTIES AND THEIR  
15 PROGRAMS. NOW WE ARE IN THE PROCESS OF ELECTION AND MORE THAN  
16 10.5 MILLION, AROUND 10.5 MILLION PEOPLE ARE REGISTERED IN  
17 AFGHANISTAN FOR TO TAKE PART IN THE FIRST ELECTION IN  
18 AFGHANISTAN. SO, OF COURSE, WE HAVE SOME DIFFICULTIES AND  
19 PROBLEMS AS WELL BUT, SO, BECAUSE OF THE TIME, SHORTAGE OF  
20 TIME, I CANNOT MENTION IT BUT WE ARE STRUGGLING AGAINST  
21 WARLORDISM, TERRORISM, AL-QAEDA AND PROBLEMS THAT REMAIN TO US  
22 IN THE FUTURE WILL GET RID OF THEM AND \_\_\_\_\_ THEM.  
23 ONCE AGAIN, THANK YOU VERY MUCH FOR YOUR KIND INVITATION AND  
24 IT IS REALLY A GREAT HONOR TO BE WITH ALL OF YOU. THANK YOU  
25 VERY MUCH. [ APPLAUSE ]



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1

2 **SUP. KNABE, CHAIR:** WELCOME. THANK YOU. AT THIS TIME, I'D LIKE

3 TO CALL COLONEL JOSEPH SMITH UP, WHO IS THE DIRECTOR OF

4 MILITARY AND VETERANS AFFAIRS, AND CAPTAIN MARTIN SAMUEL

5 CHRISTIE, THE COMMANDER OF THE FOURTH MARINES CHAPTER,

6 AMERICAN DEFENDERS BATAAN, WHO WAS A WORLD WAR II P.O.W. AND

7 SURVIVOR OF THE BATAAN DEATH MARCH. AMERICANS LOOK TO MEMBERS

8 OF THE ARMED SERVICES AS EXAMPLES OF HONOR, COURAGE, AND

9 PATRIOTISM AND HISTORY RECORDS THEIR COUNTLESS ACTS OF BRAVERY

10 IN THE FACE OF EXTREME DANGER AND HARDSHIP. IN EVERY WAR,

11 UNFORTUNATELY, MEMBERS OF THE ARMED SERVICES, DESPITE THEIR

12 MOST VALIANT EFFORTS, BECOME P.O.W.S OR ARE MISSING IN ACTION,

13 AND YET THEY CONTINUE TO RESIST AND ATTEMPT TO RETURN TO

14 FRIENDLY FORCES. WE PRAY FOR THOSE WHO HAVE NOT YET RETURNED

15 TO OUR HOMELAND AND THE NATION REMEMBERS THE HEARTACHE AND

16 HARDSHIPS ENDURED BY THEIR FAMILIES. WE ALSO REAFFIRM OUR

17 COMMITMENT TO OBTAIN THE RELEASE OF THOSE IN CAPTIVITY, AND TO

18 SEEK A FULL ACCOUNTING OF THOSE MISSING IN ACTION. SO, ON

19 BEHALF MYSELF AND MY COLLEAGUES, IT IS MY PLEASURE TO PRESENT

20 THIS SCROLL PROCLAIMING TODAY, SEPTEMBER 14TH, 2004 AS

21 NATIONAL P.O.W./M.I.A. RECOGNITION DAY IN LOS ANGELES COUNTY

22 AND URGE ALL CITIZENS TO HONOR ALL AMERICAN P.O.W.S WHO

23 VALIANTLY SERVED THIS COUNTRY AND URGE CITIZENS TO HONOR ALL

24 P.O.W.S AND USE THE FLAG AS A SYMBOL OF THESE MEN MISSING WHO



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1 WILL NOT BE FORGOTTEN AND THAT OUR UNWAVERING COMMITMENT FOR  
2 THEIR SAFE RETURN HOME. [ APPLAUSE ] [ APPLAUSE CONTINUES ]

3

4 **SPEAKER:** THANK YOU. IT'S A GREAT HONOR FOR ME TO ACCEPT THIS  
5 PROCLAMATION FROM THE BOARD OF DIRECTORS. IT HONORS EACH AND  
6 EVERY P.O.W. AND THOSE WHO ARE STILL MISSING IN ACTION. I  
7 THANK YOU. [ APPLAUSE ]

8

9 **SUP. KNABE, CHAIR:** MIKE?

10

11 **SUP. ANTONOVICH:** FIRST, WE WOULD RECOGNIZE AN EDUCATOR WHO'S  
12 RETIRING AFTER MORE THAN 40 YEARS TEACHING AND MENTORING FROM  
13 CRESCENTA VALLEY HIGH SCHOOL IN LOS ANGELES COUNTY. RONALD  
14 KLINT STARTED HIS CAREER IN THE GLENDALE UNIFIED SCHOOL  
15 DISTRICT WHEN HE BEGAN TEACHING AT ROSEMONT ELEMENTARY SCHOOL-  
16 - OR MIDDLE SCHOOL IN 1961, THEN MOVED ON TO CRESCENTA VALLEY  
17 HIGH SCHOOL IN 1963. HE THEN TAUGHT ALSO AT GLENDALE COMMUNITY  
18 COLLEGE AS A PART-TIME INSTRUCTOR FOR THE PAST 35 YEARS. HE'S  
19 CONSISTENTLY CONTRIBUTED TO STUDENTS' LIFE OUTSIDE OF THE  
20 CLASSROOM BY FOUNDING THE CRESCENTA VALLEY HIGH SCHOOL MATH  
21 CLUB BACK IN 1967, SPEARHEADED THE DISTRICT-WIDE BIENNIAL MATH  
22 OLYMPIC COMPETITION IN 1968, CO-SPONSORED THE NATIONWIDE MATH  
23 CONFERENCE IN U.C.L.A. AT U.C.L.A. IN 1981 AND FOUNDED THE  
24 CRESCENTA VALLEY FALCON CHRISTIAN FELLOWSHIP IN 1988 AND THE  
25 FALCON G.O.P. CLUB IN 2003. WITH HIM THIS MORNING IS HIS WIFE,



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1 CAROL; HIS SON, MATTHEW; HIS BROTHER, BILL; AND HIS MOTHER,  
2 CLAIRE. SO, RON, ON BEHALF OF THE COUNTY, WE WANT TO RECOGNIZE  
3 YOUR CONTRIBUTIONS AND POSITIVE ACCOMPLISHMENTS IN THE  
4 CLASSROOM IN MOTIVATING OUR YOUNG PEOPLE TO BE GOOD CITIZENS.

5

6 **RONALD KLINT:** IT'S HARD TO KNOW WHAT TO SAY AFTER ALL THE  
7 YEARS THAT I'VE BEEN TALKING ALL THE TIME BUT I JUST WANT TO  
8 SAY THAT TEACHING IS A PRIVILEGE. I CONSIDER IT AN HONOR TO--  
9 JUST TO BE HERE TODAY WITH SUPERVISOR ANTONOVICH AND THE REST  
10 OF YOU. I'M THANKFUL FOR GODLY PARENTS WHO HAVE PRAYED FOR ME  
11 DURING THE YEARS. IT ISN'T EASY, AND I WOULD ASK YOU, IN YOUR  
12 OWN NEIGHBORHOODS, THAT YOU SUPPORT AND PRAY FOR YOUR TEACHERS  
13 AND GET BEHIND YOUR SCHOOLS. THEY NEED YOUR HELP AND WE  
14 APPRECIATE IT. THANK YOU. [ APPLAUSE ]

15

16 **SUP. ANTONOVICH:** THIS MORNING WE'D LIKE TO RECOGNIZE SOME OF  
17 OUR DEPUTY SHERIFFS FROM LOS ANGELES COUNTY WHO DID WHAT WAS  
18 SO IMPORTANT SAVING THE LIFE OF AN INDIVIDUAL. DEPUTIES COLE  
19 SPEER, JOEL BROUMLEY, RODGER BURT GLEN MARCUS AND CRAIG  
20 WIGGINS WERE INSTRUMENTAL IN SAVING THE LIFE OF A SUICIDAL  
21 WOMEN. THEY HAD RECEIVED A CALL FROM A HUSBAND WHO HAD TOLD  
22 THEM THAT HIS WIFE HAD DRIVEN OFF WITH A GUN AND THE OFFICERS  
23 THEN WAITED FOR THE WOMAN AT THE ENTRANCE CREST HIGHWAY EXT ON  
24 THE FOOTHILL FREEWAY AND THEN PURSUED HER WHEN THEY SAW HER IN  
25 HER PICKUP TRUCK. AFTER A SHORT STAND-OFF, THE WOMAN THEN





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1 PLACED HER HANDGUN ON THE GROUND, ALTHOUGH SHE WAS STILL  
2 DETERMINED TO COMMIT A VIOLENT ACT AGAINST HERSELF. SO WHAT  
3 HAPPENED WAS DEPUTY SPEER WAS ABLE TO RACE OVER TO THE NARROW  
4 BRIDGE ON ANGELES CREST FOREST HIGHWAY AND GRAB THE WOMAN  
5 BEFORE SHE JUMPED TO HER DEATH. NOW, THIS IS WHAT'S GOING  
6 BEYOND THE CALL OF DUTY. DEPUTY SPEER DANGLED PRECARIOUSLY  
7 HALFWAY OVER THE BRIDGE GUARDRAIL AFTER HE LUNGED FOR THE  
8 WOMAN AND CUTTING CAUGHT HER RIGHT ARM WHEN SHE JUMPED. AND IT  
9 TOOK DEPUTY SPEER AND THE OTHER FIVE DEPUTIES ALMOST A MINUTE  
10 TO HAUL THE 130-POUND WOMAN TO SAFETY. HE WAS RECOGNIZED WITH  
11 THE SHERIFF'S DEPARTMENT'S HIGHEST HONOR, THE MEDAL OF VALOR,  
12 FOR HIS BRAVERY. DEPUTIES BROUMLEY, BURT, MARCUS AND WIGGINS  
13 RECEIVED MERITORIOUS CONDUCT MEDALS FOR THEIR ROLES PLAYED IN  
14 THIS RESCUE. DEPUTY RUTH MICKELOPOULOS WAS ALSO INVOLVED IN  
15 THE RESCUE BUT COULD NOT JOIN US HERE TODAY. SO, ON BEHALF OF  
16 THE BOARD, WE WOULD LIKE TO HONOR THESE INDIVIDUALS WHO  
17 REPRESENT THE BEST OF LOS ANGELES COUNTY. FIRST, DEPUTY SPEER.  
18 [ APPLAUSE ]

19

20 **SUP. ANTONOVICH:** DEPUTY BROUMLEY. [ APPLAUSE ]

21

22 **SUP. ANTONOVICH:** DEPUTY BURT. [ APPLAUSE ]

23

24 **SUP. ANTONOVICH:** DEPUTY MARCUS. [ APPLAUSE ]

25



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1    **SUP. ANTONOVICH:** DEPUTY WIGGINS. [ APPLAUSE ]

2

3    **SPEAKER:** THEY DIDN'T TELL THAT I HAD TO COME HERE TO SPEAK, SO  
4    FORGIVE ME IF I FUMBLE ALL OVER MY WORDS. I WOULD JUST LIKE TO  
5    PERSONALLY THANK MICHAEL ANTONOVICH FOR INVITING US HERE TODAY  
6    TO BE RECOGNIZED FOR OUR ACHIEVEMENT. FORTUNATELY FOR US, WE  
7    WORK IN A REALLY NEAT COMMUNITY OF LA CRESCENTA, LA CANADA,  
8    MONTROSE AND ANGELES NATIONAL FOREST. AND THE PEOPLE AROUND US  
9    CONSTANTLY ENCOURAGE US FOR THE JOB THAT WE DO OUT THERE, AND  
10   IT'S NICE TO BE RECOGNIZED EVEN FURTHER BY THE BOARD OF  
11   SUPERVISORS HERE. AND, IT REMINDS ME, LISTENING TO THE  
12   GENTLEMAN FROM AFGHANISTAN AND THEN THE GENTLEMAN AFTER HIM,  
13   IT SEEMS LIKE WE ALL HAVE A COMMON THREAD, THAT WE'RE OUT TO  
14   MAKE THIS WORLD A BETTER PLACE, A SAFER PLACE, AND TO SECURE  
15   THE SAFETY OF LIVES, AND WE PRIMARILY HAVE THAT INTEREST  
16   BECAUSE WE ALL SHARE THE COMMON THREAD THAT WE'RE ALL MADE IN  
17   THE IMAGE OF GOD, AND SO HUMAN LIFE IS EXTREMELY IMPORTANT AND  
18   WE TAKE OUR JOB VERY SERIOUSLY AND WE THANK YOU AGAIN FOR THIS  
19   OPPORTUNITY. THANK YOU. [ APPLAUSE ]

20

21   **SUP. ANTONOVICH:** BACK IN 1996, I INITIATED A PROGRAM TO  
22   RECOGNIZE INDIVIDUAL STUDENTS WHO HAVE GONE BEYOND THEIR  
23   ABILITIES TO ACHIEVE EDUCATIONAL OPPORTUNITIES IN THE  
24   CLASSROOM. AND, TODAY, WE GIVE SPECIAL THANKS TO THESE  
25   PARENTS, RELATIVES, AND FOSTER CARE PROVIDERS FOR THE GUIDANCE



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1 AND MOTIVATION THEY HAVE PROVIDED THESE RECIPIENTS. WE HAVE  
2 DR. DAVID SANDERS, WHO IS THE DIRECTOR OF THE L.A. COUNTY  
3 DEPARTMENT OF CHILDREN AND FAMILY SERVICES, WHO IS WITH ME,  
4 AND WE ALSO WILL BE RECEIVING-- OR GIVING EACH OF THE  
5 RECIPIENTS A 50-DOLLAR BOOK CERTIFICATE FROM BARNES AND NOBLE,  
6 WHICH IS DONATED BY THE YOUTH OPPORTUNITIES UNITED. SO THIS IS  
7 A PUBLIC/PRIVATE EFFORT TO ENCOURAGE THESE YOUNG PEOPLE TO  
8 CONTINUE TO ACHIEVE THEIR GOALS AND BE THE PRODUCTIVE CITIZENS  
9 OF TOMORROW LEADING OUR GREAT COUNTY AND NATION. FOR MOST  
10 IMPROVED ACADEMIC ACHIEVEMENT, WE HAVE GINA BARRONE. [  
11 APPLAUSE ]

12

13 **SUP. ANTONOVICH:** BEST ACADEMIC ACHIEVEMENT, MELODY RANDOLPH. [  
14 APPLAUSE ]

15

16 **SUP. ANTONOVICH:** FOR THE BEST ACADEMIC ACHIEVEMENT, TREVIAN  
17 RANDOLPH. [ APPLAUSE ]

18

19 **SUP. ANTONOVICH:** FOR THE BEST ACADEMIC ACHIEVEMENT, MONIQUE  
20 RANDOLPH. [ APPLAUSE ]

21

22 **SUP. ANTONOVICH:** MONIQUE IS NOT HERE BUT SHE'S BEGINNING  
23 U.C.L.A., SO WE REALLY APPRECIATE HER EXTRA EFFORTS AND WE  
24 KNOW THIS GIFT CERTIFICATE WILL HELP HER WHEN SHE BUYS HER NEW



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1 BOOKS. BEST ACADEMIC ACHIEVEMENT IS MELISSA OLIVERAS. [

2 APPLAUSE ]

3

4 **SUP. ANTONOVICH:** BEST ACADEMIC ACHIEVEMENT IS VALENTINA

5 JOHNSON. [ APPLAUSE ]

6

7 **SUP. ANTONOVICH:** AND BEST ACADEMIC ACHIEVEMENT IS RAYSHON LEE.

8 [ APPLAUSE ]

9

10 **SUP. ANTONOVICH:** RAYSHON IS ALSO IN SCHOOL, SO WE'RE PLEASED

11 THAT SHE'S CONTINUING. SO LET ME ASK YOU, DR. DAVID SANDERS,

12 TO MAKE A FEW WORDS.

13

14 **DAVID SANDERS:** THANKS TO SUPERVISOR ANTONOVICH AND THE BOARD

15 OF SUPERVISORS FOR RECOGNIZING THESE FOSTER YOUTH FOR THEIR

16 ACADEMIC EXCELLENCE. WE ALL KNOW THE IMPORTANCE OF SCHOOL

17 ACHIEVEMENT IN THE LIVES OF ALL OF US AND THESE YOUTH

18 EXEMPLIFY THE EXCELLENCE THAT WE HOPE TO SUPPORT AND TO-- AND

19 FOR ALL STUDENTS TO ACHIEVE. AND THANKS ALSO TO THE Y.O.U.

20 BOARD AND SYLVIA FOGELMAN FOR THEIR LEADERSHIP IN PROVIDING

21 THE GIFT CERTIFICATES TO ALL OF THE YOUTH. SO THANK YOU. [

22 APPLAUSE ]

23

24 **SPEAKER:** YOUTH OPPORTUNITY UNITED, INCORPORATED, WHICH SERVES

25 THE FOSTER YOUTH OF THE DEPARTMENT OF CHILDREN AND FAMILY



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1 SERVICES THROUGHOUT THE COUNTY OF LOS ANGELES. WE ARE  
2 PRIVILEGED TO PASS ON TO EACH OF THESE STUDENTS A GIFT FROM  
3 BORDERS BOOKS AND THAT GIFT, WE HOPE, WILL CONTINUE TO EXPAND  
4 THEIR INTEREST AND EDUCATION AND LIFE FOREVER. THANK YOU. [  
5 APPLAUSE ]

6

7 **SUP. ANTONOVICH:** NOW WE HAVE TWO BROTHERS, OZZIE AND BINGO,  
8 WHO ARE TAN LABRADOR MIX. THEY'RE SEVEN WEEKS OLD. THEY'RE  
9 LITTLE COUCH POTATOES. THEY WENT TO SLEEP. ANYWAY, THEY'RE  
10 LOOKING FOR A HOME. ANYBODY WHO WOULD LIKE TO ADOPT ONE OR  
11 BOTH, THEY WOULD LIKE TO PROVIDE YOU THE LOVE AND  
12 COMPANIONSHIP OVER THE NEXT MANY, MANY YEARS. SO YOU CAN CALL  
13 (562) 728-4644 AT HOME OR THOSE IN THE AUDIENCE, OR MAYBE WE  
14 COULD GET THEM TO BE A MASCOT AT OUR FIRE STATIONS.

15

16 **SUP. KNABE, CHAIR:** OKAY. SUPERVISOR MOLINA, DO YOU HAVE ANY--  
17 OKAY. SUPERVISOR BURKE.

18

19 **SUP. BURKE:** WELL, IT CERTAINLY IS WITH MIXED FEELINGS I CALL  
20 UP REVEREND CHIP MURRAY, REVEREND DR. CHIP MURRAY. AND HE HAS  
21 BEEN ASSIGNED TO THE FIRST A.M.E. CHURCH, THE OLDEST AFRICAN-  
22 AMERICAN CHURCH IN LOS ANGELES, SINCE 1977. WHEN HE ARRIVED,  
23 IT WAS A MEMBERSHIP OF 300 PEOPLE AND, UNDER THE LEADERSHIP OF  
24 DR. MURRAY FOR THE LAST 27 YEARS, THE CONGREGATION HAS GROWN  
25 TO MORE THAN 17,000, WITH MORE THAN 40 COMMUNITY TASK FORCES,





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1 AND THESE TASK FORCES ADDRESS ISSUES SUCH AS SUBSTANCE ABUSE,  
2 HOMELESSNESS, HEALTH, HOUSING, ENTREPRENEURIAL TRAINING AND  
3 NUMEROUS OTHER ENDEAVORS TO EDUCATE AND UPLIFT THE COMMUNITY.  
4 THE MINISTRY OVERSEES A FOUR-MILLION-DOLLAR HOUSING FACILITY  
5 FOR THE PHYSICALLY HANDICAPPED, 12 DWELLING UNITS FOR GENERAL  
6 PUBLIC LOW INCOME HOUSING, A FIVE-MILLION-DOLLAR  
7 TRANSPORTATION PROGRAM FOR SENIORS AND THE HANDICAPPED, AND  
8 THE CECIL L. MURRAY EDUCATION CENTER FOR KINDERGARTENERS AND  
9 STUDENTS THROUGH THE EIGHTH GRADE. REVEREND MURRAY HAS BEEN  
10 RECOGNIZED FOR VALOR AS A MILITARY AIRMAN, HAS BEEN RECOGNIZED  
11 BY HIS FRATERNITY, ALPHA PHI ALPHA AS THEIR MAN OF THE YEAR IN  
12 1951. IN 1990, PRESIDENT GEORGE BUSH NAMED FIRST A.M.E. CHURCH  
13 THE 177TH POINT OF LIGHT FOR ITS COURAGEOUS OUTREACH IN  
14 COMMUNITY SERVICE. THERE'S ALMOST NO ONE IN THE COUNTY OF LOS  
15 ANGELES WHO IS NOT FAMILIAR WITH THE NAME OF REVEREND CHIP  
16 MURRAY. HE'S BEEN FEATURED ON THE NEWS OF EVERY TELEVISION  
17 CHANNEL, CNN AND LOS ANGELES TIMES, EBONY MAGAZINE, "TIME"  
18 MAGAZINE, AND I HAVE TO SAY THAT I THINK THAT HE PRESENTED TO  
19 THIS ENTIRE COMMUNITY, AND PROBABLY NATIONWIDE, A WHOLE  
20 DIFFERENT ROLE OF THE CHURCH. MOVING FROM JUST A MATTER OF  
21 ADDRESSING MORAL ISSUES, RELIGIOUS ISSUES, TO BEING A STALWART  
22 OF COMMUNITY SERVICE AND A LEADER IN COMMUNITY SERVICE. AND A  
23 LOT OF PEOPLE HAVE FOLLOWED HIS LEAD IN TERMS OF MOVING OUT,  
24 IN TERMS OF EMPLOYMENT, FEEDING THE HUNGRY. I CAN REMEMBER, IN  
25 1992, WHEN WE HAD THE CIVIL UNREST, HE WAS ABLE TO CALL PEOPLE



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1 TO BRING FOOD AND HAVE A FOOD BANK, THE FIRST ONE THAT WAS  
2 ESTABLISHED FOR PEOPLE THERE IN THAT COMMUNITY. NOW, I SAID  
3 IT'S MIXED BLESSINGS BECAUSE HIS BIRTHDAY IS SEPTEMBER 26TH,  
4 SO HAPPY BIRTHDAY, HAPPY 75TH BIRTHDAY, BUT WE ALSO ARE VERY  
5 PROUD TO PROCLAIM THE WEEK OF SEPTEMBER 20 THROUGH THE 26TH AS  
6 REVEREND DR. CECIL L. MURRAY, "CHIP" MURRAY WEEK THROUGHOUT  
7 THE COUNTY OF LOS ANGELES. AND, IN RECOGNITION OF HIS  
8 SERVICES, WE'RE PLEASED TO PRESENT HIM WITH THIS SCROLL FROM  
9 THE COUNTY OF LOS ANGELES. [ APPLAUSE ]

10

11 **SUP. BURKE:** BEFORE I ASK HIM TO SPEAK, I WANT TO MAKE A  
12 PRESENTATION ALSO TO THE FIRST LADY, BERNADINE MURRAY, AND  
13 ACCEPTING FOR HER WILL BE HIS NIECE, TAMMY MURRAY. SHE'LL  
14 ACCEPT. AND THE FIRST LADY HAS BEEN A REAL INSPIRATION TO  
15 WOMEN AND ALL OF THOSE THINGS THAT SHE HAS FOUGHT FOR AND  
16 WORKED RIGHT ALONGSIDE OF REVEREND MURRAY. AND THEN, FOR HIS  
17 SON, REVEREND DAVID MURRAY, CONGRATULATIONS TO HIM, ALSO A  
18 MINISTER AND ACCEPTING IS CHIP MURRAY'S BROTHER, LIEUTENANT  
19 COLONEL EDWARD MURRAY, IS ACCEPTING FOR HIS SON. [ APPLAUSE ]

20

21 **SUP. MOLINA:** MISS BURKE? MISS BURKE? IF YOU'D PERMIT ME, I  
22 WOULD JUST LIKE TO EXTEND MY CONGRATULATIONS AS WELL TO  
23 REVEREND MURRAY. THE LEADERSHIP THAT YOU'VE PROVIDED NOT ONLY  
24 TO THE AFRICAN-AMERICAN COMMUNITY BUT THE LATINO COMMUNITY  
25 THAT SURROUNDS IT ALL, WE THANK YOU SO VERY MUCH ON VERY



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1 CHALLENGING ISSUES. YOU HAVE BROUGHT US TOGETHER, YOU'VE  
2 UNITED US BUT, MORE IMPORTANTLY, YOU KNOW HOW TO WORK WITH  
3 BOTH COMMUNITIES AND I APPLAUD YOU FOR ALL OF YOUR LEADERSHIP  
4 AND I CONGRATULATE YOU. [ APPLAUSE ]

5

6 **SUP. YAROSLAVSKY:** MR. CHAIRMAN?

7

8 **SUP. KNABE, CHAIR:** YES, MR. YAROSLAVSKY?

9

10 **SUP. YAROSLAVSKY:** I WANT TO ADD A COUPLE OF PERSONAL WORDS  
11 ABOUT REVEREND MURRAY. I THINK THE BEST COMPLIMENT THAT  
12 ANYBODY CAN PAY A CLERGYMAN OF ANOTHER RELIGION IS THAT, WHEN  
13 THAT PERSON COMES INTO HIS HOUSE OF WORSHIP, THAT HE'S MADE TO  
14 FEEL COMPLETELY AT HOME, AND I THINK THAT EVERY ANGELINO,  
15 WHETHER HE WAS AN AFRICAN METHODIST EPISCOPALIAN OR WHETHER HE  
16 WAS JEWISH, OR WHETHER HE WAS CATHOLIC, BUDDHIST OR HINDU,  
17 FELT AT HOME AT FIRST AND FEELS AT HOME AT FIRST A.M.E. CHURCH  
18 BECAUSE OF THE TONE YOU SET FROM THE PULPIT. AND WE'VE BEEN  
19 THROUGH A LOT TOGETHER AS A COMMUNITY AND YOU AND I HAVE  
20 SHARED A FEW SIGNIFICANT HISTORICAL MOMENTS IN THIS CITY IN  
21 THE LAST THREE DECADES, AND ALL OF US HAVE. I WILL ALWAYS  
22 REMEMBER YOUR FRIENDSHIP, YOUR JUDICIOUSNESS, YOUR INTEGRITY,  
23 YOUR EQUANIMITY AND, ABOVE ALL, YOUR HOSPITALITY. AND THANK  
24 YOU FOR YOUR YEARS OF SERVICE TO NOT ONLY TO GOD AND TO YOUR  
25 CHURCH, BUT TO LOS ANGELES.



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1

2 **REVEREND DR. CECIL MURRAY:** THANK YOU.

3

4 **SUP. KNABE, CHAIR:** THANK YOU. [ APPLAUSE ]

5

6 **SUP. KNABE, CHAIR:** JUST, REVEREND MURRAY, BEFORE YOU SAY A  
7 WORD, I WANTED TO ADD, OBVIOUSLY, A LOT'S BEEN SAID BUT I,  
8 TOO, HAVE BEEN ONE TO APPRECIATE YOUR FRIENDSHIP, YOUR  
9 GUIDANCE, YOUR LEADERSHIP AND WORKING WITH YOU AND THE MEMBERS  
10 OF YOUR CONGREGATION, NOT ONLY WITHIN THE WORK OF YOUR CHURCH,  
11 BUT, AGAIN, THE COMMUNITY-BASED OPERATIONS THAT YOU HAVE, THE  
12 OUTREACH THAT YOU DO, AND TRULY APPRECIATE YOUR FRIENDSHIP  
13 OVER THE YEARS, AND GOD BLESS YOU

14

15 **REVEREND DR. CECIL MURRAY:** THANK YOU, MR. CHAIRMAN. WE SALUTE  
16 THE FIVE FINGERS OF THE HAND THAT HOLDS 10 MILLION OF US IN  
17 YOUR CARE. OUR BRIDGE TO YOU OVER THE YEARS HAS BEEN THE  
18 SECOND DISTRICT SUPERVISOR, YVONNE BRATHWAITE-BURKE. WHETHER  
19 SHE WAS IN THE NATION'S CAPITAL OR HERE WORKING WITH US  
20 LOCALLY, SHE HAS ALWAYS GIVEN US ACCESS. AND NOW, BECAUSE OF  
21 THE HAND OF COMPASSION REPRESENTED BY THE FIVE OF YOU, WE ARE  
22 ABLE TO ENABLE, IN TRANSPORTATION, ONE MILLION NEEDY PERSONS A  
23 YEAR, BUS TOKENS, TAXI VOUCHERS, BECAUSE YOU SAY "YES" TO THE  
24 BUDGET AND WE ARE ABLE TO EMPOWER 50 NONPROFIT AGENCIES TO  
25 HELP. WE HAVE AN ENVIRONMENTAL PROTECTION PROGRAM, WE HAVE



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1 OTHER PROGRAMS THAT COME THROUGH YOU. WE ARE IN YOUR HAND. WE  
2 SALUTE YOU, WE THANK YOU, WE LOVE YOU. [ APPLAUSE ]

3

4 **SUP. BURKE:** NOW WE'D LIKE TO CALL UP THE REPRESENTATIVES OF  
5 LEGAL AID FOUNDATION OF LOS ANGELES. THE LEGAL AID FOUNDATION  
6 WAS FOUNDED IN 1929. IT HAS A LONGSTANDING TRADITION OF  
7 SERVICING COMMUNITIES THAT, HISTORICALLY, HAVE BEEN LEGALLY  
8 UNDERSERVED. IT HAS FOUGHT DISCRIMINATION, STRENGTH IN  
9 COMMUNITIES, AND EFFECTED SYSTEMATIC CHANGE WHERE NECESSARY.  
10 THE FOUNDATION HAS SERVED A WIDE RANGE OF COMMUNITIES FROM  
11 PICO UNION IN SAN PEDRO TO LONG BEACH TO EAST LOS ANGELES TO  
12 SOUTH CENTRAL LOS ANGELES, THE CRENSHAW CORRIDOR, SANTA MONICA  
13 AND MANY POINTS IN BETWEEN. IT HAS ADAPTED TO MODERN TIMES BY  
14 DIVERSIFYING ITS LANGUAGE CAPABILITIES IN ORDER TO BETTER  
15 SERVE THE COMMUNITY AND ITS DIVERSE POPULATION THROUGH  
16 INFORMATION HOT LINES AND FIVE COURTHOUSE CLINICS. IT ALSO  
17 CONTINUES TO PARTNER WITH THE COUNTY TO ENSURE THAT LEGAL  
18 SERVICES WILL CONTINUE TO BE AVAILABLE TO ALL RESIDENTS. AND  
19 I'D LIKE TO ADD THAT I HAD THE OPPORTUNITY TO HEAD UP THE  
20 STATE BAR COMMISSION THAT PROVIDED FOR THE TRUST FUND ENTRANTS  
21 TO GO TO LEGAL AID. WHEN PEOPLE WITHIN OUR FEDERAL GOVERNMENT  
22 TURN THEIR BACK ON LEGAL AID AND EVERY ATTORNEY IN THE STATE  
23 OF CALIFORNIA WHO HAS MONEY IN A TRUST FUND, THAT INTEREST  
24 HELPS TO SUPPORT LEGAL AID. AND IN RECOGNITION OF THE 75TH  
25 YEAR OF OPERATION OF LEGAL AID FOUNDATION, I'M PLEASED TO



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1 PRESENT THIS SCROLL TO DENNIS ROCKWAY, DIRECTOR OF ADVOCACY  
2 AND TRAINING. CONGRATULATIONS TO YOU. [ APPLAUSE ]

3

4 **DENNIS ROCKWAY:** ON BEHALF OF THE LEGAL AID FOUNDATION OF LOS  
5 ANGELES AND OUR STAFF AND OUR SIX OFFICES AND FOUR COURTHOUSE  
6 CLINICS, WE'D LIKE TO EXTEND OUR GREAT APPRECIATION FOR THIS  
7 RECOGNITION. IN THIS 75TH YEAR OF OUR SERVICE TO LOS ANGELES  
8 COUNTY'S LOW INCOME COMMUNITIES, WE'VE REDEDICATED OURSELVES  
9 TO OUR MISSION, WHICH IS TO PROMOTE ACCESS TO JUSTICE,  
10 STRENGTHEN COMMUNITIES, COMBAT DISCRIMINATION AND EFFECT  
11 SYSTEMIC CHANGE. WE'RE VERY GRATEFUL TO THE BOARD OF  
12 SUPERVISORS FOR THEIR SUPPORT, AND I WOULD LIKE TO REPORT THAT  
13 ONE OF OUR GREAT PARTNERSHIPS, WHICH IS THE ENGLEWOOD  
14 COURTHOUSE SELF-HELP LEGAL ACCESS CENTER HAS BEEN ABLE TO  
15 ASSIST 9,000 PRO PER LITIGANTS SINCE THE BEGINNING OF LAST  
16 YEAR WHEN IT OPENED UP WITH COUNTY SUPPORT, SO WE'D LIKE TO  
17 THANK YOU FOR THAT SUPPORT, THANK YOU FOR THIS RECOGNITION,  
18 AND WE LOOK FORWARD TO A CONTINUING PARTNERSHIP FOR EQUAL  
19 JUSTICE. THANK YOU SO MUCH.

20

21 **SUP. BURKE:** THANK YOU VERY MUCH. [ APPLAUSE ]

22

23 **SUP. BURKE:** THAT CONCLUDES MY PRESENTATIONS.

24

25 **SUP. BURKE:** ANYTHING ELSE?





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1

2 **SUP. MOLINA:** I HAVE NOTHING ELSE

3

4 **SUP. KNABE, CHAIR:** OKAY, SUPERVISOR YAROSLAVSKY, ANY  
5 PRESENTATIONS?

6

7 **SUP. YAROSLAVSKY:** NOTHING.

8

9 **SUP. KNABE, CHAIR:** OKAY. WE WILL THEN PROCEED WITH THE  
10 MEETING. BEFORE WE GET IN-- WE HAVE A NUMBER OF SET ITEMS  
11 TODAY AND WE'LL HOLD THE ADJOURNMENTS FOR LATER. I WILL CALL  
12 UP ITEM NUMBER 33.

13

14 **C.A.O. JANSSEN:** I THINK THAT WAS HELD BY ZEV, WASN'T IT?

15

16 **SUP. KNABE, CHAIR:** CAN YOU GIVE ME THE... OKAY. ARE WE GOING  
17 TO HAVE A STAFF PRESENTATION?

18

19 **C.A.O. JANSSEN:** ON ITEM 33? ITEM 33, MR. CHAIR, BOARD MEMBERS,  
20 IS A REQUEST BY THE FIRE DEPARTMENT TO REDUCE THE CONSOLIDATED  
21 FIRE PROTECTION ASSESSMENT FROM SETTING THE RATE AT 46.93,  
22 ADJUSTED DOWN \$3. IT WILL COST ABOUT \$3 MILLION IN LOST  
23 REVENUE TO THE DEPARTMENT. THE FIRE CHIEF IS HERE TO SPEAK TO  
24 IT AND I BELIEVE YOU HAVE THE UNION HERE AS WELL TO SPEAK TO  
25 IT.



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1

2 **SUP. KNABE, CHAIR:** OKAY.

3

4 **C.A.O. JANSSEN:** AND SUPERVISOR YAROSLAVSKY HELD THE ITEM.

5

6 **SUP. KNABE, CHAIR:** AND I DID AS WELL, TOO. OKAY. WE HAVE  
7 MEMBERS THAT WOULD LIKE TO SPEAK FIRST. DAVE GILLOTTE, DON  
8 LASSIG, AND WILLIAM PRYOR.

9

10 **DAVE GILLOTTE:** GOOD MORNING.

11

12 **SUP. KNABE, CHAIR:** OKAY. DAVID. SORRY.

13

14 **DAVE GILLOTTE:** MR. CHAIRMAN, HONORABLE BOARD MEMBERS, AND THE  
15 GREAT CITIZENS OF THE COUNTY OF L.A. HERE WITH US TODAY, MY  
16 NAME IS DAVE GILLOTTE, AND I AM THE PRESIDENT OF THE LOS  
17 ANGELES COUNTY FIREFIGHTERS LOCAL 1014. FIRST VICE PRESIDENT,  
18 DON LASSIG, AND SECOND VICE PRESIDENT, WILL PRYOR, JOIN ME  
19 ALONG WITH MY ENTIRE EXECUTIVE BOARD AND MANY OF OUR FELLOW  
20 FIREFIGHTERS. THANK YOU FOR HOLDING THIS ITEM ONE WEEK SO THAT  
21 WE COULD BE HERE TO ADDRESS YOU ON THIS MOST IMPORTANT PUBLIC  
22 SAFETY ISSUE PRIOR TO YOUR VOTE. TODAY YOU HAVE BEFORE YOU A  
23 PROPOSAL SUBMITTED BY THE FIRE DEPARTMENT TO REDUCE THE 97  
24 VOTER-APPROVED FIRE PROTECTION DISTRICT SPECIAL TAX, FORMERLY  
25 PROP B, BY \$3 PER HOME, WITH PROPORTIONAL REDUCTIONS FOR ALL



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1 OTHER PROPERTY USE TYPES. THIS PROPOSED REDUCTION WOULD RESULT  
2 IN REDUCING THE REVENUE THE FIRE DISTRICT RECEIVES BY \$4  
3 MILLION, APPROXIMATELY. THE OVERALL FIRE DISTRICT BUDGET IS  
4 600 PLUS MILLION DOLLARS, TO PUT THAT AMOUNT IN PERSPECTIVE.  
5 THE DEPARTMENT HAS REPORTED THAT THE PROPERTY TAX REVENUES  
6 WERE UP BY 9.6% IN '03/'04 AND THAT THE STATE HAS BEGUN ITS  
7 ERAF REPAYMENTS TO THE DISTRICT. THE DEPARTMENT HAS INDICATED  
8 THAT THESE POSITIVE DEVELOPMENTS, ALONG WITH AN ANTICIPATED 6%  
9 GROWTH IN PROPERTY TAX REVENUES IN '04/'05, WILL PROVIDE  
10 SUFFICIENT FUNDING AND REVENUE TO RECOMMEND THIS REDUCTION  
11 WHILE MAINTAINING EMERGENCY SERVICE LEVELS AND IMPLEMENTING  
12 SOME MODEST ENHANCEMENTS. WHILE THAT IS SLIGHTLY CONFUSING TO  
13 MY MEMBERSHIP, IT IS OBVIOUSLY GREAT NEWS TO FINALLY CONFIRM  
14 PUBLICLY THE POSITIVE FIRE DISTRICT FINANCIAL STATUS FOR NOT  
15 ONLY THE PAST YEAR, BUT ALSO THE OUTSTANDING POSITIVE  
16 PROJECTIONS FOR NEXT YEAR AS WELL. THIS WOULD BE THE SECOND  
17 CONSECUTIVE YEAR A REDUCTION WAS AUTHORIZED BY THE BOARD. LAST  
18 YEAR, WE BROUGHT FORTH CONCERNS THAT WERE-- THAT THERE WERE  
19 MANY ISSUES THAT NEEDED TO BE ADDRESSED PRIOR TO RECOMMENDING  
20 A REDUCTION IN THE TAX RATE. MANY OF THOSE CONCERNS ARE STILL  
21 WITH MY MEMBERSHIP TODAY AND REMAIN UNRESOLVED. THERE ARE  
22 VARIOUS ISSUES THAT NEED TO BE ADDRESSED, SUCH AS STATION  
23 MAINTENANCE, STAFFING ISSUES, EQUIPMENT ISSUES AND TRAINING  
24 ISSUES, TO NAME A FEW. MANY OF MY MEMBERS ARE BEING STRETCHED  
25 TO THE LIMIT, MORALE IS SUFFERING IN SOME AREAS OF THE COUNTY



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1 WHERE THESE ISSUES HAVE NOT BEEN ADDRESSED. WE ARE CHANGING  
2 FROM THE FIRE DEPARTMENT THAT DOES MORE WITH LESS TO THE FIRE  
3 DEPARTMENT THAT CAN BARELY DO WHAT IT NEEDS TO DO WITH WHAT WE  
4 HAVE. POPULATION AND AREA SERVED PER FIREFIGHTER HAS GROWN  
5 TREMENDOUSLY, WITH NO REAL FIRE DEPARTMENT GROWTH TO SUPPORT  
6 THE INCREASED NEEDS OF OUR COMMUNITIES IN SOME AREAS. DON'T  
7 TAKE IT FROM ME, EITHER. I'M THE UNION GUY. SEND YOUR DEPUTIES  
8 OUT INTO THE FIELD AND ASK THE FIREFIGHTERS AND THE RANK AND  
9 FILE HOW THEY FEEL. ADD TO THAT THE NEW NATIONAL STANDARDS FOR  
10 STAFFING THAT WE SHOULD BE WORKING TOWARDS AND THE FACT THAT  
11 IT IS NOT OUT OF THE QUESTION THAT WE COULD VERY WELL FACE  
12 ACTS OF TERRORISM HEADING INTO THE NOVEMBER NATIONAL ELECTIONS  
13 AND A BRUSH SEASON THAT IS JUST GETTING UNDERWAY AND IT SHOULD  
14 BE READILY APPARENT TO ALL THAT WE NEED TO STEP BACK AND  
15 COMPREHENSIVELY EVALUATE ALL THE ISSUES AND ALL OF OUR NEEDS  
16 BEFORE WE ACT TO REDUCE THE SPECIAL TAX BY WHAT AMOUNTS TO  
17 APPROXIMATELY THE COST OF ONE CUP OF STARBUCK'S COFFEE PER  
18 HOUSEHOLD. WE BELIEVE THE PUBLIC WOULD SUPPORT HOLDING OFF ON  
19 AT LEAST ONE CUP OF JOE NEXT YEAR WHILE BOTH LABOR AND  
20 MANAGEMENT JOIN TOGETHER TO EXAMINE THE ISSUES AND MAKE  
21 CERTAIN THAT ALL ASPECTS OF FIRE DEPARTMENT OPERATIONS WILL BE  
22 MET. LOCAL 1014 MEMBERSHIP HAS WORKED VERY HARD THROUGHOUT THE  
23 YEARS ON HELPING THIS GREAT COUNTY FUND THE FIRE DISTRICT TO  
24 INCLUDE WALKING THE STREETS AND PUTTING OUR HARD-EARNED MONEY  
25 AND EFFORTS INTO PROP E EFFORT AS WELL AS THE ERAF REFUND



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1 EFFORT AND MANY OTHER LOCAL, STATE AND FEDERAL REVENUE EFFORTS  
2 DIRECTED AT OUR DEPARTMENT, INCLUDING PROP 1-A THIS YEAR. WE  
3 ARE RESPONSIBLE PARTNERS AND WE DON'T OFTEN COME DOWN HERE, I  
4 THINK YOU KNOW THAT, TO ADDRESS THE BOARD BUT, AFTER TWO YEARS  
5 WITHOUT A CONTRACT, MORALE AT AN ALL-TIME LOW AND ISSUES FROM  
6 LAST YEAR'S REDUCTION NOT YET ADDRESSED, WE HAD TO BREAK OUR  
7 SILENCE AND COMMUNICATE OUR DISSATISFACTION WITH THE STATUS  
8 QUO. WE NOW ASK FOR YOUR SUPPORT AND A "NO" VOTE ON THIS  
9 PROPOSAL WHILE WE TAKE SOME TIME TO RESOLVE ALL OF THE ISSUES  
10 OF MUTUAL CONCERN THAT ARE FACING THE COUNTY, THE FIRE  
11 DISTRICT, THE MEMBERSHIP AND THE CITIZENS WE PROUDLY SERVE.  
12 ONCE AGAIN, I WANT TO THANK YOU FOR THE OPPORTUNITY TO ADDRESS  
13 THE BOARD ON THE ISSUE. MY TWO COHORTS FROM EL MONTE WILL NOT  
14 BE SPEAKING. THANK YOU FOR LETTING ME BORROW SOME TIME FROM  
15 THE GENTLEMEN FROM EL MONTE. AND, IF I MIGHT JUST ADD ON A  
16 PERSONAL NOTE, IT'S INTERESTING HOW WE MAKE FRONT PAGE NEWS TO  
17 DEBATE A THREE-DOLLAR TAX REBATE, AND I'M COMFORTABLE WITH  
18 THAT, I KNOW THE WRITER, BUT I HAVE TO TURN ALL THE WAY TO  
19 PAGE 7 TO BE REMINDED OF WHAT MY MEMBERS GO THROUGH ON THE  
20 LINE EVERY DAY TO READ ABOUT THE 24-YEAR-OLD FEMALE  
21 FIREFIGHTER FROM CDF THAT WAS KILLED. I HOPE WE DON'T TRY THIS  
22 ISSUE IN THE MEDIA, IT'S NOT FAIR. LET'S STAY ON THE MERITS.  
23 THANK YOU.  
24



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1    **SUP. KNABE, CHAIR:** THANK YOU. [ APPLAUSE ] [ WHISTLES AND  
2    APPLAUSE ]

3

4    **SUP. KNABE, CHAIR:** THANK YOU. THANK YOU. THERE WAS ONE OTHER  
5    INDIVIDUAL SIGNED UP, RICHARD GUERRERO. RICHARD? GO AHEAD,  
6    RICHARD.

7

8    **RICHARD GUERRERO:** GOOD MORNING, HONORABLE BOARD MEMBERS, MY  
9    NAME IS RICHARD GUERRERO. I AM A FIRE CAPTAIN WITH THE FIRE  
10   DEPARTMENT WITH 30-PLUS YEARS' EXPERIENCE. I AM ALSO FORMER  
11   PRESIDENT OF THE LOCAL AND I, TOO, WISH TO SPEAK TODAY IN  
12   OPPOSITION TO THIS PROPOSAL. YOU KNOW, JUST PRIOR TO THE  
13   EVENTS OF SEPTEMBER 11, 2001, THERE WAS A GREAT DISPARITY ON  
14   THE FEDERAL LEVEL FOR FUNDING BETWEEN POLICE AND FIRE.  
15   FEDERALLY, THE LAW ENFORCEMENT RECEIVED SOMEWHERE IN EXCESS OF  
16   \$12 BILLION. THE FIRE SERVICE, AN AGGREGATE ON THE FEDERAL  
17   LEVEL, RECEIVED LESS THAN \$500 MILLION. SUBSEQUENT TO THOSE  
18   EVENTS, THAT DISPARITY HAS BECOME EVEN GREATER AND I RISE  
19   TODAY NOT ONLY TO SAY THAT THIS IS NOT A GOOD IDEA TO REDUCE  
20   THIS BENEFIT ASSESSMENT, BUT MY PROPOSAL WOULD BE TO INCREASE  
21   IT BACK TO ITS MAXIMUM. THERE NEEDS TO BE A DEFINITE LIGHT  
22   SHED ON WHAT THE FIRE SERVICE DOES. THERE IS A PREVENTION  
23   COMPONENT TO TERRORISM, THERE IS A PROSECUTION COMPONENT TO  
24   TERRORISM, AND THERE IS A TREATMENT COMPONENT TO TERRORISM.  
25   BUT, IN ORDER TO HAVE A PROSECUTION AND A TREATMENT COMPONENT,





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1 YOU HAD TO HAVE HAD AN INCIDENT, AND THERE'S BEEN VERY LITTLE  
2 LIGHT SHED ON THE INCIDENT ASPECT OF A TERRORIST EVENT. THAT  
3 IS WHERE OUR MEMBERS COME IN. IT WAS MADE VERY VIVID OF JUST  
4 WHAT THE FIRE SERVICE DOES IN THAT TYPE OF EVENT. I BELIEVE  
5 THERE NEEDS TO BE AN EMPHASIS ON GETTING STATE-OF-THE-ART  
6 EQUIPMENT TO MAKE SURE THAT OUR PEOPLE ARE SAFE SHOULD THIS  
7 HAPPEN. BUT, OVER AND ABOVE THAT, ON A DAY-TO-DAY BASIS, AS  
8 WAS STATED EARLIER, I BELIEVE THERE NEEDS TO BE AN EMPHASIS ON  
9 THE DAY-TO-DAY OPERATION. THERE'S A GREAT DEAL OF STRESS PUT  
10 ON OUR MEMBERS AND THOSE EMPLOYEES THAT WORK FOR YOU IN  
11 SUPERVISOR ANTONOVICH'S DISTRICT ON A DAY-TO-DAY BASIS.  
12 THEY'RE DOING, AS WAS STATED EARLIER, VERY MUCH MORE WITH A  
13 LOT LESS. AND, IN SUMMARY, I WOULD LIKE TO THANK THE BOARD FOR  
14 ALLOWING ME TO STAND UP HERE AND SPEAK. I WOULD LIKE TO SAY  
15 THAT WE NEED TO MAKE SURE THAT THOSE EMPLOYEES WHO WILL GO  
16 INTO YOUR DISTRICTS AND RESCUE YOUR CONSTITUENTS AND MAYBE, IN  
17 SOME CASES, RESCUE YOU, NEED THE EQUIPMENT AND THE STAFFING TO  
18 DO AN ADEQUATE JOB BUT, MORE IMPORTANTLY, THEY NEED TO HAVE  
19 ADEQUATE COMPENSATION, A FAIR COMPENSATION PACKAGE TO MAKE  
20 SURE THAT THEY ARE ABLE TO DO EVERYTHING THAT THEY POSSIBLY  
21 CAN. THANK YOU VERY MUCH.

22

23 **SUP. KNABE, CHAIR:** THANK YOU, RICHARD. [ APPLAUSE ]

24



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1   **SUP. KNABE, CHAIR:** THE ITEM IS BEFORE US. CHIEF FREEMAN, IF  
2   YOU COULD COME FORWARD, PLEASE. YOU JUST WANT TO ADDRESS  
3   QUESTIONS OR DO YOU HAVE SOME COMMENTS TO MAKE OR-- UP TO YOU.

4

5   **CHIEF FREEMAN:** THANK YOU, MR. CHAIRMAN. HONORABLE CHAIR  
6   MEMBERS OF THE BOARD, IF I MAY JUST MAKE A BRIEF STATEMENT.  
7   NUMBER ONE, I CERTAINLY WANT TO COMPLIMENT LOCAL 1014 AND THE  
8   PRESIDENT, THE MEMBERSHIP. WE WORK VERY CLOSELY TOGETHER ON  
9   MANY, MANY ISSUES AND THEY DO A WONDERFUL JOB AND I KNOW THAT  
10   YOU AND THE CITIZENS OF THE COUNTY, ALONG WITH MYSELF, DEEPLY  
11   APPRECIATE THAT. THE RECOMMENDATION BEFORE YOUR HONORABLE  
12   BOARD THIS MORNING REALLY IS ABOUT FISCAL MANAGEMENT AND THE  
13   BALANCING OF OUR BUDGET. AND, OVER THE PAST HISTORY OF ALMOST  
14   13 YEARS, STARTING WITH THE OLD BENEFIT ASSESSMENT, WHICH WAS  
15   ELIMINATED BECAUSE OF A PROPOSITION AND THEN REPLACED BY  
16   PROPOSITION E, THE SPECIAL TAX, WHICH LOCAL 1014 WAS VERY  
17   INSTRUMENTAL IN BRINGING TO THE VOTERS ALONG WITH YOUR BOARD,  
18   IS THAT THE HISTORY OF THE BENEFIT ASSESSMENT AND THE SPECIAL  
19   TAX HAS BEEN TO USE A VERY SMALL PORTION OF THAT, SOMEWHERE  
20   BETWEEN ONE AND 10%, DEPENDING ON CIRCUMSTANCES, TO ACT AS A  
21   FINANCIAL BUFFER IN THE BAD TIMES. AND THAT IS WHEN THE  
22   FINANCIAL OUTLOOK IS POOR, WE'VE COME TO YOUR BOARD AND YOU'VE  
23   INCREASED THAT SPECIAL TAX SLIGHTLY. WHEN TIMES ARE BETTER, IT  
24   HAS BEEN REDUCED SLIGHTLY. IT'S AN ANNUAL LEVY. IT COMES  
25   BEFORE YOUR BOARD WITH OUR RECOMMENDATION, ALONG WITH THE



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1 RECOMMENDATION OF THE INDEPENDENT CITIZENS' OVERSIGHT  
2 COMMITTEE. I AM VERY CONCERNED ABOUT STAFFING. THAT IS  
3 SOMETHING THAT WE AND THE FIREFIGHTERS TALK ABOUT  
4 CONTINUOUSLY. THAT IS ONE REASON WHY I WAS TALKING WITH  
5 MEMBERS OF YOUR BOARD ABOUT THE PROPOSED HALF CENT SALES TAX,  
6 BECAUSE OF THE FACT WE NEED SOME INFUSION OF MORE ROBUST  
7 FUNDING THAN WHAT WE SEE IN THE SPECIAL TAX IN ORDER TO TAKE  
8 CARE OF THAT ADDITIONAL STAFFING. I WOULD ALSO POINT OUT THAT,  
9 IN THIS CURRENT YEAR BUDGET, THERE ARE, IN FACT, A NUMBER OF  
10 OPERATIONAL POSITIONS THAT HAVE BEEN ADDED. THERE ARE TWO NEW  
11 PARAMEDIC SQUADS THAT WENT INTO SERVICE LATE LAST FISCAL YEAR  
12 AND THOSE ARE FULLY FUNDED THIS YEAR. THERE'S AN ADDITIONAL  
13 FOUR-PERSON PARAMEDIC ENGINE NOW SERVING THE CITY OF SIGNAL  
14 HILL. THERE IS MONEY, ABOUT \$3 MILLION, IN OUR BUDGET PLANNED  
15 FOR INCREASED STAFFING IN THE ANTELOPE VALLEY AND TO, IN SOME  
16 WAY, STAFF A HAZARDOUS MATERIALS UNIT. IN OUR BUDGET, LOOKING  
17 FORWARD THE NEXT COUPLE OF YEARS, WE DO HAVE \$32 MILLION SET  
18 ASIDE TO TAKE CARE OF OUR EQUIPMENT NEEDS, TO BUY OVER 70  
19 ENGINES, ALSO TO DO MAINTENANCE AND REPAIR ON MANY OF OUR FIRE  
20 STATIONS. WHAT IS BEFORE YOUR BOARD TODAY, ESSENTIALLY, IS A  
21 RECOMMENDATION TO LOWER THIS SPECIAL TAX BY \$3, WHICH LEAVES  
22 THAT MONEY IN THE POCKETS OF THE PROPERTY OWNERS IN THE FIRE  
23 DISTRICT. THAT SPECIAL TAX, IF NEEDED TO BE INCREASED NEXT  
24 YEAR OR THE FOLLOWING YEAR IS, AGAIN, UP TO YOUR BOARD, EACH  
25 YEAR AS WE BRING THAT TO YOU. THAT VERY SMALL COMPONENT IS THE



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1 BALANCING TOOL THAT WE TRY TO USE TO MAINTAIN A PRUDENT  
2 OPERATING LEVEL WITHIN THE FIRE DEPARTMENT AND TO PROVIDE  
3 FLEXIBILITY TO YOUR BOARD. SO THAT IS THE BASIS FOR THE  
4 RECOMMENDATION TO YOU AND, AS I SAY, THE FLUCTUATION UP AND  
5 DOWN IS HISTORIC. WE HAVE A 13-YEAR HISTORY OF THAT. WE HAVE  
6 OBVIOUSLY MADE PROVISIONS AS BEST WE CAN TO TAKE CARE OF ANY  
7 PAY DIFFERENCES, PAY INCREASES, AND OTHER THINGS THAT MAY COME  
8 FORWARD LATER THIS YEAR. THANK YOU FOR THE TIME TO MAKE A...

9

10 **SUP. KNABE, CHAIR:** THANK YOU, CHIEF, I JUST-- THANK YOU, AND  
11 THANK YOU FOR YOUR LEADERSHIP AND THE 1014 FOR BOTH OF YOU TO  
12 WORK TOGETHER ON YOUR FINANCIAL STEWARDSHIP IN THE DEPARTMENT.  
13 AS I HAD A DIFFICULT TIME GETTING OUT IN FRONT OF PROP E IN  
14 SUPPORTING THE TAX, I ALSO HAVE A DIFFICULT TIME TODAY TO SAY  
15 THAT I'M NOT SURE THAT I CAN SUPPORT ANOTHER REDUCTION. AND  
16 THE REASON BEING IS THAT, IN LIGHT OF THE HOMELAND SECURITY  
17 ISSUES, IN LIGHT OF ALL THE OTHER ISSUES THAT POTENTIALLY  
18 CONFRONT US WITH THE FIRE SEASON AND EVERYTHING ELSE, I WOULD  
19 PREFER TO KEEP THE STATUS QUO AS IT IS VERSUS-- AS IT RELATES  
20 TO THE TAX RATE VERSUS, YOU KNOW, LETTING IT GO DOWN FOR ONE  
21 YEAR AND THEN HAVE TO, YOU KNOW, DOUBLE BACK THE FOLLOWING  
22 YEAR. JUST SORT OF SEE WHERE WE ARE. AND THE REASON I SAY THAT  
23 IS IT'S CONFUSING TO ME. YOU KNOW THAT I WAS ON YOUR SIDE AND  
24 ON THE FIRE DEPARTMENT'S SIDE IN THE BATTLE ON THE SALES TAX,  
25 THE HALF CENT SALES TAX THAT WAS ON THE BALLOT.



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1

2 **CHIEF FREEMAN:** YES. WE APPRECIATE THAT.

3

4 **SUP. KNABE, CHAIR:** I REALLY FELT THAT THE FIRE DEPARTMENT GOT  
5 A-- YOU KNOW, THE SHORT STRAW IN THE WHOLE DEAL. BUT,  
6 OBVIOUSLY, THERE WERE REASONS FOR THAT AND STRONGLY BELIEVING  
7 THAT, ON THE STAFFING ISSUES, HOMELAND SECURITY ISSUES, AND  
8 THAT THE FIRE DEPARTMENT IS ON THE FOREFRONT OF THAT. AND JUST  
9 AS YOU SAID EARLIER HERE TODAY, THAT, YOU KNOW, MAYBE WE NEED  
10 AN INFUSION OF DOLLARS, AS YOU TESTIFIED. SO IT'S HARD FOR ME  
11 TO SUPPORT A REDUCTION, ANOTHER REDUCTION FOR SUCH A SMALL  
12 AMOUNT WITHOUT SEEING WHERE WE ARE A YEAR FROM NOW, AND THAT  
13 YEAR BEING, OBVIOUSLY, A FULL FIRE SEASON POTENTIAL OF  
14 HOMELAND SECURITIES ISSUES IN BOTH THE ELECTION TIME AND  
15 FOLLOWING AFTER THAT, AND I JUST-- I'M NOT SURE WHERE MY  
16 COLLEAGUES ARE ON THIS, BUT I'M JUST TRYING TO FIND THE  
17 BALANCE BETWEEN YOUR TESTIMONY AS IT RELATED TO SALES TAX AND  
18 THE OTHER ISSUES AS IT RELATES TO THIS RECOMMENDATION HERE  
19 TODAY. AND SO THAT'S WHY I HAVE A DIFFICULT TIME SUPPORTING  
20 THE REDUCTION. ZEV?

21

22 **SUP. YAROSLAVSKY:** MR. CHAIRMAN... [ APPLAUSE ] [ GAVEL ]

23

24 **SUP. KNABE, CHAIR:** PLEASE.

25



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1   **SUP. YAROSLAVSKY:** WELL, IF I SAID I AGREED WITH YOU, WOULD I  
2   GET A STANDING OVATION, TOO? [ LAUGHTER ] [ WHISTLES AND  
3   APPLAUSE ] [ GAVEL ]

4

5   **SUP. YAROSLAVSKY:** I DO AGREE WITH DON'S CONCLUSION AND I EVEN  
6   AGREE WITH PART OF HOW HE GOT THERE, BUT I HAVE ANOTHER  
7   DIMENSION TO HOW I GET HERE, AND I WANT TO SHARE MY  
8   FRUSTRATION. THE CHIEF KNOWS I THINK THE WORLD OF HIM AND I  
9   THINK HE'S THE BEST FIRE CHIEF I'VE EVER WORKED WITH, BUT WHEN  
10   IT COMES TO BUDGETS AND NUMBERS, WE ARE STRONG-WILLED IN OUR  
11   OWN WAYS. [ LIGHT LAUGHTER ]

12

13   **SUP. YAROSLAVSKY:** HERE'S MY PROBLEM. YOU CAME TO US EARLIER  
14   THIS YEAR DURING THE BUDGET SESSION AND YOU TOLD US YOU NEEDED  
15   MONEY TO PROVIDE AIR TRANSPORT FOR TRAUMA AND E.M.S. PATIENTS  
16   IN THE ANTELOPE AND SAN GABRIEL VALLEY. THAT YOU BELIEVE AND  
17   YOU MADE A CASE THAT WE SHOULD TAKE IT OUT OF PROPOSITION B  
18   SALES TAX-- PROPERTY TAX MONEY THAT WAS APPROVED TWO YEARS  
19   AGO. AND THE CORNERSTONE OF YOUR ARGUMENT, THE UNDERSTANDING--  
20   WHAT I UNDERSTOOD, AT ANY RATE, WAS THAT YOU DID NOT HAVE  
21   ENOUGH MONEY TO ABSORB IT YOURSELF, SO WE DIPPED IN-- THAT MAY  
22   NOT HAVE BEEN WHAT YOUR INTENT WAS BUT THAT WAS THE MESSAGE  
23   THAT CAME ACROSS AND, AS A RESULT, WE DIPPED INTO THAT FUND TO  
24   PAY FOR, IN YOUR CASE AND I THINK IT'S AROUND 800, \$900,000,  
25   IN THE CASE OF COUNTY FIRE DEPARTMENT'S CONTRIBUTION, OUR





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1 CONTRIBUTION TOWARDS FIRE DEPARTMENTS, COUNTY FIRES, AIR  
2 TRANSPORT. THEN, DURING THE SALES TAX DEBATE, SUCH AS IT WAS,  
3 AS IT RELATED TO FIRE, YOU MADE THE CASE YOU JUST MADE A  
4 MOMENT AGO, THAT YOU NEEDED A PORTION OF THAT BECAUSE YOU  
5 NEEDED NEW-- FOR THE PURPOSES OF IMPROVING STAFFING. I THINK  
6 YOU MADE THE POINT. MAYBE IT WAS MR. GILLOTTE, I FORGOT. BUT,  
7 IN ANY CASE, THAT'S BEEN AN ARGUMENT THAT'S BEEN MADE. HERE'S  
8 THE PROBLEM. AND I'M REMINDED OF THAT OLD GEORGE CARLIN  
9 ROUTINE ABOUT THE THUNDERSTORM ON THE RADAR SCREEN, THE HIPPIE  
10 DIPPY WEATHERMAN ROUTINE AND HE SAYS, "LOOK AT WHAT WE SEE ON  
11 THE RADAR IS A SERIES OF THUNDERSTORMS COMING IN FROM THE  
12 NORTHWEST," HE SAYS, "BUT LOOKS LIKE WE SEE ON THE RADAR  
13 SCREEN, A SERIES OF ICBMS COMING IN FROM THE SOVIET UNION, SO  
14 DON'T SWEAT THE THUNDERSHOWERS." THERE'S MORE TO THIS THAN  
15 \$3.00. YOU ENDED UP THIS YEAR, AND, OF COURSE, I ONLY FOUND  
16 OUT ABOUT IT ABOUT 72 HOURS BEFORE THIS THING WAS POSTED ON  
17 THE AGENDA, WHICH ALWAYS MAKES-- WARMS MY HEART, THAT YOU  
18 ENDED UP WITH A FUND BALANCE, THAT IS TO SAY A SURPLUS, OF \$70  
19 MILLION, WHICH IS 70 MILLION SURPLUS OVER AND ABOVE YOUR 650-  
20 MILLION-DOLLAR OPERATING BUDGET, AS I UNDERSTAND IT. THAT'S  
21 ABOUT SOMEWHERE BETWEEN 10 AND 12% SURPLUS. WELL, YOU TAKE--  
22 YOU WANT TO REALLY RETURN SOME MONEY TO THE TAXPAYERS, THAT  
23 WOULD BE ABOUT 20-DOLLAR REDUCTION IN THE PROPERTY TAX. I  
24 DON'T THINK ANYBODY WOULD SERIOUSLY SUGGEST THAT WE REDUCE IT  
25 \$20 OR \$10 AT \$35 MILLION. BUT THAT WASN'T THE ONLY THING.



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1 THEN THERE'S A 30-MILLION-DOLLAR RESERVE YOU'VE SET ASIDE FOR  
2 CAPITAL PURCHASES. AND THEN THERE'S A PLAN TO ACCUMULATE \$45  
3 MILLION IN RESERVES OVER THE NEXT TWO YEARS AND AN  
4 EXPECTATION, POTENTIALLY, OF GENERATING YET ANOTHER \$50  
5 MILLION FUND BALANCE THIS YEAR. SO, TO ME, I'M SAYING TO  
6 MYSELF, "NOW, ZEV, WE JUST PAID THIS LAST COUPLE YEARS, WE  
7 BOUGHT HELICOPTER." HOW MUCH DID THAT HELICOPTER COST?

8

9 **CHIEF FREEMAN:** TWO MILLION A YEAR.

10

11 **SUP. YAROSLAVSKY:** TWO MILLION A YEAR. FOR HOW MANY YEARS?

12

13 **CHIEF FREEMAN:** 11.

14

15 **SUP. YAROSLAVSKY:** 11 YEARS. SO WE ARE-- AND THAT'S WITH  
16 INTEREST. SO THAT'S \$22 MILLION WITH INTEREST AND ALL THE  
17 BELLS AND WHISTLES AND-- THE FINANCIAL BELLS AND WHISTLES. HOW  
18 MUCH WOULD IT HAVE COST US TO BUY THAT HELICOPTER FREE AND  
19 CLEAR?

20

21 **CHIEF FREEMAN:** PROBABLY ABOUT 12-1/2 MILLION.

22

23 **SUP. YAROSLAVSKY:** 12 1/2 MILLION. WELL, YOU COULD HAVE BOUGHT  
24 FIVE HELICOPTERS, FROM WHAT I'M LOOKING AT. YOU DIDN'T NEED  
25 THEM, BUT YOU COULD HAVE. AND YOU CERTAINLY COULD HAVE PAID



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1 FOR THAT ONE HELICOPTER. INSTEAD, WE TOOK MONEY OUT OF THE  
2 PROP B FUND, AGAIN, AND I'M NOT SQUAWKING ABOUT THAT, IT'S A  
3 LEGITIMATE EXPENDITURE, BUT IT WAS NOT JUST THAT IT MADE ON  
4 ITS MERITS THAT IT WAS LEGITIMATE, IT'S ALSO A LEGITIMATE  
5 EXPENDITURE TO PAY FOR IT OUT OF THE \$70 MILLION SURPLUS OR  
6 OUT OF THE \$50 MILLION FUND BALANCE THAT MAY HAPPEN THIS YEAR  
7 OR OUT OF THE \$45 MILLION RESERVE OVER THE NEXT TWO YEARS OR  
8 OUT OF THE \$30 MILLION RESERVE FOR CAPITAL PURCHASES, AND GOD  
9 KNOWS WHAT ELSE HAPPENS IF THE PROPERTY VALUES CONTINUE TO  
10 ESCALATE. WE COULD HAVE PAID FOR IT OUT OF THOSE, TOO, AND  
11 LEFT THE PROP B ACCOUNT, AND I AM PROTECTIVE OF THE PROP B  
12 ACCOUNT, AND I THINK ALL OF US ARE A LITTLE SENSITIVE,  
13 ESPECIALLY IN THE LAST 24 TO 48 HOURS ABOUT THE PROP B ACCOUNT  
14 BECAUSE WE'RE GOING TO HAVE TO FIND EVERY LAST NICKEL TO TRY  
15 TO RESCUE OUR-- NOT ONLY OUR HEALTH SYSTEM, BUT SPECIFIC  
16 PORTIONS OF OUR HEALTH SYSTEM, AND WE ALL KNOW WHAT THAT'S  
17 GOING TO ENTAIL. SO WHAT I GET ANGRY ABOUT IS WHEN THE  
18 DEPARTMENT-- I HATE TO USE THIS METAPHOR BUT I'M GOING TO USE  
19 IT, PLAYS FAST AND LOOSE WITH OUR CHIPS BUT HOARDS ITS CHIPS  
20 LIKE IT'S FORT KNOX AND GIVES US A WEEK TO FIGURE IT OUT. SO  
21 I'M NOT A HAPPY CAMPER. NOW, MR. KNABE, I WILL, DEPENDING ON  
22 WHAT YOU DO, I WILL GO ALONG WITH YOU, BUT, IN THE EVENT THERE  
23 ARE NOT SUFFICIENT VOTES TO DO THAT, THEN I'M GOING TO MAKE A  
24 AMENDMENT TO THIS ITEM AT THE APPROPRIATE TIME THAT AT LEAST  
25 THE FUNDS THAT WERE APPROPRIATED JUST, WHAT WAS IT, FOUR TO



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1 SIX, EIGHT WEEKS AGO, THE \$1.8 MILLION, AND I'LL READ THAT  
2 MOTION AT THAT TIME AND SEE WHAT HAPPENS, THAT THAT MONEY BE  
3 DRAWN DOWN FROM THE SURPLUS THAT'S IN THE FIRE DISTRICT FUNDS  
4 AND NOT FROM THE PROP B FUNDS, BECAUSE I THINK WHEN MOST OF  
5 US, I CAN'T SPEAK FOR EVERYBODY ELSE, I KNOW THAT I WAS  
6 PERSUADED, I WAS PERSUADED THAT THE DEPARTMENT NEEDED THE  
7 MONEY. I CERTAINLY, IF I HAD KNOWN AT THE TIME WE VOTED TO  
8 SPEND THAT KIND OF MONEY OUT OF PROP B, THAT THERE WAS A  
9 NEARLY \$100 MILLION SURPLUS IN THIS DEPARTMENT, I WOULD HAVE  
10 NEVER VOTED TO TAKE \$1.8 MILLION OR A PORTION OF THAT OUT OF  
11 THE PROP B ACCOUNT WHEN WE KNOW WHAT'S COMING IN OUR HEALTH  
12 SYSTEM. THAT WAS BEFORE MARTIN LUTHER KING AND WHAT WE HAVE TO  
13 DO NOW. JUST-- WE KNOW WHAT-- ABOUT THE MOUNTAIN WE HAVE TO  
14 CLIMB AND IT'S NOT JUST FOR OUR SYSTEM, BUT IT'S ALSO FOR THE  
15 PRIVATE E.R.S, EMERGENCY ROOMS AND THAT SORT OF THING. SO I'M--  
16 - THAT'S ONE THING. THE SECOND THING I WANT TO SUGGEST, MR.  
17 CHAIRMAN, REGARDLESS OF WHAT HAPPENS HERE IN THE DEBATE HERE  
18 TODAY IS, AND I'LL MAKE IT AS A VERBAL AMENDMENT RIGHT NOW, IS  
19 THAT THE AUDITOR-CONTROLLER BE DIRECTED TO TAKE A LOOK AT THE  
20 BUDGET OF THE FIRE DEPARTMENT, ANALYZE IT, GIVE US A REPORT BY  
21 THE FIRST MEETING IN JANUARY, FAR IN ADVANCE OF THE C.A.O. AND  
22 OUR DELIBERATIONS OF THE BUDGET SO THAT WE CAN HAVE A FULL  
23 UNDERSTANDING OF WHERE THE MONEY IS, HOW MUCH MONEY THERE IS,  
24 WHAT WE CAN ANTICIPATE AS WE GO FORWARD THROUGH THE BUDGETING  
25 PROCESS FOR FISCAL YEAR '05/'06 SO THAT WE DON'T MAKE,



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1 SPEAKING FOR MYSELF, I DON'T MAKE DECISIONS, BUDGETARY  
2 DECISIONS BASED ON ASSUMPTIONS THAT TURN OUT, A MONTH OR TWO  
3 LATER, TO HAVE BEEN TOTALLY ERRONEOUS ON MY PART. AND I'M NOT  
4 GOING TO BLAME ANYBODY FOR IT. MAYBE I WAS AT FAULT FOR NOT  
5 TAKING MY MAGNIFYING GLASS OUT OF THE DRAWER AND LOOKING VERY  
6 CAREFULLY AT EVERY ASTERISK AND EVERY FOOTNOTE IN EVERY  
7 DOCUMENT THAT CAME ACROSS MY DESK. IT'S VERY POSSIBLE THAT I  
8 DID NOT-- THAT I WAS NOT SUFFICIENTLY DILIGENT IN DOING THAT  
9 BUT ONE OF THE THINGS I DEPEND ON IS NOT TO BE SURPRISED TO  
10 THIS EXTENT WHEN SOMETHING LIKE THIS HAPPENS, AND I THINK IT'S  
11 THE RESPONSIBILITY OF ANY DEPARTMENT HEAD NOT TO ALLOW  
12 OURSELVES TO BE SURPRISED. SO AT LEAST MAKE YOUR BEST CASE,  
13 AND I'M-- JUST PART OF MY ADMIRATION FOR CHIEF FREEMAN IS HE'S  
14 A VERY PERSUASIVE GUY. HE'S, I THINK, BATTING ABOUT 99 OUT OF  
15 A HUNDRED WITH ME, AND THIS IS THE FIRST TIME THAT I CAN  
16 RECALL I'VE HAD TO PART COMPANY WITH HIM. BUT HE'S A VERY  
17 PERSUASIVE GUY. MAKE YOUR CASE BUT AT LEAST LET'S ALL HAVE THE  
18 SAME LEVEL OF INFORMATION THAT YOU HAVE WHEN WE MAKE THAT  
19 DECISION. SO THAT'S WHERE I AM AND I'M GOING TO WITHHOLD  
20 MAKING THE SECOND MOTION BUT I DO WANT THE AUDITOR-CONTROLLER  
21 PIECE, REGARDLESS OF WHAT HAPPENS, THAT WE GET A REPORT BACK  
22 IN THE FIRST WEEK IN JANUARY.

23

24 **SUP. KNABE, CHAIR:** OKAY. ALL RIGHT. SUPERVISOR BURKE?

25



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1   **SUP. BURKE:** MY FIRST QUESTION IS TO CHIEF FREEMAN, DO YOU HAVE  
2   THE FUNDS AVAILABLE FOR THE PAY RAISE AND ARE YOU HOLDING  
3   THOSE FUNDS IN RESERVE?

4

5   **CHIEF FREEMAN:** YES, MA'AM, WE ARE.

6

7   **SUP. BURKE:** SO THE CONCERN THAT WE'VE HEARD THIS MORNING THAT  
8   THERE IS NOT A CONTRACT, THAT THIS-- WILL THIS THREE DOLLARS  
9   IMPACT YOUR ABILITY TO MEET THE REQUIREMENTS OF A CONTRACT  
10  WHEN A CONTRACT IS ENTERED WITH OUR FIREFIGHTERS?

11

12  **CHIEF FREEMAN:** SUPERVISOR, BASED ON THE INFORMATION THAT WE  
13  HAVE, IT WILL NOT HAVE ANY BEARING ON THAT.

14

15  **SUP. BURKE:** SO THAT YOU CAN SAY TO US YOU HAVE THE FUNDS FOR  
16  THAT CONTRACT AND YOU'RE NOT GOING TO COME TO US TO TRY TO  
17  PULL MORE MONEY OUT OF GENERAL FUNDS TO FUND THAT CONTRACT?

18

19  **CHIEF FREEMAN:** SUPERVISOR, THAT IS ACCURATE. IN FACT, ONE OF  
20  THE REASONS THAT WE HOARD OUR MONEY, IF YOU WILL, IS BECAUSE  
21  WE CANNOT COME TO YOU FOR GENERAL FUND MONEY, AND WE HAVE  
22  WORKED IN CONJUNCTION WITH THE C.A.O. TO SET ASIDE, FOR MANY,  
23  MANY MONTHS, SUFFICIENT MONIES TO COVER WHAT HAS BEEN TALKED  
24  ABOUT IN NEGOTIATIONS. SO THAT IS COVERED, YES.

25





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1   **SUP. BURKE:** AND ALSO THE PERSONNEL BENEFITS. NOW, I'M NOT  
2   GOING INTO 3% OF 50 OR ANY OF THOSE THINGS, BUT THE PERSONNEL  
3   BENEFITS THAT, CERTAINLY, WE HAVE ANTICIPATED AT THIS MOMENT.  
4   DO YOU HAVE FUNDS SET ASIDE FOR THAT?

5

6   **CHIEF FREEMAN:** BASED ON OUR UNDERSTANDING OF WHAT HAS BEEN  
7   DISCUSSED, WE HAVE TRIED TO SET ASIDE FUNDING FOR THAT. THAT  
8   IS A BIG UNCERTAINTY OUT THERE THAT IS HAVING AN EFFECT ON OUR  
9   ABILITY TO BUDGET.

10

11   **SUP. BURKE:** WELL, I DON'T WANT TO IMPAIR THE ABILITY OF THE  
12   COUNTY TO ENTER INTO A FAIR CONTRACT WITH THE FIREFIGHTERS  
13   BUT, WHEN WE RAISE THIS ASSESSMENT, WE REPRESENTED TO  
14   TAXPAYERS THAT, IF YOU DIDN'T NEED THE MONEY, THAT THE RATE  
15   WOULD BE ADJUSTED. NOW, I KNOW IN SOME DISTRICTS, \$3 ON A TAX  
16   BILL IS NOTHING. ON SOME OTHER DISTRICTS, LIKE MINE, \$3 ON A  
17   TAX BILL IS SOMETHING PEOPLE PAY ATTENTION TO. AND IT'S  
18   SOMETHING THAT WE'VE GONE IN AND ASKED PEOPLE TO VOTE FOR  
19   MEASURE B. IN MY DISTRICT OVERWHELMINGLY MEASURE B WAS PASSED,  
20   OVERWHELMINGLY BECAUSE PEOPLE WERE COMMITTED AND WILLING TO  
21   PAY. BUT WE ALSO MAKE REPRESENTATIONS THAT WE'RE NOT GOING TO  
22   TAKE MONEY THAT WE DON'T ABSOLUTELY NEED. NOW, I WAS HERE WHEN  
23   THAT-- THIS ASSESSMENT WAS PASSED, AND WE HAD A LOT OF  
24   DISCUSSION ABOUT THE RATE AND, WHILE I CAN SOMEWHAT UNDERSTAND  
25   WHAT SUPERVISOR YAROSLAVSKY IS SAYING, BUT YOUR ARGUMENT IS



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1 ALMOST THAT THERE'S TOO MUCH MONEY IN THE FIRE DEPARTMENT IN  
2 TERMS OF RESERVES, THAT HE'S HOLDING TOO MUCH MONEY, AND THEN  
3 YOU TURN AROUND AND SAY BUT THE TAXPAYERS SHOULD CONTINUE TO  
4 PAY MORE. SO-- OR PAY AS MUCH, THEY SHOULD GET NO BREAK. AND,  
5 TO ME, FOLLOWING YOUR REASONING THAT THERE'S A BIG RESERVE,  
6 THERE'S MONEY THERE, AND THAT THERE'S MONEY TO PAY FOR THE  
7 PENSIONS, THERE'S MONEY TO PAY FOR THE BENEFITS, THERE'S MONEY  
8 TO PAY FOR THE INCREASE IN TERMS OF WAGES, THERE'S MONEY TO  
9 PAY FOR A HELICOPTER, THERE'S MONEY TO DO ALL OF THESE THINGS,  
10 TO PAY FIXED ASSETS, OF ALL OF THOSE THINGS, THE MONEY IS  
11 THERE, WHY NOT GIVE THE LITTLE GUY A BREAK? THAT'S ALL I'M  
12 SAYING. \$3, I KNOW, IN BEVERLY HILLS IS NOTHING. BUT, IN OTHER  
13 PLACES, \$3 ON A TAX BILL, WHEN PEOPLE ARE WILLING TO COME  
14 FORWARD AND SAY, "IF YOU NEED IT, WE'LL PAY IT." BUT IF YOU  
15 DON'T NEED IT, WHY CAN'T THE LITTLE GUY GET THE MONEY? THAT'S  
16 WHAT I DON'T UNDERSTAND.

17

18 **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA?

19

20 **SUP. MOLINA:** MR. CHAIRMAN AND MEMBERS, CHIEF FREEMAN, YOU AND  
21 I HAVE HAD THIS DEBATE AND THIS DISCUSSION VERY STRENUOUSLY IN  
22 THE PAST, AND IT'S AN ISSUE OF \$3; IT'S A MATTER OF TRUST.

23

24 **CHIEF FREEMAN:** YES.

25



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1   **SUP. MOLINA:** I HAVE A RESPONSIBILITY, AS YOU KNOW. I AM THE  
2   ONLY PERSON WHO HAS A VOTE HERE TO WHETHER WE'RE GOING TO TAX  
3   ANYONE IN THIS STATE IN OUR COMMUNITY OR NOT AND, AS YOU KNOW,  
4   EVERY TIME WE STAND UP TO DO SO, IT'S A BOLD STEP ON OUR PART  
5   AND IT'S ALWAYS NEVER A 5-ZIP VOTE, AS YOU REMEMBER.

6

7   **CHIEF FREEMAN:** YES.

8

9   **SUP. MOLINA:** IT'S TOUGH TO DO. PEOPLE DON'T LIKE IT. PEOPLE  
10   DON'T APPRECIATE IT. BUT PEOPLE RESPECT IT WHEN IT'S DIRECT  
11   AND HONEST AND TRUTHFUL. PEOPLE UNDERSTAND AND RECOGNIZE,  
12   PARTICULARLY IN THE AREA OF FIREFIGHTING AND ALL OF THE  
13   RESPONSIBILITIES AND DUTIES THAT FIREFIGHTERS HAVE TODAY, THEY  
14   ARE WILLING TO SUPPORT THOSE SERVICES, THEY ARE WILLING TO  
15   LEVY A TAX ON THEMSELVES IN ORDER TO PROVIDE THAT SUPPORT.  
16   BUT, IN ORDER TO CONTINUE TO DO THAT, WE NEED TO BE HONEST  
17   WITH THOSE PEOPLE WHO ARE PAYING THOSE TAXES. SO,  
18   CONSEQUENTLY, IF YOU CAN'T BE HONEST WITH US, IT MAKES IT  
19   DIFFICULT TO CONTINUE TO LEND SUPPORT. AND YOU KNOW THAT,  
20   EVERY TIME YOU'VE COME TO US WITH ANY KIND OF DEFICIT IN YOUR  
21   BUDGET, THIS BOARD HAS MET YOU MORE THAN HALFWAY.

22

23   **CHIEF FREEMAN:** YES.

24



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1   **SUP. MOLINA:** IT'S BEEN COOPERATIVE IN EVERY EFFORT, EVEN ON  
2   ALL OF THE EXPENDITURES THAT YOU ASKED US FROM TIME TO TIME  
3   WE'RE CONCERNED ABOUT.

4

5   **CHIEF FREEMAN:** YES.

6

7   **SUP. MOLINA:** SO WHEN YOU'RE SITTING ON A SURPLUS AS LARGE AS  
8   THIS, IT IS INCUMBENT UPON YOU TO BE STRAIGHTFORWARD AND  
9   DIRECT WITH US INSTEAD OF TRYING TO HOARD MONEY, AS YOU'VE  
10  JUST SAID. THAT'S...

11

12  **CHIEF FREEMAN:** I WAS QUOTING SOMEONE ELSE.

13

14  **SUP. MOLINA:** ...INAPPROPRIATE. THE REALITY IS, WE WANT TO  
15  FULLY FUND OUR FIRE DEPARTMENT, WE WANT TO ALSO HAVE THE TRUST  
16  AND THE RESPECT THAT IT SHOULD HAVE FROM EVERY TAXPAYER IN  
17  THIS COUNTY. SO, CONSEQUENTLY, I AM SAYING TO YOU, PLEASE  
18  LEVEL WITH US IN THE FUTURE, BECAUSE THIS KIND OF GAME DOES US  
19  NO GOOD. YOU'VE NOT SEEN ME EVER SHORTCHANGE YOU IN THE  
20  DEPARTMENT.

21

22  **CHIEF FREEMAN:** THAT'S CORRECT.

23

24  **SUP. MOLINA:** THERE'S TIME WHEN WE QUESTION EXPENDITURES, BUT  
25  YOU'VE ALWAYS SEEN ME SUPPORT THIS TAX LEVY WHEN IT'S VITAL



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1 AND NECESSARY. THAT IS WHY, ESSENTIALLY, TODAY WE'RE SAYING  
2 LET'S BE HONEST WITH THE TAXPAYERS THAT ARE THERE. IT'S NOT A  
3 MATTER OF \$3; IT'S A MATTER OF BEING HONEST AND TRUTHFUL TO  
4 THEM. IF WE ARE GOING TO APPROACH THEM EVER AGAIN ON ANY KIND  
5 OF A TAX LEVY, LET'S REMIND THEM THAT WE ARE UTILIZING THESE  
6 FUNDS, WE ARE IMPLEMENTING THESE FUNDS EVERY SINGLE DAY AND  
7 WE'RE NOT HOARDING THESE FUNDS AND THEN TAKING IT OUT ON THEM.  
8 SO, TODAY, THE TAXPAYERS NEED A BREAK AND I AM A VOTE THAT'S  
9 GOING TO GIVE IT TO THEM.

10

11 **CHIEF FREEMAN:** MR. CHAIR, MAY I RESPOND?

12

13 **SUP. KNABE, CHAIR:** YES. THEN SUPERVISOR ANTONOVICH.

14

15 **CHIEF FREEMAN:** I'LL BE VERY BRIEF. I AM BEING HONEST WITH YOU  
16 AND WITH THE TAXPAYERS. I ALWAYS HAVE AND I ALWAYS WILL BE.  
17 THE \$71 MILLION ENDING FUND BALANCE IS INCLUSIVE IN OUR TOTAL  
18 BUDGET DOLLARS. IT IS NOT A SURPLUS. IT IS A FUNDING MECHANISM  
19 FOR IMPORTANT EXPENDITURES THAT THE DISTRICT HAS TO COVER,  
20 SOME SIGNIFICANT PORTION OF WHICH IS FOR THE PAY INCREASES. I  
21 KNOW WE HAVE HAD THIS DISCUSSION PREVIOUSLY ABOUT THE ENDING  
22 FUND BALANCE BEING CHARACTERIZED AS A SURPLUS. I THINK, WHEN  
23 WE TALK AGAIN ABOUT THE NEED FOR ADDITIONAL SERVICE LEVELS,  
24 ADDITIONAL STAFFING THAT I MENTIONED PREVIOUSLY, THE NEED FOR  
25 EQUIPMENT, I MIGHT, WITH ALL DUE RESPECT, REMIND MEMBERS OF



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1 THE BOARD THAT WE WENT THROUGH A PERIOD OF AUSTERITY. JUST  
2 THREE YEARS AGO, WE WENT TWO YEARS OF BELT TIGHTENING WITH THE  
3 BUDGET CONTINGENCY PLAN ESSENTIALLY BORROWING FROM OURSELVES  
4 SO THAT WE COULD, WITH YOUR SUPPORT, SUE THE STATE OF  
5 CALIFORNIA. THAT LAWSUIT WAS WON AND THE FIRST PAYMENT, THE  
6 FIRST INSTALLMENT OF THAT PAYMENT CAME IN. WE ADVISED YOUR  
7 BOARD OF THAT LAWSUIT SETTLEMENT AND THE MONEY COMING IN,  
8 THAT'S PART OF THE ENDING FUND BALANCE. ADDITIONALLY, THE  
9 PROPERTY TAX HAS GONE UP, IT'S GONE UP HIGHER THAN THE  
10 AUDITOR-CONTROLLER HAD PROJECTED. WE HAVE ALWAYS REPORTED TO  
11 YOU WHAT THE AUDITOR'S ESTIMATE OF PROPERTY TAX REVENUES IS  
12 AND THEN, IF IT GOES UP, WE'VE REPORTED THAT ALSO. THE MONEY  
13 THAT IS IN OUR ENDING FUND BALANCE IS FUNDING THE DEFERRAL,  
14 THE ALMOST SIX-YEAR DEFERRAL OF FIRE ENGINES, AND, THERE  
15 AGAIN, THAT'S WHY I RESPECTFULLY SUBMIT THAT THE FUND BALANCE  
16 WITH WHICH WE END A GIVEN YEAR IS NOT A SURPLUS BECAUSE IT  
17 DOES, IN FACT, FUND OTHER NEEDS, SOME OF WHICH ARE ONGOING  
18 NEEDS SUCH AS STAFFING, WHICH ARE COSTS, ONCE COMMITTED, TO GO  
19 ON AND ON, AND OTHERS ARE EQUIPMENT AND FIXED ASSETS.

20

21 **SUP. MOLINA:** BUT CHIEF, CHIEF, CHIEF, CHIEF. LET'S BE  
22 STRAIGHTFORWARD. A BUDGET'S A BUDGET.

23

24 **CHIEF FREEMAN:** YES.

25





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1   **SUP. MOLINA:** AND THAT'S THE ONLY AUTHORITY WE HAVE OVER YOUR  
2   DEPARTMENT FOR THE MOST PART, IS TO GIVE YOU A BUDGET TO WORK  
3   WITH. YOU TELL US WHAT YOU NEED AND IT'S OUR RESPONSIBILITY TO  
4   FUND YOUR BUDGET, AND WE DO IT WITHIN THE REVENUES THAT ARE  
5   THERE, THERE IS NO DOUBT, BUT A BUDGET'S A BUDGET. AND SO THE  
6   REALITY, IF THERE'S LEFTOVER MONEY OR OVERREALIZED REVENUE,  
7   ANY WHICH WAY YOU WANT TO PRODUCE IT, IT IS, IN FACT, A  
8   SURPLUS BECAUSE YOU DID HAVE A BUDGET TO MEET YOUR NEEDS. NOW,  
9   THERE WERE OTHER INDIGO\_\_\_\_\_ BUT NOT TO THE TUNE OF \$71  
10  MILLION. YOU'RE NOT GOING TO DEBATE, THOUGH, THAT, IN FACT,  
11  TAXPAYERS SHOULD NOT GET, YOU KNOW, A BREAK AT THIS POINT IN  
12  TIME WITH THIS SIZABLE, QUOTE, FUND SURPLUS...

13

14  **CHIEF FREEMAN:** SUPERVISOR, I BROUGHT THE RECOMMENDATION TO  
15  YOUR BOARD. THE TIMING OF THAT RECOMMENDATION IS DRIVEN BY THE  
16  NEED TO HAVE THE SPECIAL TAX DECIDED AND ON THE TAX LEVY. AND  
17  I CERTAINLY-- IT IS CERTAINLY UP TO YOU, BUT I WELCOME THE  
18  AUDITOR-CONTROLLER TO COME IN AND TAKE A LOOK AND REPORT BACK  
19  TO YOU. BUT I JUST WANT IT CLEARLY STATED, AND I KNOW THAT,  
20  DEEP DOWN YOU KNOW THIS, I'VE ALWAYS BEEN HONEST AND UPFRONT  
21  WITH YOUR BOARD AND WITH THE TAXPAYERS, AND THAT'S WHY I'VE  
22  MADE THIS RECOMMENDATION TO YOUR BOARD, AND THIS IS NOT AT ALL  
23  INCONSISTENT WITH THE ACTION YOUR BOARD HAS TAKEN IN THE PAST.  
24  WHEN WE HAVEN'T NEEDED THAT MONEY, WE HAVE GIVEN IT BACK TO  
25  THE TAXPAYER WITH YOUR ACTION AND, WHEN WE NEED IT, WE COME



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1 BACK AND WE DO THAT. SO HONESTY IS THE BEST POLICY, AND THAT  
2 IS MY POLICY.

3

4 **SUP. KNABE, CHAIR:** SUPERVISOR ANTONOVICH?

5

6 **SUP. ANTONOVICH:** ONCE AGAIN, WHY CAN'T THESE FUNDS BE USED FOR  
7 SALARIES?

8

9 **CHIEF FREEMAN:** SUPERVISOR, THE FUNDS CAN BE USED FOR SALARIES.  
10 HOWEVER, APPROXIMATELY 85% OF THE CAPACITY, THE STATUTORY  
11 CAPACITY OF THE SPECIAL TAX, 85% OF THAT IS USED FOR SALARIES  
12 AND HAS BEEN, HISTORICALLY. WHAT WE HAVE BEEN ABLE TO DO SINCE  
13 THE SPECIAL TAX WAS APPROVED BY THE VOTERS IN '97, WITH THE  
14 SUPPORT OF YOUR BOARD, IS THAT WE HAVE BEEN ABLE, AT TIMES, TO  
15 REDUCE THE AMOUNT OF THE LEVY WITH YOUR ACTION BECAUSE WE  
16 DIDN'T NEED IT, AND WHAT THAT HAS BECOME IS A FINANCIAL  
17 FLEXIBILITY THAT I BELIEVE YOUR BOARD NEEDS TO TAKE CARE OF  
18 THE RAINY DAY WHEN THINGS ARE NOT AS GOOD BECAUSE OF THE FACT  
19 THAT WE ARE A SPECIAL DISTRICT UNDER STATE LAW AND, IN THE  
20 PAST, WHEN THERE HAVE BEEN DIFFICULT TIMES, THERE REALLY IS  
21 NOT A MECHANISM FOR THE BOARD OF SUPERVISORS TO GIVE GENERAL  
22 FUND DOLLARS TO THE FIRE DISTRICT. AND SO WHAT WE TRY TO DO IS  
23 MANAGE THE BUDGET FOR THE TAXPAYERS, FOR THE PEOPLE WE SERVE,  
24 AND FOR YOUR BOARD SO THAT THERE IS SOME FLEXIBILITY IN THE  
25 EVENT THAT SOMETHING NEGATIVE HAPPENS WITH THE ECONOMY. I



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1 MIGHT JUST MENTION, BACK IN '94/'95, WHEN THERE WAS A  
2 SIGNIFICANT DOWNTURN IN PROPERTY VALUES, WE WERE ADVISED, WITH  
3 ONE PHONE CALL ONE AFTERNOON, TO SET ASIDE NOT SEVEN, NOT 14,  
4 BUT \$21 MILLION TO PAY FOR TAX REBATES. AND WE, IN FACT, OVER  
5 THE NEXT TWO YEARS, PAID OUT OVER \$14 MILLION IN TAX REBATES.  
6 AND SO THOSE ARE THE RAINY DAYS THAT MAY NOT BE ON THE RADAR  
7 SCREEN TODAY BUT WE'VE HAD THE EXPERIENCE THAT WE NEED TO BE  
8 PREPARED, YOU NEED TO BE PREPARED. AND SO WHAT WE'VE DONE,  
9 SUPERVISOR, IS WE'VE TRIED TO MAINTAIN AT LEAST A 10%  
10 FLEXIBILITY ON THAT SPECIAL TAX BECAUSE, ONCE IT'S COMMITTED  
11 FULLY TO SALARIES, THEN THERE'S NO FLEXIBILITY LEFT IN THE  
12 FUTURE, AND THAT'S REALLY ALL WE'VE GOT, THAT AND THEN  
13 WHATEVER OUR ENDING FUND BALANCE IS, WHICH HAS A LOT OF  
14 VARIABLES IN IT FROM YEAR TO YEAR.

15

16 **SUP. ANTONOVICH:** CAN THE FUNDS BE USED TO ENHANCE FIRE  
17 PROTECTION PROGRAMS WITHIN THE COUNTY?

18

19 **CHIEF FREEMAN:** THEY CAN BE. WHAT WE DO HAVE-- WE DO HAVE  
20 SUFFICIENT FUNDING, AS I MENTIONED EARLIER, WE HAVE ADDITIONAL  
21 POSITIONS THAT ARE ALREADY FUNDED IN THIS CURRENT YEAR BUDGET.  
22 WE DO NOT NEED THAT \$3 MILLION TO FUND THOSE ADDITIONAL  
23 PROGRAMS. WE ARE LOOKING AT THE GROWTH AREAS. WE PUT THE TWO  
24 PARAMEDIC SQUADS IN AND WE HAVE FUNDING FOR ADDITIONAL  
25 STAFFING IN THE ANTELOPE VALLEY IN THIS YEAR'S BUDGET.



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1

2 **SUP. ANTONOVICH:** ARE ALL SPECIAL TAX AREAS CURRENTLY BEING  
3 SERVED AT A LEVEL THAT JUSTIFIES YOUR PROPOSED REDUCTION?

4

5 **CHIEF FREEMAN:** IN MY PROFESSIONAL JUDGMENT, THE ANSWER TO THAT  
6 IS YES, BECAUSE WE ARE NOT REDUCING SERVICES AND, IN FACT, WE  
7 ARE ENHANCING SERVICES IN THOSE AREAS WHERE THERE IS A NEED TO  
8 DO SO.

9

10 **SUP. ANTONOVICH:** ARE THESE FUNDS ABLE TO BE USED FOR CAPITAL  
11 IMPROVEMENTS?

12

13 **CHIEF FREEMAN:** MY UNDERSTANDING IS THAT THOSE FUNDS ARE REALLY  
14 SET ASIDE TO FUND FIREFIGHTER AND PARAMEDIC SERVICES. WE,  
15 ALONG WITH THE INDEPENDENT CITIZENS OVERSIGHT COMMITTEE, WHICH  
16 YOU APPOINTED, WE HAVE, THROUGH THE YEARS, HELD THAT MONEY TO  
17 FUND SALARIES. SO, AS NEW STATIONS AND NEW FACILITIES ARE  
18 BUILT, OR NEW COMPANIES OR UNITS ARE ESTABLISHED, THIS MONEY  
19 COULD BE USED TO FUND THE SALARIES, BUT NOT THE PHYSICAL  
20 STATION ITSELF, THE CAPITAL PROJECT.

21

22 **SUP. ANTONOVICH:** BUT YOU ARE BUILDING NEW STATIONS, RIGHT?

23

24 **CHIEF FREEMAN:** YES, YES.

25



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1    **SUP. ANTONOVICH:** AND AREN'T THE NEW STATIONS EMPLOYING MORE  
2    FIREFIGHTERS?

3

4    **CHIEF FREEMAN:** YES, AND WHAT WE'RE BALANCING IS... [  
5    INTERJECTIONS ]

6

7    **CHIEF FREEMAN:** WHAT WE'RE BALANCING IS THAT, WHEN WE HIRE A  
8    FIREFIGHTER AND WE BEGIN PAYING THAT INDIVIDUAL, THEIR  
9    EXPECTATION AND OUR EXPECTATION IS WE CONTINUE TO PAY THEM FOR  
10    THEIR CAREER AND WE CONTINUE TO FUND SALARY INCREASES. I MIGHT  
11    POINT OUT THAT THE SPECIAL TAX HAS A CAP BEYOND WHICH YOU, AS  
12    THE BOARD, WE, AS THE FIRE DEPARTMENT, CANNOT SURPASS. SO THE  
13    KEY IN FUNDING NEW FIRE STATION STAFFING IS PROPERTY TAX,  
14    WHICH IS ONGOING AND GENERALLY WILL CONTINUE TO INCREASE OVER  
15    TIME. SO THAT IS THE CONNECTION WE MAKE WITH NEW STATIONS AND  
16    STAFFING IS PROPERTY TAX.

17

18    **SUP. ANTONOVICH:** BUT THE NEW STATIONS YOU'RE OPENING, YOU'RE  
19    HAVING A FULL CONTINGENT OF PERSONNEL PROVIDE THOSE SERVICES?  
20    OR YOU HAVE STATIONS WHERE YOU DON'T HAVE A FULL LEVEL OF  
21    SUPPORT THAT YOU WOULD LIKE TO HAVE?

22

23    **CHIEF FREEMAN:** WE HAVE-- WE HAVE SOME STATIONS WHICH WILL BE  
24    STAFFED BY MOVING A UNIT FROM A CURRENT STATION WHERE THERE  
25    ARE TWO UNITS TO THAT OTHER STATION. WE HAVE OTHER STATIONS



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1 THAT ARE NEW STATIONS THAT WOULD BE STAFFED WITH COMPLETELY  
2 NEW PERSONNEL. SO IT DEPENDS ON THE AREA SERVED AND THE  
3 RESOURCES THAT WE'VE HAD.

4

5 **SUP. ANTONOVICH:** SO THERE ARE NO NEW STATIONS BEING OPENED  
6 WITH LESS PERSONNEL THAN YOUR GUIDELINES WOULD REQUIRE FOR  
7 THAT STATION TO OPERATE?

8

9 **CHIEF FREEMAN:** THAT IS CORRECT. I JUST WOULD POINT OUT THAT  
10 ALL OF US IN THE FIRE SERVICE WOULD LIKE TO SEE FOUR-PERSON  
11 STAFFING ON EVERY UNIT. WE DO OPERATE THE PARAMEDIC SQUADS IN  
12 CONJUNCTION WITH ENGINE COMPANIES. THE N.F.P.A. DOES RECOGNIZE  
13 A TWO-PERSON PARAMEDIC SQUAD IN A STATION WITH A THREE-PERSON  
14 ENGINE COMPANY AS PART OF THAT COMPANY, BUT WE DO HAVE SOME  
15 STATIONS, AND IT IS OUR STANDARD TO OPERATE SOME ENGINE  
16 COMPANIES, WITH THREE PEOPLE. SO IT'S POSSIBLE THAT SOME NEW  
17 STATIONS WOULD BE OPENED WITH THREE FIREFIGHTERS: A CAPTAIN, A  
18 SPECIALIST, AND A FIREFIGHTER BUT THAT IS WITHIN OUR CURRENT  
19 STANDARD.

20

21 **SUP. ANTONOVICH:** SO THESE ADDITIONAL REVENUES, COULD THEY NOT  
22 ENHANCE PARAMEDIC AND OTHER VITAL PERSONNEL?

23

24 **CHIEF FREEMAN:** THEY COULD ENHANCE UP TO A VERY LIMITED EXTENT,  
25 BEYOND WHICH THE SPECIAL TAX WOULD BE AT ITS LIMIT AND THEN





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1 YOUR BOARD AND WE, AS THE FIRE DEPARTMENT, WOULD NOT HAVE THAT  
2 BUDGETARY FLEXIBILITY WHICH EXPERIENCE DICTATES TO ME THAT I  
3 SHOULD BE PROVIDING THAT FLEXIBILITY TO YOU AS THE BOARD. AND,  
4 AS I SAID EARLIER, OUR ESTIMATE-- OUR ESTIMATE TO STAFF  
5 EVERYTHING WITH FOUR WOULD TAKE ABOUT \$20 MILLION OF ONGOING  
6 REVENUE. WE'RE NOT TALKING ABOUT THAT KIND OF MONEY HERE.

7

8 **SUP. ANTONOVICH:** BUT IF THE PROPOSED REDUCTION WOULD BE  
9 REDUCED, WOULD THAT NOT GIVE YOU ADDITIONAL REVENUES TO HAVE  
10 FULL PERSONNEL AT THOSE STATIONS?

11

12 **CHIEF FREEMAN:** NO, SIR. WE WOULD NOT BE ABLE TO ACHIEVE FULL  
13 PERSONNEL STAFFING WITH THAT, NOT IN EVERY STATION IN THE  
14 DEPARTMENT. AND, AS I SAID, WHAT IT DOES IS IT TAKES AWAY THE  
15 FLEXIBILITY, THE FINANCIAL FLEXIBILITY THAT I BELIEVE IS  
16 IMPORTANT FOR YOUR BOARD AND FOR THE DEPARTMENT IN THE BAD  
17 TIMES.

18

19 **SUP. ANTONOVICH:** WHY WOULD YOU WANT FLEXIBILITY IF YOU'RE NOT  
20 HAVING FULL PERSONNEL LEVELS BEING MAINTAINED?

21

22 **CHIEF FREEMAN:** SUPERVISOR, THE STAFFING THAT WE HAVE IS  
23 CONSISTENT WITH THE HISTORIC STAFFING WITHIN THE COUNTY FIRE  
24 DEPARTMENT. WHAT IS BEING TALKED ABOUT AS ADDITIONAL STAFFING  
25 IS FOUR-PERSON STAFFING, AND WE ARE NOT MOVING TOWARD FOUR-



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1 PERSON STAFFING AT THIS POINT BECAUSE, EVEN IF WE WERE TO  
2 RECOMMEND A SPECIAL TAX TO GO TO ITS CAP, THERE'S NOT  
3 SUFFICIENT FUNDING TO DO THAT. SO, AS I SAID PREVIOUSLY,  
4 ADDITIONAL STAFFING, WE HAVE TRIED TO DO THAT WITH ONGOING  
5 PROPERTY TAX REVENUE INCREASES RATHER THAN THE SPECIAL TAX.

6

7 **SUP. KNABE, CHAIR:** ANY OTHER QUESTIONS? YES, ZEV?

8

9 **SUP. YAROSLAVSKY:** I JUST WANT TO, I GUESS, MAKE SURE WE'RE ALL  
10 CLEAR ON THIS. FIRST OF ALL, IN RESPONSE TO WHAT MS. BURKE  
11 SAID EARLIER, I DON'T DISAGREE WITH WHAT YOU SAID, I JUST, I  
12 WAS RAISING THE QUESTION, EITHER-- WHO'S THE GENIUS WHO  
13 DECIDED \$3 IS THE APPROPRIATE REDUCTION? WHY NOT 20? WHY NOT  
14 10? WHY NOT 17.50? SO, YOU KNOW, THERE'S ENOUGH MONEY THERE TO  
15 DO MORE BUT SOMEBODY HAS MADE A PROFESSIONAL JUDGMENT, AND  
16 THAT'S THE CHIEF OF THE FIRE DEPARTMENT, THAT HE NEEDS THE  
17 BALANCE, WHATEVER THAT BALANCE IS, AND SOME MIGHT ARGUE THAT  
18 THIS IS NOT ENOUGH OF A REDUCTION BUT I'M NOT GOING TO GO  
19 THERE RIGHT NOW. HERE'S MY ISSUE. I WAS A LITTLE PUZZLED. THE  
20 ONLY OFFER WE HAVE ON THE TABLE TO OUR EMPLOYEES, WHO HAVE YET  
21 TO ENTER INTO A CONTRACT WITH US-- DAVID JANSSEN, WHERE ARE  
22 YOU? CAN YOU COME TO THE TABLE? TO THE BEST OF MY KNOWLEDGE,  
23 THE ONLY OFFER WE HAVE IS ZERO, 2-1/2 AND 2-1/2. IS THAT  
24 CORRECT?

25



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1    **C.A.O. JANSSEN:** THAT'S CORRECT.

2

3    **SUP. YAROSLAVSKY:** AND, AS I UNDERSTAND IT, THE COST OF 2-1/2%,  
4    IN ANY GIVEN YEAR, TO THE FIRE DEPARTMENT, THAT IS, THE COST  
5    OF A 2-1/2% PAY RAISE TO FIREFIGHTERS, IS \$6 MILLION, IS THAT  
6    CORRECT? APPROXIMATELY \$6 MILLION?

7

8    **CHIEF FREEMAN:** THAT'S MY UNDERSTANDING.

9

10    **SUP. YAROSLAVSKY:** OKAY. AND IF YOU DID IT IN YEAR THREE,  
11    ASSUMING THAT WE ENTERED INTO A CONTRACT OF THIS TYPE, IT  
12    WOULD BE ANOTHER \$6 MILLION. SO IT WOULD BE \$12 MILLION.  
13    THAT'S OVER A TWO-YEAR PERIOD. YOU HAVE A FUND BALANCE WHICH,  
14    JUST SO THAT WE UNDERSTAND, I DON'T KNOW HOW YOU DEFINE  
15    SURPLUS, I DEFINE A SURPLUS AS MONEY THAT'S LEFT AT THE END OF  
16    THE YEAR THAT WAS NOT SPENT. NOW, YOU CAN TAKE THAT SURPLUS  
17    AND DESIGNATE IT, WE ALL DO, FOR THINGS THAT WE KNOW WE'RE  
18    GOING TO SPEND IT ON, WHETHER IT'S CAPITAL OR WHETHER IT'S  
19    SETTING IT ASIDE FOR A RAINY DAY OR WHATEVER IT IS, BUT IT'S  
20    MONEY THAT WAS BUDGETED OR THAT EXCEEDED BUDGET ESTIMATES AND  
21    REVENUES THAT WERE NOT SPENT, AND, ACCORDING TO MY  
22    INFORMATION, THAT AMOUNT OF MONEY THIS YEAR WAS \$70 MILLION,  
23    SEVEN-ZERO. THAT IS THE AMOUNT OF MONEY THAT CAME INTO THE  
24    FIRE DEPARTMENT THAT EXCEEDED ITS ESTIMATES OF WHAT IT WAS  
25    GOING TO SPEND. THE OPERATING BUDGET OF THE FIRE DEPARTMENT IS



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1 \$650 MILLION. SO THE \$70 MILLION OF THAT THAT WAS NOT SPENT IS  
2 OVER 10%. NOW, YOU MAY HAVE AN IDEA OF WHAT YOU WANT TO SPEND  
3 IT FOR. YOU SAID YOU WERE SETTING IT ASIDE FOR THE CONTRACT.

4

5 **CHIEF FREEMAN:** AND OTHER THINGS, YES.

6

7 **SUP. YAROSLAVSKY:** WELL, LET'S START WITH THE CONTRACT. THE  
8 CONTRACT, IN ONE YEAR, IS \$6 MILLION. IF THEY WENT FOR THAT  
9 CONTRACT, WHICH, AS WE KNOW, THEY HAVEN'T GONE FOR THAT  
10 CONTRACT BUT, IF THEY DID, IT WOULD BE \$6 MILLION. SO THAT  
11 LEAVES \$64 MILLION IN THIS YEAR. AND, NEXT YEAR, THE WAY THIS  
12 THING IS SET UP, THIS IS WHY I WANTED THE AUDITOR TO LOOK AT  
13 IT, YOU'RE GOING TO HAVE ANOTHER \$70 MILLION OR THEREABOUTS  
14 UNSPENT, OR SOMEWHERE BETWEEN 35 AND 70. WE DON'T KNOW HOW  
15 IT'S SET UP.

16

17 **CHIEF FREEMAN:** SUPERVISOR, IF I MAY POINT OUT, IS THAT, IN  
18 OPERATING A SPECIAL DISTRICT, FINANCIAL ADVISORS, INCLUDING  
19 THE AUDITORS AND OTHERS, RECOMMEND TO US TO MAINTAIN AN ENDING  
20 FUND BALANCE EACH YEAR OF SOMEWHERE BETWEEN 3 AND 5%, WHICH IS  
21 GOING TO BE IN THE NEIGHBORHOOD OF \$35 MILLION A YEAR.

22

23 **SUP. YAROSLAVSKY:** I UNDERSTAND THAT, CHIEF.

24



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1 **CHIEF FREEMAN:** WELL, SUPERVISOR, I BELIEVE THAT PUTS THE  
2 ENDING FUND BALANCE IN PERSPECTIVE, PERHAPS, BECAUSE OF THE  
3 FACT THAT THE 13 MILLION OF ADDITIONAL PROPERTY TAX AND THE  
4 SETTLEMENT ON THE LAWSUIT CONSTITUTES A \$31 MILLION AMOUNT.

5

6 **SUP. YAROSLAVSKY:** THERE ISN'T A DEPARTMENT IN THIS COUNTY THAT  
7 I'M AWARE OF, EXCEPT FOR YOURS, THAT CARRIES OVER A 3 TO 5%  
8 RESERVE EVERY YEAR. I KNOW THAT'S ALWAYS BEEN THE ADVICE  
9 THEY'VE GIVE TO US, AND TO THE COUNTY, TO THE CITY, IT'S  
10 PRUDENT TO HAVE A 3 TO 5% RESERVE, BUT IT DOESN'T ALWAYS,  
11 ESPECIALLY IN CALIFORNIA, IT DOESN'T ALWAYS WORK THAT WAY. IN  
12 ANY CASE, MY POINT IS THAT YOU HAVE A CONSIDERABLE AMOUNT OF  
13 UNSPENT MONEY THAT I AM NOT CLEAR HOW YOU PROPOSE TO SPEND IT.  
14 YOU SAY YOU'RE GOING TO SPEND IT ON SALARIES AND BENEFITS BUT  
15 THE ONLY OFFER THAT'S ON THE TABLE IS GOING TO COST US \$6  
16 MILLION IN YEAR ONE, IF THAT WERE TO BE ACCEPTED, AND I DON'T  
17 KNOW THAT YOU'VE BEEN AUTHORIZED BY-- I KNOW YOU HAVEN'T BEEN  
18 AUTHORIZED BY THIS BOARD TO SET ASIDE-- AND I DON'T KNOW ON  
19 WHAT BASIS YOU WOULD SET ASIDE ANY OTHER FUNDS, BECAUSE  
20 THERE'S BEEN NO OTHER-- NO OTHER HINT OF A DISCUSSION. SO-- OF  
21 ANYTHING BEYOND THAT. SO THAT'S NUMBER ONE. SO I THINK IT-- I  
22 THINK IT JUST-- YOU'VE GOT TO CALL IT AS IT IS. AND MS.  
23 MOLINA, I THINK, SAID IT. I'M GOING TO SAY IT AGAIN. YOU ARE  
24 NOT SPENDING WHAT YOU ARE COLLECTING AND THERE ARE TWO WAYS TO  
25 DEAL WITH THAT. ONE IS TO RETURN IT TO THE TAXPAYERS, AND I'M



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1 ALL FOR THAT, BUT IF YOU HAVE OTHER PURPOSES FOR WHICH YOU  
2 THINK THAT MONEY NEEDS, FOR THE PUBLIC SAFETY, NEEDS TO BE  
3 SPENT, THEN I THINK YOU NEED TO SPELL THAT OUT BUT, TO BE IN  
4 NEVER NEVERLAND AND TO BE ASKING US, IN JUNE, TO TAKE MONEY  
5 OUT OF ONE FUND THAT IS HURTING TO FULFILL A SERVICE, TO PAY  
6 FOR A SERVICE THAT COULD HAVE BEEN PAID FROM A FUND THAT IS  
7 NOT HURTING, TO ME, IS AN ISSUE. AND SO I'M GOING TO MAKE A--  
8 WELL, I DON'T KNOW HOW YOU WANT TO HANDLE IT. SHOULD I WAIT  
9 FOR YOU?

10

11 **SUP. KNABE, CHAIR:** YOU CAN EITHER MAKE A MOTION OR I'LL MAKE A  
12 MOTION. I MEAN, MY MOTION WOULD BE THAT WE MOVE THE ITEM AT  
13 THE TAX RATE OF LAST YEAR.

14

15 **SUP. YAROSLAVSKY:** ALL RIGHT. I'LL SECOND IT.

16

17 **SUP. KNABE, CHAIR:** TO MOVE THE ITEM AT THE CURRENT TAX RATE  
18 WITHOUT THE REDUCTION. THAT WAS-- THAT WOULD BE MY MOTION,  
19 UNLESS YOU HAD-- DO YOU HAVE SOMETHING WRITTEN DOWN?

20

21 **SUP. YAROSLAVSKY:** WELL, IF-- IN THE EVENT THAT DID NOT-- I  
22 MEAN, I WANT TO AMEND IT NO MATTER WHAT HAPPENS, I WANT TO  
23 AMEND IT TO TAKE THE COUNTY PORTION OF THE-- COUNTY FIRE'S  
24 PORTION OF THE PROP B MONEY FOR THE TRANSPORT AND REPLENISH  
25 THAT WITH THESE FUNDS AND NOT WITH THE PROP B FUNDS AND DIRECT





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1 THE AUDITOR-CONTROLLER AND THE C.A.O. TO EXECUTE THAT. SO CAN  
2 I JUST CIRCULATE THE MOTION, FRIENDS? I WON'T READ IT. I'VE  
3 ESSENTIALLY ARTICULATED IT AND I'LL JUST READ THE THREE-LINE  
4 MOVE CLAUSE AND THEN I'LL MAKE THE AS AN AMENDMENT TO THE ITEM  
5 BEFORE US. "I MOVE THAT THE BOARD OF SUPERVISORS DIRECT THE  
6 CHIEF ADMINISTRATIVE OFFICER TO REALLOCATE THE COUNTY PORTION  
7 OF THE \$1.6 MILLION IN MEASURE B FUNDS PREVIOUSLY APPROPRIATED  
8 TO REIMBURSE THE FIRE DEPARTMENT FOR THE OPERATIONAL COSTS  
9 PROVIDING EMERGENCY AIR TRANSPORTS." AND THAT WOULD MEAN THAT  
10 THE FUNDS WOULD COME-- WOULD BE DRAWN DOWN FROM THE PROPERTY  
11 TAX.

12

13 **SUP. MOLINA:** BUT, SUPERVISOR YAROSLAVSKY, I DON'T UNDERSTAND.  
14 ARE YOU NOT ACCEPTING THE CHIEF'S RECOMMENDATION THAT WE  
15 RETURN THE EXCESS TO THE TAXPAYERS?

16

17 **SUP. YAROSLAVSKY:** I WILL IF THAT'S WHERE-- EITHER WAY, I THINK  
18 WE SHOULD DO THIS, BUT...

19

20 **SUP. MOLINA:** WELL, LET ME UNDERSTAND. SO, SUPERVISOR KNABE,  
21 YOU'RE NOT ACCEPTING THE CHIEF'S RECOMMENDATION?

22

23 **SUP. KNABE, CHAIR:** RIGHT.

24



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1   **SUP. MOLINA:** ALL RIGHT. THEN I WANT TO PUT IN A SUBSTITUTE  
2   MOTION, THAT WOULD BE INCLUSIVE OF YOUR AMENDMENT, TO SAY THAT  
3   WE SHOULD ADOPT THE CHIEF'S RECOMMENDATION AND THAT WE RETURN  
4   THIS EXCESS AS RECOMMENDED IN HIS BOARD LETTER BACK TO THE  
5   TAXPAYERS AND THAT WE INCLUDE YOUR MOTION AS FAR AS A REFUND  
6   BACK INTO THE PROPERTY FUND.

7

8   **SUP. KNABE, CHAIR:** SO, ON TOP OF THE REDUCTION, YOU'RE  
9   ALLOCATING 1.6 MILLION...

10

11   **SUP. BURKE:** PLUS ANOTHER 1.6.

12

13   **SUP. MOLINA:** BACK INTO PROP B, YES.

14

15   **SUP. KNABE, CHAIR:** PLUS ANOTHER 1-- TO PROP B OUT OF THE  
16   DEPARTMENT'S BUDGET?

17

18   **SUP. MOLINA:** THAT'S RIGHT.

19

20   **SUP. KNABE, CHAIR:** OKAY. IS THERE A SECOND TO THAT? IS THERE A  
21   SECOND TO THAT SUBSTITUTE MOTION?

22

23   **SUP. MOLINA:** I'LL SECOND IT.

24

25   **SUP. KNABE, CHAIR:** OKAY, IT'S BEEN SECONDED.



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1

2 **SUP. ANTONOVICH:** ALSO, YOU SHOULD HAVE THE AUDITOR-CONTROLLER  
3 LOOK AT THE FUNDING FROM THE DEPARTMENT.

4

5 **SUP. MOLINA:** RIGHT. I THINK ZEV CONCLUDED THAT, DID YOU NOT,  
6 THAT THE AUDITOR-CONTROLLER START REVIEWING THIS AND PROVIDE  
7 US INFORMATION ON IT?

8

9 **SUP. ANTONOVICH:** WE NEED TO HAVE AN AUDITOR-CONTROLLER ALSO  
10 INVOLVED TO REVIEW THE FUND.

11

12 **SUP. YAROSLAVSKY:** THAT WAS THE PREVIOUS MOTION THAT I...

13

14 **SUP. MOLINA:** THAT WOULD BE INCORPORATED IN HERE?

15

16 **SUP. YAROSLAVSKY:** YES.

17

18 **SUP. MOLINA:** OKAY. FINE.

19

20 **SUP. ANTONOVICH:** OKAY, SO MOVE THAT PART OF IT.

21

22 **SUP. YAROSLAVSKY:** JUST FOR CLARIFICATION, CAN I ASK A QUESTION  
23 OF THE C.A.O.?

24

25 **SUP. KNABE, CHAIR:** SURE.



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1

2 **SUP. YAROSLAVSKY:** MR. JANSSEN, I JUST WANT TO MAKE SURE THIS  
3 DOES WHAT WE WANT IT TO DO. AND I'M CONCERNED THAT WE CUT IT  
4 OFF HERE. IT SAYS TO REALLOCATE THE COUNTY PORTION OF THE \$1.6  
5 MILLION MEASURE B FUNDS PREVIOUSLY APPROPRIATED, TO REIMBURSE  
6 THE FIRE DEPARTMENT FOR THE OPERATIONAL FUNDS. I WANT THE  
7 MEASURE B MONEY RETURNED.

8

9 **C.A.O. JANSSEN:** RIGHT.

10

11 **SUP. YAROSLAVSKY:** IS THAT WHAT THIS SAYS?

12

13 **C.A.O. JANSSEN:** I BELIEVE IT DOES. IT MAY OVERSTATE HOW MUCH  
14 THE FIRE DEPARTMENT MIGHT HAVE RECEIVED. YOU ALLOCATED, I  
15 THINK, 1.8 MILLION...

16

17 **SUP. YAROSLAVSKY:** WHATEVER IT IS.

18

19 **C.A.O. JANSSEN:** ...TO BE DETERMINED BASED ON ACTUAL  
20 EXPERIENCE.

21

22 **SUP. YAROSLAVSKY:** IT'S 1.6. THAT'S CORRECT BUT WHATEVER-- THEY  
23 WERE GOING TO DRAW DOWN ON THIS, NOW THEY'RE NOT GOING TO DRAW  
24 DOWN ON THIS, THEY DRAW DOWN ON THEIR OWN. THEY HAVE THE  
25 MONEY. THEY CAN DRAW DOWN ON THEIR OWN.



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1

2 **C.A.O. JANSSEN:** CORRECT. I UNDERSTAND.

3

4 **SUP. KNABE, CHAIR:** SO IT'S THE 3.4 PLUS THE 1.6 SO A \$5  
5 MILLION HIT?

6

7 **SUP. YAROSLAVSKY:** NO. WHAT'S THE 3.4? OH, YOU MEAN THE RETURN.

8

9 **SUP. ANTONOVICH:** BUT, MR. CHAIRMAN AND MR. JANSSEN, MR.  
10 FREEMAN, BEFORE THAT IS IMPLEMENTED, THE MOTION, WE NEED TO  
11 VERIFY FROM THE AUDITOR-CONTROLLER THAT THOSE REVENUES ARE  
12 THERE.

13

14 **SUP. YAROSLAVSKY:** THEY'RE THERE. THAT'S WHAT THEY TOLD US.

15

16 **SUP. ANTONOVICH:** WELL, THEY'RE TELLING BUT HAVE THE AUDITOR-  
17 CONTROLLER CONFIRM THAT FACT.

18

19 **C.A.O. JANSSEN:** WE CAN DO THAT.

20

21 **SUP. MOLINA:** DO YOU MEAN BEFORE WE REMOVE THE PROP B MONEY?

22

23 **SUP. YAROSLAVSKY:** RIGHT.

24

25 **SUP. MOLINA:** BUT WE STILL ARE REBATING BACK TO THE TAXPAYERS?



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1

2 **SUP. YAROSLAVSKY:** RIGHT.

3

4 **C.A.O. JANSSEN:** WE HAVEN'T ALLOCATED THE MONEY TO THE  
5 DEPARTMENT, IN ANY EVENT. WE'LL HOLD IT.

6

7 **SUP. YAROSLAVSKY:** I KNOW, BUT THE MONEY-- THIS IS VERIFIED...

8

9 **C.A.O. JANSSEN:** RIGHT. THE 1.6...

10

11 **SUP. YAROSLAVSKY:** ...THE CHIEF'S PRESENTATION TO THE BOARD AND  
12 HIS BOARD LETTER IS BASED ON THE AUDITOR'S BOOK CLOSING, IS IT  
13 IS NOT?

14

15 **CHIEF FREEMAN:** YES, THAT'S CORRECT.

16

17 **SUP. YAROSLAVSKY:** SO IT'S BEEN VERIFIED, MIKE.

18

19 **SUP. ANTONOVICH:** WELL, SO THERE'S NOT A PROBLEM WITH HIM  
20 REVERIFYING IT JUST TO BE SURE.

21

22 **SUP. YAROSLAVSKY:** I JUST DON'T WANT ANOTHER WILD GOOSE CHASE,  
23 THAT'S ALL.

24

25 **C.A.O. JANSSEN:** WE UNDERSTAND THE MOTION.





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1

2 **SUP. YAROSLAVSKY:** AND I DON'T WANT SOMEBODY TO GO SQUIRREL  
3 AWAY MONEY ALL OVER THE PLACE SO THAT THERE'S NO MONEY. I KNOW  
4 THAT-- AND I KNOW THAT'S NOT WHAT YOU'RE INTENDING BUT, BASED  
5 ON THE INFORMATION THAT WE HAVE NOW, IT IS VERIFIED.

6

7 **C.A.O. JANSSEN:** AND YOU ARE WITHDRAWING, BY THIS MOTION,  
8 AUTHORIZATION TO TRANSFER ADDITIONAL MEASURE B FUNDS TO THE  
9 FIRE DEPARTMENT AT THIS TIME?

10

11 **SUP. YAROSLAVSKY:** THAT'S CORRECT.

12

13 **SUP. KNABE, CHAIR:** OKAY. MR. GILLOTTE, YOU SIGNED UP. CAN YOU  
14 BE BRIEF?

15

16 **DAVE GILLOTTE:** I'LL BE BRIEF. AND YOU WANTED A DEMONSTRATION  
17 OF COLLABORATION. WELL, IT'S HERE. I SPEAK TO OPPOSE ALL THE  
18 RHETORIC I'M HEARING UP HERE AT THE TABLE. THESE MEASURES WERE  
19 PASSED WITH PURPOSE. WHY DO WE GO OUT AND WALK FOR PROP B?  
20 BECAUSE WE HAD HOLES AND DEFICITS. THERE IS NO EXCESS FUNDS  
21 HERE, SURPLUS, RESERVES, HOARDING OF MONEY. YOU WANT TO GIVE  
22 US A COUPLE OF WEEKS, THE FIRE CHIEF AND I TO SIT DOWN AND  
23 SHOW YOU WHERE EVERY BIT OF THIS MONEY CAN GO TO PROTECT THE  
24 CITIZENS, THEN MAKE THAT AVAILABLE TO US TO GET IT GOING RIGHT  
25 NOW. I UNDERSTAND THERE'S A SIGNIFICANT DEFICIT IN THE GENERAL



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1 FUND BUT REALIZE THE FIRE CHIEF IS RIGHT AND I SUPPORT HIM ON  
2 THIS. HE HAS NO ABILITY TO COME BACK DOWN HERE AND BEG FOR,  
3 ASK FOR, OR GET ANY ALLOCATION OF ADDITIONAL GENERAL FUND  
4 MONIES TO THE DISTRICT. I WALK THE STREETS. WHEN WE WENT WITH  
5 PROP B, WE WERE LOOKING AT LAYING OFF 700 FIREFIGHTERS, OVER  
6 700 FIREFIGHTERS. IF THIS GOES FORWARD AS A SUBSTITUTE TO OUR  
7 AMENDMENT, I WOULD BE TEMPTED TO GET THIS BACK OUT TO THE  
8 PUBLIC, AND I THINK ALL THESE GUYS IN BLUE BACK HERE WOULD,  
9 TOO. THERE'S A REASON THAT MONEY WAS PUT IN PLACE! [ CHEERS  
10 AND APPLAUSE ]

11

12 **DAVE GILLOTTE:** AND I'M NOT GOING TO REMAIN SILENT ON IT. I  
13 DISAGREE WITH WHERE THE MONEY'S GOING, AND WE HAVE  
14 DISAGREEMENTS ON WHERE IT'S OPERATIONALLY BEING ALLOCATED, BUT  
15 WE'VE BEEN ABLE TO WORK THROUGH A LOT OF THINGS TOGETHER.  
16 THAT'S WHAT WE CAME DOWN HERE TO ASK FOR TODAY, TO ALLOW US TO  
17 DO THAT PRIOR TO PUTTING THIS MONEY BACK OUT, AND I THINK IT'S  
18 IMPORTANT THAT OUR POINT THAT WE MADE BE HEARD AND IT NOT GET  
19 LOST IN SIMILAR DIATRIBE TO THE NEWSPAPER ARTICLES TODAY. I  
20 ASK FOR THAT. LET'S GO ON THE MERITS. THERE IS AREAS OF PUBLIC  
21 SAFETY AND SERVICE, AND I CAN SHOW YOU IN EACH AND EVERY ONE  
22 OF YOUR RESPECTIVE DISTRICTS WHERE THIS MONEY OUGHT TO GO. SO  
23 I STAND IN SUPPORT OF FIRE CHIEF ON THOSE ISSUES AND IN  
24 OPPOSITION TO THE SUBSTITUTE OR ANY SUBSEQUENT AMENDMENT TO



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1 REDO WHAT WE TALKED ABOUT HERE TODAY. THAT'S AS BRIEF AS I CAN  
2 MAKE IT.

3

4 **SUP. MOLINA:** MR. CHAIRMAN, MAY I ASK A QUESTION?

5

6 **SUP. KNABE, CHAIR:** YES.

7

8 **SUP. MOLINA:** EXCUSE ME. ARE YOU AGAIN SAYING, JUST BECAUSE  
9 THERE'S A SURPLUS, NOW YOU'RE GOING TO SPEND UP TO IT? IS THAT  
10 WHAT YOU'RE SAYING?

11

12 **DAVE GILLOTTE:** NO. THERE ARE OPERATIONAL NEEDS THAT, WHEN WE  
13 PASSED THIS BACK IN '97 AND CONCERNING OUR CURRENT OPERATIONAL  
14 BUDGET, THAT WE NEED TO LOOK AT. NEW NATIONAL STANDARDS FOR  
15 STAFFING ARE AROUND THE CORNER.

16

17 **SUP. MOLINA:** AND I UNDERSTAND THAT. AND I UNDERSTAND THAT.  
18 WITH THIS REBATE OR WITH THIS RETURN, WHAT WILL THE SURPLUS  
19 BE? WHAT WILL THE EXCESS FUNDS BE? WHAT WILL THE FUND BALANCE  
20 BE, MR. JANSSEN?

21

22 **C.A.O. JANSSEN:** THREE MILLION LESS. ABOUT 69 MILLION, 68  
23 MILLION.

24

25 **DAVE GILLOTTE:** RIGHT.



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1  
2 **SUP. MOLINA:** SO, SIR, AGAIN, I ASK YOU, AND YOU KNOW, AND YOU  
3 WERE HERE WHEN WE PASSED THAT, AND IT WASN'T PASSED  
4 UNANIMOUSLY BY THIS BOARD, FOR US TO GO TO TAXPAYERS, IT'S A  
5 TWO-WAY STREET, SIR. ALL WE ARE DOING HERE IS WE ARE TAKING A  
6 PORTION OF IT AND SAYING TO TAXPAYERS, WE ARE REBATING THIS  
7 BACK TO YOU BECAUSE, GUESS WHAT, MORE THAN LIKELY WE'RE GOING  
8 TO BE BACK TO THEM VERY, VERY SOON. THERE IS \$69 MILLION  
9 SURPLUS TODAY IN WHICH WE HOPE THAT YOU AND THE CHIEF AND  
10 OTHERS WILL GET TOGETHER AND BRING THOSE KINDS OF IMPROVEMENTS  
11 TO US. THIS WILL GO A LONG WAY. IN ADDITION, NEXT YEAR,  
12 THERE'S GOING TO BE AN ADDITIONAL FUND BALANCE BY THE EXCESS  
13 REVENUES OF THIS LEVY, AND YOU GO ON AND ON AND ON. SO WE'RE  
14 NOT TRYING, AND IT'S NOT APPROPRIATE FOR YOU TO THREATEN US IN  
15 THIS SITUATION WHEN WE'RE TRYING TO ACT IN A REASONABLE  
16 FASHION. WE ARE NOT REBATING THE \$71 MILLION. IT IS A PORTION.  
17 AND I THINK YOU, AS A TAXPAYER, WOULD WANT NOTHING ELSE FROM  
18 US THAN TO BE STRAIGHTFORWARD. NOW, THE CHIEF HAS COME IN WITH  
19 A RECOMMENDATION AND HE KNOWS, BECAUSE HE AND I DEBATED THIS  
20 ISSUE MANY YEARS AGO WHEN I SAID WE OWE A DUTY TO BE  
21 STRAIGHTFORWARD WITH THEM SO THAT, WHEN WE DON'T HAVE USE FOR  
22 THE MONEY, THOSE DOLLARS GO BACK TO THE TAXPAYERS WHO ARE  
23 PAYING IT, BECAUSE, GUESS WHAT? THERE'S GOING TO BE TIME AND  
24 TIME AGAIN WHEN WE PUT PROP B ON THE BALLOT, WE BEG TAXPAYERS  
25 TO TAX YOURSELF SO THAT WE COULD FULFILL OUR RESPONSIBILITY TO



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1 A TRAUMA SYSTEM. NOT AN EASY THING TO DO, AND A TOUGH THING  
2 FOR ALL OF US TO DO, BUT, MORE IMPORTANTLY, FOR THE TAXPAYERS.  
3 SO LET'S WORK IN A SPIRIT OF COOPERATION. I LOOK FORWARD TO  
4 YOU AND THE CHIEF AND OTHERS BRINGING TO US REASONABLE  
5 EXPENDITURES AND, AGAIN, OFFICE SAFETY. YOU KNOW, YOU GIVE MY  
6 DAUGHTER A HUNDRED BUCKS AND SHE WILL SHOW YOU A WAY TO SPEND  
7 IT. YOU GIVE HER 500, AND SHE WILL SHOW YOU A WAY TO SPEND IT,  
8 BUT SHE IS NOT ALLOWED TO DO THAT. SO IT'S, AGAIN, WITHIN THE  
9 FRAMEWORK OF WHAT IS REASONABLE. SO WHAT-- WE'RE TRYING TO BE  
10 AS REASONABLE HERE, NOT ONLY TO ALL OF OUR FIREFIGHTERS AND  
11 ALL OF THEIR RESPONSIBILITY AND DUTIES, BUT ALSO TO THE DUTY  
12 THAT WE HAVE TO TAXPAYERS. THIS IS A SMALL CONCESSION, AND I  
13 HOPE THAT YOU WOULD AGREE AND WE COULD FIND A PARTNERSHIP. WE  
14 ARE NOT DENYING THAT THESE DOLLARS ARE NOT-- WE'RE NOT TAKING  
15 IT OUT AND PUTTING IT INTO ANOTHER DEPARTMENT, WE'RE NOT  
16 TAKING IT OUT TO FULFILL OUR DEFICIT IN THE HEALTH DEPARTMENT,  
17 WE ARE LEAVING IT IN THE DEPARTMENT TO FULFILL THE MISSION OF  
18 FIREFIGHTING WITH THE KIND OF INTEGRITY AND RESPONSIBILITY  
19 THAT ALL OF US EXPECT, NOT ONLY FROM FIREFIGHTERS BUT FROM  
20 THIS COUNTY. SO LET'S WORK IN A SPIRIT OF THAT KIND OF  
21 COOPERATION.

22

23 **DAVE GILLOTTE:** YOUR POINTS ARE WELL NOTED AND I DID WALK THE  
24 STREETS AND MAKE A LOT OF PROMISES TO THE TAXPAYERS OUT THERE  
25 TO GET THAT THROUGH. I KNOW EXACTLY WHAT WAS SAID TO THE



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1 TAXPAYERS. ALSO, IF I'M NOT MISTAKEN, THE FIRE DEPARTMENT, THE  
2 FIRE CHIEF IN PARTICULAR, SUPPORTED MEASURE B. WE HELPED BRING  
3 THESE REVENUES IN. THIS TRAUMA SYSTEM HELICOPTER, YOU HAVE NO  
4 IDEA UNLESS YOU'VE BEEN UP TO OUR OPERATIONS, IS VERY  
5 APPROPRIATE 1.6-MILLION-DOLLAR EXPENDITURE.

6

7 **SUP. MOLINA:** AND WE FUNDED IT.

8

9 **DAVE GILLOTTE:** YOU DID AND WE'RE-- I DON'T THINK IT'S FAIR TO  
10 BRING IN WHAT IS TERMED HOARDING OR EXCESS SURPLUS RESERVES AS  
11 AN OFFSET TO NOW ATTACK ANOTHER 1.6 MILLION OVER THIS BUFFER  
12 MONEY, IF YOU WANT TO TREAT IT AS BUFFER MONEY. WE CAN BE  
13 RESPONSIBLE WITH IT. ALL THAT WE ASK IS THAT WE LOOK AT THE  
14 PROP B CITIES. LET'S MAKE SURE ALL THE NEEDS OF THE PROP B  
15 CITIES WHERE THAT MONEY SHOULD BE USED ARE ADDRESSED. WE CAN  
16 DELAY PUTTING THAT BACK OUT TO THE CITIZENS. THE CHIEF AND I  
17 HAVE WORKED ON MANY ISSUES TOGETHER. LET US TAKE A LOOK AT THE  
18 OPERATIONAL NEEDS. IF EVERYTHING'S BEEN MET, THAT MONEY IS NOT  
19 GOING TO BE USED. IT CAN BE GIVEN BACK TO THE CITIZENS AT A  
20 LATER DATE RESPONSIBLY. WE'VE BEEN VERY RESPONSIBLE PARTNERS.

21

22 **SUP. MOLINA:** 69 MILLION DOLLARS TO WORK WITH.

23

24 **DAVE GILLOTTE:** AND I CAN SHOW YOU, IN A MATTER OF SHORT-TERM,  
25 WHERE THAT NEEDS TO GO. CONTRACT ISSUES ASIDE. AND, SPEAKING





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1 OF CONTRACT, WE BROUGHT MANY STAFFING AND OPERATIONAL ISSUES  
2 TO THE BARGAINING TABLE FOR THE CITIZENS. FOR THE CITIZENS.  
3 THAT'S RESPONSIBLE. NOW WE'VE RUN THREE YEARS KAFRS, AND, IF  
4 YOU WANT MY DEBT, I CAN BRING IT OVER TO YOU. WE SPENT A LOT  
5 OF TIME ANALYZING THE BUDGET. AND WE KNOW WHAT NATIONAL  
6 STANDARDS ARE FOR THE FUTURE AND HOW WE NEED TO WORK TO GET  
7 THERE. THE CHIEF'S RIGHT. USING ALL THAT MONEY YOU HAVE IN THE  
8 POT RIGHT NOW, YOU COULDN'T GET TO NATIONAL STANDARD STAFFING  
9 TOMORROW IF YOU WANT TO.

10

11 **SUP. YAROSLAVSKY:** WELL, DAVE, IF I CAN JUST SAY A WORD HERE,  
12 FIRST OF ALL, ECHO WHAT MS. MOLINA SAID. I HOPE YOU SEE THIS A  
13 LITTLE BIT MORE IN PERSPECTIVE THAN THE COMMENTS YOU MADE  
14 MIGHT INDICATE. THAT'S FIRST OF ALL. SECONDLY, THE-- I THINK  
15 YOU WOULD FEEL, IF YOU WERE IN OUR SHOES, THAT IF-- LET ME  
16 JUST MAKE IT MORE POSITIVE. I THINK THE WAY TO AVOID THIS IN  
17 THE FUTURE IS TO HAVE FULL DISCLOSURE, FULL INFORMATION, AS  
18 MUCH AS POSSIBLE, ON THE PART OF OUR AUDITOR, ON THE PART OF  
19 THE DEPARTMENT HEAD, DURING THE COURSE OF THE FISCAL YEAR AS  
20 WE PREPARE FOR THE NEXT FISCAL YEAR SO THAT WE'RE NOT CAUGHT  
21 AT THE LAST MINUTE, AS I FEEL I HAVE BEEN, WITH THIS KIND OF  
22 INFORMATION. I DID NOT APPRECIATE BEING TOLD THAT THERE WAS NO  
23 MONEY AVAILABLE TO DO THE THINGS THAT NEEDED TO BE DONE AND,  
24 THEREFORE, WE HAD TO TAKE IT OUT OF THE PROP B FUND, WHEN I  
25 FIND OUT, JUST A MONTH OR TWO LATER, THAT THERE WAS. THERE IS



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1 NO PLAN, COMPREHENSIVE AND DETAILED PLAN ON HOW TO SPEND-- YOU  
2 MAY KNOW, BUT YOU'RE NOT THE DEPARTMENT HEAD RIGHT NOW. CHIEF  
3 FREEMAN HAS YET IT GIVE US A DETAILED PLAN OF HOW ALL OF THIS  
4 MONEY IS GOING TO BE SPENT. PERHAPS, DURING THE COURSE OF THIS  
5 NEXT FISCAL YEAR, WE OUGHT TO HAVE A MORE COMPREHENSIVE PLAN  
6 OF HOW THAT MONEY IS GOING TO BE SPENT IN THE INTEREST OF FIRE  
7 SAFETY AND PUBLIC SAFETY. BUT THAT'S NOT WHERE WE ARE NOW, AND  
8 THE ONLY THING-- THERE ARE TWO THINGS BEFORE US. I SHARE YOUR  
9 VIEW ON THE TAX. I MEAN, YOU CAN LOWER THE TAX THIS YEAR AND  
10 RAISE IT NEXT YEAR, AS THINGS HAPPEN, ALTHOUGH IT DOESN'T LOOK  
11 LIKE YOU'LL NEED TO RAISE IT NEXT YEAR, BUT YOU NEVER KNOW, OR  
12 YOU CAN JUST TRY TO HAVE A RESERVE MARGIN, THAT YOU DON'T--  
13 YOU HAVEN'T RAISED IT, I DON'T THINK THE CHIEF HAS EVER RAISED  
14 IT OR WE HAVE NEVER RAISED IT AND THE CHIEF HAS NEVER ASKED US  
15 TO RAISE IT TO THE LIMIT, MAYBE ONE YEAR WE DID, AND THEN IT  
16 CAME BACK DOWN. THAT'S ALWAYS BEEN A BAND-- A CUSHION IN CASE  
17 WE NEEDED IT. TAKES THREE VOTES TO GET THAT RAISE, BY THE WAY,  
18 AND THAT'S NOT ALWAYS EASY, BUT IT'S BEEN DONE TIME AND AGAIN  
19 WHEN WE'VE HAD TO DO IT. BUT, IN THE MEANTIME, YOU HAVE--  
20 THERE'S MORE THAN ENOUGH-- THE ONLY THING BEING PROPOSED HERE  
21 IS, I THINK IT'S \$800,000 IS WHAT THE COUNTY'S PORTION OF THAT  
22 PROP B WAS AND THEN, IF THERE IS -- IF THERE ARE THREE VOTES  
23 TO REDUCE, THAT'S ANOTHER 3 MILLION, THREE TO \$3.5 MILLION. SO  
24 THE \$70 GOES DOWN TO 67 MILLION OR 66 AND A HALF MILLION  
25 DOLLARS SURPLUS OR FUND BALANCE, WE'LL JUST USE A TERM OF ART.



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1 THAT'S A LOT. AND IT'S PLENTY TO ADDRESS THE ISSUES THAT WE'RE  
2 ALL CONCERNED ABOUT AND YOU'RE CONCERNED ABOUT AND WE'RE ALL  
3 CONCERNED ABOUT IT WITH YOU TOGETHER. OKAY. I JUST...

4

5 **SUP. MOLINA:** MR. YAROSLAVSKY, JUST ONE CORRECTION, AND I WANT  
6 TO GET A CORRECTION. THIS 60-SOME MILLION DOLLARS THAT WILL BE  
7 LEFT OVER...

8

9 **SUP. YAROSLAVSKY:** 66 1/2.

10

11 **SUP. MOLINA:** ...DOES NOT INCLUDE, AS I UNDERSTAND, THE \$20  
12 MILLION SET ASIDE FOR SALARIES. IS THAT CORRECT?

13

14 **SUP. YAROSLAVSKY:** THAT'S ALREADY BEEN SET ASIDE.

15

16 **SUP. MOLINA:** NO-- THAT'S RIGHT, SO IT'S IN ADDITION TO.

17

18 **C.A.O. JANSSEN:** RIGHT. I BELIEVE THAT'S INCLUDED IN THE  
19 BUDGET.

20

21 **SUP. MOLINA:** SO IT'S 60-SOME MILLION PLUS...

22

23 **SUP. YAROSLAVSKY:** OVER AND ABOVE, THAT'S RIGHT.

24

25 **SUP. MOLINA:** ...PLUS 20 MILL.



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1

2 **SUP. YAROSLAVSKY:** 20 MILLION COMES OUT OF THE 70.

3

4 **SUP. MOLINA:** NO, NO, IT DOES NOT, SIR. THAT'S WHAT I WANTED TO  
5 REMIND YOU. IT IS MY UNDERSTANDING THAT THERE IS GOING TO BE  
6 68 POINT SOMETHING MILLION LEFT OVER PLUS 20 MILLION THAT  
7 YOU'VE SET ASIDE FOR SALARIES. I WANT TO BE CORRECT ABOUT  
8 THIS.

9

10 **SUP. KNABE, CHAIR:** HE JUST SAID THAT 20 MILLION COMES OUT OF  
11 THAT.

12

13 **SUP. MOLINA:** OKAY. WELL, I WANT...

14

15 **CHIEF FREEMAN:** YES, THE ENDING FUND BALANCE AT THE CONCLUSION  
16 OF '03/'04 IS THE 70 MILLION. OUT OF THAT, WE'VE SET ASIDE  
17 MONEY TO COVER SALARIES AND ANY OTHER CONTINGENCIES RELATED TO  
18 THAT. AND THEN THAT CONTINUES IN OUR BUDGETARY COSTS  
19 THEREAFTER.

20

21 **SUP. MOLINA:** OKAY. MY BUDGET FOLKS WERE INFORMED THAT THERE'S  
22 BEEN A SET ASIDE OF \$20 MILLION FOR SALARY INCREASES AND THAT  
23 THIS 71 MILLION REPRESENTS A SURPLUS BEYOND THAT.

24



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1   **SUP. BURKE:** I THINK THE-- DIDN'T YOU MENTION ANOTHER 20  
2   MILLION IN ADDITION TO THE 67? THE 70?

3

4   **CHIEF FREEMAN:** YES.

5

6   **SUP. BURKE:** AND WHAT IS THAT 20 MILLION?

7

8   **CHIEF FREEMAN:** THAT WOULD COVER THE COSTS OF THE FIRE  
9   APPARATUS, THE FIRE VEHICLES, THE...

10

11   **SUP. BURKE:** THAT'S WHERE THE 20 MILLION COMES IN. THAT'S WHERE  
12   YOU GET FROM THE 70 TO THE 90?

13

14   **CHIEF FREEMAN:** THE ENDING FUND BALANCE, AT THE END OF '03/'04,  
15   IS 70 MILLION. OUT OF THAT, THERE IS A DESIGNATION THAT WOULD  
16   BE FOR SALARIES, AND SO THAT'S A TAKE AWAY FROM THAT, AND THEN  
17   THAT SETS UP THE FUNDING FOR FISCAL YEAR '04-- OR...

18

19   **SUP. YAROSLAVSKY:** '05/'06.

20

21   **CHIEF FREEMAN:** ...'05/'06 AND SO THE ENDING FUND BALANCE  
22   PROJECTED FOR THE END OF-- I STAND CORRECTED. I'M SORRY.

23

24   **SUP. MOLINA:** THANK YOU.

25



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1 **CHIEF FREEMAN:** HONESTY IS THE BEST POLICY. I'M LOOKING AT THE  
2 '03/'04. THAT IS CORRECT. YOUR STAFF IS CORRECT AND I STAND  
3 CORRECTED ON THAT. THANK YOU.

4

5 **SUP. MOLINA:** I THINK THAT'S AN IMPORTANT CLARIFICATION.

6

7 **CHIEF FREEMAN:** IT IS. THANK YOU.

8

9 **SUP. ANTONOVICH:** COULD YOU COMMENT ON IF THE MONEY WAS PAID  
10 BACK, THE EQUITY ISSUE?

11

12 **CHIEF FREEMAN:** WELL, SUPERVISORS, THE MEASURE B FUNDING IS AN  
13 ISSUE THAT RELATES TO THE TRAUMA HELICOPTER WORK THAT IS DONE  
14 BY THE COUNTY FIRE DEPARTMENT AND THAT IS SERVICE THAT HAS  
15 BEEN PROVIDED AND FUNDED FOR BY THE DEPARTMENTAL PROPERTY  
16 OWNERS AND TAXPAYERS FOR YEARS, AND THERE ARE THOSE  
17 UNDESIGNATED AREAS IN THE COUNTY WHERE THERE IS NO TRAUMA  
18 CENTER. AND SO THE ONLY WAY THAT PATIENTS CAN GET TO A TRAUMA  
19 CENTER WITHIN THAT GOLDEN HOUR IS TO BE FLOWN THERE. AND SO  
20 THE MONEY THAT'S BEING CONSIDERED HERE IS SIMPLY A  
21 REIMBURSEMENT FOR ROUGHLY LESS THAN ONE-FIFTH OF WHAT THE  
22 OPERATIONAL COST EACH YEAR IS FOR THE TRAUMA HELICOPTER  
23 SERVICE JUST THAT THE COUNTY FIRE DEPARTMENT PROVIDES.

24





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1    **SUP. KNABE, CHAIR:** OKAY. THERE'S A MOTION BEFORE US AS  
2    AMENDED. ROLL CALL, PLEASE.

3

4    **SUP. YAROSLAVSKY:** WHAT IS THE MOTION ON?    THE AMENDMENT?

5

6    **SUP. KNABE, CHAIR:** MOTION'S ON THE WHOLE THING. REDUCTION  
7    PLUS...

8

9    **SUP. ANTONOVICH:** MOTION TO...

10

11    **SUP. KNABE, CHAIR:** REDUCE PLUS THE AMENDMENT BY SUPERVISOR  
12    YAROSLAVSKY PLUS THE AUDITOR-CONTROLLER ISSUE.

13

14    **CLERK VARONA-LUKENS:** APPROVE THE CHIEF'S RECOMMENDATION AND  
15    THE AMENDMENTS.

16

17    **SUP. KNABE, CHAIR:** APPROVE THE DEPARTMENT'S RECOMMENDATION, AS  
18    AMENDED ON THE RETURN OF MEASURE B MONEY, AS AMENDED TO  
19    INCLUDE THE AUDITOR-CONTROLLER REVIEW.

20

21    **SUP. MOLINA:** THAT'S CORRECT.

22

23    **SUP. KNABE, CHAIR:** ROLL CALL.

24

25    **CLERK VARONA-LUKENS:** SUPERVISOR MOLINA?



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1

2 SUP. MOLINA: AYE.

3

4 CLERK VARONA-LUKENS: SUPERVISOR BURKE?

5

6 SUP. BURKE: AYE.

7

8 CLERK VARONA-LUKENS: SUPERVISOR YAROSLAVSKY?

9

10 SUP. YAROSLAVSKY: PASS. COME BACK.

11

12 CLERK VARONA-LUKENS: SUPERVISOR ANTONOVICH?

13

14 SUP. ANTONOVICH: NO.

15

16 CLERK VARONA-LUKENS: SUPERVISOR KNABE?

17

18 SUP. KNABE, CHAIR: NO.

19

20 CLERK VARONA-LUKENS: SUPERVISOR YAROSLAVSKY?

21

22 SUP. YAROSLAVSKY: NO.

23

24 CLERK VARONA-LUKENS: MOTION FAILS, 3-TO-2. [ APPLAUSE ] [

25 GAVEL ]



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1

2 **SUP. KNABE, CHAIR:** WAIT A MINUTE. WAIT. PLEASE. WE STILL HAVE  
3 TO TAKE ACTION HERE. OKAY. THE SUBSTITUTE MOTION, AS PRESENTED  
4 AND AS AMENDED, FAILED. THE MOTION, THE ORIGINAL MOTION THAT I  
5 BROUGHT FORWARD WAS TO PROCEED WITH THE TAX RATE AT THE SAME  
6 RATE AS IN THE PAST YEAR.

7

8 **SUP. YAROSLAVSKY:** WITH THE AMENDMENTS?

9

10 **SUP. KNABE, CHAIR:** WITH THE AMENDMENTS. I'LL ADD THE  
11 AMENDMENTS.

12

13 **SUP. ANTONOVICH:** OKAY. YOUR MOTION IS TO WHAT?

14

15 **SUP. KNABE, CHAIR:** TO KEEP THE LEVY AS THE SAME AS FISCAL,  
16 LET'S SEE, IT WOULD BE TO ADOPT THE RESOLUTION, FIXING THE  
17 FISCAL YEAR TAX RATE 2004/2005 AT THE SAME RATE AS 2003/2004  
18 WITH THE REPAYMENT OF MEASURE B MONEY PLUS THE AUDITOR-  
19 CONTROLLER.

20

21 **SUP. ANTONOVICH:** HOW DOES YOURS DIFFER FROM THE PREVIOUS  
22 MOTION?

23

24 **SUP. KNABE, CHAIR:** THE PREVIOUS MOTION REDUCED THE RATE.

25



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1    **SUP. MOLINA:** SO NOW YOU'RE GOING TO CONTINUE THE TAXPAYERS  
2    AND...

3

4    **SUP. ANTONOVICH:** OH, TO RETAIN...

5

6    **SUP. MOLINA:** ...BILL THE SURPLUS.

7

8    **SUP. ANTONOVICH:** RETAIN, RETAIN THE RATE.

9

10   **SUP. YAROSLAVSKY:** DO YOU WANT TO RETAIN IT OR DO YOU WANT TO  
11   CUT IT, THAT'S THE ISSUE.

12

13   **SUP. BURKE:** HE SAYS RETAIN IT.

14

15   **SUP. MOLINA:** I CAN'T BELIEVE...

16

17   **SUP. KNABE, CHAIR:** SO THAT'S MY MOTION. IS THERE A SECOND?

18

19   **SUP. ANTONOVICH:** SECOND.

20

21   **SUP. KNABE, CHAIR:** MOVED AND SECONDED. ROLL CALL.

22

23   **SUP. YAROSLAVSKY:** WITH THE AMENDMENTS.

24

25   **SUP. KNABE, CHAIR:** WITH THE AMENDMENTS.



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1

2 **CLERK VARONA-LUKENS:** SUPERVISOR MOLINA?

3

4 **SUP. MOLINA:** I DISAGREE. I THINK IT SHOULD BE RETURNED TO  
5 TAXPAYERS.

6

7 **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?

8

9 **SUP. BURKE:** NO.

10

11 **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

12

13 **SUP. YAROSLAVSKY:** YES.

14

15 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

16

17 **SUP. ANTONOVICH:** AYE.

18

19 **CLERK VARONA-LUKENS:** I'M SORRY, AYE?

20

21 **SUP. ANTONOVICH:** AYE.

22

23 **CLERK VARONA-LUKENS:** AND SUPERVISOR KNABE?

24

25 **SUP. KNABE, CHAIR:** AYE.



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1

2 **CLERK VARONA-LUKENS:** MOTION CARRIES, 3-TO-2.

3

4 **SUP. KNABE, CHAIR:** THANK YOU. OKAY. MOTION PASSES, THEN. OKAY.  
5 WE HAVE TWO SET ITEMS. ITEM S-1, STATUS REPORT BY THE CHIEF OF  
6 OPERATIONS OF PUBLIC HEALTH IN REGARDS TO PLANNING AREAS ONE  
7 AND TWO.

8

9 **SUP. ANTONOVICH:** MR. CHAIRMAN, COUNCILMAN PARKS IS HERE. COULD  
10 HE JUST COME UP?

11

12 **SUP. KNABE, CHAIR:** OKAY.

13

14 **SUP. ANTONOVICH:** COUNCILMAN PARKS.

15

16 **SUP. KNABE, CHAIR:** SIR, MR. PARKS.

17

18 **COUNCILMAN BERNARD PARKS:** GOOD MORNING. I'M HERE TODAY AND I  
19 APPRECIATE THE OPPORTUNITY AND THANK THE BOARD FOR GIVING ME  
20 THIS OPPORTUNITY TO COMMENT ON ITEM 2 AND THE AMENDMENT TO  
21 ITEM 2. AS YOU KNOW, THE CITY OF LOS ANGELES HAS GONE THROUGH  
22 ABOUT 10 YEARS OF EVALUATING AN EXPANSION PLAN FOR L.A.X. AND,  
23 UPON REVIEWING THIS, AND I'VE SPENT ALMOST THE ENTIRE TIME  
24 I'VE BEEN IN OFFICE EVALUATING THE PROPOSED PLAN, AND I THINK  
25 WE'RE AT A POINT WHERE, AS IT GOES BEFORE CITY COUNCIL, I





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1 WOULD HOPE THAT WE NOT GET INTO A SITUATION BECAUSE WE'VE  
2 SPENT CLOSE TO A HUNDRED MILLION DOLLARS IN 10 YEARS OF EFFORT  
3 THAT WE JUST APPROVE SOMETHING, WHICH MANY PEOPLE HAVE TALKED  
4 ABOUT. THAT-- WE BELIEVE THAT THE 10 YEARS PROBABLY HAS BEEN  
5 STUDYING THE WRONG MASTER PLAN. THEY'VE BEEN STUDYING A MASTER  
6 PLAN TO ENHANCE AND ENLARGE L.A.X., WHERE WE SHOULD HAVE HAD A  
7 MASTER PLAN TO ENHANCE AND DEVELOP REGIONAL AIR TRANSPORTATION  
8 FOR THE ENTIRE REGION. AND SO WE HAVE GONE FORWARD AND  
9 CERTAINLY SUPPORT YOUR ITEM 2 MOTION AND THE AMENDMENT BECAUSE  
10 WE BELIEVE THAT, AS STATED IN A COUPLE OF YOUR ITEMS AS FAR AS  
11 JUSTIFYING THE MOTION, IS THAT WE BELIEVE THAT THERE'S ABOUT  
12 SIX OR SEVEN REASONS WHY THIS ITEM SHOULD NOT BE APPROVED FROM  
13 THE CITY'S STANDPOINT. FIRST OF ALL, WE HAVE AN ESCALATING AND  
14 EXTRAVAGANT COST THAT THEY'RE TALKING ABOUT, ANYWHERE FROM  
15 NINE BILLION THAT COULD GO UP AS HIGH AS 17 BILLION ON THE  
16 COST OF THE PLAN. THE ENVIRONMENTAL IMPACT REPORT DATA IS  
17 DATED. CERTAINLY, THE PLANNING PROCESS HAS IGNORED MANY OF THE  
18 PRACTICAL ALTERNATIVES. IN FACT, AS STATED BY ONE OF OUR  
19 COUNCIL PEOPLE, THEY HAD OVER 3,000 COMMENTS DURING THE E.I.R.  
20 PROCESS AND MADE NO CHANGE TO THE PLAN. SO IT'S THE FIRST  
21 PERFECT PLAN EVER PUT FORTH ON A MAJOR PROJECT. ALSO, THE  
22 EIGHTH DISTRICT, WHICH IS UNDER THE FLIGHT PATH OF THE  
23 AIRPORT, DID A STUDY OF THEIR OWN FROM THE COMMUNITY  
24 REFLECTING ON QUALITY OF LIFE ISSUES. THEY SUBMITTED THAT  
25 REPORT NOVEMBER OF 2003. AND, UNFORTUNATELY, THE AIRPORT NEVER



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1 RESPONDED BACK AS TO ANY OF THE COMMUNITY ISSUES AND THE  
2 ENVIRONMENTAL ISSUES. ALSO, AS I SPOKE BEFORE THE EMPANELLED  
3 AIRPORT COMMISSION AND THE PLANNING COMMISSION, WE BROUGHT TO  
4 THEIR ATTENTION, AT THE TIME THAT THIS PLAN WAS APPROVED, THAT  
5 THERE WERE THREE OF THE SEVEN POSITIONS ON THE AIRPORT  
6 COMMISSION THAT WERE VACANT, AND WE THOUGHT THAT THAT WAS  
7 SOMETHING THAT SHOULD HAVE HELD UNTIL WE HAD A FULL BODY.  
8 ALSO, RAND HAS BEEN, AS OF MAY OF THIS YEAR, BEEN GIVEN A  
9 REQUEST TO STUDY THE SECURITY EVALUATION FOR THAT PLAN, BUT  
10 YET WE'RE MOVING FORWARD WITHOUT WAITING FOR THE RESULTS. AND  
11 SO ONE OF THE THINGS I'M ALSO CONCERNED ABOUT, AS WE LOOK AT  
12 THE CONSENSUS PLAN, THAT IT APPEARS, BASED ON INFORMATION  
13 WE'VE RECEIVED FROM MR. LAZARETTO'S COMPANY, THAT THE SPECIFIC  
14 PLAN THAT'S PART OF THE CONSENSUS PLAN IS NOT STRONG ENOUGH TO  
15 STOP THE BUILDING OF THE OBJECTIONABLE PARTS OF THE PLAN. AND  
16 SO WE BELIEVE THAT, AS WE MOVE FORWARD, WE NEED, INSTEAD OF A  
17 GREEN LIGHT, YELLOW LIGHT SYSTEM, WE NEED A GREEN LIGHT/RED  
18 LIGHT THAT ACTUALLY STOPS THOSE OBJECTIONABLE PARTS AND  
19 DOESN'T POSTPONE THEM, BUT ENSURES THAT THEY'RE NEVER GOING TO  
20 BE CONSTRUCTED. WE ALSO BELIEVE THAT, IN LOOKING AT THIS PLAN,  
21 THAT'S PLAN D, THE ONLY WAY THAT WE CAN ENSURE THE 78 MILLION  
22 MAP IS TWO WAYS. ONE, THERE HAS TO BE GATE MANAGEMENT IN THE  
23 PHASE 1 TO ENSURE THAT THERE'S APPROPRIATE GATES BUT NOT  
24 EXPANDED. WE ALSO BELIEVE THAT THE ONLY WAY TO ENSURE IT IS TO  
25 HAVE A MASTER PLAN OF AIR TRAVEL FIRST WITHIN THE CITY OF LOS



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1 ANGELES WHERE THE FOUR AIRPORTS WORK AS ONE SYSTEM, AND THAT  
2 WOULD REQUIRE A CHARTER CHANGE. BUT, AS LONG AS L.A.X. HAS  
3 MORE FAVORABLE LANDING FEES AND ALSO NOT CONNECTED NOR WORKING  
4 IN CONJUNCTION WITH ONTARIO, WITH PALMDALE AND VAN NUYS, WE'LL  
5 CONTINUE TO LOOK TOWARDS THE POSSIBILITY OF THE 78 MILLION MAP  
6 GOING TO 90 MILLION. ALSO, IN LOOKING AT THE PLAN, I DON'T  
7 THINK THAT, IN REJECTING THE CURRENT E.I.R. AND E.I.S., THAT  
8 WE'RE SAYING NOTHING SHOULD BE DONE AT L.A.X. THERE'S ABOUT  
9 SIX OR SEVEN THINGS THAT MUST BE DONE AT L.A.X. IN ORDER TO  
10 BRING IT UP TO PAR. WE NEED TO ENSURE THAT THE BRADLEY  
11 TERMINAL IS UPGRADED TO ACCEPT THE NEW JUMBO JET AIRLINERS. WE  
12 ALSO NEED TO MAKE SURE THAT THE RUNWAYS, PRESENTLY THE NORTH  
13 SIDE, SHOULD REMAIN INTACT AND NOT MOVED AND BASICALLY TO TEAR  
14 DOWN TERMINALS ONE, TWO, AND THREE, BUT THE SOUTHERN RUNWAYS  
15 NEED TO BE REBUILT TO ACCOMMODATE THE NEWER AND LARGER  
16 AIRCRAFT. THE CENTRAL TERMINAL, IN MY JUDGMENT, IN TALKING TO  
17 THE MANY OF THE AIRLINE INDUSTRY, SHOULD NOT BE CLOSED TO  
18 CURBSIDE CHECKING. THERE'S CERTAINLY SUFFICIENT NUMBER OF  
19 SECURITY MEASURES THAT CAN BE PUT IN PLACE TO ENSURE THAT THAT  
20 IS A SAFE ASPECT OF THE PLAN. AND, ALSO, I AGREE WITH THE  
21 PROPOSAL ON ITEM 2 THAT SAYS THAT WE NEED TO BRING GROUND  
22 TRANSPORTATION AS PART OF ANY PLAN THAT WE EXPECT 78 MILLION  
23 PASSENGERS AT SOME POINT TO COME AND GO FROM OUR AIRPORT. WE  
24 BELIEVE THAT LEAVING THE GREEN LINE STOPPING IN THE MIDDLE OF  
25 NOWHERE AND NOT BRINGING IT INTO THE AIRPORT PLAN TO WHERE



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1 PASSENGERS HAVE THE PROSPECT OF USING IT TO GO AND COME FROM  
2 THE AIRPORT IS SOMETHING THAT IS NOT REASONABLE AND REALLY IS  
3 A LOSS OF FOCUS THAT WE WOULD BE BRINGING SOME OF THE MOST  
4 TRANSIT-DEPENDENT COMMUNITIES INTO THE RAIL SYSTEM. AND SO  
5 THAT IS SOMETHING ELSE AS FAR AS LOOKING AT THAT ISSUE. ONE  
6 AREA THAT IMPACTS THE COMMUNITY SIGNIFICANTLY IS MANCHESTER  
7 SQUARE. IN MY JUDGMENT, IT BASICALLY EXPANDS THE AIRPORT  
8 CONTRARY TO WHAT THE CITY HAS SAID ALL ALONG, THAT THEY HAVE  
9 NO INTENT OF EXPANDING THE PLAN BUT, IN MOVING TO MANCHESTER  
10 SQUARE, IT ENLARGES THE FOOTPRINT OF THE CURRENT AIRPORT WELL  
11 BEYOND ITS CURRENT SEVERAL THOUSAND SQUARE MILES. AND SO WHAT  
12 WE ARE LOOKING AT IN THE SENSE OF-- OR SQUARE ACRES. WHAT  
13 WE'RE LOOKING AT IS THAT MANCHESTER SQUARE SHOULD REMAIN IN  
14 THE COMMUNITY. THERE'S A VARIETY OF THINGS THAT COULD BE DONE  
15 THERE AS FAR AS GREEN SPACE AND OTHER AMENITIES FOR THE  
16 COMMUNITY, BUT IT SHOULD NOT BECOME A PART OF THE AIRPORT. WE  
17 ALSO BELIEVE THAT, IN LOOKING AT THE PLAN, AND WE APPRECIATE,  
18 ONCE WE'VE SPOKE BEFORE THE L.A. COUNTY LAND USE COMMISSION,  
19 THAT LAZARETTO'S COMPANY CAME FORWARD AND MET WITH US TO GET  
20 SOME INPUT BECAUSE THEY HAD MISIDENTIFIED SOME OF THE CRITICAL  
21 ISSUES IN OUR PLAN AS IT RELATES TO, PARTICULARLY, THE  
22 SOUTHERN AIRPORT-- THE SOUTHERN RUNWAY AND ALSO THE MANCHESTER  
23 SQUARE. BUT, IN LOOKING AT IDENTIFYING THOSE FIVE OR SIX  
24 THINGS THAT MUST BE DONE, WE ALSO NEED, BEFORE WE GO BEYOND  
25 THOSE, TO CREATE WHAT I CALL PHASE II, WHICH IS, AGAIN,



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1 CAUSING A CHARTER CHANGE, BUT INSISTING THAT THE CITY OF LOS  
2 ANGELES CREATE A AIR TRANSPORTATION REGIONAL PLAN AMONGST ITS  
3 FOUR AIRPORTS. ALSO, WHAT FITS IN NICELY IS THE ALREADY-  
4 APPROVED SCAGG REGIONAL TRANSPORTATION PLAN THAT BRING RAIL  
5 SYSTEMS THAT CONNECT THREE OF THE FOUR AIRPORTS. THAT THEN  
6 GIVES US THE ABILITY TO LOOK TO THE FUTURE OF HAVING AIR  
7 TRANSPORTATION AND GROUND TRANSPORTATION MATCH UP. AND THEN WE  
8 ALSO WANT TO ENSURE THAT, AS WE MOVE FARTHER AND AS PART OF  
9 THE ORIGINAL TEXT OF ITEM TWO, THAT WE DO NEED, AT SOME POINT,  
10 A REGIONAL PLAN FOR THE SIX COUNTIES MUCH ON THE SCAGG  
11 RELATIONSHIP. AND SO THOSE ARE THINGS THAT WE WANT TO SAY  
12 THANK YOU FOR YOUR INVOLVEMENT AND THIS MOTION BECAUSE IT SETS  
13 IN PLACE, IN MY JUDGMENT, THE RIGHT COURSE OF ACTION AS WE  
14 MOVE FORWARD ON THIS ISSUE.

15  
16 **SUP. ANTONOVICH:** WE PASSED IT EARLIER, SO WE SUPPORT AND I  
17 PERSONALLY APPRECIATE YOUR REGIONAL VIEW IN ATTEMPTING TO  
18 ADDRESS A REGIONAL PROBLEM AND TO ENHANCE MOBILITY AND  
19 ELIMINATE CONGESTION. SO WE LOOK FORWARD TO WORKING WITH YOU  
20 CONTINUING ON THIS VERY IMPORTANT ISSUE, PROVIDING REGIONAL  
21 TRANSPORTATION THROUGHOUT THE COUNTY.

22  
23 **SUP. KNABE, CHAIR:** IT WOULD BE WONDERFUL. I REMEMBER THE THING  
24 CALLED THE SOUTHERN CALIFORNIA REGIONAL AIRPORT AUTHORITY.



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1 JUST THE CITY OF LOS ANGELES WOULD HAVE BEEN AT THE TABLE.

2 THANK YOU.

3

4 **SUP. ANTONOVICH:** WELL, AS MAYOR, YOU'LL BE ABLE TO REINSTITUTE  
5 THAT, RIGHT?

6

7 **BERNARD PARKS:** THANK YOU.

8

9 **SUP. KNABE, CHAIR:** THANK YOU VERY MUCH. THANK YOU.

10

11 **SUP. BURKE:** AND THE GREEN LINE, WE LIKE THE IDEA OF BRINGING  
12 IT INTO THE AIRPORT. NO LONGER IS THE TECHNOLOGY NOW SUCH THAT  
13 IT HAS TO STAY INSIDE. THE TECHNOLOGY NOW IS SUCH IT COULD  
14 VERY EASILY COME INSIDE.

15

16 **BERNARD PARKS:** I AGREE WITH YOU. THANK YOU.

17

18 **SUP. KNABE, CHAIR:** OKAY.

19

20 **SUP. ANTONOVICH:** WE HAVE THE DEPARTMENT OF HEALTH AND ALSO  
21 MCKINLEY KEMP AND VICE MAYOR HEARNS.

22

23 **SUP. KNABE, CHAIR:** OKAY. DID THEY SIGN UP? THIS IS S-1?

24

25 **SUP. ANTONOVICH:** YEAH, IT'S THE S-1.





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1

2 **SUP. KNABE, CHAIR:** OKAY.

3

4 **SUP. ANTONOVICH:** BACK ON-- TO REFRESH THE BOARD'S MEMORY, ON  
5 APRIL 13TH, I HAD A MOTION APPROVED BY THE BOARD OF  
6 SUPERVISORS DIRECTING THE DIRECTOR OF HEALTH SERVICE TO  
7 CONVENE A WORKING GROUP OF PUBLIC HEALTH AND COMMUNITY  
8 AGENCIES TO ADDRESS THE ALARMING RATE OF INFANT MORTALITY  
9 AMONG AFRICAN-AMERICANS IN THE ANTELOPE VALLEY. ON JULY 6TH,  
10 THE BOARD ACCEPTED THEIR REPORT. INFANT MORTALITY AMONG  
11 AFRICAN-AMERICANS IN OUR VALLEY AND DIRECTED THE DIRECTORS OF  
12 HEALTH SERVICES AND PUBLIC HEALTH TO PROCEED WITH  
13 IMPLEMENTATION, RECOMMENDATIONS AND TO PROVIDE A PROGRESS  
14 REPORT AND THIS IS WHERE WE ARE TODAY. LET ME FIRST BEGIN ON A  
15 PROGRAM ON THE BLACK INFANT ISSUE, DEALING WITH A PROGRAM THAT  
16 IS NOW BEING INVOLVED IN THE ANTELOPE VALLEY AND PERHAPS  
17 MCKINLEY KEMP AND VICE MAYOR HEARNS CAN MAKE SOME COMMENTS  
18 RELATIVE TO THIS AND THEN HAVE JOHN AND THE DEPARTMENT OF  
19 PUBLIC HEALTH PROCEED WITH THE REPORT.

20

21 **SPEAKER:** MR. CHAIRMAN AND TO MY SUPERVISOR, MICHAEL  
22 ANTONOVICH, THANK YOU, GUYS, AND THE WHOLE ENTIRE BOARD FOR  
23 ALLOWING US TO BE BEFORE YOU TO LET YOU KNOW WHAT IS GOING ON  
24 IN THE ANTELOPE VALLEY. AND, IF I HAD THE TIME, I WOULD SAY TO  
25 YOU TODAY THAT THIS IS FAITH-BASED IN OPERATION, AND I BELIEVE



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1 THAT WE ARE THE ONLY ONE, AS FAR AS I KNOW, IN THE ANTELOPE  
2 VALLEY AND MAYBE IN THE COUNTY THAT IS BEING OPERATED. SO I  
3 WON'T TAKE ANY FURTHER TIME OTHER THAN TO PRESENT TO YOU THE  
4 MAN THAT HAS THE PLAN AND IS DOING THE WORK, AND LEADING IN  
5 THE ANTELOPE VALLEY TO HELP BLACK WOMEN TO BRING FORTH HEALTHY  
6 BABIES, AND THAT IS THE MAN WITH THE PLAN, MR. MCKINLEY KEMP,  
7 AND I BELIEVE HE'S ALSO THE ONLY MAN WHO IS RUNNING ONE OF  
8 THESE PROGRAMS. SO WE ARE VERY THANKFUL FOR IT AND THANK YOU  
9 FOR THE OPPORTUNITY TO COME BEFORE YOU. MR. KEMP.

10

11 **MCKINLEY KEMP:** OKAY. MY NAME IS MCKINLEY KEMP. I'M THE  
12 DIRECTOR OF THE BLACK INFANT HEALTH PROGRAM IN THE ANTELOPE  
13 VALLEY. THE FIRST THING I'D LIKE TO DO IS TO GIVE YOU A LITTLE  
14 BACKGROUND, A LITTLE BACKDROP FOR US. WE'RE COUNTY FUNDED, WE  
15 HAVE \$200,000 BUT, RECENTLY, IN THE NEW R.F.P., WE'VE BEEN  
16 INCREASED TO \$228,900. NOW, TO PUT THIS IN PERSPECTIVE, WE'RE  
17 MANDATED, PREVIOUSLY, TO TREAT 50 WOMEN OR HAVE 50 WOMEN IN  
18 THE PROGRAM. WE'RE NOW MANDATED TO HAVE 74. SO WE'VE RECEIVED  
19 AN INCREASE OF APPROXIMATELY 12% IN DOLLARS BUT WE HAVE A  
20 CAPACITY LOAD OF AN INCREASE OF 50%. NOW, IN THE BACKDROP OF  
21 THIS, WE HAVE HIGH INFANT MORTALITY IN OUR VALLEY, WHICH THE  
22 BOARD IS AWARE OF. THERE WERE STAKEHOLDERS WHO WERE BROUGHT  
23 TOGETHER TO TALK ABOUT THIS ISSUE AND THEY MADE FIVE  
24 RECOMMENDATIONS. AND I'D LIKE TO TELL YOU THAT THE BLACK  
25 INFANT HEALTH PROGRAM IS PREPARED TO OPERATE IN THREE OF THESE



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1 AREAS SPECIFICALLY. BY THE WAY, I HAVE, FOR THE BOARD MEMBERS,  
2 A COPY OF THIS PRESENTATION AND SOME DETAILS THAT YOU CAN LOOK  
3 AT LATER AND AT YOUR LEISURE. ALSO, ALONG WITH THE  
4 RECOMMENDATION THAT WAS MADE THAT IS BEING MADE TO YOU TODAY,  
5 THE BOARD ITSELF, ON JULY 6TH, PASSED THE RESOLUTION STATING  
6 THAT, MORE OR LESS, THAT WE NEED TO SEEK FUNDING FOR  
7 ACTIVITIES FOR WHICH EXISTING RESOURCES ARE NOT AVAILABLE, AND  
8 I'M HERE TO TELL YOU, WE'VE DONE WELL WITH THAT. SO,  
9 BASICALLY, WHAT I'D LIKE TO TELL YOU ABOUT IS THAT, IN THE  
10 LAST FOUR MONTHS, WE HAVE WRITTEN MORE THAN \$700,000 IN TERMS  
11 OF GRANTS TO HELP THIS PROGRAM. NOW, EACH OF THESE GRANTS ARE  
12 ALL ADDRESSING THE NEEDS THAT ARE NOW CURRENTLY FACING THE  
13 ANTELOPE VALLEY. THE PROBLEM WITH, FIRST OF ALL, I'M NOT HERE  
14 TO ASK FOR MONEY BECAUSE WE ARE TRYING TO HELP OURSELVES IN  
15 THAT REGARD, BUT WHAT'S REALLY IMPORTANT IS, AS I WRITE THESE  
16 GRANTS AND WE'RE TRYING TO SEEK FUNDING, THESE GRANTS REQUIRE  
17 DELIVERABLES, AND SO WE NEED TO HAVE A PLATFORM TO ADDRESS  
18 THAT. I'M NOT GOING TO GO OVER EACH OF THE GRANTS BUT WHAT I  
19 WANT TO TELL YOU, IN TERMS OF THE DELIVERABLES, WE HAVE  
20 DEVELOPED A SYSTEM TO ADDRESS THAT. ONE OTHER ITEM I WANT TO  
21 BRING UP IS THAT THE FIRST FIVE BIRTH INITIATIVE WILL BECOME  
22 EFFECTIVE LATER ON THIS YEAR, THEY APPROVED THIS PLAN, AND  
23 THERE'S GOING TO BE \$12.5 MILLION OF ADDITIONAL FUNDING THAT'S  
24 SET ASIDE TO HELP US WITH THIS PROBLEM, SPECIFICALLY FOR THE  
25 COUNTY OF LOS ANGELES. AND I WANT YOU TO KNOW, TOO, THAT WE



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1 HAVE POSITIONED OURSELVES TO APPLY FOR THAT MONEY. WE FEEL  
2 FAIRLY CONFIDENT. NOW, THE ANTELOPE VALLEY, WHAT WE'VE DONE,  
3 AND THIS IS ALSO RIGHT IN TUNE WITH AN EARLIER RECOGNITION OF  
4 MINISTER MURRAY. WHAT HIS CHURCH IS DOING IS WHAT WE PLAN TO  
5 DO ON A MORE SYSTEMATIC BASIS. WE'VE GOTTEN FIVE MINISTERS  
6 TOGETHER, FIVE OF THE LARGEST CHURCHES IN THE ANTELOPE VALLEY,  
7 REPRESENTING MORE THAN 6,600 MEMBERS AND THE MISSION OF THIS  
8 GROUP IS TO COLLECTIVELY WORK TOGETHER TO ADDRESS SOCIAL AND  
9 ECONOMIC NEEDS OF THEIR MINISTRIES THROUGH THE ESTABLISHMENT  
10 OF PROGRAMS AND SERVICES. AND THE OBJECTIVE IS TO PROVIDE A  
11 PLATFORM FOR THE DELIVERY-- DELIVERABLES IN THE GRANT  
12 APPLICATION PROCESS. SO EACH ONE OF THESE CHURCHES WILL  
13 ESTABLISH A HEALTH MINISTRY. WE WILL IDENTIFY EVERY SINGLE  
14 PREGNANT WOMAN IN THESE CHURCHES, THEY WILL BE REFERRED INTO  
15 THE BLACK INFANT HEALTH PROGRAM, BUT ALSO WE'RE GOING TO  
16 SOLICIT THESE CHURCHES TO HELP US WITH THE SUPPORT MECHANISM.  
17 SO WE'RE GOING TO PROVIDE CRITICAL RESOURCE AND DATA FOR  
18 MEMBERSHIPS OF THESE LARGE CHURCHES, WE'RE GOING TO PROVIDE  
19 FAMILY PLANNING, WE'RE GOING TO PROVIDE EDUCATIONAL  
20 COUNSELING. BY THE WAY, WE HAVE A SUPPORT, SOCIAL SUPPORT, AN  
21 EDUCATION EMPOWERMENT CLASS. WE HAVE SEVEN WOMEN IN THAT  
22 CLASS. I HAPPENED TO MENTION EDUCATION, EACH ONE OF THOSE  
23 WOMEN WANTED TO GO TO SCHOOL AND, ULTIMATELY, WE BROUGHT A  
24 COUNSELOR FROM THE ANTELOPE VALLEY COLLEGE AND THEY ALL SIGNED  
25 UP FOR SCHOOL, TO SHOW YOU HOW THIS PROGRAM IS REALLY WORKING



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1 FOR US. AND SO, IN THIS SCHEME THAT WE HAVE, THE CHURCHES WILL  
2 PROVIDE EDUCATIONAL OPPORTUNITIES, THEY WILL ALSO HELP US WITH  
3 SOCIAL SUPPORT IN EDUCATION, THEY WILL HELP US WITH THE MARCH  
4 OF DICES GRANT THAT WE HOPEFULLY WILL RECEIVE, WE WILL PROVIDE  
5 FAMILY PLANNING, WE WILL HAVE A ROLE THEM IN COMPONENT AND WE  
6 ALSO HAVE MADE ARRANGEMENT WITH THE LOCAL EMPLOYMENT  
7 DEVELOPMENT DEPARTMENT TO PROVIDE TRANSPORTATION TO THOSE  
8 CENTERS TO UNDERSTAND HOW TO LOOK FOR JOBS AND TO WRITE  
9 RESUMES. NOW, IN CONCLUDING, WHAT I'D LIKE TO DO IS I'D LIKE  
10 TO ASK THE BOARD OF SUPERVISORS CONTINUAL HELP. IN PARTICULAR,  
11 WE NEED TO MAYBE RELOCATE. WE'RE LOCATED IN LITTLE ROCK. IT'S  
12 THE MOST EXTREME END OF ANTELOPE VALLEY. ANTELOPE VALLEY IS A  
13 VERY LARGE AREA. ALSO, I WOULD LIKE THE BOARD TO HELP US WITH  
14 THE LOCAL MUNICIPALITIES, SUPPORT WHATEVER POSSIBLE MEDIA  
15 CAMPAIGNS, MARKETING, PROCLAMATION AS IT RELATES TO OUR  
16 EFFORTS TO IMPROVE INFANT MORTALITY, NOT ONLY FOR THE AFRICAN-  
17 AMERICAN COMMUNITIES OF L.A. COUNTY, BUT FOR ALL INFANTS. AND,  
18 LASTLY, I WANT THE BOARD TO BE AWARE THAT STATE DIRECTIVES ARE  
19 UPON US IN TERMS OF INCREASING OUR ENROLLMENT AND ACTUALLY  
20 DOUBLING THE NUMBER OF PEOPLE THAT WE'RE CARRYING, BUT WE'RE  
21 NOT SEEING ANY FUNDING STREAM ATTACHED TO IT. AND I WOULD LIKE  
22 YOU TO BE AWARE THAT THAT IS HAPPENING AND THAT WILL IMPACT  
23 THE STUDIES THAT WERE DONE BY DEPUTY DAVENPORT AND OTHERS.  
24  
25 **SUP. ANTONOVICH:** THANK YOU, MCKINLEY. OKAY. JOHN.



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1

2 **JOHN:** DEBORAH DAVENPORT, THE AREA HEALTH OFFICER, HER SPOUSE  
3 WANTED TO REPORT FOR THE DEPARTMENT.

4

5 **DEBORAH DAVENPORT:** I HAVE WITH ME ALSO CINDY HARDING, WHO IS  
6 THE DIRECTOR OF MATERNAL CHILD AND ADOLESCENT HEALTH PROGRAMS.  
7 THIS REPORT IS AN UPDATE TO OUR ORIGINAL REPORT SUBMITTED TO  
8 THE BOARD OF SUPERVISORS ON JUNE 23RD. IN OUR REPORT, WE  
9 TALKED ABOUT THE ALARMING RATES OF INFANT MORTALITY IN THE  
10 ANTELOPE VALLEY. THAT, RIGHT NOW, FOR THE LAST YEAR RECORDED,  
11 ARE 32.7 PER 1,000 LIVE BIRTHS FOR AFRICAN-AMERICANS AND AN  
12 OVERALL RATE OF 10.6 PER THOUSAND OVERALL FOR LIVE BIRTHS. I  
13 JUST WANT TO HIGHLIGHT SOME OF THE MAJOR ACTIVITIES THAT WE'VE  
14 BEEN DOING IN REGARD TO THE FIVE RECOMMENDATIONS THAT WERE  
15 MADE AND ACCEPTED BY THE BOAR. THE FIRST IS WITH REGARD TO THE  
16 FETAL INFANT MORTALITY REVIEW. THAT IS CURRENTLY UNDER WAY.  
17 IT'S A PROCESS OF DOING MEDICAL RECORD EXTRACTION AND  
18 INTERVIEWING ALL OF THE MOTHERS THAT HAD INFANT DEATHS DURING  
19 THE YEAR 2002/2003, THAT'S 53 FAMILIES. ABOUT 30% OF THOSE  
20 FAMILIES HAVE MOVED AND WE ARE TRYING TO LOCATE THEM. THIS IS  
21 NOT UNCOMMON WHEN THERE'S AN INFANT DEATH AND THE FAMILY WANTS  
22 TO MOVE ON TO GET A NEW START. OUR PUBLIC HEALTH NURSES ARE  
23 CONDUCTING THIS WORK. IT'S VERY INTENSIVE AND VERY EMOTIONALLY  
24 BASED WHEN YOU'RE TALKING TO A WOMAN ABOUT THE LOSS OF AN  
25 INFANT. WE EXPECT THIS WILL BE DONE ON TIME, THOUGH. WE'RE





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1 MOVING INTO THE RECORD EXTRACTION OF THE PRIVATE PROVIDERS AND  
2 EXPECT TO HAVE THE DATA BACK TO THE M.C.H. PROGRAM WITHIN THE  
3 NEXT MONTH. ALSO, WE'VE BEEN HAVING A LOT OF INTERVIEWS, BOTH  
4 ONE-ON-ONE AND IN OUR FOCUS GROUPS, WITH WOMEN IN THE  
5 COMMUNITY ABOUT THEIR EXPERIENCES. THEY'VE BEEN VERY  
6 FORTHRIGHT WITH US, HELPING US DEVELOP A NEW QUESTIONNAIRE TO  
7 GIVE TO MOTHERS CALLED THE LAMBS REPORT. WE'RE IN THE PROCESS  
8 OF DISTRIBUTING THAT NOW INTO THE COMMUNITY BUT WE ALSO KNOW  
9 THAT THERE'S A PROBLEM THAT WOMEN ARE SEEING AS THEY'VE  
10 ENCOUNTERED PROBLEMS WITH THINGS LIKE TRANSPORTATION TO  
11 PRENATAL CARE AND TO THE CLINICS IN THAT REGION BECAUSE OF THE  
12 DISTANCES. THEY ALSO REPORT THAT SOMETIMES THEY FEEL, WITH  
13 THEIR PROVIDERS, THEIR HEALTH CONCERNS ARE NOT TAKEN SERIOUSLY  
14 BY THEIR HEALTHCARE PROVIDERS AND THAT THEY FEEL THAT THEY'RE  
15 SOMETIMES BEING STEREOTYPED AS SINGLE WELFARE MOTHERS WITHOUT  
16 REGARD TO THEIR ECONOMIC OR THEIR DOMESTIC SITUATION. THEY DO  
17 EXPRESS SATISFACTION, THOUGH, WITH THE CARE THAT THEIR  
18 CHILDREN RECEIVED IN THE NEONATAL INTENSIVE CARE UNIT UP IN  
19 THE VALLEY. IT ACTUALLY IS QUITE GOOD. IN OUR CONVERSATIONS  
20 WITH PROVIDERS, WE HAVE LEARNED THAT THEY HAVE REAL CONCERNS  
21 ABOUT PREGNANT WOMEN ENTERING LATE INTO THEIR PREGNANCY AND  
22 DIFFICULTY ACCESSING HIGH-RISK PRENATAL CARE. IT'S REFLECTED  
23 IN OUR DATA THAT WE HAVE AND THE REPORT THAT IS BEFORE YOU,  
24 WHERE SPA ONE HAD A LOWER PROPORTION OF MOTHERS WHO BEGAN  
25 PRENATAL CARE IN THE FIRST TRIMESTER COMPARED TO THE REST OF



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1 THE COUNTY. WE'D ALSO LIKE TO NOTE THAT OUR CONTACTS WITH  
2 LOCAL PROVIDERS HAVE EXPRESSED SERIOUS COMMITMENT IN  
3 ADDRESSING MORTALITY RATES AND COLLABORATING WITH THE  
4 COMMUNITY ON THIS ISSUE. WE BELIEVE THAT THE BASIC ISSUES OF  
5 PRECONCEPTION HEALTH OF AFRICAN-AMERICAN MOTHERS, EARLIER  
6 ENTRY INTO PRENATAL CARE, BETTER ACCESS TO HIGH-RISK SCREENING  
7 AND PRENATAL CARE, ADDRESSING ISSUES OF TRANSPORTATION AND THE  
8 NEED TO IMPROVE COMMUNICATION BETWEEN PATIENT AND PROVIDER MAY  
9 BE AT THE CENTER OF THIS ISSUE. WE'RE MOVING FORWARD TO  
10 COMPLETE ALL THE RECOMMENDATIONS AND WILL REPORT ON THE NEW  
11 STRATEGIES BASED ON THE OUTCOMES OF ALL THE DATA COLLECTION  
12 AND INTERVIEW ACTIVITIES. WE'D REALLY LIKE TO ACKNOWLEDGE  
13 SEVERAL OF OUR PARTNERS IN THIS PROCESS, INCLUDING THE LOS  
14 ANGELES BEST BABIES COLLABORATIVE, THE MARCH OF DIMES, THE  
15 ANTELOPE VALLEY MEDICAL CENTER, OF COURSE OUR LOCAL B.I.H.  
16 PROGRAM, HEALTHY HOMES, EL NIDO, OUR FAITH COMMUNITY AND THE  
17 RESIDENTS THEMSELVES. THEY'RE ALL COMMITTED TO THIS PROCESS  
18 AND WE THINK, TOGETHER, WE CAN WORK THROUGH THIS. THANK YOU.

19

20 **SUP. ANTONOVICH:** FIRST I WANT TO THANK YOU FOR THE REPORT AND,  
21 ALSO, MCKINLEY KEMP AND BISHOP HEARNS. AS I MENTIONED TO YOU,  
22 I BELIEVE IT WAS YESTERDAY, DR. WILLIAM TURNER IN PASADENA IS  
23 ALSO INTERESTED IN PURSUING THIS PROGRAM IN THE SAN GABRIEL  
24 VALLEY, AND IT'S IMPORTANT. SO I WOULD LIKE TO MOVE THE  
25 MOTION, MR. CHAIRMAN, THAT WE DIRECT THE DEPARTMENT OF HEALTH



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1 SERVICES AND PUBLIC HEALTH TO IMPLEMENT THE FIVE  
2 RECOMMENDATIONS THAT THEY REFERENCE IN THEIR 2004 REPORT ON  
3 INFANT MORTALITY AMONG AFRICAN-AMERICANS IN THE ANTELOPE  
4 VALLEY AND TO SEEK GRANT FUNDING FOR WHICH EXISTING RESOURCES  
5 ARE NOT AVAILABLE. THAT WOULD INCLUDE ORGANIZING A RESOURCE  
6 GROUP, PRIVATE LOCAL PROVIDERS AND COMMUNITY ADVOCATES TO  
7 DETERMINE THE VIABILITY OF OPENING A WOMAN'S HEALTHCARE LOCAL  
8 ONE-STOP SHOP OR DROP-IN CARE CENTERS FOR AT-RISK AND TARGETED  
9 AREAS, WORKING WITH COUNTY LEGISLATIVE ANALYSTS TO PREPARE  
10 LANGUAGE FOR EXTENSION OF THOSE MEDI-CAL COVERAGE FOR WOMEN  
11 TWO YEARS POST, TO PROVIDE INTERCONCEPTION CARE, WORKING WITH  
12 PARTNERS TO INCREASE THE USE OF NEWBORN REFERRALS, FORMS FOR  
13 INFANT BORN TO MOTHER ON MEDI-CAL, DIRECTING THE DEPARTMENT  
14 PRENATAL CLINICS TO PROVIDE THE COMPREHENSIVE PRENATAL SERVICE  
15 PROGRAM CARE, TO ASSURE QUALITY OF CARE AND INTEGRATION OF  
16 PUBLIC HEALTH AND TO PERSONAL HEALTH SERVICES, PROMOTING THE  
17 C.P.S.P AND PRENATAL CARE GUIDELINES BY COMMUNITY HEALTH  
18 PROVIDERS TO ENHANCE PSYCHOSOCIAL OUTREACH AND RESOURCE  
19 REFERRAL TO WOMEN ENROLLED IN THE MEDI-CAL FOR THEIR PRENATAL  
20 CARE, AND EXTENSION OF THE NURSE/FAMILY PARTNERSHIP PRENATAL  
21 CARE GUIDANCE IN BLACK INFANT HEALTH PROGRAMS AND OTHER VALLEY  
22 COMMUNITY-BASED HOME VISITATION PROGRAMS THROUGH TRAINING. SO  
23 THAT WOULD BE THE MOTION, MR. CHAIRMAN.  
24



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1    **SUP. KNABE, CHAIR:** OKAY. WE HAD A COUPLE OF MEMBERS OF THE  
2    PUBLIC SIGNED UP. YVONNE MICHELLE AUTRY AND TUT HAYES.

3

4    **SPEAKER:** MR. HAYES IS HERE. I DON'T SEE HIM HERE.

5

6    **SUP. KNABE, CHAIR:** OKAY. WELL, MISS AUTRY?

7

8    **SUP. ANTONOVICH:** TUT'S HERE.

9

10   **SPEAKER:** OH, THERE HE IS. MR. HAYES?

11

12   **SUP. KNABE, CHAIR:** GOOD TO SEE YOU AGAIN, TUT. OKAY. GO AHEAD.

13

14   **YVONNE MICHELLE AUTRY:** GOOD MORNING-- OR GOOD AFTERNOON. MY  
15   NAME IS YVONNE MICHELLE AUTRY AND, RELATIVE TO THIS ISSUE,  
16   THERE HAVE BEEN SO MANY CLOSURES OF HOSPITALS RECENTLY IN  
17   AFRICAN-AMERICAN NEIGHBORHOODS AND ALSO IN CAUCASIAN  
18   NEIGHBORHOODS. YOU MUST KNOW THAT THE SERVICES OF MARTIN  
19   LUTHER KING ARE NEEDED. AGAIN, TWO MINUTES, AND I'D APPRECIATE  
20   YOUR ATTENTION. NOT ONLY IS THE COMMUNITY SUFFERING, THERE'S  
21   ALWAYS A SLOWER RESPONSE OF PARAMEDICS AND POLICE IN BLACK  
22   AREAS, SO I THINK IT'S CLEARLY A RACIAL ISSUE, WHERE MORE  
23   BLACK PEOPLE ARE SUFFERING. WE'RE NOT BEING-- OUR NEEDS ARE  
24   NOT BEING MET IN OUR NEIGHBORHOODS, OUR MEDICAL ISSUES ARE--  
25   SOME OF THE SUFFERING IS NOT BEING IMMEDIATELY ATTENDED TO,



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1 AND I THINK A GROUP OF US ARE HERE TO BRING THIS TO YOUR  
2 ATTENTION. WE DON'T WANT THE TRAUMA UNIT TO CLOSE. I DON'T USE  
3 THE HOSPITALS. OKAY? BECAUSE I'VE BEEN EXPERIMENTED ON, I'VE  
4 BEEN OVERMEDICATED AND MISDIAGNOSED IN YOUR HOSPITALS, YOU  
5 KNOW, MY BABY WAS TAKEN IN THE HOSPITAL. BUT FOR THOSE THAT  
6 NEED SERVICES, YOU NEED TO KEEP THIS TRAUMA CENTER OPEN, UNTIL  
7 WE CAN DECREASE THE NUMBERS OF DRIVE-BYS, UNTIL WE CAN  
8 PRACTICE PREVENTIVE CARE SO THAT WE DON'T NEED YOUR HOSPITALS  
9 AT ALL. OKAY. THERE ARE PEOPLE THAT STILL NEED TIMELY SERVICE,  
10 THEY NEED ADEQUATE MEDICATION. I DON'T ADVOCATE MEDICATION, I  
11 DON'T TAKE MEDICATION. OKAY. I'M A VEGETARIAN. I USE  
12 PREVENTIVE MEANS. BUT, FOR THOSE THAT NEED YOUR SERVICES, IT  
13 IS IMPERATIVE THAT YOU KEEP THIS TRAUMA CENTER OPEN FOR  
14 CHILDREN, FOR SENIOR CITIZENS UNTIL WE LEARN HOW TO PRACTICE  
15 COMPLETE AND FULL PREVENTIVE CARE SO, LIKE I SAID, WE DON'T  
16 NEED YOUR SERVICES AND WE WON'T BE MADE VULNERABLE WHEN YOU  
17 CLOSE THE CLINICS. BUT TO DATE, LET'S SEE, THERE ARE TEN NON-  
18 COUNTY HOSPITALS THAT, I BELIEVE, HAVE BEEN CLOSED OR PORTIONS  
19 OF. AND, WITH THIS ONSLAUGHT, LIKE I SAID, HOPEFULLY, YOU WILL  
20 TAKE INTO CONSIDERATION THE FACT THAT WE DO OPPOSE THIS AND  
21 USE WHATEVER MEANS AT YOUR DISPOSAL TO MEET THE NEEDS OF THE  
22 CONSTITUENTS, AS YOU STILL ARE SUPPOSED TO SERVE THE PEOPLE AS  
23 A GOVERNMENT BY AND FOR THE PEOPLE, NOT FOR YOURSELVES.  
24  
25 **SUP. KNABE, CHAIR:** OKAY. THANK YOU.



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1

2 **YVONNE MICHELLE AUTRY:** OR ANY OTHER RACIST ISSUES THAT MIGHT  
3 BE UNDERLYING THIS DECISION. THEY'RE NOT JUST ECONOMIC.

4

5 **SUP. KNABE, CHAIR:** OKAY. THANK YOU. ALL RIGHT. THE ITEM IS  
6 BEFORE US. RECOMMENDATION AND MOTION, MOVED BY SUPERVISOR  
7 ANTONOVICH, THE CHAIR WILL SECOND. WITHOUT OBJECTION, SO  
8 ORDERED.

9

10 **SUP. ANTONOVICH:** THANK YOU.

11

12 **SUP. KNABE, CHAIR:** NEXT WOULD BE S-2. WE'LL DO S-2, THEN WE'LL  
13 DO ITEM 25, THE SEAL, SO THAT WE-- AND THEN WE'LL DO S-3  
14 FOLLOWING 25. S-2.

15

16 **DR. CORNELIUS HOPPER:** GOOD MORNING MR. CHAIRMAN, MEMBERS OF  
17 THE BOARD. MY NAME IS DR. CORNELIUS HOPPER, AND I WANTED TO  
18 BEGIN THIS MORNING BY POINTING OUT THAT THERE IS A CRISIS IN  
19 CARE OF PATIENTS AND A CRISIS IN CONFIDENCE ABOUT THE ABILITY  
20 OF THE FACULTY AND STAFF OF DREW UNIVERSITY AND MARTIN LUTHER  
21 KING HOSPITAL TO SERVE THE NEEDS OF SOUTH LOS ANGELES. AS  
22 CHAIRMAN OF THE STEERING COMMITTEE ON THE FUTURE OF THE KING  
23 DREW MEDICAL CENTER, I REQUESTED AN OPPORTUNITY TO SHARE WITH  
24 THE BOARD OF SUPERVISORS THE INTERIM RECOMMENDATIONS OF OUR  
25 COMMITTEE, A COMMITTEE THAT WAS FORMED SIX MONTHS AGO BY THE





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1 CALIFORNIA ENDOWMENT AT THE REQUEST OF FORMER SURGEON GENERAL  
2 DR. DAVID SATCHER IN ORDER TO ADDRESS THE ISSUES AT THE  
3 MEDICAL CENTER. I'LL CALL THE NAMES OF MY COMMITTEE COLLEAGUES  
4 AND ASK THOSE WHO HAPPEN TO BE HERE TODAY TO IDENTIFY  
5 THEMSELVES. TO MY IMMEDIATE RIGHT IS DR. HECTOR FLORES, WHO IS  
6 THE DIRECTOR OF THE FAMILY PRACTICE PROGRAM AT WHITE MEMORIAL  
7 HOSPITAL. DR. CAROLINA RAYS, ATTORNEY LATONYA SLACK, DR. HARRY  
8 DOUGLAS, IF YOU CAN JUST RAISE YOUR HANDS. ATTORNEY STEWART  
9 QWU, DR. THOMAS GARTHWAITE, DR. CAROL JORDAN HARRIS, DR.  
10 MICHAEL DRAKE, MR. FRED LEAF, MRS. MARY O'DELL, DR. WOODROW  
11 MEYERS AND PROJECT DIRECTOR, SYLVIA DREW IVY. THREE QUESTIONS  
12 HAVE GUIDED OUR WORK. FIRST, IS THE KING DREW MEDICAL CENTER  
13 FIXABLE? SECOND, WHAT ACTION STEPS NEED TO BE TAKEN? AND,  
14 THIRD, WHAT KEY PARTNERS ARE CRITICAL TO THE ULTIMATE SUCCESS  
15 OF THE KING DREW MEDICAL CENTER REVITALIZATION? FIRST, IS THE  
16 KING DREW MEDICAL CENTER FIXABLE? IN A WORD, YES. THOUGH YEARS  
17 OF NEGLECT HAVE RECENTLY HIT THE KING DREW MEDICAL CENTER LIKE  
18 A CLASS 5 HURRICANE, HELP IS ON THE WAY AND RENEWAL IS  
19 POSSIBLE. WE WANT TO GO ON RECORD AS SUPPORTING THE ACTION  
20 TAKEN BY THE BOARD OF SUPERVISORS YESTERDAY TO BRING IN EXPERT  
21 CONSULTANTS TO OPERATE KING FOR A SUSTAINED PERIOD OF TIME TO  
22 FIX THE PROBLEMS THERE. YOUR DECISION, THAT IS, AT LEAST WITH  
23 RESPECT TO THE MANAGEMENT FIRM, IS CONSISTENT WITH OUR  
24 ANALYSIS AND THE CONCLUSIONS THAT WE'VE REACHED AFTER SIX  
25 MONTHS OF INTENSE REVIEW. WE ARE ALSO CONFIDENT THAT THE DREW



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1 PORTION OF THE PARTNERSHIP IS FIXABLE BECAUSE OF THE PROGRESS  
2 THAT HAS BEEN REGISTERED OVER THE PAST SIX MONTHS IN MANY  
3 INSTANCES WITH THE HELP OF THE STEERING COMMITTEE, AND I'LL  
4 MENTION A NUMBER OF THESE. NUMBER ONE, AGREEMENT BY THE DREW  
5 BOARD TO ADD A MAJORITY OF NEW MEMBERS WITH NEW SKILL SETS WHO  
6 WILL ENABLE THE UNIVERSITY TO ONCE AGAIN BECOME A BEACON AND  
7 WHO CAN DRAW RESOURCES TO THE INSTITUTION BUILDING ENDOWMENT  
8 AND COMPETE SUCCESSFULLY FOR FACULTY AND FOR ADMINISTRATION.  
9 SECONDLY, AGREEMENT BY THE DREW BOARD TO ADD SKILLED NEW  
10 LEADERS WHO ARE ALSO RACIALLY AND ETHNICALLY DIVERSE TO WORK  
11 IN PARTNERSHIP FOR THE WELLBEING OF A DIVERSE PATIENT  
12 POPULATION. THIRDLY, AGREEMENT BY THE DREW BOARD TO  
13 PARTICIPATE IN BOARD TRAINING AND BOARD AND FACULTY STRATEGIC  
14 PLANNING INITIATIVES ARRANGED BY THIS COMMITTEE TO ENHANCE  
15 GOVERNANCE AND ADMINISTRATION OF THE SCHOOL. WE INSTITUTED  
16 IMPLEMENTATION OF MEANINGFUL NEW RELATIONSHIPS WITH THE  
17 UNIVERSITY OF CALIFORNIA SYSTEM WHICH CONTRIBUTED TO THE  
18 SUCCESSFUL OUTCOME OF RECENT RESIDENCY REVIEW COMMITTEE  
19 ACTIONS. SIX OF SEVEN RESIDENCY PROGRAMS RECENTLY REVIEWED  
20 WERE SUCCESSFULLY ACCREDITED, AND I THINK I SHOULD SAY,  
21 PARENTHETICALLY, THAT THERE ARE 17 PROGRAMS CURRENTLY  
22 ACCREDITED AND 10 OF THESE WERE ACCREDITED THIS YEAR, DESPITE  
23 THE TURMOIL IN THE HOSPITAL. THIS SPEAKS TO THE QUALITY... [  
24 APPLAUSE ]

25



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1 **DR. CORNELIUS HOPPER:** THIS SPEAKS TO THE QUALITY OF THE  
2 FACULTY AND STAFF AT THE INSTITUTION. I WOULD EMPHASIZE THAT  
3 THAT HAS TO BE TRANSLATED INTO QUALITY OF CARE AND THERE'S NO  
4 MISTAKE ABOUT THAT. WE REACHED AN AGREEMENT WITH DREW  
5 UNIVERSITY AND THE DEPARTMENT OF HEALTH SERVICES TO  
6 PARTICIPATE IN A COMPREHENSIVE ANALYSIS OF FINANCES AT KING  
7 AND DREW. WE ARRANGED THAT REVIEW AND I WOULD POINT OUT THAT  
8 IT IS COMPREHENSIVE, AND I WILL JUST MENTION A FEW OF THESE.  
9 WHAT ARE THE SOURCES OF REVENUE FOR THE UNIVERSITY AND THE  
10 HOSPITAL AND HOW IS IT SPENT? WHAT ARE THE RESERVES THAT IS  
11 ENDOWMENT FOR THE TWO INSTITUTIONS? WHO HAS THE AUTHORITY OVER  
12 THEIR BUDGETS AND AT WHAT AMOUNTS? AND WHERE IS THE AUDIT  
13 FUNCTION? HOW ARE PHYSICIANS AND FACULTY PAID, INCLUDING ALL  
14 SOURCES OF COMPENSATION? WHO HAS OVERSIGHT FOR COMPENSATION  
15 AND IS THERE ANY RELATED AUDIT RESPONSIBILITY? ARE AUDITED  
16 FINANCIAL STATEMENTS AVAILABLE FOR DREW AND FOR KING DREW  
17 MEDICAL CENTER FOR THE LAST THREE YEARS? WHAT ARE THEIR  
18 RESEARCH GRANTS FOR BOTH INSTITUTIONS? WHO ADMINISTERS THEM  
19 AND WHO AUDITS THEM? HOW MANY F.T.E.S ARE THERE AT BOTH  
20 INSTITUTIONS AND WHAT DO THEY DO? THIS REPORT WILL MAP, WHICH  
21 SHOULD BE COMPLETED WITHIN THE NEXT APPROXIMATELY SEVEN WEEKS,  
22 WILL MAP THE FISCAL AND TRANSACTIONAL PICTURE OF KING DREW  
23 MEDICAL CENTER OFFERING LONG-NEEDED CLARITY ABOUT THE  
24 OPERATIONS OF THE CENTER, AND WE BELIEVE THAT CLARITY IS  
25 IMPERATIVE FOR PROPER OVERSIGHTS OF BOTH PARTS OF THIS



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1 PARTNERSHIP. WE ARRANGED OUTSIDE INDEPENDENT LEGAL ANALYSIS OF  
2 BOTH THE OLD AND THE PROPOSED NEW AFFILIATION AGREEMENTS  
3 BETWEEN THE COUNTY AND DREW, RESULTING IN HELPFUL  
4 RECOMMENDATIONS TO ENSURE ACCOUNTABILITY ON BOTH SIDES FOR  
5 PATIENT QUALITY, FISCAL SOUNDNESS, AND MUTUAL SUPPORT OF  
6 ACADEMIC TRAINING. WE HAVE AGREEMENT, BY THE DREW FACULTY, TO  
7 WORK WITH THE ASSISTANCE OF EXPERT CONSULTANTS IN PLANNING THE  
8 DEVELOPMENT OF FACULTY PRACTICE PLAN, AND I WOULD POINT OUT  
9 THAT DR. FLORES, TO MY RIGHT, HAS ORGANIZED A SUCCESSFUL  
10 FACULTY PRACTICE PLAN AT WHITE MEMORIAL HOSPITAL THAT HAS  
11 BECOME A MODEL AROUND THE NATION AND WE'RE DELIGHTED TO HAVE  
12 HIM AS A MEMBER OF THE STEERING COMMITTEE. WHAT FURTHER STEPS  
13 NEED TO BE TAKEN? THE GOAL OF ASSURING THAT QUALITY CARE IS  
14 AVAILABLE THROUGH THE KING DREW MEDICAL CENTER REQUIRES FISCAL  
15 AND PROGRAMMATIC ACCOUNTABILITY, IMPROVED ORGANIZATION AND  
16 FUNCTIONING OF THE DREW BOARD AND STAFF AND IMPROVED  
17 MANAGEMENT AND ACCOUNTABILITY OF THE KING HOSPITAL STAFF AND  
18 LEADERSHIP. THE STEERING COMMITTEE SUBMITS THE FOLLOWING  
19 RECOMMENDATIONS AND TIME LINES, AND I HAVE OUTLINED THESE ON  
20 THE EASEL THAT'S BEFORE YOU. NUMBER ONE, THAT THE NEWLY  
21 REVISED AFFILIATION AGREEMENT BETWEEN LOS ANGELES COUNTY AND  
22 DREW UNIVERSITY SHOULD BE APPROVED. I WOULD POINT OUT THAT THE  
23 NEWLY AMENDED CONTRACT, WE BELIEVE, ADDRESSES THE COUNTY'S  
24 CONCERNS ABOUT ENHANCED FINANCIAL ACCOUNTABILITY AND  
25 PERFORMANCE ACCOUNTABILITY, AND IT INCORPORATES DREW'S



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1 LEGITIMATE EXPECTATIONS THAT THE COUNTY BE RESPONSIBLE FOR  
2 AREAS SUCH AS QUALITY NURSING, APPROPRIATE RATIOS, AND  
3 NECESSARY EQUIPMENT THAT ARE NECESSARY FOR DREW'S ABILITY TO  
4 PERFORM ITS DUTIES. WE HAVE SUGGESTED A TIME LINE FOR YOUR  
5 CONSIDERATION THAT THIS CONTRACT BE COMPLETED BY SEPTEMBER  
6 30TH. THAT IS OF THIS MONTH. SECONDLY, THAT THERE MUST BE A  
7 QUICKLY RECONSTITUTED AND TRAINED DREW BOARD. THE STEERING  
8 COMMITTEE IS PREPARED TO IDENTIFY POSSIBLE CANDIDATES TO  
9 SUGGEST FOR THE NEW BOARD MEMBERS IN A TWO-STAGE BOARD  
10 TRAINING AND STRATEGIC PLANNING PROGRAM THAT WOULD BE  
11 CONDUCTED AT VANDERBILT UNIVERSITY FOR THE NEWLY CONSTITUTED  
12 BOARD AS WELL AS KEY FACULTY. THIS WORK IS REGARDED AS  
13 ESSENTIAL BEFORE THE CONDUCT OF A SEARCH FOR AND APPOINTMENT  
14 OF A PERMANENT PRESIDENT. THE TIME LINE FOR THE BOARD TRAINING  
15 IS TO BE COMPLETED BY OCTOBER 15TH. IF I CAN ARRANGE IN TERMS  
16 OF THE DATES FOR THAT, BUT AT THE VERY LEAST, BEFORE THE END  
17 OF OCTOBER. THE STRATEGIC PLANNING PIECE OF THIS AND THE  
18 ADDITION OF NEW MEMBERS WOULD BE COMPLETED BY-- THE FIRST  
19 PHASE OF THIS BY DECEMBER THE 1ST, 2004, WITH THE SUGGESTION  
20 THAT A PRESIDENTIAL SEARCH BEGIN IN DECEMBER, 2004. THIRDLY,  
21 NEW MANAGEMENT SUPPORT IS NECESSARY TO ASSESS AND IMPROVE THE  
22 KING HOSPITAL OPERATION. AS YOU WELL KNOW, THERE WAS THE  
23 ANNOUNCEMENT YESTERDAY THAT THE BOARD WILL RETAIN AN  
24 EXPERIENCED HOSPITAL MANAGEMENT CONSULTING FIRM TO OPERATE  
25 KING HOSPITAL FOR A YEAR OR SO. WE ARE IN FULL ACCORD WITH



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1 THIS STEP. WE HAVE DISCUSSED THIS WITH A NUMBER OF YOU AND  
2 YOUR STAFFS OVER THE LAST SEVERAL WEEKS, IN FACT. THIS IS AN  
3 AREA OF NEEDED WORK WHERE POSSIBLY PHILANTHROPIC COMMUNITY--  
4 THE PHILANTHROPIC COMMUNITY COULD POTENTIALLY BE APPROACHED  
5 FOR SOME ASSISTANCE IN PARTNERSHIP WITH THE COUNTY. WE'RE  
6 SUGGESTING A TIME LINE TO YOU FOR THIS OF OCTOBER 15, 2004.  
7 AGAIN, NEW AND/OR RESTRUCTURED PARTNERSHIPS WITH AREA  
8 UNIVERSITIES FOR TRAINING PROGRAMS MUST BE EXPLORED WITH THE  
9 LEADERSHIP OF THE RECONSTITUTED NEW BOARD OF TRUSTEES. AGAIN,  
10 I WOULD EMPHASIZE THAT THE SUPPORTIVE RELATIONSHIPS THAT WERE  
11 ENGENDERED BY THIS COMMITTEE, THAT WERE OF USE, IN TERMS OF  
12 THE REVIEW OF THE LAST SIX OF SEVEN SUCCESSFUL PASSAGE OF  
13 RESIDENCY PROGRAMS, THIS TOOK PLACE THROUGH THE INTERMEDIACY  
14 OF THE STEERING COMMITTEE. THE UNIVERSITY OF CALIFORNIA, VICE-  
15 PRESIDENT FOR HEALTH AFFAIRS, WHO WAS WITH ME UNTIL 15 MINUTES  
16 AGO, HAS BEEN VERY INSTRUMENTAL, TOGETHER WITH THE COMMITTEE  
17 THAT HE HAS ORGANIZED. WE ARE SUGGESTING THAT THERE BE  
18 AGGRESSIVE MONITORING AND I WANT TO EMPHASIZE THIS POINT. THAT  
19 THERE BE AGGRESSIVE MONITORING OF THE STEPS TAKEN IN ITEMS 1  
20 THROUGH 4 ABOVE. THE STEERING COMMITTEE IS PREPARED TO ASSIST  
21 IN THAT MONITORING, IF THAT'S YOUR PLEASURE, BUT WHOEVER YOU  
22 WOULD CHOOSE TO DO IT, WE BELIEVE THAT THERE SHOULD BE CAREFUL  
23 MONITORING OF THOSE TIME TABLES, OF THOSE MILESTONES, SO THAT  
24 YOU ARE ASSURED, AS THESE THINGS MOVE, THAT SOMETHING, IN  
25 FACT, IS HAPPENING. FINALLY, WE BELIEVE THAT, OVER TIME, A





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1 SUCCESSFUL FACULTY PRACTICE PLAN SHOULD BE ORGANIZED AND  
2 FACILITATED, AND I WOULD POINT OUT THAT THE ABILITY OF THE  
3 FACULTY AT DREW TO DEVOTE MORE TIME AND, IN FACT, TO  
4 FINANCIALLY SHARE IN THE COST OF DEVELOPING UNIVERSITY  
5 PROGRAMS WOULD BE GREATLY FACILITATED BY THE CREATION OF A  
6 VIABLE FACULTY PRACTICE PLAN. IN MY EARLIER JOB AS VICE  
7 PRESIDENT FOR THE UNIVERSITY OF CALIFORNIA FOR 20 YEARS, I WAS  
8 INVOLVED IN THE CREATION OF SEVERAL FACULTY PRACTICE PLANS IN  
9 THE UNIVERSITY AND I HAVE TO ASSURE YOU THAT THIS IS A  
10 DIFFERENT ENVIRONMENT IN WHICH TO DO THIS. NEVERTHELESS, THERE  
11 IS A COMMITMENT ON THE PART OF THE STEERING COMMITTEE TO GET  
12 THE ASSISTANCE THAT WE NEED IN SEEING THIS THROUGH. FINALLY,  
13 WE BELIEVE THAT THERE ARE MANY KEY PARTNERS THAT WILL HAVE TO  
14 BE INVOLVED IN THIS REVITALIZATION PROCESS. I WON'T LIST ALL  
15 OF THESE FOR YOU, BUT I WILL POINT OUT THAT THIS INVOLVES  
16 ELECTED OFFICIALS FROM THE FEDERAL GOVERNMENT, FROM THE STATE  
17 GOVERNMENT, YOURSELVES, OF COURSE, THE COMMUNITY ORGANIZATIONS  
18 THAT HAVE A GREAT DEAL AT RISK IN TERMS OF THEIR HOSPITAL AND  
19 THEIR HEALTHCARE BUT, WE BELIEVE, THE STEERING COMMITTEE  
20 BELIEVES THAT, NUMBER ONE, THIS IS FIXABLE AND WE STRONGLY  
21 URGE YOUR SUPPORT IN OUR ENDEAVORS. I'LL BE HAPPY TO ANSWER  
22 ANY QUESTIONS, IF YOU HAVE SOME.

23  
24 **SUP. KNABE, CHAIR:** ANY QUESTIONS?



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1   **SUP. BURKE:** I JUST HAVE REALLY ONE QUESTION. YOU AGREE WITH  
2   THE IDEA OF HAVING A MANAGEMENT FIRM. DO YOU HAVE ANY IDEA OF  
3   THE PROCESS WE WOULD GO ABOUT TO GET PARTICIPATION BY  
4   FOUNDATIONS IN MONIES NEEDED IN ORDER TO MAKE THAT A REALITY?  
5   I GATHER IT'S GOING TO BE EXPENSIVE.

6

7   **DR. CORNELIUS HOPPER:** YEAH, I THINK THAT REQUEST, SUPERVISOR  
8   BURKE, WOULD NEED TO COME FROM THE SUPERVISORS, AS OPPOSED TO  
9   THE STEERING COMMITTEE. I AM NOT IN THE POSITION OF WRITING  
10  CHECKS THIS MORNING FOR THE FOUNDATIONS, AND I WANT TO ASSURE  
11  YOU OF THAT. THE COST OF A MAJOR MANAGEMENT FIRM FOR A PERIOD  
12  OF TIME, A YEAR OR MORE, IS GOING TO BE EXTREMELY EXPENSIVE  
13  AND I'M HOPING THAT, IN THE DECISION THAT YOU MADE ON  
14  YESTERDAY, YOU TOOK THAT INTO ACCOUNT. NEVERTHELESS, I THINK  
15  THERE IS INTEREST ON THE PART OF, CERTAINLY, A COUPLE OF  
16  FOUNDATIONS THAT I'M WEAR IN SEEING IF THEY CAN PARTNER IN A  
17  RATIONAL WAY WITH THE SUPERVISORS IN BRINGING ABOUT THE  
18  CHANGES IN THAT HOSPITAL THAT NEED TO BE BROUGHT ABOUT, BUT I  
19  CAN'T WRITE A CHECK THIS MORNING.

20

21  **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA?

22

23  **SUP. MOLINA:** FIRST OF ALL, LET ME THANK YOU AND YOUR  
24  COLLEAGUES ON THE STEERING COMMITTEE FOR THE WORK THAT YOU'VE  
25  DONE TODAY BUT LET ME JUST ALSO EXPRESS SOME CONCERN AND SOME-



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1 - MAYBE SOME CHALLENGES. CERTAINLY, THE SATCHER  
2 RECOMMENDATIONS WERE VERY VITAL TO US AS A BOARD, THEY WERE  
3 INSIGHTFUL AND THEY WERE VERY HELPFUL. AND, AS I UNDERSTAND,  
4 THE STEERING COMMITTEE WAS NOT ENTRUSTED EXCLUSIVELY TO DEAL  
5 WITH THE AFFILIATION AGREEMENT BUT TO, HOPEFULLY, DEAL WITH  
6 ALL OF THE ISSUES UNDER THE SATCHER RECOMMENDATIONS. IS THAT  
7 CORRECT?

8

9 **DR. CORNELIUS HOPPER:** THAT'S CORRECT.

10

11 **SUP. MOLINA:** ALL RIGHT. SO, NOT THAT I'M TOTALLY IMPATIENT,  
12 BUT I SORT OF AM BECAUSE I THINK THAT IS QUITE A LARGE TASK ON  
13 BEHALF OF THE STEERING COMMITTEE, AND I APPLAUD YOU FOR TAKING  
14 ON THESE RESPONSIBILITIES. BUT ONE OF THE CONCERNS THAT I HAD  
15 AS THE COMMITTEE HAS PROCEEDED AND I'VE EXPRESSED IT SOME OF  
16 YOUR COMMITTEE MEMBERS, THE AFFILIATION AGREEMENT IS A VERY  
17 CRITICAL COMPONENT AND, CERTAINLY, THE WELLBEING OF DREW IS  
18 ESSENTIAL, BUT THE REALITY IS, IS THIS BOARD HAS SUCH A HUGE  
19 CHALLENGE AS FAR AS SECURING AND MAINTAINING OUR DUTY AND OUR  
20 RESPONSIBILITY TO MARTIN LUTHER KING HOSPITAL, AND THAT IS THE  
21 WELLBEING OF ITS PATIENTS. AND, CERTAINLY, YOU KNOW THAT, WITH  
22 THE KINDS OF SITUATION WITH OUR ACCREDITATION, WITH ALL OF THE  
23 OTHER RESPONSIBILITIES AND, OF COURSE, ALL THAT WE'VE BEEN  
24 FINDING OUT ABOUT THE ADMINISTRATION AND THE MISMANAGEMENT OF  
25 THE HOSPITAL, IT HAS LED US TO, OF COURSE, DEVELOP A RESCUE



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1 PLAN FOR MARTIN LUTHER KING. BUT WITH IT IS, IN ORDER FOR THIS  
2 POTENTIAL OF AN AFFILIATION AGREEMENT TO FUNCTION AND WORK,  
3 RIGHT NOW, IT IS IN PLACE, IT IS A SHORT-TERM AFFILIATION  
4 AGREEMENT. SO I AM HOPEFUL THAT THE COMMITTEE WILL RESPECT AND  
5 UNDERSTAND WHAT WE'RE TRYING TO DO, NOT TO END OUR  
6 AFFILIATION, BUT TO LET THE DREW UNIVERSITY KNOW AND  
7 UNDERSTAND THAT THEY MUST CORRECT THINGS IMMEDIATELY. THE  
8 REALITY IS, IF IT'S GOING TO BE A PARTNERSHIP, AND, BELIEVE  
9 ME, I UNDERSTAND, AND I, AS YOU KNOW, I'VE BEEN ON TOP OF THE  
10 HEALTH DEPARTMENT AS WELL ON HOLDING UP ITS END, AND ITS END  
11 IS AS ESSENTIAL AS ANYBODY ELSE'S, BUT I THINK THAT I'M  
12 CONCERNED ABOUT WHAT I CAN'T CONTROL, AND WHAT I CAN'T CONTROL  
13 IS DREW UNIVERSITY AND ITS RESPONSIBILITY AND DUTY. FIRST OF  
14 ALL, I HAVE EXPRESSED MY CONCERN DIRECTLY TO SOME OF THE  
15 TRUSTEES OF THE LACK OF COMMUNICATION. IF, IN FACT, THEY'RE  
16 GETTING INFORMATION AND THEY KNOW THAT THEY ARE ACCREDITING  
17 FORCES OUT THERE AND THERE IS INFORMATION THAT WE SHOULD BE  
18 RECEIVING, THEY OWE US A DUTY AND A RESPONSIBILITY TO  
19 COMMUNICATE EFFECTIVELY. IT'S A TWO-WAY STREET. WE HAVE A DUTY  
20 WITH THEM AS WELL. AND, HOPEFULLY, THIS AFFILIATION AGREEMENT  
21 BONDS THOSE DUTIES AND THAT RESPONSIBILITY WITH ONE ANOTHER.  
22 BUT ONE OF THE CRITICAL COMPONENTS THAT I'M CONCERNED ABOUT IS  
23 EVALUATIONS. WE HAVE FOUND MANY A DOCTOR HIRED BY DREW TO  
24 REALLY NOT CARRY OUT PATIENT CARE TO THE LEVEL THAT PROBABLY  
25 MOST OF US WOULD HAVE EXPECTATIONS THAT THEY SHOULD AND, IN



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1 ORDER FOR IT TO BE CARRIED OUT TO THAT LEVEL OF EXPECTATION,  
2 DOCTORS NEED TO KNOW HOW THEY'RE DOING. THEY NEED TO BE  
3 EVALUATED IN A COMPREHENSIVE FASHION, NOT IN A PEER REVIEW  
4 FASHION LIKE YOU'RE OKAY, I'M OKAY, AND, HEY, WE SORT OF  
5 MESSED UP A LITTLE BIT THERE. BUT IN A WAY THAT WE ARE GOING  
6 TO SAY TO A COMMUNITY, TO A PUBLIC, TO FUTURE PATIENTS THAT  
7 YOU'VE GOT THE BEST CALIBER AND QUALITY OF MEDICAL PERSONNEL,  
8 AND I MEAN A DOCTOR WHO IS NOT GOING TO BLAME THE NURSE, I  
9 MEAN A MEDICAL PROFESSIONAL WHO IS GOING TO SIT THERE AND  
10 UNDERSTAND, WHEN MISTAKES ARE MADE, THAT CORRECTIONS CAN BE  
11 PUT IN PLACE AND, HOPEFULLY, THE MISTAKE WON'T BE MADE A  
12 SECOND TIME. IN THIS TWO-YEAR AFFILIATION, ONE OF THE MOST  
13 CRITICAL COMPONENTS, AND I AM TOLD THAT, DON'T WORRY, BECAUSE  
14 WE'RE GOING TO PLACE SANCTIONS IN THERE. WELL, IT DOESN'T DO  
15 ME A BIT OF GOOD, HONESTLY, FOR ME TO SANCTION DREW, TO SAY,  
16 "HERE, I'M TAKING AWAY SOME MONEY," BECAUSE THAT DOESN'T HELP  
17 DREW NECESSARILY. AND I DON'T WANT TO CRIPPLE DREW AND ITS  
18 ABILITY TO CARRY OUT ITS MISSION, BECAUSE ITS MISSION IS VERY  
19 CRITICAL. NOT ONLY THE WELLBEING OF ONE HOSPITAL, BUT THE  
20 WELLBEING OF THE ENTIRE REGION BECAUSE OF THE KIND OF TRAINING  
21 THAT THEY DO THAT NO OTHER MEDICAL SCHOOL IS DOING TODAY. SO  
22 WE NEED EACH OTHER. I WOULD LIKE TO ASK THE STEERING  
23 COMMITTEE, AND I GUESS ONE OF THE THINGS THAT BOTHERED ME A  
24 BIT IS IT SEEMS AS THOUGH YOU'VE BEEN SO FOCUSED ON THE  
25 LEGALITY OF THIS AFFILIATION INSTEAD OF THE WORKING COMPONENTS



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1 OF THIS AFFILIATION, AND I GUESS I WOULD LIKE TO GET YOU TO  
2 MAYBE START LOOKING AT THE WORKING COMPONENTS OF THIS  
3 AFFILIATION. AND ONE OF THE MOST CRITICAL ONES WILL BE AN  
4 EVALUATION. WHAT I WORRY ABOUT EVALUATIONS IS THERE'S A LOT OF  
5 PEOPLE GET TOGETHER AND YOU'VE GOT TO COMPROMISE ON WHAT  
6 EVALUATION TOOL WILL BE USED. THERE'S GOING TO BE CRITICISM  
7 AND YOU NEED INPUT FROM THE PEOPLE WHO ARE GOING TO BE  
8 EVALUATED. YOU NEED TO CREATE, QUOTE, "AN EVALUATION  
9 COMMITTEE", YOU NEED TO CREATE, QUOTE, "AN EVALUATION PERIOD"  
10 AND THEN YOU NEED TO DO THE EVALUATION AND THEN YOU HAVE TO  
11 HAVE A LITTLE HERE, A LITTLE THERE AS YOU NEGOTIATE THROUGH  
12 THAT. WHAT I'M WORRIED ABOUT, IF WE DON'T WORK ON THAT, THAT  
13 WORKING COMPONENT, IMMEDIATELY, OR TURN IT OVER TO A LAW FIRM  
14 OR TURN IT OVER TO A CONSULTANT, INSTEAD OF WORK IT DIRECTLY  
15 WITH DREW, I AM NERVOUS THAT, A YEAR FROM NOW, TWO YEARS FROM  
16 NOW, THAT CRITICAL COMPONENT WILL NOT BE FULFILLED AND I WILL  
17 NOT KNOW, I WILL NOT KNOW WHETHER, IN FACT, I CAN TRUST THE  
18 QUALITY OF CARE AT MARTIN LUTHER KING. AND IT'S ESSENTIAL FOR  
19 ME TO HAVE A PROFESSIONAL DO THOSE EVALUATIONS THAT CAN TELL  
20 ME, YOU HAVE THE HIGHEST QUALITY. WE ARE TRAINING AND WE ARE  
21 PROVIDING THIS AND WE'RE MEETING THOSE NEEDS BECAUSE IT'S--  
22 OUR RESPONSIBILITY IS PATIENT CARE. AND SO I AM HOPEFUL THAT,  
23 AS YOU PURSUE, NOT JUST THIS AFFILIATION IN THE LEGAL SENSE AS  
24 YOU'VE DONE UP TO DATE, BUT TO LOOK AT IT AS THE WORKING  
25 COMPONENTS OF A PARTNERSHIP. AND I THINK THIS STEERING





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1 COMMITTEE COULD ASSIST US VERY DRAMATICALLY BY HELPING  
2 SHORTCUT THAT EVALUATION, BECAUSE I AM NERVOUS THAT YOU WILL  
3 JOIN US A YEAR OR TWO FROM NOW AND SAY WE'VE MADE EVERY  
4 EFFORT, BUT WE HAVEN'T HAD A THOROUGH EVALUATION PERIOD, WE  
5 CANNOT TELL YOU, AND THAT WOULD NOT PROVIDE ME THE ASSURANCE I  
6 WOULD NEED, BESIDES ALL THE LEGAL RESPONSIBILITIES OF WHETHER  
7 I SHOULD CONTINUE MY AFFILIATION WITH DREW. IT IS MY INTEREST  
8 TO CARRY-- TO FULFILL MY RESPONSIBILITY TO DREW UNIVERSITY BUT  
9 I WILL NOT AT THE EXPENSE OF PATIENT CARE, AND I NEED A  
10 COMMITTEE LIKE YOURS TO PROVIDE ASSURANCES TO ME THAT WE ARE  
11 DOING ALL WE CAN, AND NOT JUST LEGAL AFFILIATION AND SANCTIONS  
12 OF THAT SORT, BUT DO I HAVE MEDICAL PERSONNEL, DO I HAVE  
13 PROFESSIONAL PERSONNEL THAT ARE GOING TO-- THAT I CAN TRUST TO  
14 PROVIDE THE BEST QUALITY OF CARE POSSIBLE AT MARTIN LUTHER  
15 KING? SO I HOPE THAT YOU WILL UNDERTAKE THAT CHALLENGE. THAT  
16 IS MY INTEREST, AND I'D LIKE TO, ANY TIME YOU HAVE TIME TO  
17 MEET WITH ME, I WOULD BE INTERESTED IN WHAT KIND OF TOOL YOU  
18 DEVELOP IN CONJUNCTION WITH DREW ON EVALUATIONS, HOW IT'S  
19 GOING TO BE PUT IN PLACE. I AM VERY INTERESTED BECAUSE I  
20 REALLY THINK THAT'S GOING TO BE THE TRUTH AS TO WHETHER IT CAN  
21 FUNCTION OR NOT. IT'S THE END RESULT IS PATIENT-- WHAT IT  
22 SHOULD BE IS PATIENT CARE, NOT ALL OF THE ACADEMIC ASPECTS AND  
23 CHALLENGES AND GOALS THAT WE HAVE BUT, AT THE END OF THE DAY,  
24 CAN A PATIENT WALK INTO MARTIN LUTHER KING AND TRUST THAT THEY  
25 HAVE THE HIGHEST QUALITY OF PATIENT CARE AVAILABLE? THAT IS



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1 WHAT I SHOULD GIVE THEM AND THAT'S WHAT I HOPE WE CAN ACHIEVE.  
2 RIGHT NOW, THERE'S A LOT OF DISTRUST, THERE ARE A LOT OF  
3 PEOPLE POINTING FINGERS IN ALL DIRECTIONS AS TO WHY THINGS ARE  
4 NOT FUNCTIONING, NOT WORKING. BUT THE REALITY IS PATIENT CARE  
5 IS ENTRUSTED TO DOCTORS, NOT TO POLITICIANS, NOT TO HOSPITAL  
6 ADMINISTRATORS, AND NOT TO STEERING COMMITTEES. SO YOU NEED TO  
7 ASSIST US TO GET TO THAT KIND OF CONFIDENCE LEVEL.

8

9 **DR. CORNELIUS HOPPER:** I WOULD ONLY MAKE TWO COMMENTS, PERHAPS  
10 THREE. WE ARE WORKING AT FOLLOWING THE RECOMMENDATIONS OF THE  
11 SATCHER COMMISSION, AND ONE OF THAT COMMISSION'S OBSERVATIONS  
12 WAS THAT THERE IS NOT A CULTURE OF ACCOUNTABILITY WITHIN THE  
13 MEDICAL CENTER, AT THE KING DREW MEDICAL CENTER. THIS GOES IN  
14 MULTIPLE DIRECTIONS. I, QUITE FRANKLY, THINK THAT THE ORIGINAL  
15 AFFILIATION AGREEMENT, THAT IS, THE AFFILIATION AGREEMENT THAT  
16 DATES BACK TO 1999, WAS SUBSTANTIALLY FLAWED IN THAT RESPECT  
17 BECAUSE IT ALLOWED FOR FINGER POINTING TO GO ON IN TERMS OF  
18 ACCOUNTABILITY. I THINK THE CURRENT DOCUMENT YOU'RE WORKING  
19 WITH IS A MUCH IMPROVED DOCUMENT. AND, YES, IT DOES HAVE  
20 SANCTIONS. AND, YES, IT DOES HAVE A NUMBER OF CHECKS AND  
21 BALANCES, BUT IT'S A DOCUMENT. I MEAN, IT'S A FORMAL LEGAL  
22 DOCUMENT AND HUMAN BEINGS ARE GOING TO HAVE TO PERIODICALLY  
23 SEE THAT HEALTHCARE, HIGH QUALITY HEALTHCARE IS BEING PROVIDED  
24 TO THE PEOPLE IN THAT PART OF LOS ANGELES. I MEAN, NO DOCUMENT  
25 IS GOING TO DO THAT. BUT I WOULD SAY THIS, THAT THE MANAGEMENT



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1 TEAM, WHOEVER THAT HAPPENS TO BE THAT YOU BRING IN, ONE OF THE  
2 THINGS THAT THEY WILL HAVE TO DO IS INSTITUTE A QUALITY  
3 CONTROL PROGRAM IN THE HOSPITAL THAT IS MONITORABLE, THAT'S  
4 MEASURABLE, THAT HAS SANCTIONS WITHIN THE HOSPITAL MANAGEMENT.  
5 I WANT TO POINT OUT, AGAIN, THAT YOU, COLLECTIVELY, ARE  
6 RESPONSIBLE FOR THE GOVERNANCE OF THAT HOSPITAL. YOU  
7 CREDENTIAL PHYSICIANS, YOU HIRE THE NURSES, YOU MONITOR THOSE  
8 SYSTEMS THAT, IN FACT, SHOULD RESULT IN HIGH QUALITY CARE. IF  
9 HIGH QUALITY CARE IS NOT BEING PROVIDED BY WHOEVER, THEN THAT  
10 NEEDS TO BE DEALT WITH. THAT'S POINT NUMBER ONE. ON THE SECOND  
11 ISSUE OF ACCOUNTABILITY, I HAPPEN TO BELIEVE THAT, IN THE  
12 REORGANIZATION, OR CERTAINLY IN THE EVOLUTION OF DREW, THE  
13 DEAN, THE OFFICE OF DEAN IS GOING TO HAVE TO BE GIVEN THE  
14 AUTHORITY TO DEAL WITH ACADEMIC OVERSIGHT. IF A PERSON WITH AN  
15 ACADEMIC APPOINTMENT WHO WORKS IN THE MEDICAL CENTER IS NOT  
16 FUNCTIONING, THEN THAT PERSON HAS GOT TO BE ACCOUNTABLE IN  
17 SOME FASHION TO THE DEAN OF THAT MEDICAL SCHOOL, TO THAT  
18 ORGANIZATION. [ APPLAUSE ]

19

20 **DR. CORNELIUS HOPPER:** IN SHORT, IN SHORT, SUPERVISOR MOLINA, I  
21 UNDERSTAND YOUR POINT. WE ARE TALKING ABOUT A PROBLEM THAT HAS  
22 BEEN DECADES IN THE BUILDING. CERTAINLY, THE STEERING  
23 COMMITTEE DOES NOT WANT TO BE A PART OF APPLYING ANOTHER BAND-  
24 AID. I THINK THIS IS A CRITICAL POINT IN HISTORY WHERE WE DO  
25 HAVE AN OPPORTUNITY TO MAKE A DIFFERENCE. WE CERTAINLY WOULD



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1 LIKE TO PARTICIPATE AND HELP TO THE EXTENT THAT YOU WOULD HAVE  
2 US DO SO.

3

4 **SUP. MOLINA:** THANK YOU. WELL, YOU RAISE AN INTERESTING POINT,  
5 BECAUSE I HOPE THAT IT ISN'T JUST A SET OF EVALUATIONS ON JUST  
6 THE MEDICAL STAFF. YOU'RE CORRECT. WHY NOT CREATE AN  
7 EVALUATION TOOL THAT LOOKS AT ALL OF THE MANAGEMENT ASPECTS SO  
8 WE CAN ELIMINATE THE FINGER POINTING AS WELL AND MAKE SURE  
9 THAT, BECAUSE-- AND MAKE SURE THAT IT'S WORKING? I THINK THIS  
10 STEERING COMMITTEE SHOULD LOOK AT OPERATING AND, AS IT DOES,  
11 INDEPENDENTLY FROM US. IT'S NOT TO PLEASE US AND IT CERTAINLY  
12 ISN'T JUST TO FULFILL THE MISSION OF DREW, EITHER, IT IS WHAT  
13 IS IN THE BEST INTEREST OF THE ENTIRE INSTITUTION, WHICH IS  
14 THE KING DREW MEDICAL FACILITY. SO I WOULD WELCOME THAT, WHEN  
15 WE LOOK AT AN EVALUATION TOOL, THAT IT ISN'T JUST FOR THE  
16 DOCS, IT ISN'T JUST FOR MEDICAL PERSONNEL, THAT IT'S THE  
17 ADMINISTRATIVE PERSONNEL AS WELL AND THAT WE'D BE ABLE TO HOLD  
18 THAT STANDARD UP OF PATIENT CARE ACROSS THE BOARD. SO I HOPE  
19 THAT YOU WILL PROVIDE US ASSISTANCE AS WE PURSUE THAT BUT I  
20 GUESS I ALSO HOPE THAT YOU WILL UNDERSTAND, YOU'RE TALKING  
21 ABOUT A VERY SHORT PERIOD OF TIME AND SO, YOU KNOW, LIKE  
22 ANYTHING ELSE, IF WE DON'T START WORKING ON IT RIGHT AWAY,  
23 BEFORE YOU KNOW IT, WE'RE GOING TO BE INTO THE HOLIDAYS AND  
24 THEN THE BEGINNING OF THE NEW YEAR AND THEN THE NEW FISCAL  
25 BUDGET AND, BEFORE YOU KNOW IT, YOU'RE ON YOUR WAY AND YOU



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1 DON'T PAY ATTENTION TO THESE THINGS THAT ARE CRITICALLY VITAL.  
2 SO I AGREE, I THINK THAT THE ONLY WAY IT WOULD WORK IS YOU CAN  
3 HAVE AN EVALUATION TOOL FOR EVERYBODY WHO IS FUNCTIONING IN  
4 THAT HOSPITAL BECAUSE, AS-- YOU'RE CORRECT, EVERYONE IS  
5 RESPONSIBLE FOR PATIENT CARE, NOT JUST YOUR MEDICAL PERSONNEL.

6

7 **DR. CORNELIUS HOPPER:** I WOULD LIKE AN OPPORTUNITY FOR MY  
8 COLLEAGUE, DR. FLORES, TO COMMENT.

9

10 **DR. HECTOR FLORES:** THANK YOU, SUPERVISOR, AND TO THE REST OF  
11 THE SUPERVISORS. FOR THE RECORD, MY NAME IS HECTOR FLORES. I'M  
12 THE CO-DIRECTOR OF THE FAMILY PRACTICE RESIDENCY PROGRAM AT  
13 WHITE MEMORIAL, AND I'M THE MEDICAL DIRECTOR FOR THE FAMILY  
14 PRACTICE FACULTY PRACTICE CALLED FAMILY CARE SPECIALISTS. IN  
15 ADDITION TO SUPPORTING THE WORK OF THE ENTIRE STEERING  
16 COMMITTEE, MY CHARGE IS ALSO TO BE CHAIR OF THE SUBCOMMITTEE  
17 ON THE FACULTY PRACTICE PLAN. AND I WANTED JUST TO PREFACE MY  
18 COMMENTS WITH SOME OBSERVATIONS WE'VE MADE IN THE SIX MONTHS  
19 THAT WE'VE BEEN WORKING TOGETHER, AND THAT IS WITH THE OLD  
20 ADAGE THAT IT TAKES A NEAR DEATH EXPERIENCE TO CHANGE PEOPLE'S  
21 ATTITUDES ABOUT DOING THINGS DIFFERENTLY. AND I THINK IT'S  
22 SAFE TO SAY THAT THE UNIVERSITY, THE MEDICAL CENTER AND THE  
23 PERSONNEL WHO ARE THERE REALIZE THAT. ALSO WHAT WE'VE NOTICED  
24 IS THAT THE HUMAN RESOURCE THAT IS THERE, FROM PHYSICIANS TO  
25 NURSES, ET CETERA, ARE PRIMARILY GOOD PEOPLE WANTING TO DO A



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1 GOOD JOB AND WANT TO BE ABLE TO BE EMPOWERED TO PROVIDE THE  
2 HIGH QUALITY SERVICES THE PEOPLE OF THE SOUTHWEST CLUSTER  
3 DESERVE. AND WE'VE ALSO BEEN IMPRESSED BY THE LEADERSHIP THAT  
4 IS THERE. AND IN MY CHARGES OF THE FACULTY PRACTICE PLAN CHAIR  
5 IS REALLY LOOKING AT THE MEDICAL LEADERSHIP, THE PHYSICIAN  
6 LEADERSHIP, AND THERE'S SOME EXEMPLARY LEADERSHIP THAT I THINK  
7 WILL BECOME THE SUBSTRATE OR THE PLATFORM FOR A VERY  
8 SUCCESSFUL FACULTY PRACTICE PLAN. AND EVALUATION IS PARAMOUNT  
9 IN ALL OF THIS. IT'S NOT ONLY GOOD FOR PATIENTS, IT'S GOOD  
10 BUSINESS, TOO, AND, ULTIMATELY, WHETHER WE WORK IN A NONPROFIT  
11 ORGANIZATION OR FOR-PROFIT ORGANIZATION, WE'RE LOOKING AT  
12 CREATING A BUSINESS MODEL THAT WILL SUCCEED FOR  
13 SUSTAINABILITY, IF NOTHING ELSE. OUR SUBCOMMITTEE AND THE  
14 COMMITTEE AT LARGE, THE STEERING COMMITTEE, SHARES THE  
15 CONCERNS OF THE BOARD OF SUPERVISORS, AND WE'VE SORT OF  
16 NARROWED THEM DOWN INTO FOUR OF WHAT THE FACULTY PRACTICE PLAN  
17 RECOMMENDATIONS SHOULD ADDRESS. ONE IS QUALITY, AND NOT ONLY  
18 IN PATIENT CARE, BUT ALSO IN EDUCATION. SECOND IS TIME  
19 ACCOUNTABILITY. WE HEAR YOUR CONCERNS ABOUT WHETHER THE  
20 TAXPAYERS OF L.A. COUNTY GET THEIR MONEY'S WORTH FOR THE MONEY  
21 THAT IS PAID FOR, IN THIS CASE, THE PHYSICIAN WORKFORCE.  
22 THIRDLY IS THE SUSTAINABILITY. CAN A FACULTY PRACTICE PLAN  
23 PROVIDE FAIR AND EQUITABLE COMPENSATION THAT WILL ASSIST IN  
24 RECRUITMENT, RETENTION AND PROMOTION OF EXEMPLARY PHYSICIANS  
25 AND OTHER HEALTH PROFESSIONALS WHO WILL PROVIDE CARE TO THE





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1 PATIENTS? AND, LASTLY, THE FOURTH CONCERN IS EVALUATION. ALL  
2 OF THIS CAN BE ACCOMPLISHED THROUGH A FACULTY PRACTICE PLAN,  
3 PRIMARILY BECAUSE IT CREATES THE INTEGRATION OF AN ALIGNMENT  
4 OF INCENTIVES, AND WE ENVISION THAT THERE ARE SOME DEPARTMENTS  
5 THAT ARE MUCH MORE PREPARED TO BE ABLE TO ENACT THE FACULTY  
6 PRACTICE PLAN THAN OTHERS. SO WE ENVISION THAT THIS PROCESS  
7 WILL BE INCREMENTAL, ALTHOUGH WE ALSO LOOK AT A CONTRACTED  
8 TIME LINE IN ORDER TO MAKE SURE THAT THE ACCOUNTABILITY IS  
9 THERE. ONE OF THE ISSUES ABOUT THE QUALITY OF CARE IS THAT,  
10 WHEN YOU HAVE DEPARTMENTS OPERATING WITHIN THEIR OWN  
11 STRUCTURES AND NOT NECESSARILY COMMUNICATING, THEY'RE REALLY  
12 NOT ABLE TO SEE THE BIG PICTURE, AND SEE THE BIG PICTURE FROM  
13 THE STANDPOINT OF WHAT A PHYSICIAN OR HEALTH PROFESSIONAL IS  
14 SUPPOSED TO PROVIDE, BUT ALSO HOW THEIR PARTNER, IN THIS CASE,  
15 THE HOSPITAL, NEEDS TO BE ALIGNED WITH THEM. AND SO ONE OF THE  
16 OPPORTUNITIES WITH A FACULTY PRACTICE PLAN IS, INDEED, TO HAVE  
17 NOT ONLY ACCOUNTABILITY FOR THE QUALITY OF CARE, AND I'M  
18 CONCERNED THAT YOU WOULD VIEW PEER REVIEW AS NOT NECESSARILY  
19 ALIVE AND WELL, AND PROBABLY HASN'T BEEN, BUT PEER REVIEW,  
20 WHEN IT'S DONE WELL, IS CONSTRUCTIVE. IT'S ALSO REMEDIATIVE,  
21 WHEN REMEDIATION NEEDS TO HAPPEN. IT'S ALSO DISCIPLINARY AND  
22 PROVIDES DISCIPLINE WHEN IT'S REQUIRED BUT, MORE IMPORTANTLY,  
23 IT INTEGRATES SERVICES BETWEEN PHYSICIAN, HOSPITAL AND OTHER  
24 PERSONNEL. THE OTHER PART OF THE QUALITY IS THE QUALITY OF OF  
25 EDUCATION. THE CLASSIC CONUNDRUM OF ACADEMIC MEDICAL CENTERS



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1 IS THAT THE PHYSICIANS ARE CHARGED WITH TEACHING, RESEARCH,  
2 AND SERVICE RESPONSIBILITIES. AND, HISTORICALLY, TEACHING AND  
3 RESEARCH COULD BE SUBSIDIZED THROUGH GRANTS AND OTHER KINDS OF  
4 INITIATIVES BUT WE KNOW THAT THOSE MONIES ARE DIMINISHING  
5 EVERY DAY. SECONDLY, MANY MORE MODELS OF FACULTY PRACTICES  
6 EXIST WHERE FACULTY PRACTICES ARE PUTTING A PREMIUM ON SERVICE  
7 TO THE DETRIMENT OF EDUCATION AND RESEARCH. AND ESPECIALLY IN  
8 UNDERSERVED AREAS, THE TWO GO HAND IN HAND. YOU CANNOT HAVE  
9 GOOD SERVICE IF YOU DON'T HAVE GOOD EDUCATION, GOOD RESEARCH  
10 AND TRAINING GOING ON, AND YOU CANNOT HAVE THOSE COMPONENTS  
11 GOING ON IF YOU DON'T HAVE A GOOD SERVICE OPPORTUNITY BECAUSE  
12 IT'S THE PATIENTS WHO GRACIOUSLY OFFER THEIR LIVES AND THEIR  
13 DISEASE FOR US TO LEARN FROM, AS WELL AS FOR US TO INTERVENE  
14 ON THEIR BEHALF. SO PART OF THIS IS ALL PREDICATED ON A  
15 SUCCESSFUL AFFILIATION AGREEMENT. AND SO PART OF OUR CHARGE IN  
16 RECOMMENDING A SUCCESSFUL FACULTY PRACTICE PLAN IS ALSO TO  
17 MAKE SURE THAT THERE IS A WORKABLE AFFILIATION AGREEMENT, NOT  
18 SO MUCH ON THE LEGALITIES, BUT, OPERATIONALLY, ALLOWS GOOD  
19 PEOPLE TO DO THE GOOD THINGS THEY WANT TO DO.

20

21 **SUP. BURKE:** MAY I ASK A QUESTION?

22

23 **SUP. KNABE, CHAIR:** YES.

24



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1   **SUP. BURKE:** THE FACULTY PRACTICE PLAN THAT YOU'RE LOOKING AT,  
2   WOULD THAT ANTICIPATE THAT THE PHYSICIANS WOULD HAVE THE  
3   ABILITY TO HAVE PRIVATE PATIENTS ADMITTED TO THE HOSPITAL?

4

5   **DR. HECTOR FLORES:** YES.

6

7   **SUP. BURKE:** IS THERE A NECESSITY TO HAVE SOME KIND OF CLOSE  
8   PROXIMITY OF OFFICE SPACE IN ORDER TO MAKE THAT WORK? AT  
9   U.S.C., THEY DO HAVE A PRACTICE PLAN, IS MY UNDERSTANDING, BUT  
10  IT'S WORKABLE BECAUSE THE FACILITY AND THE OFFICE FACILITIES  
11  ARE CLOSELY RELATED TO THE HOSPITAL. WHAT WOULD BE REQUIRED IN  
12  TERMS OF DREW AND MARTIN LUTHER KING, KING DREW, FIRST OF ALL,  
13  IN TERMS OF THE COUNTY'S CHANGE IN TERMS OF RULES AND,  
14  SECONDLY, AS FAR AS THE AVAILABILITY OF SPACE FOR THE  
15  PHYSICIANS TO BE ABLE TO HAVE OFFICE SPACE THAT WOULD BE  
16  AVAILABLE FOR THE PUBLIC?

17

18  **DR. HECTOR FLORES:** SUPERVISOR, IN GENERAL TERMS, THERE IS A  
19  CLEAR NEED FOR SPACE THAT WILL ALLOW ACCESS TO PRIMARY AND  
20  SPECIALTY SERVICES IN THE COMMUNITY, VERY SIMILAR TO WHAT THE  
21  COUNTY HAD COUNTYWIDE THROUGH THE WAIVER PROCESS, TO BE ABLE  
22  TO BRING OUT TOWARDS THE COMMUNITY THOSE TYPES OF SERVICES,  
23  WHICH THEN PREVENT UNNECESSARY HOSPITALIZATIONS AND ENSURE  
24  APPROPRIATE UTILIZATION OF HOSPITAL-BASED SERVICES. SO,  
25  GENERALLY SPEAKING, THERE IS A NEED. WE SORT OF, IN OUR OWN



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1 SUPERFICIAL ASSESSMENT OF THE AREA, WE FOUND THAT TO BE TRUE.  
2 PART OF WHAT WE WOULD RECOMMEND IN DEVELOPING A FACULTY  
3 PRACTICE PLAN STRATEGIC INITIATIVE WOULD BE TO DO A DEEPER  
4 DRILL-DOWN AND COMPLETE AND COMPREHENSIVE ASSESSMENT OF THE  
5 SOUTHWEST CLUSTER TO SEE WHAT CAPACITY IS THERE ALREADY ON AN  
6 OUTPATIENT BASIS, WHAT THE APPROPRIATE DESIGNATION OF THOSE  
7 OUTPATIENT FACILITIES SHOULD BE, I.E. SHOULD THEY BE PRIVATE  
8 PRACTICE ONLY, SHOULD THEY BE A PUBLIC FACILITY, OR A  
9 PUBLIC/PRIVATE PARTNERSHIP THAT EVEN ENTAILS RECRUITING FQHC  
10 DESIGNATION, FEDERALLY QUALIFIED HEALTH CENTER DESIGNATION, TO  
11 RECRUIT ADDITIONAL DOLLARS TO SUBSIDIZE THE CARE THAT WOULD BE  
12 PROVIDED ON AN OUTPATIENT BASIS. THE SECOND PART OF YOUR  
13 QUESTION, WHICH IS BRINGING PRIVATE PATIENTS TO THE HOSPITAL,  
14 IS OF CRITICAL IMPORTANCE FOR THE SUCCESS OF THE HOSPITAL, ITS  
15 TRAINING PROGRAMS AS WELL AS THE FACULTY PRACTICE ITSELF. IN  
16 OTHER WORDS, THAT YOU CANNOT HAVE A FACULTY PRACTICE THAT CAN  
17 COMPENSATE FOR A WORK PRODUCT TOWARDS THE CARE OF THE INDIGENT  
18 AS WELL AS A WORK PRODUCT TOWARDS THE ACADEMICS AND EDUCATION  
19 AS WELL A WORK PRODUCT TOWARDS PRIVATE PATIENTS IF YOU DON'T  
20 HAVE THE ACCOUNTABILITY TO BRING THOSE RESOURCES TO THE  
21 INSTITUTION THAT IS YOUR PARTNER AND THAT'S THE MARTIN LUTHER  
22 KING MEDICAL CENTER. IF YOU'RE GOING TO TAKE THOSE MONIES AND  
23 SIPHON THEM OFF SOMEWHERE ELSE, YOU'RE DOOMED TO FAILURE. SO  
24 PART OF HAVING A FACULTY PRACTICE PLAN IS TO FIT THE NEEDS OF  
25 THE COMMUNITY AND AVAIL OURSELVES OF THE RESOURCES THAT ARE



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1 OUT THERE, BUT ALSO BRING RESOURCES, FINANCIAL, PARTICULARLY,  
2 PATIENT CARE FINANCIAL TO THE HOSPITAL.

3

4 **SUP. BURKE:** ONE OF THE THINGS I'VE NOTICED IN SOME OF THE  
5 REPORTS, PARTICULARLY WITH A.C.G.M.E. AND THEIR EVALUATIONS OF  
6 SOME OF THE PROGRAMS, IS THE LACK OF A VARIETY OF PATIENT MIX  
7 THAT IS NOT AVAILABLE BECAUSE OF THE POPULATION THAT IS  
8 SERVED, HEAVILY UNINSURED AND HEAVILY-- A GROUP OF PEOPLE THAT  
9 DO NOT HAVE THE WIDE RANGE OF ISSUES THAT YOU WOULD HAVE IF  
10 YOU HAD PUBLIC AND PRIVATE, AND INSURED AND UNINSURED. WHAT I  
11 REALLY THINK, ONE OF THE THINGS THAT I WOULD HOPE IS THAT WE  
12 COULD, AS PART OF WHAT YOU'RE DOING, THAT WE COULD REQUEST  
13 FROM THE COUNTY COUNSEL TO GIVE US A REPORT OF WHAT WOULD BE  
14 NECESSARY TO BE CHANGED IN TERMS OF THE PRESENT COUNTY  
15 POLICIES THAT WOULD MAKE IT POSSIBLE FOR THE PRACTICE PLAN TO  
16 GO FORWARD, BUT IT MUST BE THAT THE POLICIES ARE ALREADY IN  
17 PLACE BECAUSE, AT U.S.C., THEY HAVE IT. BUT WHAT IS THE  
18 DIFFERENCE? WHAT HAS TO HAPPEN? ASIDE FROM ARRIVING AT THE  
19 PLAN, WHAT HAS TO HAPPEN IN TERMS OF IS-- IT THIS AFFILIATION  
20 AGREEMENT THAT NEEDS TO INCLUDE IT, OR IS IT NECESSARY TO HAVE  
21 SOME OTHER TYPE OF AN AGREEMENT IN ORDER TO MAKE THE HOSPITALS  
22 CONSISTENT, THE SAME APPROACH AT KING DREW AS YOU HAVE AT  
23 OTHER HOSPITALS? I'M NOT SURE. OLIVE VIEW, DO YOU ALSO HAVE A  
24 PRACTICE PLAN? AT OLIVE VIEW, DO THEY HAVE THE CAPACITY?

25



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1    **SUP. KNABE, CHAIR:** I COULDN'T ANSWER.

2

3    **SUP. BURKE:** BRINGING PRIVATE PATIENTS IN AND HAVE-- DO THE  
4    PHYSICIANS AT...

5

6    **SUP. KNABE, CHAIR:** MAYBE THE DEPARTMENT CAN ANSWER THAT.

7

8    **SUP. BURKE:** ...AT U.S.C., YOU DO.

9

10   **DR. CORNELIUS HOPPER:** SUPERVISOR BURKE, LET ME GO ON WITH  
11   ANOTHER QUESTION...

12

13   **SUP. KNABE, CHAIR:** [ INAUDIBLE ]

14

15   **SUP. BURKE:** THEY DO AT... HARBOR HAS IT. U.S.C. HAS IT. AND SO  
16   IS DREW THE ONLY ONE WHO DOESN'T HAVE IT? OLIVE VIEW HAS IT?  
17   WE DON'T KNOW ABOUT OLIVE VIEW. SO I GUESS WHAT MY QUESTION  
18   IS, WHAT HAS TO HAPPEN IN ORDER TO MAKE DREW-- KING DREW  
19   CONSISTENT WITH THE SITUATION AT U.S.C. AND HARBOR? BECAUSE  
20   THE CONSTANT PROBLEM IS YOU HAVE PHYSICIANS WHO ARE TRAVELING  
21   MILES AWAY TO SEE PRIVATE PATIENTS OR MILES AWAY TO PUT THOSE  
22   PRIVATE PATIENTS IN PRIVATE HOSPITALS. SO I WOULD LIKE TO HAVE  
23   SOME REPORT AND TO HAVE A FULL UNDERSTANDING OF WHAT HAS TO BE  
24   DONE IN ORDER TO HAVE A CONSISTENCY WITHIN THE SYSTEM.

25





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1   **DR. CORNELIUS HOPPER:** I WOULD LIKE TO ALSO ASK IF WE COULD GET  
2   AN OPINION OF WHAT IT MEANS TO BE A COMMUNITY HOSPITAL. IT'S  
3   OUR UNDERSTANDING, GOING BACK IN HISTORY, THAT THE MARTIN  
4   LUTHER KING HOSPITAL WAS DESIGNATED, INITIALLY, AS A COMMUNITY  
5   HOSPITAL, AND A NUMBER OF THE PHYSICIANS THAT WE HAVE TALKED  
6   TO, WHO WERE BACK AS FOUNDING CHAIRS, DEANS, AND SO FORTH,  
7   WERE OF THE IMPRESSION THAT PRIVATE PHYSICIANS IN THE  
8   COMMUNITY, AT THAT TIME, WERE GOING TO BE ENCOURAGED TO ADMIT  
9   PATIENTS TO THE HOSPITAL. SO IT WOULD BE USEFUL TO FIND OUT  
10   WHETHER OR NOT THAT COMMUNITY HOSPITAL DESIGNATION HAS CHANGED  
11   OVER TIME OR WHETHER OR NOT WE CAN GO BACK AND START TO LOOK  
12   AT THAT AGAIN.

13

14   **SUP. BURKE:** I WOULD LIKE TO ASK, AT THIS POINT, TO GET A  
15   REPORT FROM COUNTY COUNSEL AND FROM THE HEALTH DEPARTMENT ON  
16   THIS ISSUE OF THE COMMUNITY HOSPITAL ISSUE, WHEN IT WAS  
17   CHANGED, WAS IT CHANGED, WHAT IS THE PRESENT STATUS, WHAT DOES  
18   IT TAKE FOR IT TO REVERT TO A COMMUNITY HOSPITAL? THE SECOND  
19   THING, OF COURSE, IS I WOULD LIKE TO FIND OUT WHAT IS THE  
20   DIFFERENCE, IN TERMS OF HARBOR AND U.S.C., AS IT RELATES TO  
21   THE SPECIFIC ISSUE OF THE PRACTICE. IF THEY'RE SPENDING ALL  
22   THIS TIME ARRIVING AT A PRACTICE PLAN, IF YOU CAN'T IMPLEMENT  
23   IT, IT'S NOT GOING TO MEAN VERY MUCH. I'D LIKE TO GET A REPORT  
24   BACK ON THAT. THANK YOU.

25



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1 **DR. HECTOR FLORES:** AND, SUPERVISOR, I MAY ADD, THE-- PART OF  
2 OUR PROCESS WILL BE TO HIRE CONSULTANTS TO HELP US DO A  
3 BASELINE ASSESSMENT, NUMBER ONE. WHAT HAS HAPPENED IN THE PAST  
4 IN TERMS OF ATTEMPTS AT A FACULTY PRACTICE AT THE UNIVERSITY  
5 AND THE MEDICAL CENTER? WHAT WENT WRONG? WHAT LESSONS WERE  
6 LEARNED? WHAT POSITIVES ARE STILL THERE THAT COULD BE BUILT  
7 UPON? SECONDLY IS A MARKETPLACE ANALYSIS. THE SOUTHWEST  
8 CLUSTER, THE OLD SPA 6, HAS THE LARGEST NUMBER OF UNINSURED  
9 PATIENTS AND UNDOCUMENTED PATIENTS SO THAT IT MAKES IT EVEN  
10 MORE DIFFICULT TO KIND OF LOOK AT APPLES AND APPLES  
11 COMPARISONS, EVEN WITH HARBOR IN SOME SITUATIONS, SO THAT  
12 WE'RE GOING TO HAVE TO COME UP WITH SOMETHING FAIRLY UNIQUE  
13 FOR THE INSTITUTION. AND THE THIRD PART OF THIS IS TO REALLY  
14 TO SAY WHAT ARE SOME BEST PRACTICES OUT THERE? TO THE EXTENT  
15 THAT WE CAN DO APPLES AND APPLES COMPARISONS, IS HARBOR, OLIVE  
16 VIEW, OR U.S.C., OR MAYBE EVEN SOME ACADEMIC MEDICAL CENTERS  
17 OUT OF THE AREA OR OUT OF THE STATE MAYBE SERVE AS A BETTER  
18 MODEL FOR US TO PATTERN OURSELVES.

19  
20 **SUP. BURKE:** WELL, YOU SEE, THE REASON I HAVE A NUMBER OF  
21 QUESTIONS IN TERMS OF APPLES TO ORANGES OR WHATEVER, IS THAT,  
22 AT SAINT FRANCES, UNINSURED OBSTETRIC PATIENTS ARE ROUTINELY  
23 ADMITTED AND THEY ARE QUALIFIED. THEY HAVE 5,000 BABIES  
24 DELIVERED THERE LAST YEAR, WHILE MARTIN LUTHER KING HAD SEVEN  
25 OR 800. AT ONE TIME, MARTIN LUTHER KING HAD THOUSANDS. I THINK



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1 IT WAS-- I DON'T KNOW EXACTLY THE NUMBER, BUT IT CERTAINLY WAS  
2 IN EXCESS OF THREE OR 4,000. SO WHAT THE DIFFERENCE IS, OF  
3 COURSE, IS THAT THOSE MOTHERS GO THERE, THEY GET THEIR  
4 PRENATAL AT KING, THEN, WHEN THEY GET READY TO DELIVER,  
5 THEY'RE TAKEN TO SAINT FRANCIS AND THEY DELIVER THERE, THEY'RE  
6 QUALIFIED FOR MEDICAID, AND SAINT FRANCIS IS PAID FOR THEM FOR  
7 MEDICAID, WHILE ALL THE PRENATAL HAS BEEN PROVIDED FREE BY THE  
8 KING DREW CENTER. SO THESE ARE SOME ISSUES THAT I THINK HAVE  
9 TO BE ADDRESSED.

10

11 **DR. HECTOR FLORES:** I THINK YOU'RE RIGHT. THERE'S UNTAPPED  
12 RESOURCES, PARTICULARLY THE KNOWLEDGE THAT PREGNANT WOMEN ARE  
13 ELIGIBLE FOR, YOU KNOW, PRESUMPTIVELY, FOR MEDICAID, IF  
14 NOTHING ELSE. SECONDLY, THAT THERE IS EMERGENCY MEDI-CAL THAT  
15 THEY CAN OBTAIN ONCE THEY'RE HOSPITALIZED AND THERE CAN BE  
16 SOME REIMBURSEMENT. THERE CERTAINLY HAS TO BE A CHANGE IN  
17 ATTITUDE, ORIENTATION AND EDUCATION. THE OTHER PART, THOUGH,  
18 IS TO ALWAYS RECOGNIZE THAT IT'S NOT JUST OBSTETRIC PATIENTS  
19 WHO WALK THROUGH THE DOOR, WHEREAS A PRIVATE HOSPITAL MAY BE  
20 ABLE TO TRANSFER THEM TO A COUNTY FACILITY, I.E., ADULTS WITH  
21 OTHER DIAGNOSES, MARTIN LUTHER KING WILL HAVE TO RETAIN THOSE  
22 PATIENTS. AND THERE WILL BE THE SAFETY NET.

23

24 **DR. CORNELIUS HOPPER:** THANK YOU VERY MUCH FOR THE OPPORTUNITY.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. KNABE, CHAIR:** THANK YOU. WE HAVE A NUMBER OF PEOPLE THAT  
2    HAVE SIGNED UP, HOPEFULLY, MANY OF THEM JUST IN SUPPORT OF THE  
3    AGREEMENT. MARCELLE WILLOCK.

4

5    **SUP. MOLINA:** MR. CHAIRMAN?

6

7    **SUP. KNABE, CHAIR:** YES?

8

9    **SUP. MOLINA:** ARE ALL OF THEM IN SUPPORT OF THE AFFILIATION  
10    AGREEMENT?

11

12    **SUP. KNABE, CHAIR:** YES.

13

14    **SUP. MOLINA:** I WAS WONDERING IF MAYBE WE COULD HAVE JUST A  
15    COUPLE OF PEOPLE SPEAK SINCE WE HAVE SO MANY MORE ITEMS TO  
16    TAKE UP?

17

18    **SUP. ANTONOVICH:** ARE YOU TALKING ABOUT ITEM 36?

19

20    **SUP. KNABE, CHAIR:** NO. I'M TALKING ABOUT S-2. THESE ARE ALL...

21

22    **SUP. MOLINA:** I MEAN, IF IT'S ALL IN SUPPORT, I'M JUST  
23    WONDERING, CAN WE LIMIT MAYBE THE DISCUSSION TO 10 MINUTES?

24

25    **SUP. KNABE, CHAIR:** OKAY.



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1

2 **SUP. YAROSLAVSKY:** SECOND.

3

4 **SUP. KNABE, CHAIR:** OKAY. WE WILL-- WE HAVE A NUMBER OF PEOPLE  
5 SIGNED UP. WE WILL LIMIT THE DISCUSSION TO 10 MINUTES, THEN  
6 MOVED AND SECONDED, OBJECTIONS.

7

8 **SUP. BURKE:** WHICH ITEM ARE WE TAKING...

9

10 **SUP. KNABE, CHAIR:** STILL S-2. FOLLOWING THIS REPORT HERE.  
11 OKAY. MARCELLE WILLOCK, CERES KING III, KATHY OCHOA, LILLIAN  
12 MOBLEY, IS IT? THE FOUR OF YOU COME FORWARD. PLEASE REMEMBER,  
13 BE AS BRIEF AS POSSIBLE BECAUSE WE HAVE A NUMBER OF SPEAKERS  
14 THAT WANT-- AND IF YOU WANT TO WAIVE AND JUST SAY YOU'RE IN  
15 SUPPORT, THAT'S OKAY, TOO, WHEN I CALL YOUR NAME. ALL RIGHT.  
16 SOMEBODY GO AHEAD, PLEASE. 10 MINUTES.

17

18 **DR. MARCELLE WILLOCK:** I'M DR. MARCELLE WILLOCK. I'M DEAN OF  
19 THE COLLEGE OF MEDICINE. I JUST WANT TO ANSWER SOME OF THE  
20 QUESTIONS THAT YOU'VE RAISED SO THAT YOU CAN PROCEED WITH YOUR  
21 DISCUSSIONS. MRS. MOLINA, YOU HAD ASKED THE QUESTION ABOUT  
22 WHAT'S DIFFERENT BETWEEN KING AND DREW. I THINK, FOR U.S.C.,  
23 AS I UNDERSTAND IT, THEY HAVE THE CONTRACT TO ADMINISTER TO  
24 PROVIDE FULL CARE AT...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA:** I DIDN'T ASK THAT QUESTION. I ASKED ABOUT  
2   EVALUATION.

3

4   **DR. MARCELLE WILLOCK:** OH, I'M SORRY. OH, MAYBE MRS. BURKE, THE  
5   DIFFERENCE BETWEEN U.S.C. AND THE DREW CONTRACT. AS I  
6   UNDERSTAND IT, U.S.C. GETS A LUMP SUM CONTRACT AND THEY  
7   PROVIDE ALL THE PHYSICIANS TO COUNTY. AT DREW, MOST OF THE  
8   PHYSICIANS ARE TOTALLY COUNTY EMPLOYEES, AND THEY GET A  
9   SMALLER STIPEND FROM DREW FOR THEIR ACADEMIC SERVICES. ON FOUR  
10   SERVICES, WE SUPPLY MORE CLINICAL SERVICES SO THAT THEY GOT A  
11   BIGGER BULK OF THEIR SALARY FROM-- SO IT'S NOT COMPARABLE. THE  
12   TWO ARRANGEMENTS ARE QUITE DIFFERENT, AND THIS IS A SOURCE OF  
13   THE DIFFICULTIES, I THINK, THAT WE ENCOUNTER. REGARDING  
14   EVALUATIONS. EVALUATIONS ARE-- ACADEMIC EVALUATIONS,  
15   PERFORMANCE, ARE THE RESPONSIBILITY OF THE UNIVERSITY.  
16   CLINICAL PERFORMANCE IS THE RESPONSIBILITY OF THE HOSPITAL,  
17   AND, THEREFORE, THAT COMES UNDER THE MEDICAL DIRECTOR WHO IS A  
18   COUNTY EMPLOYEE.

19

20   **SUP. MOLINA:** DO YOU DO THE EVALUATIONS NOW?

21

22   **DR. MARCELLE WILLOCK:** PARDON ME? OF CLINICAL PERFORMANCE?

23

24   **SUP. MOLINA:** OF EVERY-- OF EVERY DOCTOR, YES.

25





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The Los Angeles County Board of Supervisors**

1 **DR. MARCELLE WILLOCK:** NO, THAT HAS BEEN LACKING. WE ARE IN THE  
2 PRO-- I HAVE DEVELOPED A FORM...

3

4 **SUP. MOLINA:** BUT ARE YOU ENTRUSTED WITH THE RESPONSIBILITY...

5

6 **DR. MARCELLE WILLOCK:** NO, WE ARE NOT ENTRUSTED. THE UNIVERSITY  
7 DOES NOT HAVE RESPONSIBILITY FOR THE CLINICAL PERFORMANCE OF  
8 THE FACULTY.

9

10 **SUP. MOLINA:** BUT YOU ARE ENTRUSTED THE EVALUATION OF WHO,  
11 THEN?

12

13 **DR. MARCELLE WILLOCK:** THE FACULTY FOR ACADEMIC PERFORMANCE.

14

15 **SUP. MOLINA:** ALL RIGHT. SO HAVE YOU DONE THOSE EVALUATIONS?

16

17 **DR. MARCELLE WILLOCK:** YES.

18

19 **SUP. MOLINA:** THEN WHY DO WE HAVE FAILING IN ACCREDITATION?

20

21 **DR. MARCELLE WILLOCK:** THERE ARE MULTIPLE REASONS. IN SOME  
22 CASE, YES, OUR FACULTY HAVE NOT DONE THEIR JOB AND, IN THOSE  
23 CASES...

24

25 **SUP. MOLINA:** IS THAT REFLECTED IN YOUR EVALUATIONS?



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1

2 **DR. MARCELLE WILLOCK:** YES. PROGRAM DIRECTORS HAVE BEEN  
3 REPLACED, THEY HAVE BEEN COUNSELED, WE HAVE HAD PEOPLE TO  
4 ANSWER TO THEM.

5

6 **SUP. MOLINA:** DO YOU SHARE YOUR EVALUATIONS WITH THE HOSPITAL?

7

8 **DR. MARCELLE WILLOCK:** YES, THIS HAS BEEN DISCUSSED WITH THE  
9 NEW-- SINCE DR. PEAKS'-- WELL, WE HAVE SHARED THOSE  
10 EVALUATIONS. WE HAVE THE JOINT PLANNING AND OPERATIONS  
11 COMMITTEE, WHICH IS CHAIRED BY THE MEDICAL DIRECTOR, WHO IS A  
12 COUNTY EMPLOYEE.

13

14 **SUP. MOLINA:** UNDER THE NEW AFFILIATION AGREEMENT, AND I HOPE  
15 YOU'VE HAD AN OPPORTUNITY TO SEE IT, THERE WOULD OBVIOUSLY BE  
16 A DRAMATIC CHANGE IN HOW EVALUATIONS ARE DONE. CORRECT?

17

18 **DR. MARCELLE WILLOCK:** YES.

19

20 **SUP. MOLINA:** SO YOU UNDERSTAND THAT.

21

22 **DR. MARCELLE WILLOCK:** OH, YES. I MEAN, BELIEVE ME, I'M NEW TO  
23 THE SYSTEM. I CAME HERE TWO YEARS AGO FROM BOSTON SO I'M NOT  
24 AN L.A. PERSON AND I'M NOT FAMILIAR WITH THIS. I'M PLEASED TO  
25 SAY THAT, YOU KNOW, BEFORE THAT, I WAS AT COLUMBIA UNIVERSITY



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1 SO INSTITUTIONS OF RENOWNED WITH ACCREDITED PROGRAMS. SO, YOU  
2 KNOW, SINCE I'VE BEEN HERE, MY GOAL TO GET EVERYTHING  
3 ACCREDITED.

4

5 **SUP. MOLINA:** THE REASON I SAY IS THAT-- I DON'T MEAN TO BE-- I  
6 UNDERSTAND THERE'S A THEORETICAL RESPONSIBILITY AND AN  
7 ACADEMIC RESPONSIBILITY BUT THE REALITY, THE END RESULT IS  
8 PATIENT CARE. I MEAN, IT'S ONE THING WHAT THEY IMPART AS  
9 MEDICAL PROFESSIONALS BUT IT'S HOW THEY CARRY IT OUT. SO  
10 SHOULDN'T THERE BE A COLLAPSE OF, YOU KNOW, AN ACADEMIC  
11 EVALUATION SHOULD BE CONSOLIDATED WITH THE CLINICAL EVALUATION  
12 SO THAT THERE IS ONE CLEAR EVALUATION OF HOW THAT MEDICAL  
13 DOCTOR IS PERFORMING?

14

15 **DR. MARCELLE WILLOCK:** OH, I TOTALLY AGREE WITH YOU. BUT, SEE,  
16 ONE OF THE THINGS IS, AS DR. FLORES SAYS, SERVICE IS  
17 PREDOMINANT. LET'S FACE IT. I MEAN, THAT'S WHAT WE ARE. WE'RE  
18 HERE TO TAKE CARE OF PATIENTS. SO THE EVALUATIONS AND, IN MY  
19 PREVIOUS EXPERIENCE, THE EVALUATION WAS PREDOMINANTLY  
20 CLINICAL, AND THE HEAD OF THE DEPARTMENT, THE CHAIRMAN OF THE  
21 DEPARTMENT, AND I WAS A CHAIR FOR 16 YEARS, DOES THAT  
22 EVALUATION, THE CLINICAL EVALUATION OF THE PERFORMANCE OF EACH  
23 FACULTY. THAT IS WEARING HIS OR HER HAT AS CHIEF OF SERVICE IN  
24 THE HOSPITAL. YOU KNOW, WHEN I WAS CHAIRMAN OF ANESTHESIOLOGY  
25 AT BOSTON UNIVERSITY, I'M PLEASED TO SAY THAT, WHEN THE



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1 J.C.O.H. CAME BY, HE THOUGHT THAT I HAD THE BEST EVALUATIONS  
2 THAT HE HAD SEEN OF AN ANESTHESIA DEPARTMENT. I HAD EVERYTHING  
3 ON STAFF-- ON FILE-- ON COMPUTERIZED, WE COULD TRACK ALL OF  
4 OUR INDIVIDUALS, BUT THAT WAS WEARING MY HAT AS CHIEF OF  
5 SERVICE IN THE HOSPITAL. MY DEAN NEVER LOOKED AT THAT. THAT  
6 WAS NOT HIS RESPONSIBILITY AND, YOU KNOW, THAT IS THE MODEL  
7 THAT I'M USED TO. IT WAS IMPORTANT TO KNOW THAT THAT PERSON  
8 WAS PERFORMING AND, IF THAT PERSON WASN'T PERFORMING, WEARING  
9 MY HAT AS CHIEF OF SERVICE IN THE HOSPITAL, AND IF I HAD  
10 ISSUES, I WENT TO THE MEDICAL DIRECTOR TO WORK ON THOSE  
11 ISSUES, NOT TO THE DEAN. NOW, I HAVE, YOU KNOW, PERFECTLY  
12 WILLING-- BECAUSE I'M STILL AN ANESTHESIOLOGIST AT HEART AND  
13 PATIENT CARE IS VERY IMPORTANT TO ME AND, IF PATIENT CARE IS  
14 NOT THE BEST, THEN I CANNOT GUARANTEE A GOOD EDUCATION TO MY  
15 STUDENTS AND A GOOD-- EITHER THE MEDICAL STUDENTS OR THE  
16 RESIDENTS. SO THIS IS TREMENDOUSLY IMPORTANT TO ME. AND I  
17 THINK IT'S IMPORTANT THAT THE MEDICAL DIRECTOR UNDERSTAND IT  
18 AND WORK IN CONCERT. I'M DELIGHTED THAT DR. GARTHWAITE  
19 RECRUITED DR. PEAKS BECAUSE I THINK NOW WE HAVE A MEDICAL  
20 DIRECTOR WHO TRULY UNDERSTANDS THIS AND IS WILLING TO WORK  
21 WITH ME TO DO THAT. I MEAN, OF COURSE, YOU KNOW HE'S BEEN  
22 EXTREMELY BUSY AND SO WE HAVE TALKED ABOUT IT AND I HAVE  
23 INDICATED THAT I'M WILLING TO HELP HIM, YOU KNOW, WITH THINGS  
24 HE CAN'T PUT HIS HAND ON AT THE MOMENT BECAUSE OF HIS OTHER  
25 OBLIGATIONS TO WORK WITH, AND I THINK THAT HAS BEEN WORKING



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1 OUT WELL. AS YOU HEARD FROM DR. HOPPER, IN LOOKING AT THE  
2 ISSUES, THE ACCREDITATION ISSUES, WE HAVE BEEN VERY FAR  
3 SUCCESSFUL THIS YEAR, WITH ONE FAILURE IN ORTHOPEDICS. NOW,  
4 ONE OF THE THINGS, BECAUSE THE UNIVERSITY IS CONSIDERED THE  
5 SPONSORING INSTITUTION WHEN THE A.C.G.M.E. SETS ITS CITATIONS,  
6 IT JUST SAYS THE INSTITUTION, AND IT DOESN'T DIFFERENTIATE  
7 BETWEEN THOSE RESPONSIBILITIES THAT ARE THE UNIVERSITY'S, SO  
8 TO SPEAK, AND THOSE THAT ARE THE CLINICAL SERVICE ONES, FOR  
9 EXAMPLE, IN THE HOSPITAL. IF YOU LOOK AT THE ORTHOPEDIC  
10 CITATIONS, FOUR OF THE CITATIONS HAVE TO DO WITH PURE HOSPITAL  
11 MATTERS. THE RESIDENTS HAVE TOO MUCH OF A SERVICE LOAD, THE  
12 HOSPITAL DOES NOT PROVIDE ENOUGH SUPPORT STAFF, P.A.S, NURSE  
13 ASSISTANTS, TECHNICIANS, TO HELP THEM. THE RESIDENTS HAVE SUCH  
14 A HIGH SERVICE LOAD THAT THERE'S NO TIME FOR ACADEMIC  
15 ACTIVITY. THOSE ARE THE CITATIONS. BUT IT SAYS THE SPONSORING  
16 INSTITUTION HAS NOT BEEN ABLE TO RESOLVE THOSE. SO THOSE ARE  
17 THE LITTLE DIFFICULT THINGS, AND I THINK WORKING TOGETHER NOW  
18 WE'RE MAKING PROGRESS.

19

20 **SUP. KNABE, CHAIR:** THANK YOU.

21

22 **KATHY OCHOA:** GOOD AFTERNOON, SUPERVISORS. MY NAME IS KATHY  
23 OCHOA. I AM HERE REPRESENTING S.E.I.U. LOCAL 660, 50,000 L.A.  
24 COUNTY WORKERS AND THE HARD- WORKING MEN AND WOMEN OF KING  
25 DREW MEDICAL CENTER. I'M HERE TO ADDRESS THE 800-POUND GORILLA



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1 IN THE ROOM, AND THAT IS THAT CLOSING KING TRAUMA WILL NOT  
2 SAVE LIVES. TWO YEARS AGO... [ APPLAUSE ]

3

4 **KATHY OCHOA:** TWO YEARS AGO, L.A. COUNTY VOTERS OVERWHELMINGLY  
5 AGREED TO TAX THEMSELVES AND TO PRESERVE OUR TRAUMA SYSTEM.  
6 NOW THE BOARD OF SUPERVISORS IS TALKING ABOUT CLOSING ONE OF  
7 THE BUSIEST TRAUMA CENTERS IN THE COUNTY. HOW CAN THIS DRASTIC  
8 ACTION BE JUSTIFIED? WHAT IS THE PLAN TO PRESERVE ADEQUATE  
9 TRAUMA CARE IN THIS COMMUNITY? OUR MEMBERS SUPPORT CHANGE AT  
10 KING DREW AS LONG AS THEY FEEL THAT IT WILL BRING IMPROVEMENTS  
11 IN THE WAY THE HOSPITAL IS MANAGED AND IN THE VITAL SERVICES  
12 THAT IT PROVIDES TO THE COMMUNITY. IT'S HARD TO SEE HOW  
13 CLOSING THE TRAUMA CENTER ACHIEVES ANY OF THESE ENDS. AND  
14 GERRYMANDERED TRAUMA BOUNDARIES ARE NOT THE SOLUTION. WE  
15 INVITE THE PRESS AND ALL CITIZENS OF CONSCIENCE TO JOIN US  
16 TODAY AT KING DREW MEDICAL CENTER FOR A PRESS CONFERENCE WHERE  
17 WE INTEND TO POSE A SERIES OF VERY RIGOROUS QUESTIONS TO THIS  
18 BOARD ABOUT THEIR DECISION. THE PRESS CONFERENCE WILL BE HELD  
19 ON THE GROUNDS OF KING DREW MEDICAL CENTER TODAY AT 3:30 P.M.,  
20 12021 SOUTH WILMINGTON. THANK YOU.

21

22 **SUP. KNABE, CHAIR:** CERES KING III AND LILLIAN. I'D ASK CARL  
23 POPULOUS AND DEBBIE THOMAS TO COME FORWARD AS WELL.

24





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1 **CERES KING IV:** SUPERVISOR KNABE, UNFORTUNATELY, I'M NOT CERES  
2 III, I AM THE FOURTH. I WISH THAT HE WAS HERE WITH ME.  
3 UNFORTUNATELY, HE'S NOT. WHAT I WANTED TO ADDRESS WAS THE FACT  
4 THAT I'M NOT SURE WHETHER I'VE GOT THIS CORRECT, BUT I THINK  
5 THAT C.M.S. IS GOING TO BE RUNNING THE HOSPITAL FOR THE NEXT  
6 YEAR OR SO OR SOMETHING OF THAT NATURE. IF IT'S NOT AND I'M  
7 WRONG, THEN FINE, THAT'S OKAY, TOO, BUT WHAT I WANTED TO DO  
8 WAS I WANTED TO EXPLAIN TO THE...

9

10 **SUP. YAROSLAVSKY:** THAT'S NOT TRUE.

11

12 **CERES KING IV:** OKAY. ALL RIGHT. THANK YOU. THAT'S PAST. ALL  
13 RIGHT. WHAT I WANTED TO DO WAS EXPLAIN TO THE SUPERVISORS HERE  
14 THAT, LAST NIGHT, I WAS SITTING IN OUR FAMILY BUSINESS OFFICE  
15 AND I RECEIVED OVER A HUNDRED TELEPHONE CALLS IN REGARD TO THE  
16 CLOSING OF THE TRAUMA CENTER AT KING DREW. THOSE CALLS ALL  
17 WERE, YOU KNOW, VERY DISTRESSFUL. THE PEOPLE ARE SAYING THAT  
18 THEY WANT TO HAVE SOMETHING DONE TO MAKE SURE THAT THAT TRAUMA  
19 CENTER STAYS OPEN BECAUSE OF THE TREMENDOUS NEED IN OUR  
20 COMMUNITY. WE CANNOT EXIST OUT THERE WITHOUT THIS TRAUMA  
21 CENTER IN A REASONABLE FASHION AND PRESERVE THE LIVES THAT  
22 WOULD BE LOST NORMALLY BECAUSE OF TIME FRAMES IN TERMS OF JUST  
23 GETTING SOMEONE SOMEWHERE ELSE. THE OTHER THING IS, IS THIS,  
24 THAT WE, AS A COMMUNITY, WOULD LIKE TO HAVE BEILENSEN  
25 HEARINGS, ALL RIGHT? IN A FASHION AND IN A MANNER AND TIME



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1 AND PLACE WHERE THE COMMUNITY WILL BE ABLE TO ACTUALLY  
2 PARTICIPATE IN THEM, AND NOT DURING, YOU KNOW, THE WEEK, IN  
3 THE MIDDLE OF THE DAY SOMETIME WHEN PEOPLE WHO ARE WORKING  
4 CAN'T COME, PEOPLE THAT HAVE A VITAL INTEREST IN THEM. THE  
5 OTHER THING IS, IS THAT WE'RE ALSO CONSIDERING AND, IN FACT,  
6 AFTER TODAY, BECAUSE THERE SEEMS TO BE SO MUCH TURMOIL AND NOT  
7 REAL UNDERSTANDING OF WHO IS, IN FACT, DOING THIS OR DOING  
8 THAT, THAT WE WOULD LIKE TO HAVE, BECAUSE OF THE FACT THAT  
9 THERE'S ONLY REALLY AN 8% CONTRIBUTION IN TERMS OF THE TOTAL  
10 COUNTY DEPARTMENT OF HEALTH SERVICES BUDGET THAT'S COMMITTED  
11 BY THE COUNTY, WE'RE THINKING ABOUT ASKING FOR A AB-1657  
12 HEARING, AND WE'RE THINKING ABOUT PURSUING THAT, AND I WOULD  
13 LIKE TO MAKE THE BOARD AWARE OF THAT. THANK YOU.

14

15 **SUP. KNABE, CHAIR:** OKAY. THANK YOU.

16

17 **SUP. MOLINA:** SIR, CAN I MENTION SOMETHING TO YOU?

18

19 **CERES KING IV:** SURE.

20

21 **SUP. MOLINA:** I WANT YOU TO-- VERY RECENTLY, TOM BROKAW DID AN  
22 INTERVIEW WITH A YOUNG MAN, AND IT WAS A VERY INTERESTING  
23 STORY, ABOUT HOW HE WAS LOOKING FOR SURVIVAL WHEN HE HAD  
24 CAUGHT HIS ARM UNDER A ROCK AND, ON HIS FOURTH DAY, HE DECIDED  
25 TO SEVER HIS ARM, CUT IT HIMSELF, IN ORDER TO SAVE HIMSELF. WE



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1 ARE FACED WITH THE SAME DILEMMA HERE TODAY, I WANT YOU TO  
2 KNOW. IT IS NOT OUR INTEREST TO TAKE OUT SERVICES. WE WANT TO  
3 MAINTAIN SERVICES. THERE IS NO DOUBT THAT IF, IN FACT, WE CAN  
4 ELIMINATE THE ASPECTS OF TRAUMA, WE CAN, AS THEY SAY, DE-  
5 STRESS THE REST OF THE HOSPITAL. AND THE REALITY IS, MOST OF  
6 THE PATIENTS THAT SERVE, AND I'M IN THE CATCHMENT AREA AS  
7 WELL, MY DISTRICT IS AS WELL, ARE LOOKING TO AN EMERGENCY ROOM  
8 THAT IS GOING TO MEET THEIR NEEDS WHEN THEY HAVE A HEART  
9 ATTACK, WHEN THEIR CHILD FALLS, WHEN THERE'S ANY KIND OF  
10 EMERGENCY NEED. THE EMERGENCY ROOM IS GOING TO BE AVAILABLE TO  
11 US. THERE IS NO DOUBT, IF THERE IS A GUNSHOT, THEY WILL TRAVEL  
12 A LITTLE FURTHER. BUT I WANT TO REMIND YOU THAT WE ARE LOSING  
13 TRAUMA FACILITIES EVERYWHERE AND IT IS BECAUSE OF A BUSINESS  
14 ARRANGEMENT THAT SOMETIMES IS MORE ACCOMMODATING TO THAT  
15 PARTICULAR FACILITY. IN THIS INSTANCE, I WANT YOU TO KNOW  
16 THAT, AS SEVERE AS THE DECISION WAS FOR THE YOUNG MAN TO SEVER  
17 HIS ARM, THAT IS AS SEVERE A DECISION AS WE'RE MAKING TODAY.  
18 WE ARE TRYING TO SAVE THE HOSPITAL AND WE ARE HOPEFUL THAT, IN  
19 A PERIOD OF TIME, WE CAN GET IT STABILIZED SO WE CAN REGAIN  
20 NOT ONLY ALL THE ACCREDITATION, BUT THE RECOGNITION AND THE  
21 REPUTATION THAT THIS MEDICAL FACILITY DESERVES. SO I HOPE YOU  
22 WILL BE RESPECTFUL. THERE IS NO DOUBT THAT WE WILL HAVE TO DO  
23 BEILENSON HEARINGS AND THEY SHOULD BE IN THE COMMUNITY BECAUSE  
24 THERE IS GOING TO BE A CUTBACK OF THOSE SERVICES, AND WE  
25 UNDERSTAND THAT AND HAVE A DUTY TO IT. BUT UNDERSTAND, OUR



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1 MISSION HERE IS TO SAVE THE HOSPITAL AND WE ARE IN SEVERE  
2 JEOPARDY OF LOSING THE HOSPITAL UNLESS WE TAKE SOME VERY  
3 ASSERTIVE ACTIONS.

4

5 **SUP. KNABE, CHAIR:** THANK YOU. ZEV?

6

7 **SUP. YAROSLAVSKY:** I ACTUALLY WAS GOING TO PASS, BUT I'LL JUST  
8 TAKE 60 SECONDS AND JUST ECHO THAT. I'M NOT SURE IT'S CLEAR TO  
9 MEMBERS OF THE COMMUNITY YET, BUT IT'S CLEAR TO US BECAUSE WE-  
10 - THE NOTION THAT WE WERE BEING THREATENED WITH CLOSURE OF THE  
11 HOSPITAL BY BOTH JAYCO AND C.M.S. BY A FUNCTION OF BOTH OF  
12 THEIR RESPONSIBILITIES WAS VERY REAL. VERY REAL. AND IT'S AT  
13 THE POINT NOW, I MENTIONED THIS TO THE CHAIR EARLIER TODAY,  
14 I'M REMINDED OF WHENEVER I GO TO A BASEBALL GAME AND THE  
15 PITCHER'S GOT A RUNNER ON BASE AND HE DOES SOMETHING KIND OF  
16 FUNNY WHEN HE'S GETTING READY TO PITCH AND 35,000 PEOPLE IN  
17 THE AUDIENCE-- IN THE CROWD ALWAYS YELL AT THE UMPIRE, "BALK,  
18 BALK," EVEN IF IT ISN'T A BALK. BUT WE ALL YELL, INCLUDING ME,  
19 "BALK", IF IT'S ON THE OTHER TEAM. AND IT'S AT THE POINT NOW  
20 WHERE ALMOST WHATEVER WE DO, AND THIS RECOMMENDATION THAT'S  
21 COME FORWARD FROM OUR HEALTH DIRECTOR AND CHIEF MEDICAL  
22 OFFICER, HE WEARS TWO HATS, WAS A MEDICAL DECISION, NOT A  
23 POLITICAL DECISION, NOT A FINANCIAL DECISION, BUT A MEDICAL  
24 DECISION, A LIFE-AND-DEATH DECISION, THAT NO MATTER WHAT HIS  
25 RECOMMENDATION WOULD HAVE BEEN, THE REACTION WOULD HAVE BEEN,



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1 BALK. WE'VE GOT TO DO SOMETHING AND, UNLESS SOMEBODY HAS A  
2 BETTER MEDICAL IDEA, WHICH WE HAVE YET TO HEAR, MEDICAL IDEA,  
3 NOT JOB-SAVING IDEA, NOT SAVING MY FRIEND WHO HEADS THIS  
4 DEPARTMENT, NOT THE IMAGE OF WHAT WE THOUGHT THE HOSPITAL WAS  
5 30 YEARS AGO OR WHAT IT SHOULD BE 30 YEARS FROM NOW, BUT WHAT  
6 WE FACE TODAY, THE CHOICE WE HAVE TO MAKE IS ONE OF-- IT'S A  
7 HOBSON'S CHOICE. THE STATUS QUO, OR THE PACE AT WHICH WE WERE  
8 MAKING REFORM, SUCH AS IT WAS, IS FAR RISKIER THAN THE  
9 PROPOSALS THAT HAVE BEEN MADE, FAR RISKIER. MORE PEOPLE WILL  
10 DIE IF WE KEEP DOING WHAT WE'VE BEEN DOING THAN IF WE DO WHAT  
11 DR. GARTHWAITE HAS PROPOSED. THAT'S THE ESSENCE OF IT. AND  
12 WE'LL HAVE HEARINGS, AND WE'LL HAVE EVERY POLITICAL SPEECH  
13 IMAGINABLE THAT WILL BE MADE, I'M SURE. BUT, AT THE END OF THE  
14 DAY, THERE ARE ONLY FIVE PEOPLE IN THE ENTIRE UNITED STATES OF  
15 AMERICA THAT WILL BEAR THE RESPONSIBILITY FOR HOW THIS  
16 HOSPITAL SURVIVES AND WHETHER IT SURVIVES, AND THAT'S THE FIVE  
17 OF US, AND WE NEED A PARTNERSHIP AND AN UNDERSTANDING AND AN  
18 INTELLIGENT CONVERSATION THAT-- AN OPEN CONVERSATION, WHEN I  
19 KNOW YOU HAVE HAD WITH US BEFORE AND WILL HAVE WITH US IN THE  
20 DAYS AHEAD. BUT THE SOONER WE GET THROUGH THIS DIFFICULT  
21 PERIOD, THE SOONER WE CAN STABILIZE AND GIVE THE COMMUNITY AND  
22 THE REST OF THE COUNTY THE QUALITY OF HEALTHCARE THEY DESERVE  
23 AND THAT THEY HAVE NOT BEEN GETTING.  
24



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1    **SUP. KNABE, CHAIR:** OKAY. LILLIAN, AND THEN CARL, THEN DEBBIE  
2    THOMAS.

3

4    **LILLIAN OBERDEEN:** I'M LILLIAN OBERDEEN AND I'M SPEAKING IN  
5    BEHALF OF GRANDMA'S HAND, MOTHERS IN ACTION AND THE COMMUNITY  
6    TASK FORCE. THIS COMMUNITY THAT I REPRESENT A PORTION OF AND  
7    WORK IN FEEL LIKE THE BOARD OF SUPERVISORS, THE DEPARTMENT OF  
8    HEALTH CARE SERVICES HAS DECLARED WAR ON US, THAT WE ARE UNDER  
9    SIEGE. NO MATTER HOW HARD WE TRY, AND NO MATTER WHERE WE TRY  
10   TO BRING THE ATTENTION TO WHERE IT NEED TO BE, AT THE  
11   DEPARTMENT OF HEALTHCARE SERVICES, THAT NEVER HAVE SUPPORTED  
12   MARTIN LUTHER KING IN THE MANNER THAT IT SHOULD. [ APPLAUSE ]

13

14   **LILLIAN OBERDEEN:** EACH ONE OF YOU, WE HAVE MET WITH ALL FIVE  
15   SUPERVISORS, AND YOU'VE BEEN GRACIOUS. YOU LISTENED TO US, BUT  
16   I WANTED YOU TO REALLY HEAR WHAT WE WERE SAYING. YOU HAVE TO  
17   TAKE A CLOSE LOOK AT THE DEPARTMENT OF HEALTH CARE SERVICES  
18   AND ITS LEADERSHIP, YOU HAVE TO DO THAT. [ APPLAUSE ]

19

20   **LILLIAN OBERDEEN:** I'VE BEEN COMING TO THE BOARD OF SUPERVISORS  
21   AND HAVE GROWN OLD AND WEARY. I'VE BEEN COMING SINCE  
22   \_\_\_\_\_ WITHERALL WAS HERE DOWN TO GARTHWAITE NOW. WE  
23   HAVE NEVER HAD THE RESOURCES AND THE SUPPORT THAT WE NEED AT  
24   MARTIN LUTHER KING HOSPITAL. [ APPLAUSE ]

25





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1     **LILLIAN OBERDEEN:** WE NEVER HAVE.

2

3     **LILLIAN OBERDEEN:** AND IF MARTIN LUTHER KING HOSPITAL WAS THE  
4     ONLY ONE THAT NEEDED A MORGUE AND MALPRACTICE INSURANCE, IT  
5     WOULD BE DIFFERENT, BUT NOBODY IS LOOKING IN THE OTHER  
6     DIRECTION. WE TAKE FULL RESPONSIBILITY WHAT NEED TO BE DONE  
7     AND OUR COMMUNITY INVOLVEMENT BUT I'M ASKING YOU ONE MORE  
8     TIME, ONE MORE TIME, TAKE A LOOK AT THE DEPARTMENT OF  
9     HEALTHCARE SERVICES BECAUSE THEY HAVE BEEN IN CHARGE OF MARTIN  
10    LUTHER KING. THEY CAN'T GO TO THE BATHROOM OUT THERE UNLESS  
11    THEY CALL DOWNTOWN AND THEY TELL THEM WHEN AND WHERE TO GO.  
12    THEY DON'T CONTROL ANYTHING. AND EACH ONE OF YOU KNOW THAT I'M  
13    TELLING THE TRUTH. SO I JUST WANT TO PUT THAT AT YOUR FEET.  
14    YOU SAY YOU'RE GOING TO DO WHAT YOU HAVE TO DO, AND I WILL BE  
15    WAITING BECAUSE YOU HAVE TO CREATE WAR ON US. AND I DON'T-- WE  
16    HAVEN'T. YOU HAVE. AND THAT MEANS THAT WE HAVE TO DO WHAT WE  
17    HAVE TO DO EVERY DAY FOR SURVIVAL. THANK YOU VERY MUCH FOR  
18    YOUR TIME. [ APPLAUSE ]

19

20    **SUP. BURKE:** I'D LIKE TO HAVE ONE QUESTION, ONE RESPONSE.  
21    LILLIAN, BEFORE YOU GET UP, LILLIAN, BEFORE YOU GET UP...

22

23    **LILLIAN OBERDEEN:** I AM HERE NOT TO ANSWER ANY QUESTIONS,  
24    SWEETHEART.

25



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1    **SUP. BURKE:** I AM NOT GOING TO ASK A QUESTIONS BUT I AM GOING  
2    TO MAKE A STATEMENT. THE REASON WHY WE'RE HAVING AN OUTSIDE  
3    PERSON WHO WILL BE COMING IN TO MANAGE AND OPERATE THE  
4    HOSPITAL IS TO LOOK AT EVERY ONE OF THOSE ISSUES AND TO  
5    DETERMINE WHAT SHOULD BE DONE IN ORDER TO CORRECT THE  
6    PROBLEMS. NOW, I'M SURE YOU KNOW AS WELL AS ANYBODY IN THIS  
7    ROOM THAT THERE ARE SOME PROBLEMS, AND IF WE-- AND IF YOUR  
8    PROBLEM IS SAYING THAT HEALTHCARE SERVICES HAS NEVER ADDRESSED  
9    THOSE PROBLEMS, HAS NEVER PROVIDED THE RESOURCES WITH C.M.S.  
10    AND THEY'RE GOING TO HAVE TO APPROVE THIS OUTSIDE PERSON,  
11    BECAUSE, ACTUALLY, THEY DO PROVIDE AN AWFUL A LOT OF THE MONEY  
12    THERE. WE WILL HAVE AN OUTSIDE CONSULTING GROUP WHO WILL LOOK  
13    AT ALL OF THOSE ISSUES. NOW LET ME ADDRESS THE ISSUE OF  
14    RESOURCES. SINCE I'VE BEEN HERE, WHICH IS NOW ALMOST 12 YEARS,  
15    WE HAVE HAD AT LEAST THREE OUTSIDE INDEPENDENT AUDITS  
16    ADDRESSING THE ISSUE OF RESOURCES, LOOKING AT HOW MUCH MONEY  
17    IS PAID. IT'S SORT OF LIKE DREW. WE PAY MORE TO DREW  
18    DISPROPORTIONATELY THAN WE DO TO THE OTHER MEDICAL SCHOOLS FOR  
19    THE NUMBER OF RESIDENTS THAT ARE PROVIDED AND FOR-- THEN THE  
20    SERVICES. AND EVERY-- WE'VE HAD THREE AUDITORS, BUT THERE'S  
21    GOING TO BE ANOTHER ONE. THE STEERING COMMITTEE THAT YOU JUST  
22    HEARD, TOM HOPPER, WITH OUTSIDE FINANCIAL MONEY, THEY ARE  
23    GETTING IN ANOTHER AUDITOR TO LOOK AT THE FINANCES. THIS WILL  
24    BE THE FOURTH ONE I KNOW OF TO REVIEW THE ISSUES THAT YOU'RE  
25    RAISING, BECAUSE EVERYONE SAYS, "WELL, KING HOSPITAL JUST



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1 DOESN'T HAVE THE RESOURCES." MAYBE THE PROBLEM IS THAT THE  
2 RESOURCES ARE NOT GOING TO THE RIGHT PLACE IN ORDER TO PROVIDE  
3 BEST QUALITY OF HEALTHCARE, AND THAT'S WHAT WE HAVE TO GET TO.  
4 WE KNOW THE DOLLARS. WE KNOW WHERE THE DOLLARS ARE, WE KNOW  
5 WHERE THE DOLLARS ARE SPENT, BUT WE NEED TO GET SOME ASSURANCE  
6 AS TO WHERE THOSE SHOULD BE ALLOCATED TO MEET THE NEEDS OF THE  
7 PEOPLE WHO USE THE HOSPITAL.

8

9 **LILLIAN OBERDEEN:** I HAVE NO PROBLEM WITH THAT, BUT I WANT YOU  
10 TO UNDERSTAND THAT MONEY THAT WE HAVE ASKED FOR IN MARTIN  
11 LUTHER KING HOSPITAL, WHEN IT'S TIME TO BRING IN OUTSIDE  
12 PEOPLE, EVEN THE NURSES, OUT OF SOMEBODY'S VAULT, YOU FIND AS  
13 MUCH MONEY AS YOU NEED TO BRING IN EXTRA HELP, EXTRA NURSING  
14 SERVICES, THE MONEY CAME. SO-- HOWEVER, WE NEED TO BE WORKING  
15 TOGETHER. IT'S JUST LIKE IN THE COUNTY SYSTEM, YOU HAVE A  
16 PROGRAM ABOUT LOVE YOUR DISABLED CHILD. IF WE'RE DISABLED,  
17 THEY SHOULD WORK WITH US, AND THAT'S WHAT I'M ASKING.

18

19 **SUP. KNABE, CHAIR:** THANK YOU. [ APPLAUSE ]

20

21 **SUP. KNABE, CHAIR:** CARL, THEN DEBBIE.

22

23 **CARL POPULUS:** GOOD AFTERNOON, OR WHATEVER TIME IT IS. THANK  
24 YOU FOR HEARING ME THIS MORNING. AS I TOLD YOU BEFORE, I'D  
25 RATHER BE OUT DOING WHAT I DO. I'M A GROUND SUPPORT SYSTEM



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1 PERSON, AND I'M HERE SPEAKING ON BEHALF OF NOT JUST MYSELF,  
2 BUT THE UNDERINSURED AND THE NO INSURED PEOPLE, AND I'M ONE OF  
3 THE PEOPLE THAT DON'T HAVE INSURANCE. I HAVE ROLLED UP IN  
4 EMERGENCY ROOMS THAT WAS AT A LIFE-AND-DEATH SITUATION. HAD I  
5 ROLLED UP IN THERE AND YOU PEOPLE HADN'T HAVE BEEN FUNDING  
6 THIS MONEY OR WHATEVER THE POLITICS IS IN THAT OR THE DOCTORS  
7 RAN OFF, AND THEN MORE THAN LIKELY I WOULD HAVE BEEN A DEAD  
8 SOUL AND I WOULDN'T HAVE BEEN ABLE TO SIT HERE. SO MY MAIN  
9 POINT IS THIS. I ALWAYS SPEAK OF ACCOUNTABILITY. IT'S LIKE  
10 TAKING A SHOWER AND NOT PUTTING ON ANY CLEAN UNDERWEAR. I AM  
11 VERY AFRAID OF WHAT'S GOING ON HERE AND WITH THE MEDIA AND THE  
12 PEOPLE CALLING ME. I MEAN, THIS IS A 24-HOUR JOB, PEOPLE ARE  
13 CALLING ALL THE TIME, EITHER YOUR SON DONE GOT SHOT OR  
14 SOMEBODY THIS DIDN'T HAPPEN OR GOING ACROSS YELLOW TAPE,  
15 SEEING BRAINS SCATTERED ALL OUT AND I'M JUST AFRAID THAT, IF  
16 THESE PEOPLE, YOU KNOW, HAVE THIS PHOBIA ABOUT THIS MEDICAL  
17 SYSTEM AND THE TRAUMA CENTER, ESPECIALLY AT KING, YOU KNOW  
18 WHAT THAT HOSPITAL WAS BUILT AROUND AND WE GOT MORE PEOPLE  
19 GOING NOW THAN EVER IN HISTORY BECAUSE LOOK AT THE DRIVE-BYS,  
20 AMONG THESE OTHER THINGS. SO ALL I'M SAYING IS THIS. ON BEHALF  
21 OF THE PEOPLE THAT'S UNINSURED, THE SENIORS AND THE VETERANS,  
22 AS I TOLD DR. GARTHWAITE BEFORE, I'M SEEING VETERANS SLEEPING  
23 ON PISSY SIDEWALKS, PEOPLE BURNING THEM UP, I'M SEEING LITTLE  
24 KIDS HOMELESS, I'M SEEING TOO MUCH OF EVERYTHING AND I DON'T  
25 NEED TO BE DOWN HERE DISCUSSING THIS BECAUSE I'M TRYING TO



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1 MAKE YOU GUYS' JOBS MUCH EASIER PROBABLY THAN WHAT IT IS  
2 BECAUSE I WOULDN'T WANT TO BE IN YOUR POSITION OR THE PEOPLE  
3 THAT'S FIGHTING THIS. I'M SAYING THAT PEOPLE LIKE ME, THE  
4 GROUND SUPPORT SYSTEM, WE NEED TO BE INCLUDED, WE NEED TO TALK  
5 TO SOME OF THOSE PEOPLE WHEN THEY'RE DOING THE BEILENSEN  
6 HEARING, WE NEED TO TALK TO SOME OF THE PEOPLE THAT THEY'RE  
7 GOING TO SEND FROM OUT OF TOWN, THEY NEED TO TALK TO US. WE  
8 DON'T NEED TO BE DOWN HERE ON THE AGENDA, I NEED TO BE UP  
9 HERE. SO I'M SAYING THAT I'M TRYING TO MAKE THE COUNTY JOB  
10 EASIER AND I'M TRYING TO MAKE IT EASIER FOR MYSELF AND MY  
11 RELATIVES WHEN THEY ROLL UP INTO ONE OF YOUR EMERGENCY ROOMS,  
12 IF ALL THE DOCTORS IS GONE, MORE THAN LIKELY I WON'T BE ABLE  
13 TO MAKE THESE KIND OF SPEECHES, SO I'M JUST ASKING YOU TO  
14 CONSIDER THE COMMUNITY AND WHAT THEY ARE TALKING ABOUT AND  
15 REMEMBER, WHEN YOU'RE TALKING TO THE COMMUNITY, IT'S OTHER  
16 PARTS OF THE COMMUNITY, TOO. WE NEED TO BE HEARD. SO WHEN WE  
17 TALK ABOUT ACCOUNTABILITY, IT CAN BE WHERE IT'S SUPPOSED TO  
18 BE. AND, LAST BUT NOT LEAST, THE MEDIA, THIS IS JUST NOT  
19 ANOTHER HOT STORY, THIS IS A LIFE-AND-DEATH SITUATION. SO WHEN  
20 YOU RUN OUT DOING THOSE STORIES AND PUTTING BAD PRESS ON WHAT  
21 PEOPLE SAID OR THIS HOSPITAL, I THINK YOU SHOULD CONSIDER IT,  
22 BECAUSE NEWS MEDIA PEOPLE, THINGS HAPPEN TO THEM, TOO, AND  
23 THINGS MIGHT HAPPEN AND YOU MIGHT BE CLOSE TO KING AND IF YOU  
24 RUN UP IN THERE AND NO DOCTORS IN THERE, AND THEN YOU ANSWER  
25 THAT QUESTION FOR YOURSELF. THANK YOU. [ APPLAUSE ]



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1

2 **SUP. KNABE, CHAIR:** DEBBIE THOMAS, THEN GENEVIEVE WILL BE THE  
3 LAST SPEAKER. NOW, I MIGHT REMIND EVERYONE THAT THE ACTUAL  
4 PLAN THAT SOME OF YOU ARE COMMENTING TO WILL BE ON NEXT WEEK'S  
5 AGENDA. IS THAT CORRECT? IS THAT THE DEPARTMENT'S-- SO, IN  
6 ADDITION, OBVIOUSLY, IT WILL BE COMING BACK AS WELL AS THE  
7 BEILENSON PROCESS, TOO, SO DEBBIE, THEN GENEVIEVE.

8

9 **DR. DEBBIE THOMAS:** OKAY. FOR THE RECORD, I'M DR. DEBBIE  
10 THOMAS.

11

12 **SUP. KNABE, CHAIR:** OH, I APOLOGIZE. YOU DIDN'T PUT "DOCTOR"  
13 DOWN THERE. DR. THOMAS, SORRY.

14

15 **DR. DEBBIE THOMAS:** I KNOW. MY TEAM REMINDED ME TO MAKE THAT  
16 POINT. I'M DR. DEBBIE THOMAS. SOME BACKGROUND. I'M A GRADUATE  
17 OF STANFORD UNIVERSITY ENGINEERING PROGRAM, NORTHWESTERN  
18 UNIVERSITY MEDICAL SCHOOL. I REPRESENTED OUR COUNTRY AS A  
19 FIGURE SKATER. I WAS A TWO-TIME NATIONAL CHAMPION, A WORLD  
20 CHAMPION, AN OLYMPIC MEDALIST. I THINK I'M QUALIFIED TO TALK  
21 ABOUT THE THINGS I'M ABOUT TO TALK ABOUT BASED ON THESE  
22 THINGS. I'M ALSO A RESIDENT IN THE ORTHOPEDIC PROGRAM AT  
23 MARTIN LUTHER KING DREW HOSPITAL. I HAD A VERY SPECIFIC POINT  
24 THAT I WAS GOING TO MAKE THIS MORNING BUT, SITTING IN THE  
25 AUDIENCE AND LISTENING TO WHAT'S BEEN GOING ON AND WHAT'S BEEN





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1 DISCUSSED, THERE'S A LOT OF THINGS THAT NEED TO BE OUT IN THE  
2 OPEN. WE ARE UNDER SIEGE, THE MEDIA HAS BASICALLY PAINTED A  
3 PICTURE THAT I THINK IS VERY UNTRUE OF DREW. THERE ARE  
4 THOUSANDS OF PEOPLE THAT ARE HELPED BY THIS HOSPITAL AND  
5 TRAUMA CENTER. MS. MOLINA ALLUDED TO THE GUNSHOT PATIENT  
6 HAVING TO MAYBE GO A LITTLE BIT FURTHER. I WILL POINT OUT THAT  
7 THERE'S AN ENTIRE ISSUE OF CLINICAL ORTHOPEDICS AND RELATED  
8 RESEARCH DEDICATED TO GUNSHOT WOUNDS AND ORTHOPEDIC INJURIES  
9 WRITTEN BY FACULTY MEMBERS AND RESIDENT PHYSICIANS FROM THIS  
10 PROGRAM. OKAY. WE ARE NUMBER ONE IN TREATING GUNSHOT WOUNDS  
11 THAT ARE RELATED TO ORTHOPEDICS. ALSO, FOR THE RECORD, WE  
12 AFFORD ONE OF THE HIGHEST BOARD PASS RATES IN THE COUNTRY,  
13 WHICH WAS MISREPRESENTED IN THE L.A. TIMES RECENTLY. THE  
14 SPECIFIC ISSUE THAT I WANTED TO ADDRESS BECAUSE I DO BELIEVE  
15 THAT THIS PROGRAM CAN BE SAVED AND SHOULD BE SAVED, BUT THERE  
16 ARE CERTAIN INDIVIDUALS THAT SHOULD BE A PART OF THAT AND WE  
17 NEED TO GET THE SUPPORT FROM OUR COUNTY OFFICIALS FOR THE  
18 PEOPLE THAT ARE REALLY CAPABLE OF MAKING THIS HAPPEN. WHAT I  
19 MEANT TO DO TODAY WAS READ A LETTER THAT I'VE ADDRESSED TO DR.  
20 GARTHWAITE AND THE L.A. COUNTY BOARD OF SUPERVISORS AND THIS  
21 IS A LETTER WRITTEN ON BEHALF OF ONE OF OUR FACULTY MEMBERS.  
22 "THIS LETTER IS WRITTEN ON BEHALF OF THE RESIDENTS OF THE  
23 CHARLES R. DREW UNIVERSITY ORTHOPEDIC RESIDENCY PROGRAM AT  
24 KING DREW MEDICAL CENTER IN SUPPORT OF OUR PROGRAM DIRECTOR,  
25 DR. WILLIAM T. LONG, WHO WAS RECENTLY PUBLICLY HUMILIATED IN



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1 THE L.A. TIMES REGARDING ALLEGATIONS OF LYING ON TIMECARDS AND  
2 REFERRING PATIENTS TO HIS PRIVATE PRACTICE. WE FEEL THAT A  
3 FORMAL APOLOGY SHOULD BE MADE BECAUSE WE FEEL THAT THESE ARE  
4 CHARGES-- THESE CHARGES ARE FALSE AND WERE REPORTED OUT OF  
5 CONTEXT. WE FEEL THAT A PUBLIC STATEMENT ABOUT DR. LONG'S TRUE  
6 CHARACTER, PROFESSIONALISM, LEADERSHIP, WORK ETHIC AND STRONG  
7 COMMITMENT TO KING DREW MEDICAL CENTER AND OUR ORTHOPEDIC  
8 RESIDENCY PROGRAM SHOULD BE MADE. DR. LONG IS A PRODUCT OF THE  
9 KING DREW RESIDENCY PROGRAM AND HAS SPENT HIS CAREER DEDICATED  
10 TO ITS MISSION, WHICH IS TO CONDUCT ORTHOPEDIC EDUCATION AND  
11 RESEARCH IN THE CONTEXT OF SERVICE TO A DEFINED POPULATION SO  
12 AS TO TRAIN PERSONS TO PROVIDE CARE WITH EXCELLENCE AND  
13 COMPASSION TO THIS AND OTHER UNDERSERVED POPULATIONS. EVEN  
14 BEFORE HE WAS RECENTLY NAMED OUR PROGRAM DIRECTOR, HE SPENT  
15 MUCH OF HIS FREE TIME WORKING TO BETTER OUR PROGRAM BY  
16 ORGANIZING MUCH OF OUR CURRICULUM AND COMING UP WITH WAYS TO  
17 MAKE IT BETTER. HE'S BEEN A MENTOR AND A POSITIVE ROLE MODEL  
18 FOR ALL OF US. HE HAS HELPED THE PROGRAM TO RECRUIT A DIVERSE  
19 GROUP OF PHYSICIANS AND HAS GIVEN THE OPPORTUNITY TO MANY WHO  
20 WOULD NOT HAVE BEEN GIVEN A OPPORTUNITY ELSEWHERE. HIS BELIEF  
21 IS THAT, THROUGH MOTIVATION AND MENTORING, ALMOST ANYONE CAN  
22 ACHIEVE THEIR DREAM TO PURSUE A CAREER IN THE WONDERFUL FIELD  
23 OF ORTHOPEDIC SURGERY, IF GIVEN THE CHANCE. MANY OF US ARE  
24 FORTUNATE TO HAVE HIS INPUT INTO OUR SELECTION INTO THE  
25 PROGRAM. IN REFERENCE TO ALLEGATIONS OF LYING ON TIMECARDS



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1 ABOUT TIME SPENT AT KING DREW, WE WOULD LIKE TO FIRST STATE  
2 THAT TIMECARDS ARE NOT DESIGNED TO DOCUMENT HOURS SPENT THAT  
3 MAY BE SPORADIC THROUGHOUT THE DAY. IN OTHER WORDS, THERE MAY  
4 BE TIMES WHEN PHYSICIANS ARE REQUIRED TO LEAVE AND COME BACK  
5 THROUGHOUT THE DAY. MOST OF US CAN ATTEST TO FREQUENT TIMES  
6 WHERE DR. LONG HAS STAYED UNTIL SOMETIMES 9:00 OR 10:00 AT  
7 NIGHT TO COMPLETE CASES, LIKE HIP FRACTURES THAT NEEDED TO BE  
8 DONE WHILE WE WAITED FOR THE OPERATING ROOM TO GET THEIR STAFF  
9 TOGETHER TO DO THE CASE. HE'S ALSO COME IN NUMEROUS TIMES IN  
10 THE MIDDLE OF THE NIGHT TO DO EMERGENCY SURGERY CASES. HE'S  
11 ONE OF THE MOST PRODUCTIVE SURGEONS WE HAVE AS FAR AS THE  
12 NUMBER OF CASES HE STAFFS PER WEEK. HE OFTEN RUNS TWO AND  
13 OCCASIONALLY THREE ROOMS AT A TIME ON HIS OPERATING DAYS,  
14 RUNNING BACK AND FORTH BETWEEN THE ROOMS TO ASSIST THE  
15 RESIDENTS WITH THE CRUCIAL PARTS OF THE CASE."

16  
17 **SUP. KNABE, CHAIR:** OKAY.

18  
19 **DR. DEBBIE THOMAS:** "THERE'S AN EIGHT-MONTH WAITING PERIOD, AN  
20 EIGHT-MONTH WAITING LIST OF SCHEDULED TOTAL JOINT REPLACEMENT  
21 PATIENTS AND HUNDREDS OF ARTHRITIS PATIENTS THAT WILL NEED TO  
22 BE REFERRED TO OTHER COUNTY HOSPITALS TO FOLLOW UP IF DR. LONG  
23 LEAVES KING DREW. ALLEGATIONS..."



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1   **SUP. KNABE, CHAIR:** DO YOU WANT TO SUBMIT THAT, INSTEAD OF  
2   READING THE ENTIRE THING, DO YOU WANT TO SUBMIT THAT AS PART  
3   OF THE RECORD. WE CAN MAKE IT...

4

5   **DR. DEBBIE THOMAS:** I WOULD BE BUT I WOULD LIKE TO AT LEAST BE  
6   ALLOWED TO READ MY LAST PARAGRAPH BECAUSE I BELIEVE...

7

8   **SUP. KNABE, CHAIR:** OKAY. PLEASE.

9

10   **DR. DEBBIE THOMAS:** ...THAT THIS IS AN INDIVIDUAL THAT CAN  
11   CHANGE THINGS FOR DREW, FOR THE ORTHOPEDICS PROGRAM TO HELP US  
12   WITH GETTING OUR ACCREDITATIONS THAT WE NEED AND, IF WE LOSE  
13   HIM, ORTHOPEDICS IS IN GREAT JEOPARDY OF LOSING ITS  
14   ACCREDITATION. THIS IS SOMEONE WHO IS DEDICATED AND SHOULD BE  
15   APPRECIATED FOR WHAT HE HAS DONE. "IN CLOSING, I'D LIKE TO  
16   MENTION JUST A FEW THINGS THAT DR. LONG HAS DONE, JUST TO  
17   SUPPORT HIS CHARACTER SO YOU WILL UNDERSTAND THE TYPE OF  
18   PERSON HE IS. FOR THE PAST SEVERAL MONTHS, HE'S BEEN COMING AT  
19   6:00 A.M. EVERY FRIDAY TO THE MORGUE TO REVIEW SURGICAL  
20   APPROACHES WITH THE RESIDENTS IN THE ANATOMY LAB. HE COMES IN  
21   EARLY BEFORE ROUNDS ON MONDAYS TO DO ORTHOPEDIC IN- TRAINING  
22   QUESTIONS WITH THE RESIDENTS WHO NEED EXTRA HELP WITH TEST  
23   TAKING. HE'S PAID OUT OF HIS OWN POCKET FOR OFFICE SUPPLIES  
24   AND EQUIPMENT WHEN FUNDS FOR THE DEPARTMENT HAVE RUN OUT FOR  
25   THAT PERIOD. IN RECENT MONTHS, HE'S WORKED TIRELESSNESS TO



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1 FIND WAYS TO ADDRESS THE CITATIONS ON OUR RECENT SITE VISITS  
2 SO WE CAN CONTINUE AS A FULLY ACCREDITED RESIDENCY PROGRAM. IN  
3 OTHER WORDS, HE DESERVES BETTER TREATMENT THAN WHAT HE'S  
4 RECEIVING AND HE DESERVES NOT ONLY OUR SUPPORT BUT ALSO OUR  
5 PRAISE AND OUR THANKS AND I BELIEVE THAT WE NEED TO SUPPORT  
6 MORE PEOPLE LIKE THIS. HEROES DON'T COME ALONG VERY OFTEN AND  
7 WE NEED TO HANG ONTO THE ONES WE HAVE AND, IF WE WANT TO  
8 SUCCEED WITH THIS HOSPITAL AND WITH THIS RESIDENCY PROGRAM, WE  
9 NEED TO HANG ONTO PEOPLE LIKE THAT AND WE NEED TO RECRUIT  
10 PEOPLE LIKE THAT. IT'S IMPORTANT."

11

12 **SUP. KNABE, CHAIR:** THANK YOU. [ APPLAUSE ]

13

14 **SUP. KNABE, CHAIR:** OKAY. GENEVIEVE AND THEN IF Y'ALL-- I GAVE  
15 YOU 10 MINUTES, WE'RE NOW AT 35. SO GENEVIEVE? AND I JUST WANT  
16 TO REMIND EVERYONE, OBVIOUSLY THE ISSUE BEFORE US, REALLY, IS  
17 ITEM 36 AS IT RELATES TO S-2 AND THE DREW AGREEMENT. THIS  
18 WHOLE ISSUE AS IT RELATES TO THE HOSPITAL AND CONCERNS ABOUT,  
19 YOU KNOW, WHAT TRANSPIRED YESTERDAY AT THE PRESS CONFERENCE  
20 AND EVERYTHING ELSE WILL BE ADDRESSED ON NUMEROUS OCCASIONS  
21 AFTER THIS, OBVIOUSLY, BEGINNING WITH NEXT WEEK WHEN THE FULL  
22 PLAN WILL BE AVAILABLE FOR DISCUSSION ON THE 21ST AND THEN  
23 OBVIOUSLY THE BEILENSEN HEARINGS PORTION OF THAT, SO YOU'RE  
24 NOT GETTING SHORTCHANGED. OKAY, GENEVIEVE.

25



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1 **GENEVIEVE CLAVREUL:** GOOD AFTERNOON. MY NAME IS GENEVIEVE  
2 CLAVREUL. I AM AN R.N. I'M ALSO A PH.D. IN MANAGEMENT I KNOW  
3 WHAT I'M TALKING ABOUT WHEN I TALK ABOUT HEALTH. THE ISSUE OF  
4 M.L.K. HAS COME REPEATEDLY TO YOUR BOARD FOR YEARS. YOU  
5 TALKING, OH, WE'RE GOING TO SOLVE THE PROBLEM, WE'RE GOING TO  
6 HAVE OUTSIDE MANAGEMENT. MAYBE YOU THINK WE ALL HAVE  
7 ALZHEIMER'S. YOU KNOW, WE HAVE BEEN PAYING THE CAMDEN GROUP,  
8 YOU HAVE THAT EXTRA TEAM FROM D.H.S. THE PROBLEM IS WORSE NOW  
9 AT M.L.K. THAN IT WAS WHEN YOU STARTED. [ APPLAUSE ]

10

11 **GENEVIEVE CLAVREUL:** SO DON'T TELL ME THAT A MANAGEMENT GROUP  
12 WILL HELP. AND, IF YOU DO AND I HOPE YOU DO GET A GOOD  
13 MANAGEMENT TEAM, THAT IT IS DIRECTED BY C.M.S., NOT FROM YOU  
14 AND DEFINITELY NOT WITH DR. GARTHWAITE AND FRED LEAF, BECAUSE  
15 YOU ARE PART OF THE PROBLEM! AND, YOU KNOW, I'M TIRED OF THE  
16 MONEY SPENT, YOU USE A SOLE VENDOR CONTRACT, THE CAMDEN GROUP.  
17 WE HAVE SPENT CLOSE TO \$1 MILLION IF I HAVE COUNTED RIGHT. WE  
18 HAVE SPENT MILLIONS OF DOLLARS BRINGING 12 NURSES FROM OUTSIDE  
19 OF THE STATES AND NOW YOU'RE COMING ALL OF A SUDDEN, "OH,  
20 WE'VE GOT TO CHANGE EVERYTHING, WE ARE GOING TO BRING IN  
21 OUTSIDE MANAGEMENT TEAM." WHAT WE HAVE HAD FOR THE LAST NINE  
22 MONTHS? WE HAVE HAD TWO OUTSIDE MANAGEMENT TEAMS. YOU ARE PART  
23 OF THE PROBLEM. YOU ARE NOT PART OF THE SOLUTION. [ APPLAUSE ]

24

25 **SUP. KNABE, CHAIR:** OKAY. THANK YOU.





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1

2 **SPEAKER:** YOU'RE NOT GOING TO CLOSE THAT TRAUMA CENTER, WE ALL  
3 KNOW THAT AND BECAUSE YOU RECOGNIZE THAT YOU WILL TRANSFER THE  
4 BURDEN TO JAYCO OR C.M.S., WHOMEVER, THE SURROGATE. YOU KNOW  
5 WHAT BATTERING RAMS AND TORCHES ARE. WELL, WE'RE NOT-- I'M NOT  
6 HERE AND I DON'T BELIEVE MOST PEOPLE WHO RECOGNIZE, IT SHOULD  
7 BE PLEADING, BEGGING AND WHINING THAT YOU DON'T CLOSE A TRAUMA  
8 CENTER. GIVE YOU AN EXAMPLE. AFTER WACO, WHEN CHILDREN WERE  
9 KILLED, JANET RENO WAS ASKED WHAT ABOUT THE CHILDREN, ATTORNEY  
10 GENERAL RENO? SHE SAID, "IT WAS JUST UNFORTUNATE BUT THAT'S  
11 WHAT WE CALL ACCEPTABLE." TIMOTHY MCVEIGH SAID THE SAME THING  
12 ABOUT THE CHILDREN WHO WERE KILLED AT THE GOVERNMENT BUILDING  
13 IN OKLAHOMA. SO I'M NOT HERE TO SAY ANYTHING OTHER THAN TO  
14 TELL YOU THAT DOCTORS ARE UNUSUAL. DID YOU KNOW THAT YOU  
15 CANNOT TELL WHERE YOUR DOCTOR GRADUATED IN MEDICAL SCHOOL?  
16 WHETHER HE WAS AT THE TOP OF THE CLASS OR THE BOTTOM, WHETHER  
17 HE WAS SO GOOD, HE WAS VOTED NEAR GENIUS EQUALING TO GOD OR  
18 WHETHER OR NOT HE WAS SIMPLY A QUACK. AND WHAT HAPPENS WITH  
19 DOCTORS, THEY'RE LIKE LAWYERS. THEY BELIEVE THEY SHOULD BE ON  
20 A GOLF COURSE BY 2:00 AND THAT IS ONE OF THE PROBLEMS. LAWYERS  
21 AND DOCTORS HAVE THE SAME LEVEL OF MORALITY, ETHICS AND  
22 VALUES. DOCTORS BURY THEIR MISTAKES. WHEN YOU GO TO COURT, THE  
23 ONLY PEOPLE COME OUT WHO WIN IS NOT THE DEFENDANT, NOT THE  
24 PLAINTIFF, BUT THE LAWYERS. THEY NEVER LOSE. SO THE QUESTION  
25 AT KING DREW IS NOT, AS THIS AGENDA SAYS, ONE OF STRUCTURE AND



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1 REORGANIZATION, IT'S A HUMAN ELEMENT THAT'S A PROBLEM AT KING  
2 DREW AND WE ALL KNOW THAT. MARV DIMELY CAME IN TODAY, DOG AND  
3 PONY SHOW TALKING ABOUT THE ORGANIZATIONAL CHART AT KING DREW,  
4 A CHART WHICH WOULD NOT ALLOW ANYBODY TO KNOW WHO WAS  
5 RESPONSIBLE FOR EMPTYING THE TRASH. EVERYONE'S RESPONSIBLE FOR  
6 EMPTYING THE TRASH. YOU TAKE IT UPON YOURSELF TO DO IT.

7

8 **SUP. KNABE, CHAIR:** OKAY. THANK YOU. DO YOU WANT TO WRAP IT UP?

9

10 **SPEAKER:** YES, I'M GOING TO WRAP IT UP, SIR. IF YOU WANT TO  
11 TALK ABOUT EXCELLENCE, TALK ABOUT CUBA. CUBA HAS SENT MEDICAL  
12 PEOPLE TO AFRICA. CUBA HAS ONE OF THE HIGHEST STANDARDS OF  
13 MEDICAL PRACTICE IN THIS HEMISPHERE AND, NOT ONLY THAT, IT HAS  
14 THE HIGHEST ACADEMIC LEVEL AS FAR AS LITERATURE IN THIS  
15 HEMISPHERE, ONE OF THE SMALLEST COUNTRIES IN THE WORLD CAN  
16 SHOW YOU HOW TO DO IT.

17

18 **SUP. KNABE, CHAIR:** THANK YOU. ALL RIGHT. ITEM 36 IS BEFORE US.

19

20 **SUP. ANTONOVICH:** I HAVE A MOTION, MR. CHAIRMAN. ON AUGUST  
21 10TH, THE BOARD APPROVED THE MOTION DIRECTING THE DEPARTMENT  
22 OF HEALTH SERVICES TO IMMEDIATELY INITIATE THE ACTIONS TO  
23 RETURN SPONSORSHIP OF ITS TRAINING PROGRAMS TO THE COUNTY. THE  
24 AGREEMENT BEFORE US TODAY WOULD LEAVE SPONSORSHIP OF THREE  
25 PROGRAMS WITH DREW UNIVERSITY, BUT DOES NOT ADDRESS HOW THOSE



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1 WOULD BE MANAGED. ON SEVERAL OCCASIONS, THE BOARD HAS  
2 REQUESTED THE DEPARTMENT TO PROVIDE SPECIFIC CRITERIA ON  
3 ISSUES SUCH AS HOW PHYSICIAN COMPETENCE WOULD BE EVALUATED AND  
4 HOW TRAINING PROGRAMS WOULD BE RECONFIGURATED. TO DATE, THE  
5 BOARD HAS NOT RECEIVED ANSWER TO THOSE QUESTIONS. IN MARCH,  
6 THE BOARD REQUESTED THE CRITERIA TO BE USED TO DECIDE WHETHER  
7 DREW UNIVERSITY IS VIABLE AND-- TO CONTINUE HAVING A MEDICAL  
8 SCHOOL AFFILIATION WITH THE COUNTY. THIS ISSUE HAS NOT BEEN  
9 ADDRESSED. YESTERDAY'S DEPARTMENT'S MEMO TO THE BOARD  
10 REFERENCED THAT THE FUTURE AT DREW UNIVERSITY IS QUESTIONABLE.  
11 WELL, IF THAT IS CORRECT, THE BOARD NEEDS TO BE CAUTIOUS ABOUT  
12 THE COUNTY SPONSORSHIP IN RELATIONSHIP WITH THE MEDICAL SCHOOL  
13 WITHOUT A CLEAR PLAN IN THE EVENT DREW WOULD FAIL, IF THEY  
14 MEET SANCTIONS AGAIN. THE IMPROVED PARTNERSHIP BETWEEN THE  
15 DEPARTMENT AND DREW UNIVERSITY IS NOT CONVINCING, GIVEN THE  
16 RECENT BEHAVIOR BY DREW UNIVERSITY'S FACULTY DELAYED REPORTING  
17 OF THE ORTHOPEDIC SURGERY PROGRAM BEING PLACED ON PROBATION BY  
18 THE ACCREDITATION COUNCIL OF GRADUATE MEDICAL EDUCATION.  
19 MOREOVER, THE DIRECTOR OF HEALTH SERVICES INFORMED THE BOARD  
20 THAT HE AND DREW UNIVERSITY HAD AGREED TO PHASE OUT THE  
21 ORTHOPEDIC PROGRAM SHORTLY THEREAFTER. DREW UNIVERSITY THEN  
22 ANNOUNCED, IN A PRESS RELEASE, THAT THEY WOULD FIX THE  
23 PROBLEMS AND OBTAIN FULL ACCREDITATION OF THE EXISTING  
24 ORTHOPEDIC PROGRAM. IN ADDITION, DREW UNIVERSITY'S DEAN  
25 CONTINUES TO SEND MEMOS TO THE FACULTY DESCRIBING THE NEW



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1 AGREEMENT NEGATIVELY. THESE BEHAVIORS ARE NOT THOSE OF AN  
2 ORGANIZATION THAT WANTS TO BE A PARTNER AND IT IS THE BOARD'S  
3 INTEREST-- IT IS IN THE BOARD'S INTEREST TO BE PRUDENT ABOUT  
4 THE RELATIONSHIP BETWEEN OUR DEPARTMENT AND DREW UNIVERSITY.  
5 SO I'D MOVE THAT THE BOARD DIRECT THE DIRECTOR OF HEALTH  
6 SERVICES TO PROVIDE, WITHIN 30 DAYS, AN ASSESSMENT OF FUTURE  
7 VIABILITY OF DREW UNIVERSITY AS AN AFFILIATION MEDICAL SCHOOL.  
8 THE REPORT SHOULD INCLUDE A DESCRIPTION OF THE NECESSARY STEPS  
9 DREW UNIVERSITY MUST TAKE TO IMPROVE ITS ABILITY AND ATTRACT  
10 HIGH QUALITY PHYSICIAN FACULTY, STRONGER APPLICANTS FOR THE  
11 RESIDENT TRAINING PROGRAMS AND WHETHER DREW UNIVERSITY CAN  
12 RAISE THE NECESSARY OUTSIDE FUNDING TO ACHIEVE LONG-TERM  
13 FINANCIAL STABILITY. IT SHOULD INCLUDE THE CRITERIA, THE  
14 DEPARTMENT OF HEALTH SERVICES ESTABLISHES TO OBJECTIVELY  
15 MEASURE DREW UNIVERSITY'S ABILITY TO ACHIEVE THE DESIRED LEVEL  
16 OF PERFORMANCE.

17  
18 **SUP. KNABE, CHAIR:** OKAY. THAT'S AN AMENDMENT TO ITEM 36. IS  
19 THERE A SECOND? CHAIR WILL SECOND IT. ANY OBJECTIONS? SO  
20 ORDERED. ITEM 36 PASSES. THANK YOU. NEXT IS ITEM S-3. GLORIA,  
21 S-3 IS UP. DO YOU WANT STAFF PRESENTATION?

22  
23 **SUP. MOLINA:** NO. LET ME BEGIN BY MAKING A PRESENTATION. WHAT  
24 I'M GOING TO DO IS I'M GOING TO MAKE A SMALL PRESENTATION, I'M  
25 GOING TO TURN IT OVER TO DAVID JANSSEN, WHO WILL SHARE THE



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1 BOARD LETTER AND THEN WE HAVE A SERIES OF SPEAKERS THAT WILL  
2 JOIN US. AND I'M GOING TO ASK JONATHAN IF THEY WOULD BEGIN BY  
3 BRINGING THEM UP. I THINK IT WOULD BE WORTHWHILE-- IF MANY OF  
4 YOU ARE LEAVING, IF YOU WOULD PLEASE DO SO, SO WE CAN GET ON  
5 TO OUR NEXT ITEM.

6

7 **SUP. KNABE, CHAIR:** WHAT ARE WE DOING?

8

9 **SUP. MOLINA:** I WAS WAITING FOR PEOPLE TO LEAVE, BUT I GUESS  
10 THEY'VE DECIDED TO STAY IN THE HALLWAYS. [ GAVEL ]

11

12 **SUP. KNABE, CHAIR:** IF WE CAN HAVE EVERYBODY'S ATTENTION? WE  
13 NEED TO MOVE ON HERE.

14

15 **SUP. MOLINA:** ALL RIGHT. THE REASON THAT I WOULD LIKE TO GET  
16 EVERYBODY'S ATTENTION, I THINK THIS IS A VERY, VERY PROMINENT  
17 ISSUE AND A SIGNIFICANT ISSUE FOR MANY OF US AND I WANT TO SAY  
18 THIS IS THE INTRODUCTION OF... LA PLAZA DES CULTURA E ARTES  
19 WHICH HAS BEEN A LIFELONG DREAM FOR MANY OF US. WE HAVE BEEN  
20 WORKING ON THIS AND WE HAVE FOUND THAT THERE'S BEEN VARIOUS  
21 FALSE STARTS THAT HAVE STARTED. THIS IS A COMMUNITY, THIS IS A  
22 CITY AND THIS IS A REGION THAT NEEDS TO PAY TRIBUTE AND  
23 CELEBRATE THE CONTRIBUTIONS OF MEXICANS AND MEXICAN-AMERICANS  
24 TO THE COMMUNITY AND CERTAINLY TO THE FOUNDING OF THE CITY AS  
25 WELL AS THE REGION. WE STARTED BY STUDYING...



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1

2 **SUP. KNABE, CHAIR:** EXCUSE ME, SUPERVISOR MOLINA.

3

4 **SUP. MOLINA:** I UNDERSTAND. [ GAVEL ]

5

6 **SUP. KNABE, CHAIR:** COULD I HAVE YOUR ATTENTION HERE ON THE  
7 SIDES SO THAT WE CAN MAKE THIS PRESENTATION? IF YOU COULD HELP  
8 ME, STEVE, I'D APPRECIATE IT. THANKS. OKAY, GLORIA.

9

10 **SUP. MOLINA:** THANK YOU. WHEN WE STARTED LOOKING AT THIS ISSUE,  
11 WE WANTED TO UNDERSTAND WHY IT HAD NOT FUNCTIONED IN THE PAST.  
12 WE ALSO WANTED TO UNDERSTAND WHY IT WAS WORKING IN OTHER  
13 COMMUNITIES. WE VIEWED AND EDUCATED OURSELVES ABOUT OTHER  
14 CULTURAL FACILITIES AND WE LEARNED GREAT LESSONS BY  
15 INTERFACING WITH OTHER FACILITIES OF THIS TYPE. WE STARTED OUT  
16 BY VISITING THE SAN JOSE MEXICAN-AMERICAN CULTURAL CENTER IN  
17 SAN JOSE, WE VISITED THE NATIONAL HISPANIC CULTURAL CENTER IN  
18 NEW MEXICO, AND WE VISITED THE CHICAGO MEXICAN FINE ARTS  
19 CENTER TO FIND OUT HOW THEY FUNCTION, HOW THEY WORK AND HOW  
20 THEY INTERFACE WITH THE COMMUNITY AND THE ARTS. WE ALSO  
21 INTERFACED WITH CULTURAL CENTERS HERE IN LOS ANGELES BY  
22 VIEWING, MEETING, AND INTERFACING WITH MEMBERS AND LEADERS OF  
23 THE SKIRBALL CENTER, THE JAPANESE-AMERICAN CULTURAL CENTER,  
24 THE JEAN AUTRY MUSEUM AND THE LOS ANGELES COUNTY MUSEUM OF ART  
25 AS WELL AS THE LONG BEACH MUSEUM OF LATIN AMERICAN ART. IT WAS





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1 VERY EDUCATIONAL AND IT WAS CERTAINLY INSIGHTFUL FOR EACH AND  
2 EVERY ONE OF US. IT HELPED US TO UNDERSTAND WHAT OUR MUSEUM,  
3 WHAT OUR CULTURAL FACILITY WOULD BE ABOUT AND, MORE  
4 IMPORTANTLY, THE CHALLENGE THAT WAS BEFORE US. TODAY, WE'RE  
5 EMBARKING ON A FIRST FOR THE COUNTY OF LOS ANGELES. WE ARE  
6 LOOKING AT AN EDUCATIONAL AND INTERACTIVE FACILITY THAT  
7 CELEBRATES AND PROMOTES THE SIGNIFICANT CONTRIBUTIONS OF  
8 MEXICANS AND MEXICAN-AMERICANS HAVE MADE TO THE BUILDING OF  
9 OUR CITY AND THE BUILDING OF OUR COUNTY. WE UNDERTAKE THIS  
10 DUTY AND THIS RESPONSIBILITY TO PROVIDE AN EDUCATIONAL  
11 ENVIRONMENT THAT'S GOING TO INCORPORATE THE FINE ARTS,  
12 PERFORMING ARTS, HISTORICAL ARCHIVES, EVEN A MEXICAN KITCHEN,  
13 AS WELL AS GALLERY AND MUSEUM EXHIBIT SPACE. EACH OF THESE  
14 COMPONENTS, AS WE PROCEED THROUGH THE PROGRAM, WILL INCLUDE AN  
15 EDUCATIONAL CURRICULUM THAT CAN BE DOWNLOADED FROM THE WEBSITE  
16 TO EVERY SINGLE CLASSROOM TEACHER WITHIN THE REGION. WE'RE  
17 GOING TO WORK WITH OUR PUBLIC LIBRARIES AND OUR PARKS TO  
18 SHOWCASE THE LITERARY CONTRIBUTIONS THAT MEXICAN-AMERICAN  
19 AUTHORS AND POETS HAVE MADE TO THE REGION. EACH COMPONENT WILL  
20 INCLUDE A CULTURAL EXCHANGE WITH OTHER CULTURAL CENTERS TO  
21 CREATE A FORUM FOR DIALOGUE ABOUT OUR RESPECTIVE COMMUNITIES  
22 AND OUR FUTURES TOGETHER. WE'RE NOT GOING TO LIMIT OUR PROGRAM  
23 JUST TO THE CENTER ITSELF. IT IS OUR HOPE TO OUTREACH  
24 THROUGHOUT THE REGION AND LOOK FOR COLLABORATIVE  
25 OPPORTUNITIES. WE LOOK FORWARD TO LINKING OUR FACILITY WITH



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1 THE NEW MEXICO HISPANIC CULTURAL CENTER THROUGH THE INTERNET.  
2 THEY HAVE, BY FAR, THE LARGEST ARCHIVE OF ANCESTRAL RECORDS OF  
3 MEXICANS AND SPANISH. WE WILL BE CREATING OUR OWN ARCHIVE OF  
4 ANGELINOS AS WELL. WE HOPE TO ALLOW EACH AND EVERY SINGLE  
5 RESIDENT IN L.A. COUNTY TO COME BY AND TO HAVE A BRIEF MOMENT  
6 TO VIDEOTAPE THEMSELVES IN SOME SMALL VIGNETTE TO SHARE WHAT  
7 THEIR CONTRIBUTION HAS BEEN TO THE CITY AND TO THE REGION OF  
8 LOS ANGELES COUNTY. WE'RE GOING TO ARCHIVE THAT INFORMATION ON  
9 COMPUTER DISKS SO THAT YOU'LL BE ABLE TO LOCATE INDIVIDUALS BY  
10 NAME, BY ADDRESS, BY COMMUNITY, OR OTHER RELATIONSHIPS SO  
11 THAT, MAYBE 50 YEARS FROM NOW, YOUR RELATIVES CAN LOOK YOU UP  
12 AND VIEW WHAT YOUR CONTRIBUTION WAS TO THE CITY OF LOS ANGELES  
13 AND L.A. COUNTY. BUT TO WHAT'S BEFORE US TODAY IS THE VERY  
14 BEGINNINGS AND THAT IS A VERY ELABORATE, WELL-DOCUMENTED AND  
15 WELL DONE ENVIRONMENTAL IMPACT REPORT AS WELL AS THE LEASE  
16 AGREEMENT. WE'VE WORKED HARD TO RECKON WITH WHAT HAS BEEN  
17 GIVEN TO US AND, AS YOU WILL SEE, WE'VE MADE EVERY SINGLE  
18 EFFORT TO STUDY EVERY ASPECT AND TO UNDERSTAND AND TO RECKON  
19 WHAT WAS AVAILABLE TO US. WE HAVE HAD THE OPPORTUNITY TO WORK  
20 WITH DAVID JANSSEN AND PEOPLE IN THE C.A.O.'S OFFICE WHO HAVE  
21 BEEN VERY HELPFUL. WE'VE HAD THE BEST PROFESSIONAL HELP TO  
22 ASSIST US, BUT THE MOST IMPORTANT AND SIGNIFICANT PART IS WE  
23 ARE READY TO MOVE FORWARD, WE ARE READY TO TAKE ON THIS  
24 RESPONSIBILITY AND THIS DUTY AND TO DEMONSTRATE TO THE COUNTY  
25 THAT IT'S GOING TO JOIN WITH THE OTHER CULTURAL JEWELS OF L.A.



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1 COUNTY TO HAVE, FINALLY, IN THE SECOND LARGEST SPANISH-  
2 SPEAKING CITY OUTSIDE OF MEXICO CITY TO AT LEAST HAVE SOME  
3 KIND OF CULTURAL CENTER THAT IS GOING TO PROMOTE AND CELEBRATE  
4 THE GREAT CONTRIBUTIONS THAT MEXICANS AND MEXICAN-AMERICANS  
5 HAVE MADE. SO I'M GOING TO TURN IT OVER TO DAVID JANSSEN, WHO  
6 IS GOING TO LEAD US THROUGH THE ENTIRE BOARD LETTER, WHICH  
7 CONCLUDES ALL ASPECTS OF THE ENVIRONMENTAL IMPACT REPORT AS  
8 WELL AS THE LEASE AGREEMENT. THEN WE CAN TURN IT OVER TO MARIE  
9 CAMPBELL, WHO IS GOING TO LEAD US AND PROVIDE ANY QUESTIONS,  
10 IF NEED BE, ON THE E.I.R. SPECIFICALLY AND THEN WE'LL BE  
11 TURNING IT OVER TO JONATHAN JORBA, WHO IS GOING TO BRING UP  
12 KEY MEMBERS OF THE COMMUNITY WHO WILL BE PRESENTING IN SUPPORT  
13 OF THIS-- OF THE CULTURAL FACILITY KNOWN AS... LA PLAZA DES  
14 CULTURA E ARTES. DAVID, I TURN IT OVER TO YOU.

15

16 **C.A.O. JANSSEN:** THANK YOU VERY MUCH, SUPERVISOR. I'LL TRY TO  
17 BE SUCCINCT. THERE ARE A NUMBER OF PEOPLE TO FOLLOW THAT WILL  
18 TALK ABOUT THE IMPORTANT PROJECT. LET ME FIRST INDICATE THAT,  
19 AS YOU KNOW, LOS ANGELES COUNTY STANDS ALONE AMONG COUNTIES IN  
20 CALIFORNIA AND THE NATION IN ITS SUPPORT FOR THE ARTS AND  
21 CULTURAL INSTITUTIONS. HOLLYWOOD BOWL, FORD THEATRE, MUSIC  
22 CENTER, DISNEY HALL, NATURAL HISTORY MUSEUM, PAIGE MUSEUM, ART  
23 MUSEUM. THESE ARE ALL INSTITUTIONS THAT DON'T EXIST ANYWHERE  
24 ELSE IN THE COUNTRY SUPPORTED BY A COUNTY ORGANIZATION. THIS  
25 PROJECT WILL BE A VALUABLE ADDITION TO THAT STABLE OF ART AND



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1 CULTURAL PROJECTS AND ONE THAT, AS SUPERVISOR MOLINA  
2 INDICATED, I HAVE PERSONALLY WORKED WITH HER ON FOR SEVERAL  
3 YEARS NOW AND AM VERY HAPPY TO SEE THAT WE'RE FINALLY AT THE  
4 POINT, THE END POINT AND THE BEGINNING POINT OF THE PROJECT.  
5 THE ITEMS BEFORE YOU TODAY ARE, FIRST, TO CERTIFY THE  
6 ENVIRONMENTAL IMPACT REPORT. MARIA CAMPBELL IS HERE FROM  
7 SAFFOS TO ANSWER ANY QUESTIONS. IT IS AN EXHAUSTIVE  
8 ENVIRONMENTAL IMPACT REPORT. WE'VE BEEN WORKING ON THAT SINCE  
9 2001. IT DEALS WITH ALL OF THE ISSUES THAT ARE RELEVANT TO  
10 THAT AND WE'RE ALSO ASKING YOU TO APPROVE A LEASE AGREEMENT  
11 THAT IS BASED ON DISNEY HALL AND THE MUSIC CENTER, WE'VE TRIED  
12 TO FASHION THIS PROJECT TO FOLLOW THE SAME FORMAT AS THE OTHER  
13 INSTITUTIONS THAT THE COUNTY HAS SUPPORTED. ALSO TO START THE  
14 PROCESS OF REHABILITATING TWO BUILDINGS: THE BRUNSWICK  
15 BUILDING AND THE PLAZA HOUSE THAT ARE DETERIORATING AND HAVE  
16 BEEN YEAR AFTER YEAR AFTER YEAR BECAUSE THE COUNTY HAS NOT  
17 BEEN ABLE TO IDENTIFY THE RESOURCES TO REHAB THOSE BUILDINGS.  
18 THIS WILL DO THAT. WE'RE ALSO ASKING YOUR APPROVAL OF SEEKING  
19 GRANTS TO HELP FUND THE REHABILITATION OF THE BUILDING AND TO  
20 APPROVE THE PROJECT AS A WHOLE. LET ME-- I BELIEVE JONATHAN IS  
21 NOW GOING TO TALK MORE ABOUT THE FOUNDATION...

22  
23 **SUP. MOLINA:** COULD I ASK JONATHAN IF YOU'D JOIN US, JONATHAN.  
24 IF YOU'D JOIN US AND PLEASE BRING UP THE SPEAKERS. WE HAVE  
25 JOINING US TODAY ANDREA RICH, GREGORIO LUKE, CARLOS BARRON,



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1 VIVIAN BONZO, IRENE HIRANO AND MR. BILL MORENO. AND THEY ARE  
2 GOING TO CLOSE-- THE SPEAKERS WILL CLOSE WITH THE SEVEN  
3 TORRES.

4

5 **JONATHAN JORBA:** GOOD AFTERNOON, SUPERVISORS AND THANK YOU FOR  
6 ALLOWING US TO SPEAK TODAY IN SUPPORT OF THIS IMPORTANT  
7 PROJECT. YOU'VE HEARD FROM SUPERVISOR MOLINA AND ALSO DAVID  
8 JANSSEN ABOUT HOW CRITICAL THIS PARTICULAR PROJECT IS TO MANY,  
9 MANY PEOPLE IN LOS ANGELES COUNTY. WHILE THE SUPERVISOR LAID  
10 OUT SOME OF THE PROGRAMMING, I'D LIKE TO TAKE JUST A MINUTE  
11 AND HAVE YOU TRY TO IMAGINE WITH US WHAT THIS-- WHAT A DAY IN  
12 THE LIFE OF THIS IMPORTANT PROJECT WILL BE. IMAGINE, AS  
13 CHILDREN EXIT LAUGHING FROM AN ART STUDIO AND SPILL ONTO THE  
14 COMPO SANTO MEMORIAL GARDEN TO PLAY WHILE SENIOR CITIZENS  
15 ARRIVE AT THE EDUCATION CENTER FOR A CERAMICS WORKSHOP ABOUT  
16 TRADITIONAL AND CONTEMPORARY EXPRESSIONS IN CLAY. DELIGHT AS  
17 YOUR SENSES TAKE IN THE WONDERFUL SMELLS WAFTING FROM THE  
18 TEACHING EXHIBITION KITCHEN, WHERE A CLASS HAS JUST LEARNED TO  
19 PREPARE A COMPLEX REGIONAL DISH. OR PICTURE A REGULAR MEETING  
20 TIME THAT BRINGS PEOPLE WHO WEAVE OR QUILT TOGETHER JUST AS A  
21 SCHOOL GROUP LEAVES THE SITE AFTER A FUN-FILLED DAY OF  
22 EXPLORATORY LEARNING ABOUT MEXICAN-AMERICAN CULTURE AND ITS  
23 IMPORTANT CONTRIBUTIONS TO THE BUILDING OF THIS GREAT CITY.  
24 THIS IS THE PROMISE AND POTENTIAL OF LA PLAZA DES CULTURA E



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1 ARTES AND I WOULD LIKE TO TURN IT OVER NOW TO DR. ANDREA RICH,  
2 WHO WILL BE FOLLOWED BY GREGORIO LUKE. THANK YOU.

3

4 **DR. ANDREA RICH:** THANK YOU, JONATHAN. LADIES AND GENTLEMEN,  
5 IT'S A GREAT PLEASURE TO BE HERE TODAY SPEAKING, ESSENTIALLY,  
6 TO MY BOSSES, AS A MATTER OF FACT. I'VE HEARD IT SAID THAT LOS  
7 ANGELES IS THE MOST CULTURALLY DIVERSE CITY IN THE WORLD.  
8 THAT, IN FACT, NEVER BEFORE IN THE HISTORY OF THE WORLD HAVE  
9 SO MANY PEOPLE FROM SO MANY DIFFERENT PLACES LIVED AT THE SAME  
10 TIME IN THE SAME PLACE AS LIVE IN LOS ANGELES TODAY. I DON'T  
11 KNOW IF THAT'S TRUE. IT FEELS LIKE IT'S TRUE. AND, IF IT IS  
12 TRUE, IT PROVIDES AN EXTRAORDINARY OPPORTUNITY FOR LOS ANGELES  
13 TO BE SOMETHING THAT PERHAPS NO CITY IN THE WORLD HAS EVER  
14 BEEN AND THAT IS THAT CONFLUENCE OF CULTURE, WHERE PEOPLE  
15 COMING TO KNOW THEMSELVES DEEPLY INTO THEIR OWN CULTURES ALSO  
16 TRANSCEND THAT AND COME TO KNOW EACH OTHER VERY WELL. AND THE  
17 KEY TO THAT IS THE HEALTH AND INTEGRATION OF OUR CULTURAL  
18 INSTITUTIONS. THAT'S ONE OF THE REASONS WHY I FIND IT SO  
19 EXCITING TO BE THE DIRECTOR OF THE LOS ANGELES COUNTY MUSEUM  
20 OF ART, BECAUSE IT'S AN ENCYCLOPEDIC MUSEUM. ITS MISSION IS TO  
21 COLLECT ALL FORMS OF ART FROM ALL PERIODS OF HISTORY THROUGH  
22 ALL PARTS OF THE WORLD. WHEN YOU LAY THAT MISSION ON TOP OF  
23 THIS CITY, YOU CAN SEE THE FIT BETWEEN THE INSTITUTION AND THE  
24 DIVERSITY OF THE CITY. IT WAS CLEAR TO ME WHEN I CAME TO LACMA  
25 THAT, FOR LACMA TO WORK THE WAY THAT IT SHOULD, IT NEEDED TO





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1 REALLY DELVE INTO THE VARIOUS COMMUNITIES THAT REPRESENT THIS  
2 CITY AND TO COLLECT STRATEGICALLY SO THAT WHAT WE DO HELPS TO  
3 PRESERVE PARTICULARLY THE CULTURES THAT HAVE COME TO MAKE UP  
4 LOS ANGELES. THUS, WE HAVE THE LARGEST KOREAN, ANCIENT KOREAN  
5 COLLECTION OUTSIDE OF SEOUL, WE HAVE AN EXTRAORDINARY ISLAMIC  
6 COLLECTION AND WE NOW HAVE DEVELOPED A LATIN AMERICAN  
7 COLLECTION, REALLY, ALMOST INCOMPARABLE IN THE UNITED STATES.  
8 AND IT IS OUR GOAL TO CONTINUE TO DO THAT AND TO EMPHASIZE  
9 THOSE AREAS. HOWEVER, IN ORDER TO REALLY MAKE THE WHOLE SYSTEM  
10 WORK, THE INDIVIDUAL COMMUNITIES AND THEIR CULTURAL APPARATUS  
11 MUST BE STRONG IN TERMS OF THEIR OWN CULTURAL INSTITUTION, TO  
12 BRING WITH IT THE HISTORY, THE CULTURE AND THE APPRECIATION OF  
13 THAT HISTORY TO BEAR UPON THE GREAT ARTWORKS THAT WE MIGHT BE  
14 COLLECTING. SO WHEN WE BEGAN TO SET OUT OUR MISSION, WE  
15 DETERMINED ANOTHER PART OF OUR MISSION WAS TO WORK IN A  
16 COLLEGIAL WAY WITH ALL OF THE VARIOUS COMMUNITIES AND THEIR  
17 CULTURAL ENTITIES. AND WE'VE DONE SO WITH THE JAPANESE-  
18 AMERICAN MUSEUM, WITH THE KOREAN-AMERICAN MUSEUM, WITH THE  
19 CALIFORNIA AFRICAN-AMERICAN MUSEUM AND WITH THE LATINO MUSEUM  
20 OF HISTORY AND ART AND CULTURE. BUT TO HAVE THIS INCIPIENT  
21 INSTITUTION THAT YOU'RE DESCRIBING NOW RIGHT ON THE BRINK OF  
22 EXISTENCE IS A GREAT THRILL TO US BECAUSE WE SEE A PARTNER AND  
23 WE SEE AN ENTITY THAT IS SPECIFICALLY UNIQUE TO LOS ANGELES  
24 AND THAT CAN DRAW UPON THE ENORMOUS RESOURCES OF OUR  
25 INSTITUTION, TOO. SO WHAT WE'D LIKE TO DO TODAY IS TO BOTH



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1    ENDORSE THIS PROGRAM AND TO OFFER OUR ASSISTANCE IN ANY WAY  
2    THAT WOULD BE BENEFICIAL IN A WHOLE VARIETY OF INSTANCES. FOR  
3    EXAMPLE, WE'RE DEEP INTO THE COLLECTION OF ART. THAT'S WHAT WE  
4    DO. THAT IS REALLY PRIMARILY WHAT WE DO. OUR COLLECTIONS WILL  
5    BE DEEP AND FAR GREATER THAN ANYTHING WE WILL HAVE THE  
6    FACILITY TO SHOW. WE WOULD LIKE TO FORM A PARTNERSHIP WITH  
7    THIS NEW ENTITY TO MAKE CERTAIN THAT YOUR GALLERIES, WHATEVER  
8    THEY MAY BE, HOWEVER THEY MAY EVOLVE, ARE FILLED ON A ROUTINE  
9    BASIS WITH THE BEST OF THE COLLECTIONS THAT WE HAVE TO OFFER  
10    THAT REPRESENT THE DEPTH OF MEXICAN ART AND CULTURE THAT YOU  
11    WANT TO SHARE WITH THE COMMUNITY. WE HAVE AND SPENT A GREAT  
12    DEAL OF MONEY ON EXPERTISE IN CONSERVATION, IN CURATORIAL  
13    AREAS. HOWEVER WE CAN HELP, WE OFFER THAT TO THIS INSTITUTION  
14    AND, AS WELL, WE'RE GOING THROUGH, AS SOME OF YOU KNOW, A LOT  
15    OF BUILDING AND PLANNING AND THE LIKES AND WE HAVE A LARGE  
16    STAFF WORKING ON THAT, AND TO THE DEGREE THAT WE CAN HELP YOU  
17    SAVE RESOURCES, JONATHAN, THROUGH OUR EXPERTISE AND HELP YOU  
18    NOT MAKE THE MISTAKES THAT WE MAKE, WE'RE HERE TO DO THAT. SO  
19    WE'RE VERY EXCITED ABOUT THIS, AND I THINK JONATHAN, THUS FAR,  
20    HAS DONE A TERRIFIC JOB OF MAKING THE CONNECTIONS NECESSARY TO  
21    REALLY MAKE IT WORK IN THE COMMUNITY AND I'D LIKE TO GIVE THIS  
22    MY FULL ENDORSEMENT AND GREAT ENCOURAGEMENT.

23



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1   **JONATHAN JORBA:** THANK YOU. DR. RICH. I WOULD LIKE TO PRESENT  
2   NOW MR. GREGORIO LUKE OF THE MUSEUM OF LATIN AMERICAN ART IN  
3   LONG BEACH, FOLLOWING...

4

5   **SUP. KNABE, CHAIR:** A FINE MUSEUM OF ART IN LONG BEACH!

6

7   **JONATHAN JORBA:** OF COURSE.

8

9   **SUP. KNABE, CHAIR:** GREGORIO, HOW ARE YOU DOING, SIR?

10

11   **GREGORIO LUKE:** HOW YOU DOING, SUPERVISOR? WELL, IT'S REALLY A  
12   PLEASURE FOR ME TO ENDORSE THIS PROJECT. I WAS PART OF THE  
13   GROUP WHEN THEY WERE DOING ALL THESE FOCUS STUDIES AND, AS MY  
14   ILLUSTRIOUS COLLEAGUE ANDREA RICH, WAS SAYING, YES, WE ARE A  
15   VERY DIVERSE COMMUNITY, BUT DIVERSITY CAN EITHER LEAD TO A  
16   GREATER GOOD OR IT CAN BECOME EXPLOSIVE, IT CAN PRODUCE  
17   VIOLENCE AND IT CAN BE CORROSIVE. AND MUSEUMS AND CULTURAL  
18   CENTERS ARE VERY IMPORTANT, NOT ONLY BECAUSE THEY CAN SERVE  
19   THE PAST BUT BECAUSE THEY BUILD BRIDGES FOR THE FUTURE. WHEN  
20   SOMEBODY GOES TO A CULTURAL CENTER OR TO A MUSEUM AND  
21   DISCOVERS THOSE TESTIMONIALS OF CULTURE, OF IDEAS THAT HAVE  
22   EXISTED IN THAT GROUP, IT NOT ONLY MAKES THAT PERSON STRONGER,  
23   BUT IT ALSO MAKES IT MORE POSSIBLE FOR THAT PERSON TO MEET  
24   OTHERS AND TO BUILD A SENSE OF COMMUNITY. MUSEUMS HELP US  
25   BUILD A COMMUNITY, HELP US BRIDGE OUR DIFFERENCES. THIS IS



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1 WHAT WE'VE BEEN TRYING TO DO IN THE MUSEUM OF LATIN- AMERICAN  
2 ART AND WE FIND A LOSS OF SYNERGY THAT COULD BE POSSIBLE WITH  
3 THIS NEW PLAZA. SO I SALUTE THIS INITIATIVE, I URGE YOU TO  
4 BACK IT FULLY AND IT IS REALLY A PRIVILEGE TO BE HERE AND TO  
5 SAY HOW MUCH WE WISH THAT THIS WONDERFUL INITIATIVE BECOMES A  
6 REALITY. (SPANISH)

7

8 **JONATHAN JORBA:** GRACIAS. THANK YOU, GREGORIO. WE WILL HEAR  
9 FROM IRENE HIRANO, THE PRESIDENT AND C.E.O. OF THE JAPANESE-  
10 AMERICAN NATIONAL MUSEUM AS WELL AS CARLOS BARRON FROM THE  
11 ARTS COMMISSION.

12

13 **IRENE HIRANO:** IT'S MY PLEASURE TO JOIN THIS DISTINGUISHED  
14 GROUP THIS AFTERNOON AND TO ALSO ADD MY ENDORSEMENT TO THIS  
15 VERY EXCITING PROJECT. AS I LOOK AT THE FIVE OF YOU, EACH OF  
16 YOU HAVE SUPPORTED INSTITUTIONS LIKE THE JAPANESE-AMERICAN  
17 NATIONAL MUSEUM, WHICH WOULD NOT HAVE BEEN POSSIBLE WITHOUT  
18 THE STRONG SUPPORT FROM THE CITY OF LOS ANGELES, THE COUNTY OF  
19 LOS ANGELES AND THE STATE OF CALIFORNIA. WE SHARE WITH LA  
20 PLAZA A VERY SIMILAR CONCEPT AND THAT IS TO PROMOTE THE  
21 APPRECIATION FOR OUR COUNTRY'S ETHNIC AND CULTURAL-- AND OUR  
22 COUNTRY'S ETHNIC AND CULTURAL DIVERSITY BY SHARING VERY  
23 SPECIFIC EXPERIENCES BUT DOING SO WITHIN THE CONTEXT OF A VERY  
24 BROAD AND SHARED HISTORY. I ALSO COME THIS AFTERNOON AS THE  
25 CHAIR OF THE LOS ANGELES, INC., THE LOS ANGELES CONVENTION AND



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1 VISITOR'S BUREAU AND WE KNOW THAT INSTITUTIONS LIKE LA PLAZA  
2 CAN CONTRIBUTE GREATLY TO THE ECONOMIC HEALTH OF OUR CITY AND  
3 OUR COUNTY AND CAN BECOME MAJOR DESTINATION SITES AND WE  
4 SUPPORT AS WELL THE ESTABLISHMENT AND THE ADDITION OF A VERY  
5 IMPORTANT CULTURAL INSTITUTION HERE IN DOWNTOWN LOS ANGELES  
6 AND IN THE REGION AS WELL. AS I TRAVEL AROUND THE COUNTRY,  
7 PEOPLE ASK ME, WHY IS THERE NOT A MEXICAN-AMERICAN OR LATINO  
8 INSTITUTION IN LOS ANGELES, HOME TO AMONG THE LARGEST AND MOST  
9 DIVERSE POPULATIONS? AND I THINK-- AND I HOPE THAT THAT  
10 QUESTION WILL NO LONGER BE ONE THAT WE SAY WE DON'T KNOW BUT  
11 ONE THAT THE COUNTY OF LOS ANGELES WILL HELP MAKE A REALITY.  
12 WHEN THE JAPANESE-AMERICAN NATIONAL MUSEUM OPENED IN 1992, WE  
13 PLEDGED THAT WE WOULD WORK WITH OTHER CULTURAL INSTITUTIONS TO  
14 ENSURE THAT, THROUGH EDUCATION, THAT THERE WOULD BE BETTER  
15 HUMAN UNDERSTANDING AND BETTER UNDERSTANDING OF THE DIVERSITY  
16 OF OUR COUNTRY. I COME THIS AFTERNOON TO RENEW THAT PLEDGE TO  
17 YOU THAT WE LOOK FORWARD TO CONTINUING OUR WORK WITH JONATHAN  
18 JORBA, THE EXECUTIVE DIRECTOR, AS WELL AS THE BOARD OF THE  
19 FOUNDATION. WE KNOW FIRSTHAND THE STRUGGLES AND THE CHALLENGES  
20 OF BUILDING A NEW CULTURAL INSTITUTION. WE KNOW THAT SUPPORT  
21 FROM THE COUNTY OF LOS ANGELES WILL GENERATE SIGNIFICANT  
22 PRIVATE SUPPORT AS WELL AND WE LOOK FORWARD TO YOUR LEADERSHIP  
23 IN MAKING THAT OCCUR. I WANT TO THANK SUPERVISOR MOLINA FOR  
24 HER EFFORTS TO BRING A VERY IMPORTANT INSTITUTION TO OUR  
25 COUNTY. THANK YOU.



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1

2 **SUP. KNABE, CHAIR:** THANK YOU, IRENE.

3

4 **JONATHAN JORBA:** THANK YOU.

5

6 **CARLOS BARRON:** BUENOS TARDES (SPANISH) GOOD AFTERNOON. MY NAME  
7 IS CARLOS BARRON AND, AS A 14-YEAR MEMBER OF THE LOS ANGELES  
8 COUNTY ARTS COMMISSION, I BRING GREETINGS FROM THE COMMISSION  
9 AND THANK YOU FOR THE OPPORTUNITY TO SPEAK IN UNANIMOUS  
10 SUPPORT OF THIS LONG OVERDUE PROJECT. THE COMMISSION FOSTERS  
11 EXCELLENCE, DIVERSITY, VITALITY, UNDERSTANDING AND  
12 ACCESSIBILITY TO THE ARTS IN LOS ANGELES COUNTY. WE PROVIDE  
13 LEADERSHIP AND CULTURAL SERVICES FOR THE COUNTY, INCLUDING  
14 INFORMATION AND RESOURCES FOR THE COMMUNITY, ARTISTS,  
15 EDUCATORS, ART ORGANIZATIONS AND MUNICIPALITIES. THERE ARE  
16 OVER 150,000 WORKING ARTISTS IN THE COUNTY OF LOS ANGELES  
17 CREATING THE LARGEST CONCENTRATION OF ARTS ACTIVITY IN THE  
18 UNITED STATES. LA PLAZA DES CULTURA E ARTES WILL PLACE GREAT  
19 EMPHASIS NOT ONLY ON THE HISTORY OF LOS ANGELES, ITS ARTS AND  
20 CULTURE, BUT ALSO SERVE AS AN EDUCATIONAL CENTER TO ENLIGHTEN  
21 BOTH RESIDENTS AND VISITORS OF THE MANY SOCIAL AND AESTHETIC  
22 CONTRIBUTIONS OUR CHICANO LATINO POPULATION HAS SEWN INTO THE  
23 AMERICAN WEAVE. TO THIS END, LA PLAZA WILL PLAN AND IMPLEMENT  
24 ALL THEIR EDUCATIONAL PROGRAMS IN ACCORDANCE WITH THE VISUAL  
25 AND PERFORMING ARTS STANDARDS OF CALIFORNIA SCHOOLS. IT IS OUR





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1 EXPECTATION THAT THIS EDUCATIONAL CENTER, IN THE TRADITION OF  
2 OUR ANCIENT MECCA, WILL BOTH IGNITE THE PRIDE AND DESIRE TO  
3 FURTHER EXPLORE THE EFFICACY OF CULTURE THROUGH THE ARTS. FROM  
4 MY VANTAGE POINT AS THE PRESIDENT OF LOS ANGELES COUNTY ARTS  
5 COMMISSION AND RESIDENT OF THIS COUNTY, I AM FORTUNATE TO HAVE  
6 MY HAND ON THE PULSE OF OUR DIVERSE COMMUNITY. FEEL ASSURED  
7 THAT THERE IS TREMENDOUS SUPPORT FOR THIS PROJECT, AS VOICED  
8 BY SOME, "FINALLY, A SPACE FOR US AND FOR THE FUTURE OF OUR  
9 EXPRESSION COMMENSURATE WITH OUR STATURE IN THE REGION. THANK  
10 YOU YOUR VISION IN MAKING THIS LONG-HELD DREAM A REALITY." ON  
11 A PERSONAL NOTE, WHEN MY FAMILY CROSSED THIS BORDER IN 1910  
12 WHEN THERE WAS NO BORDER AND THEY PARTICIPATED WITH AFRICAN-  
13 AMERICANS AND JEWISH-AMERICANS AND JAPANESE-AMERICANS AND  
14 CERTAINLY THEIR MEXICAN COMPATRIOTS, THEY WERE ABLE TO BE PART  
15 OF THIS GREAT AMERICAN FRAMEWORK IN THIS GREAT COUNTY OF LOS  
16 ANGELES AND I'M VERY PROUD TO BE HERE AS A DESCENDANT OF THOSE  
17 TWO WONDERFUL INDIVIDUALS AND TO FINALLY SEE A PLACE WHERE WE  
18 CAN RECORD THIS HISTORY AND BRING TO LIGHT FOR THE ENTIRE  
19 NATION WHAT IT TAKES TO BUILD A GREAT NATION IN THIS 21ST  
20 CENTURY. THANK YOU.

21

22 **JONATHAN JORBA:** THANK YOU, CARLOS. WILLIAM MORENO OF THE  
23 MEXICAN MUSEUM IN SAN FRANCISCO AND THEN WE'LL HEAR FROM  
24 LAURIE STARR OF THE SKIRBALL CULTURAL CENTER.

25



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1 **WILLIAM MORENO:** GOOD AFTERNOON, SUPERVISORS. I'M WILLIAM  
2 MORENO, I AM THE EXECUTIVE DIRECTOR OF THE MEXICAN MUSEUM IN  
3 SAN FRANCISCO. OUR MUSEUM, CERTAINLY THE PUBLIC'S MUSEUM, IS  
4 30 YEARS OLD THIS YEAR. WE HOLD A COLLECTION OF OVER 13,000  
5 OBJECTS IN THE AREAS OF PRE-CONQUEST, COLONIAL, POPULAR AND  
6 FOLK ART, MODERN, CONTEMPORARY, MEXICAN, AS WELL AS CHICANO  
7 ART AND I CAN'T THINK OF A MORE IMPORTANT AREA TO COLLECT, AND  
8 THAT IS IN THE CHICANO AREA. THE MUSEUM IS IN THE MIDST  
9 ITSELF, IN THE MIDDLE OF A CAPITAL CAMPAIGN. THE CITY FATHERS  
10 OF SAN FRANCISCO HAVE SEEN FIT TO GIVE US THE LAND TO BUILD  
11 THAT PROPERTY, HAVE INVESTED UPWARDS OF \$17 MILLION TO MAKE  
12 THAT BUILDING HAPPEN. IT IS DESIGNED BY A MEXICAN ARCHITECT,  
13 RICARDO LIGORETTA AND WILL BE ONE OF CERTAINLY UNIQUE ADDITION  
14 TO THE YERBO BUENAS CENTER AT THIRD AND MISSION STREET. I  
15 FULLY, FULLY SUPPORT AND ENDORSE YOUR VISION OF LA PLAZA UNDER  
16 DR. JORBA'S GUIDANCE. YOU ARE IN GOOD HANDS HERE. TO  
17 DEMONSTRATE OUR COMMITMENT TO THIS PROJECT, THE MEXICAN MUSEUM  
18 WOULD LIKE TO OFFER LA PLAZA THE OPPORTUNITY TO EXHIBIT OUR  
19 COLLECTION ON AN ONGOING BASIS. I AM A NATIVE LOS ANGELES  
20 PERSON, BORN AND EDUCATED HERE, BORN IN WHITE MEMORIAL  
21 HOSPITAL. I'M PROUD TO BE IN A POSITION TO LEND MY  
22 ENTHUSIASTIC SUPPORT TO WHAT IS AN OVERDUE PROJECT, IN MY  
23 MIND. THANK YOU FOR YOUR VISION AND GOOD LUCK WITH THIS  
24 EFFORT.

25



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1   **JONATHAN JORBA:** THANK YOU, BILL. BEFORE WE HEAR FROM LAURIE  
2   STARR, I WOULD LIKE TO TAKE JUST A MOMENT TO INTRODUCE THE  
3   OUTSTANDING BOARD MEMBERS OF THE LA PLAZA DES CULTURA E ARTES.  
4   THEY INCLUDE SUPERVISOR GLORIA MOLINA. WE HAVE WITH US ALSO  
5   ANTONIA HERNANDEZ, WHO IS PRESIDENT AND C.E.O. OF THE  
6   CALIFORNIA COMMUNITY FOUNDATION, WE...

7

8   **SUP. MOLINA:** WHY DON'T YOU ASK THEM TO STAND. ANTONIA, WOULD  
9   YOU STAND?

10

11   **JONATHAN JORBA:** SHE MIGHT HAVE STEPPED OUT FOR JUST A MINUTE.  
12   WE ALSO HAVE CONGRESSMAN ESTEBAN TORRES, FROM WHOM YOU'LL HEAR  
13   FROM IN JUST A FEW MINUTES AND YOLANDA NAVA, WHO IS ALSO ON  
14   OUR BOARD. UNFORTUNATELY, COULDN'T BE HERE BUT SHE CALLED THIS  
15   MORNING. SHE IS HERE WITH US IN SPIRIT AND WOULD LIKE TO  
16   EXPRESS HER GRATITUDE TO THE BOARD FOR THEIR SUPPORT. AND SO  
17   NOW LET US HEAR PLEASE FROM LAURIE STARR OF THE SKIRBALL  
18   CULTURAL CENTER.

19

20   **LAURIE STARR:** GOOD AFTERNOON, SUPERVISORS. MY NAME IS LAURIE  
21   STARR AND I AM SENIOR VICE PRESIDENT AND MUSEUM DIRECTOR AT  
22   THE SKIRBALL CULTURAL CENTER. I AM PLEASED TO SPEAK IN FULL  
23   SUPPORT OF THIS VERY IMPORTANT PROJECT. THE SKIRBALL CULTURAL  
24   CENTER IS DEDICATED TO EXPLORING THE CONNECTIONS BETWEEN 4,000  
25   YEARS OF JEWISH HERITAGE AND THE VITALITY OF AMERICAN



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1 DEMOCRATIC IDEALS. IT WELCOMES AND SEEKS TO INSPIRE PEOPLE OF  
2 EVERY ETHNIC AND CULTURAL IDENTITY IN AMERICAN LIFE. GUIDED BY  
3 OUR RESPECTIVE MEMORIES AND EXPERIENCES, TOGETHER, WE ASPIRE  
4 TO BUILD A SOCIETY IN WHICH ALL OF US CAN FEEL AT HOME. AND SO  
5 WE ARE VERY PLEASED TO HAVE HOSTED A MEETING OF LA PLAZA'S  
6 DISTINGUISHED BOARD MEMBERS AT THE SKIRBALL CULTURAL CENTER TO  
7 OFFER THEM ASSISTANCE AND GUIDANCE AS THEY PLANNED FOR THIS  
8 LONG OVERDUE CULTURAL VENUE. FURTHERMORE, WE ARE HONORED THAT  
9 LA PLAZA CONSIDERS OUR PERMANENT EXHIBITION ON JEWISH HISTORY  
10 AND CULTURE AND RICH MIX OF PROGRAMS, MANY OF THEM  
11 EDUCATIONAL, REACHING OVER 50,000 SCHOOL CHILDREN A YEAR, TO  
12 BE IMPORTANT MODELS FOR THEM TO EMULATE AS THEY PLAN FOR THEIR  
13 PERMANENT EXHIBITION AND PROGRAMS THAT WILL HELP VISITORS GAIN  
14 DEEPER UNDERSTANDING OF AND APPRECIATION FOR LOS ANGELES' RICH  
15 HISTORY. NO COMMUNITY CAN LIVE IN ISOLATION AND LA PLAZA WILL  
16 BRING PEOPLE TOGETHER JUST AS THE SKIRBALL DOES, TO EXPLORE  
17 THEIR OWN HERITAGE AND ASK QUESTIONS ABOUT WHAT MAKES US ALIKE  
18 AND WHAT MAKES US DIFFERENT AND LET US APPRECIATE IT ALL  
19 TOGETHER. LA PLAZA ALSO OFFERS AN ENORMOUS POTENTIAL TO  
20 COLLABORATE AND THOSE OF YOU WHO READ TODAY'S LOS ANGELES  
21 TIMES ARTICLE KNOW THAT THE SKIRBALL HAS LAUNCHED A GROUND-  
22 BREAKING COLLABORATION WITH U.S.C, CAL-TECH AND THE GHETTI ON  
23 THE EINSTEIN EXHIBITION, WHICH JUST OPENED TO THE PUBLIC  
24 TODAY. THEREFORE, I AND OTHERS AT THE SKIRBALL LOOK FORWARD TO  
25 FURTHER CEMENTING AN EVEN STRONGER RELATIONSHIP WITH LA



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1 PLAZA'S BOARD AND STAFF, THINKING OF WHAT WE CAN DO TOGETHER.  
2 I WOULD LIKE TO COMMEND YOU AND THANK YOU FOR YOUR VISION IN  
3 HELPING TO MAKE THE DREAM OF CREATING THE FIRST SIGNIFICANT  
4 MEXICAN-AMERICAN CULTURAL HERITAGE CENTER IN LOS ANGELES A  
5 REALITY. LA PLAZA WILL NO DOUBT BE AN EXCITING ADDITION TO THE  
6 COUNTY'S OTHER SUPERB CULTURAL FACILITIES. THANK YOU.

7

8 **JONATHAN JORBA:** THANK YOU, LAURIE. AND NOW WE WOULD LIKE TO  
9 HEAR FROM VIVIAN BONZO OF THE OLIVERAS STREET MERCHANTS  
10 ASSOCIATION.

11

12 **VIVIAN BONZO:** HELLO, SUPERVISORS. IT'S VERY NICE TO SEE YOU  
13 AGAIN. IT'S BEEN QUITE A WHILE, HUH? I HOPE EVERYBODY IS WELL.  
14 I'M REPRESENTING THE OLIVERAS MERCHANTS ASSOCIATION, ONE OF  
15 THE OLDEST COMMUNITIES IN LOS ANGELES, STILL GOING STRONG, AND  
16 WE'RE HERE TO TELL YOU THAT WE'RE VERY GRATEFUL FOR YOUR  
17 SUPPORT OF THIS WORTHWHILE INVESTMENT IN OUR COMMUNITY.  
18 OLIVERAS STREET HAS NEEDED A LEG UP. IT'S, YOU KNOW, UNDER  
19 CITY RULE, IT HASN'T BEEN AS GOOD AS IF IT WOULD HAVE BEEN  
20 UNDER COUNTY RULE ALL THIS TIME AND WE REALLY APPRECIATE THE  
21 POSSIBILITY OF HAVING A CULTURAL, ARTISTIC, TRADITIONAL  
22 FACILITY FOR THE COUNTY, FOR THE TAXPAYERS RIGHT ACROSS THE  
23 STREET FROM US. IT'S GOING TO GIVE OUR COMMUNITY A TREMENDOUS  
24 LEG UP. WE VERY MUCH FAVOR THE PROJECT AND WE HOPE VERY MUCH



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1 THAT IT'S ABLE TO PROCEED FORWARD SWIFTLY. THANK YOU VERY MUCH  
2 FOR YOUR TIME, SUPERVISORS. GOOD TO SEE YOU.

3

4 **JONATHAN JORBA:** THANK YOU, VIVIAN. AND NOW IT'S MY PLEASURE TO  
5 INTRODUCE CONGRESSMAN ESTEBAN TORRES.

6

7 **CONGRESSMAN ESTEBAN TORRES:** THANK YOU, DR. JORBA. THANK YOU,  
8 BOARD OF SUPERVISORS. IT'S GOOD TO BE BACK HERE AGAIN ONCE  
9 AGAIN WITH YOU. I REMEMBER THE LAST TIME I WAS HERE WAS WHEN  
10 YOU WERE SAYING GOOD-BYE TO ME AS I LEFT THE HOUSE OF  
11 REPRESENTATIVES AND CERTAINLY IT'S GOOD TO BE BACK AGAIN. MY  
12 MISSION HERE TODAY IS REALLY A SIMPLE ONE AND YOU'RE GOING TO  
13 BE DELIGHTED AT THE BREVITY OF MY COMMENTS, BECAUSE MY JOB  
14 HERE IS TO SIMPLY SAY THANK YOU, THANK YOU FOR THE KIND OF  
15 SUPPORT, THE COMMITMENT THAT THIS BOARD HAS GIVEN TO THIS  
16 CONSIDERATION. I WANT TO COMMEND MY SUPERVISOR, SUPERVISOR  
17 MOLINA, FOR HER VISION, HER INTEGRITY, HER DREAM THAT THIS IS  
18 A POSSIBILITY. I WANT TO THANK THE C.A.O.'S OFFICE FOR THE  
19 WONDERFUL ASSISTANCE THEY'VE GIVEN OUR FOUNDATION AND THE USE  
20 OF THEIR STAFF AND PEOPLE THAT GUIDE US THROUGH THE-- WELL,  
21 THE TREMENDOUS WORK THAT HAS TO BE DONE BEFORE ANYTHING LIKE  
22 THIS CAN BE UNDERTAKEN. AND, LASTLY, I'D LIKE TO THANK DR.  
23 JORBA AND HIS STAFF AND ALL THE PEOPLE THAT WERE HERE BEFORE  
24 YOU TODAY. I THINK THEY MADE A TREMENDOUS PRESENTATION. THEIR  
25 ENDORSEMENT IS CRITICAL TO US AND TO YOU, AND I THANK YOU ONCE





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1 AGAIN. THANK YOU VERY MUCH. I ALSO WANT TO MENTION THAT THIS  
2 TYPE OF PRESERVATION, IF YOU WILL, OF ANTIQUITIES, OF OLD  
3 BUILDINGS, OF ART AND THINGS IS VERY MUCH IN LEAGUE WITH THE  
4 SORT OF THINGS I'VE DONE IN THE PAST AS A MEMBER OF CONGRESS,  
5 AS AN AMBASSADOR TO THE UNITED NATIONS AT UNESCO, WHERE  
6 PRESERVATION WAS A CRITICAL FACTOR. AND AGAIN AT THE  
7 SMITHSONIAN MUSEUM, WHERE I SERVED AS A REGENT. ALL OF THOSE  
8 ELEMENTS ARE WITH US TODAY AGAIN. THEY HAVE COMMITTED TO US  
9 THAT THEY WILL HELP US IN THIS ENDEAVOR AND I THANK YOU.

10

11 **JONATHAN JORBA:** THANK YOU, CONGRESSMAN. I WOULD ALSO LIKE TO  
12 EXTEND MY GREAT APPRECIATION ON BEHALF OF THE FOUNDATION'S  
13 BOARD TO ALL OF THE CULTURAL LEADERS AND COMMUNITY LEADERS WHO  
14 CAME BEFORE YOU TODAY IN GREAT SUPPORT OF THIS PROJECT. AND  
15 I'M GLAD TO ANSWER ANY QUESTIONS THAT YOU MAY HAVE.

16

17 **SUP. MOLINA:** I WAS WONDERING IF THE BOARD HAD ANY QUESTIONS AT  
18 THIS POINT. THERE ARE PEOPLE-- THANK YOU VERY MUCH, JONATHAN.  
19 THANK YOU, CONGRESSMAN.

20

21 **JONATHAN JORBA:** THANK YOU.

22

23 **SUP. KNABE, CHAIR:** CONGRESSMAN, ALWAYS GREAT TO SEE YOU.

24



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1 CONGRESSMAN ESTEBAN TORRES: THANK YOU, SIR. THANK YOU VERY  
2 MUCH.

3

4 SUP. MOLINA: YEAH. I WANT TO EXPRESS MY GRATITUDE TO THE  
5 PEOPLE WHO JOINED US HERE. I KNOW THEY'VE BEEN WAITING FOR A  
6 WHILE TO MAKE THEIR PRESENTATION AND WE WANT TO THANK YOU FOR  
7 JOINING US TODAY. SOME OF THEM HAD TO FLY OUT OF TOWN AS  
8 QUICKLY AS POSSIBLE, BUT WE THANK THEM FOR JOINING US TODAY.  
9 AND I WANT TO THANK JONATHAN FOR THE KIND OF LEADERSHIP THAT  
10 HE'S PROVIDED AS WELL AS THE C.A.O.'S OFFICE, WHO'S BEEN  
11 INSTRUMENTAL IN ASSISTING US EVERY STEP OF THE WAY. THIS IS A  
12 BIG CHALLENGE AND A BIG VENTURE FOR US. WHAT WE'RE COMMITTING  
13 TO THE COUNTY IS A DUTY AND RESPONSIBILITY TO CARRY FORWARD  
14 AND TO FULFILL THE FUNDING FOR PROGRAMMING. WE THINK THAT WE  
15 CAN DO THAT. WE HAVE SPENT OVER SIX YEARS IN TRYING TO PUT ALL  
16 OF IT TOGETHER. WE ARE PUTTING TOGETHER A BOARD OF TRUSTEES  
17 THAT ARE GOING TO UNDERTAKE THESE RESPONSIBILITIES AND THESE  
18 DUTIES VERY SERIOUSLY SO THAT WE WILL BE PREPARED. ONCE THESE  
19 BUILDINGS ARE REHABBED AND PUT BACK INTO SERVICE, THAT WE ARE  
20 NOT ONLY GOING TO HAVE A FULL FUNCTIONING FACILITY BUT, MORE  
21 IMPORTANTLY, THAT WE ARE GOING TO BE RAISING THE DOLLARS TO  
22 MATCH NOT ONLY THE VISION THAT WE HAVE FOR THE PROGRAMMING,  
23 BUT TO ALSO FOLLOW THROUGH AND BUILD THE ADDITIONAL BUILDINGS  
24 IN THIS AREA TO FULFILL THE MISSION AND THE VISION OF LA PLAZA  
25 DES CULTURA E ARTES. JONATHAN, YOU WANTED TO ADD SOMETHING?



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1

2 **JONATHAN JORBA:** YES, MA'AM. THERE WAS ONE PERSON THAT I  
3 NEGLECTED TO INCLUDE AS PART OF THE FOUNDATION'S BOARD. SHE  
4 HAS BEEN A TROOPER THROUGHOUT AND THAT IS ALMA MARTINEZ.

5

6 **SUP. MOLINA:** ABSOLUTELY.

7

8 **JONATHAN JORBA:** MANY OF WHOM YOU ALREADY KNOW. THANK YOU AND,  
9 ALMA, FORGIVE ME FOR THAT FAUX PAS.

10

11 **SUP. MOLINA:** ALL RIGHT. WE HAVE A NUMBER OF OTHER PEOPLE THAT  
12 WISH TO ADDRESS THIS ITEM. DID YOU WANT ME TO CALL THEM, DON?  
13 WE HAVE MARILYN LEE, IF THEY WOULD JOIN US, ALICIA BROWN,  
14 CRAIG HOWELL, MARGIT MEEKER, WILLIAM ESTRADA, LISA SEA. IF  
15 THEY WOULD JOIN US, PLEASE. PLEASE PROCEED.

16

17 **MARILYN LEE:** THANK YOU. GOOD AFTERNOON. MY NAME IS MARILYN LEE  
18 AND I'M PRESIDENT OF LOS ANGELES DEL PUEBLO. WE'RE THE DIVERSE  
19 DOCENT GROUP DOWN AT EL PUEBLO TO GIVE TOURS OF OUR CITY'S  
20 BIRTHPLACE. WE'VE GIVEN OVER 750,000 TOURS IN THE LAST 40  
21 YEARS. YESTERDAY, THE LOS ANGELES BOARD UNANIMOUSLY ADOPTED A  
22 RESOLUTION WHICH READS AS FOLLOWS: "LOS ANGELES DEL PUEBLO,  
23 THE VOLUNTEER, DOCENT, NONPROFIT, WHICH HAS BEEN GIVING  
24 EDUCATIONAL TOURS OF EL PUEBLO HISTORICAL MONUMENT SINCE 1966,  
25 SUPPORTS LA PLAZA DES CULTURE E ARTES WITH THE DUAL GOALS OF



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1 ESTABLISHING A MEXICAN-AMERICAN CULTURAL CENTER FOR ARTS,  
2 EDUCATION AND HISTORY AND PRESERVING THE THREE 19TH CENTURY  
3 BUILDINGS WHICH ARE A KEY PART OF THAT HISTORIC HERITAGE. IN  
4 MARCH, OUR BOARD ADOPTED A SIMILAR RESOLUTION, THE EL PUEBLO  
5 COMMISSION ALSO DID SO IN MAY AND WE HAVE, FOR THE LAST SIX  
6 MONTHS, BEEN SENDING THESE LETTERS, PHONE CALLS AND MEETINGS  
7 WITH YOUR STAFF AND YOU TO YOU. MANY OF US ARE HERE TODAY TO  
8 SUPPORT THE PLAZA WITH THE COMPATIBLE PRESERVATION OF THE  
9 EXISTING EL PUEBLO HISTORIC DISTRICT. WE APPLAUD SUPERVISOR  
10 MOLINA'S VISION AND COMMITMENT TO ESTABLISH A CENTER WHICH  
11 WILL CELEBRATE MEXICAN HERITAGE AND THE MANY CONTINUING  
12 ARTISTIC AND CULTURAL CONTRIBUTIONS TO LOS ANGELES COUNTY.  
13 HOWEVER, THE CHALLENGE IS THAT THIS EXCITING PROJECT IS  
14 PROPOSED IN AN EXISTING HISTORIC DISTRICT. THE SOLUTION IS TO  
15 INCORPORATE THE CULTURAL CENTER INTO ALL THREE OF THE HISTORIC  
16 BUILDINGS. IN FACT, TWO OF THE FOUR PROPOSALS BEFORE YOU TODAY  
17 RECOMMEND THIS APPROACH. THE EDUCATIONAL VALUE FOR CHILDREN  
18 AND VISITORS TO COMBINE IS BOTH ENORMOUS. THIS WOULD BE A WIN-  
19 WIN SITUATION FOR EVERYONE WHO LOVES LOS ANGELES AND OUR  
20 DIVERSE PAST AND PRESENT. WE ARE DEEPLY GRATEFUL THAT THE  
21 PRESERVATION OF THE VICKERY BRUNSWICK BUILDING IS NOW IN THE  
22 FINAL E.I.R. THE C.A.O. REPORT, HOWEVER, SAYS THAT SAVING THE  
23 BRUNSWICK ANNEX WOULD COST AN ADDITIONAL \$5 MILLION. THIS IS  
24 REALLY STILL SPECULATIVE, SINCE ARCHITECTURAL PLANS, PROGRAM  
25 ELEMENTS AND FUNDING ARE NOT FINAL. WHY VOTE TO TEAR DOWN A



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1 PART OF OUR HISTORY TODAY WHEN YOU CAN EXAMINE THAT QUESTION  
2 AGAIN IN LATE 2005 WHEN PLANS ARE COMPLETE? ONE MORE QUESTION  
3 I HAVE HEARD MANY PEOPLE ASK, IS IT GOOD PUBLIC POLICY FOR THE  
4 L.A. COUNTY BOARD OF SUPERVISORS TO USE TAXPAYER MONEY AND  
5 APPLY FOR GOVERNMENT AND CULTURAL GRANTS TO DEMOLISH BUILDINGS  
6 DESIGNATED HISTORIC BY OTHER PUBLIC AGENCIES? TODAY, WE ASK  
7 YOU TO ADOPT AN AMENDMENT TO REQUIRE THE FATE OF THE BRUNSWICK  
8 ANNEX BE BROUGHT BACK TO THIS BOARD FOR RECONSIDERATION AND  
9 VOTE WHEN THE PLANS AND COSTS ARE FINAL. PLEASE LISTEN TO THE  
10 VOICES OF EL PUEBLO AND THE PEOPLE OF EL PUEBLO WHO HAVE GONE  
11 ON RECORD SUPPORTING PLAZA CULTURE WITH THE PRESERVATION OF  
12 THIS HISTORIC DISTRICT. THANK YOU.

13

14 **ALICIA BROWN:** YES. GOOD AFTERNOON. MY NAME IS ALICIA BROWN. I  
15 LIVE IN THE CALANDO CANYON AND I AM A MEMBER ALSO OF THE STATE  
16 PARK SAN HAMADRE HISTORIC ADVISORY COMMITTEE, I'M A BOARD  
17 MEMBER OF THE LOS ANGELES CITY HISTORICAL SOCIETY AND LOS  
18 ANGELES DE PUEBLO AND I'M HERE TO SPEAK IN BEHALF OF THE  
19 PRESERVATION OF THE OLD BRUNSWICK ANNEX. BUT FIRST I MUST SAY  
20 VERY HAPPILY SAY, THAT WE ARE SO HAPPY THAT, FINALLY, THERE IS  
21 GOING TO BE SOMETHING LIKE YOU ARE TALKING ABOUT, LA PLAZA DE  
22 CULTURE E ARTES, SOMETHING THAT WILL BE WONDERFUL FOR THE  
23 HISTORY, THE HISPANIC HISTORY, THE CONTRIBUTIONS BY OUR PEOPLE  
24 HERE IN THIS COMMUNITY. I WOULD LIKE TO SHARE WITH YOU WHAT  
25 HAPPENS WHEN SOMETHING IS TORN DOWN, SUCH AS THE POSSIBILITY



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1 HAPPENS TO BE FOR THE OLD ANNEXED BUILDING AND THAT IS, IN MY  
2 NEIGHBORHOOD, I DISCOVERED, YEARS AGO, WHEN I STARTED TO DO  
3 RESEARCH IN MY COMMUNITY, TWO THINGS. ACTUALLY, THERE WERE  
4 THREE BUT THERE WERE TWO MORE IMPORTANT THINGS. ONE WAS A  
5 WATER WHEEL. SOUNDS RIDICULOUS, BECAUSE A WATER WHEEL WOULD  
6 NOT EXIST IN THE CITY OF LOS ANGELES, BUT THERE WAS ONE HERE  
7 RIGHT AT THE INTERSECTION OF SOLANO AVENUE AND NORTH BROADWAY  
8 AND I'M SURE MANY OF YOU HERE IN THIS ROOM PASS BY MY  
9 NEIGHBORHOOD WHEN YOU GO THROUGH THE PARK TO MAKE THE SHORTCUT  
10 SO YOU CAN GO HOME. EITHER THAT WAY OR YOU'RE GOING TO THE  
11 STADIUM. WELL, THIS AREA, THAT BLUFF THAT SITS WHERE THE  
12 RAILROAD TRACKS, THERE WAS A WATER WHEEL THAT BROUGHT WATER  
13 FROM THE DESANKA HAMADRE, FROM THE RIVER, FROM DESANKA INTO  
14 THE WATER WHEEL AND IT HELPED TO DISTRIBUTE WATER INTO THE  
15 REST OF THE CITY. THIS WAS THE FIRST WATER SYSTEM THAT WE HAD  
16 HERE IN THE CITY OF LOS ANGELES AND WHO KNOWS ABOUT IT? IT'S  
17 GONE. IT WAS TORN DOWN FOR SOMETHING ELSE, THE RAILROAD. THERE  
18 WAS NO PRESERVATION. THERE WAS ANOTHER PLACE THAT YOU SEE--  
19 I'M SORRY. I GUESS THERE'S SO MANY RUMBLES OF TALKING. I SEE  
20 WHAT YOU MEAN WHEN YOU'RE TRYING TO SAY SOMETHING, YOU'VE GOT  
21 ALL THESE THINGS GOING AROUND YOU. NOT ONLY THAT, BUT I'M A  
22 RETIRED SCHOOLTEACHER AND I'M IN TROUBLE. OKAY. THE RIVER  
23 STATION MARKER THAT'S SITTING THERE VERY LONELY ON NORTH  
24 SPRING STREET THAT WAS FINALLY PRESERVED AND WHO KNOWS ABOUT  
25 THAT? WHO KNOWS ABOUT THE RIVER STATION? IT WAS TORN DOWN AND





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1 IT WAS GONE. AND THEN THERE'S ANOTHER LITTLE SAD STORY AND  
2 VERY DEAR TO MY HEART IS THAT WHERE THE OLD CEMETERY, EL CAMPO  
3 SANTO, THAT WAS ON BISHOP'S ROAD AND WAS REMOVED FOR THE  
4 EXPANSION OF THE CITY AND WHEN THE FREEWAY WAS PLANTED IN OUR  
5 NEIGHBORHOOD. THERE'S A LITTLE LONELY MARKER IN BACK OF THE  
6 FIRE TRAINING CENTER, THE FRANK HODGKIN'S FIRE TRAINING  
7 CENTER, THERE IN THE BACK OF THE BUILDING, THERE'S A LITTLE  
8 MARKER WITH TWO LONELY LITTLE CEDARS AND IT SAYS THAT, ONCE  
9 UPON A TIME, THERE WAS A JEWISH CEMETERY RIGHT THERE. IF YOU  
10 HAVE TIME, I'LL GLADLY GIVE YOU A TOUR OF THAT AREA. SO THIS  
11 IS WHAT WE MEAN-- YOU WANT ME TO MAKE IT SHORTER?

12

13 **SUP. KNABE, CHAIR:** YEAH, JUST WRAP IT UP.

14

15 **ALICIA BROWN:** OKAY. I'M RUNNING. I HAD TO PRESENT THAT JUST  
16 FOR THE ARGUMENT OF PRESERVATION. THE ANNEX BUILDING, WE FEEL,  
17 SHOULD BE PRESERVED BECAUSE THIS IS A VERY OLD BUILDING AND  
18 LOOK INTO IT WITH CONCARINO TO SEE WHAT ALL THAT WAS ABOUT,  
19 WHY WAS THAT LITTLE BUILDING PUT THERE? AND IT MUST BE  
20 PRESERVED. AND, AGAIN, I SAY THAT PEOPLE IN THE COMMUNITY AND  
21 I AM IN TOUCH WITH THE COMMUNITY FREQUENTLY, WE DO AGREE WITH  
22 THE ESTABLISHMENT OF PLAZA DE LA RAZA. WE WOULD LIKE TO  
23 SUPPORT IT. THANK YOU.

24

25 **SUP. KNABE, CHAIR:** THANK YOU.



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1  
2 **LISA SEA:** MY NAME IS LISA SEA, AND I'M REALLY HERE WITH--  
3 WEARING THREE HATS. MY FAMILY HAS LIVED, WORKED, OR BEEN A  
4 PART OF EL PUEBLO SINCE 1901, OVER 100 YEARS. I'M ALSO AN  
5 HISTORIAN AND HAVE WRITTEN EXTENSIVELY ABOUT THE EL PUEBLO  
6 AREA IN MY BOOK, "ON GOLD MOUNTAIN," HAVE CURATED EXHIBITS  
7 HERE IN LOS ANGELES AND ELSEWHERE AND HAVE SPOKEN ALL OVER THE  
8 COUNTRY ABOUT THE HISTORY OF OUR CITY. I AM ALSO A  
9 COMMISSIONER WITH THE EL PUEBLO HISTORIC MONUMENT AUTHORITY  
10 AND I AM HERE REPRESENTING THE COMMISSION TODAY TO REITERATE  
11 OUR POSITION FROM THE LETTER WE SENT A FEW MONTHS AGO  
12 SUPPORTING AND ENDORSING THE PLAZA DES CULTURE E ARTES BUT  
13 ALSO TO SAY WE WOULD REALLY LIKE TO SEE THE ANNEX PRESERVED  
14 AND WE'RE DELIGHTED THAT YOU HAVE ALREADY DECIDED TO PRESERVE  
15 THE OTHER HISTORIC BUILDINGS THERE. OUR GOAL AT EL PUEBLO  
16 MONUMENT IS TO PRESERVE CULTURE, PROMOTE THE CITY'S HISTORY  
17 AND ENSURE THE ARCHITECTURAL INTEGRITY OF THE CITY'S PAST.  
18 BILL ESTRADA FROM EL PUEBLO WILL GIVE YOU A HISTORICAL CONTEXT  
19 FOR WHY WE THINK THE ANNEX IS SO IMPORTANT. BUT I WOULD LIKE  
20 TO ADDRESS SOMETHING ELSE. IN OUR STATE, SAN DIEGO, SAN  
21 FRANCISCO, SACRAMENTO, HAVE ALL DONE IMPRESSIVE JOBS WITH  
22 HISTORIC PRESERVATION AND HAVE CREATED TOURISTS ATTRACTIONS IN  
23 THE PROCESS. FURTHER AFIELD, BOSTON, DENVER, SAVANNAH,  
24 ATLANTA, CITIES ALL OVER THIS COUNTRY HAVE WORKED TO PRESERVE  
25 THEIR PASTS. IN OTHER CITIES, THEY DON'T JUST SEE A PILE OF



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1 BRICKS, THEY SEE HISTORY AND CONTEXT. THIS HAS NOT BEEN  
2 HISTORICALLY SO IN LOS ANGELES. OUR CITY LAGS BEHIND NOT ONLY  
3 DOMESTICALLY BUT INTERNATIONALLY IN HOW WE TREAT OUR HISTORIC  
4 BUILDINGS, INDEED, OUR COLLECTIVE PAST. WE ARE A CITY THAT IS  
5 KNOWN FOR TEARING DOWN HISTORY AND PUTTING UP PARKING LOTS AND  
6 STRIP MALLS AND WE OFTEN REGRET IT. THERE ARE MANY EXAMPLES I  
7 COULD GIVE BUT I WOULD LIKE TO CITE THE BLOCK WHERE MY GREAT  
8 GRANDPARENTS LIVED AND WORKED. IT WAS ON LOS ANGELES STREET  
9 BETWEEN THE KIOSK AT EL PUEBLO AND UNION STATION. THIS WAS A  
10 BLOCK WHERE THE PIONEER CHINESE-AMERICAN FAMILIES LIVED, WHERE  
11 THE FIRST HOME OF THE CHINESE METHODIST CHURCH WAS LOCATED  
12 AND, MOST IMPORTANT, WHERE THE HISTORIC AND VERY IMPORTANT  
13 LUGO HOUSE WAS LOCATED. THE CITY COUNCIL VOTED TO TEAR ALL OF  
14 THAT DOWN IN 1949 AND I BELIEVE THEY HAVE REGRETTED IT EVER  
15 SINCE. WHY? BECAUSE THEY REALIZED YOU CAN'T GO BACK. WE LIVE  
16 IN AN EVOLVING AND A DYNAMIC CITY, BUT OUR PAST IS CRUCIAL TO  
17 KNOWING WHERE AND WHAT WE COME FROM, WHO WE ARE TODAY AND WHAT  
18 WE CAN BE IN THE FUTURE. OUR COMMISSION WOULD ARGUE THAT THE  
19 ANNEX IS MORE THAN JUST A PILE OF BRICKS. THE NATIONAL  
20 REGISTRY OF HISTORIC PLACES HAS SEEN FIT TO LIST IT. THE WHOLE  
21 DISTRICT OF EL PUEBLO HAS BEEN DECLARED A HISTORIC LANDMARK BY  
22 FEDERAL, STATE AND OTHER CITY AGENCIES. I WOULD LIKE TO ECHO  
23 WHAT THE OTHER MUSEUM DIRECTORS HAVE SAID HERE TODAY ABOUT  
24 CULTURE AND ALSO WHAT THE CONGRESSMAN SAID ABOUT PRESERVATION,  
25 BUT I WOULD LIKE TO ADD THAT CULTURE IS NOT JUST ABOUT ART, IT



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1 IS ALSO ABOUT ARCHITECTURE AND A TIME AND PLACE. OUR  
2 COMMISSION HAS VOTED UNANIMOUSLY IN THE PAST TO SUPPORT THE  
3 PRESERVATION OF ALL HISTORIC BUILDINGS IN THE EL PUEBLO  
4 HISTORIC DISTRICT, INCLUDING THE ANNEX, TO HONOR OUR CITY'S  
5 DIVERSE PAST AS WELL AS TO PRESERVE THESE BUILDINGS FOR OUR  
6 FUTURE, BECAUSE ONE THING IS SURE, ONCE THESE BUILDINGS ARE  
7 DEMOLISHED, THEY WILL BE GONE FOREVER. THANK YOU.

8

9 **SUP. KNABE, CHAIR:** THANK YOU. NEXT.

10

11 **SUP. ANTONOVICH:** THANK YOU, LISA.

12

13 **SUP. MOLINA:** WE HAVE-- LISA SEA JUST SPOKE. WE HAVE DON  
14 SLOPER. I DON'T KNOW IF THEY'VE SPOKEN. HAVE THEY? PLEASE  
15 PROCEED.

16

17 **SPEAKER:** DON SLOPER IS HERE.

18

19 **DON SLOPER:** MY NAME IS DON SLOPER AND I'M A MEMBER OF THE  
20 BOARD OF LOS ANGELES DEL PUEBLO. THE VOLUNTEER ORGANIZATION  
21 THAT LEADS TOURISTS FOR ABOUT 12,000 VISITORS A YEAR IN THE  
22 HISTORIC EL PUEBLO AREA. WE FULLY SUPPORT THE CULTURAL PLAZA  
23 PROPOSAL AND WE'RE PARTICULARLY ENTHUSIASTIC ABOUT THE PROGRAM  
24 OBJECTIVE TO PROMOTE THE HISTORICAL SIGNIFICANCE OF THE  
25 DISTRICT. HOWEVER, WE URGE APPROVAL OF ALTERNATIVE B, WHICH



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1 WOULD REMAIN THE VERY UNFORTUNATELY NAMED PLAZA ANNEX  
2 BUILDING. IN ADDITION TO THE REASONS THAT HAVE BEEN STATE BY  
3 SOME OF THE OTHER PEOPLE, I WOULD LIKE TO POINT OUT THAT THE  
4 BUILDING SHOULD NOT BE TORN DOWN BASED ON THE INFORMATION IN A  
5 FLAWED ENVIRONMENTAL IMPACT REPORT. FLAWED NOT BECAUSE IT  
6 STATES SOMETHING WRONG BUT FLAWED BECAUSE IT IS INCOMPLETE.  
7 WHAT IS NOT STATED IN THE E.I.R. IS THAT THE BUILDING DATES  
8 FROM 1871, MAKING IT ONE OF THE SEVEN OLDEST BUILDINGS IN THE  
9 PLAZA, 12 YEARS OLDER THAN THE PLAZA HOUSE AND 17 YEARS OLDER  
10 THAN THE VICTORY BRUNSWICK BUILDING, WHICH ARE BEING RETAINED.  
11 MUDDLING THIS ISSUE IS AN UNFORTUNATE NAME. RATHER THAN BEING  
12 CALLED THE WALSH BUILDING AFTER JAMES WALSH, WHO BUILT IT 123  
13 YEARS AGO, OR THE GAS COMPANY BUILDING FOR ONE OF ITS EARLY  
14 OCCUPANTS, IT CARRIES THE UNFORTUNATE NAME OF PLAZA ANNEX,  
15 WHICH IT ACQUIRED ABOUT A HUNDRED YEARS AGO, WHICH COMPLETELY  
16 DISGUISES ITS IMPORTANCE AND MISTAKENLY MAKES IT SOUND LIKE  
17 SOME ADD-ON TO THE PLAZA HOUSE. IN THE CHIEF ADMINISTRATIVE  
18 OFFICER'S REPORT, IT STATES THAT, QUOTE, "ALTERNATIVE B WAS  
19 DETERMINED TO BE THE ENVIRONMENTALLY SUPERIOR ALTERNATIVE,"  
20 AND THAT IS THE ALTERNATIVE THAT WE URGE YOU TO TAKE. ONE LAST  
21 THING, ON THE WALL BEHIND YOU, IT SAYS THIS COUNTY IS FOUNDED  
22 ON FREE ENTERPRISE, CHERISH AND HELP PRESERVE IT. IN TERMS OF  
23 THE FREE ENTERPRISE UTILITY COMPANIES, THE LOS ANGELES  
24 ELECTRICAL COMPANY ON COMMERCIAL STREET BY THE PLAZA,  
25 ESTABLISHED IN 1885, IS GONE. THE LOS ANGELES WATER COMPANY,



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1 ON THE EAST SIDE OF THE PLAZA STARTED IN 1887, IS GONE. LET'S  
2 NOT LOSE THE GAS COMPANY BUILDING. THANK YOU.

3

4 **SUP. MOLINA:** WOULD THE REST OF THE PEOPLE PLEASE PROCEED?

5

6 **MARGIT MEEKER:** MY NAME IS MARGIT MEEKER AND I'M A RESIDENT OF  
7 MOUNT WASHINGTON AND, ALSO, THEREFORE, A CONSTITUENT OF  
8 SUPERVISOR MOLINA. I'M ALSO A DOCENT FOR THE L.A. LA PUEBLO  
9 AND I GIVE WALKING TOURS TO MOSTLY SCHOOL CHILDREN. AND ONE OF  
10 THE IMPORTANT THINGS, MOSTLY THIRD GRADE AND FOURTH GRADE, ET  
11 CETERA, THE THIRD GRADERS LEARN ABOUT THE HISTORY OF LOS  
12 ANGELES. WHEN YOU TALK ABOUT LOS ANGELES, AS YOU MAY HAVE-- IF  
13 YOU HAVE CHILDREN, YOU KNOW THEY'RE VISUALLY ORIENTED. IF YOU  
14 CAN SHOW THEM A BUILDING, I MEAN, DECREPIT AS IT IS RIGHT NOW,  
15 YOU KNOW, WITH THE FAKE WINDOWS AND EVERYTHING ELSE, BUT THEY  
16 CAN STILL SEE A BUILDING. YOU CAN TALK ABOUT THE HISTORY OF  
17 WHAT WAS THERE, WHAT CAN BE THERE. I TOTALLY SUPPORT THE  
18 MUSEUM. I THINK IT'S A WONDERFUL IDEA BUT, ON THE OTHER HAND,  
19 WHEN YOU TALK TO CHILDREN ABOUT HISTORY, IT MEANS NOTHING.  
20 THEY NEED VISUAL AIDS AND THAT IS CERTAINLY ONE OF THE VISUAL  
21 AIDS. AND, NOTWITHSTANDING THAT THE BUILDING IS NOT IN GREAT  
22 SHAPE NOW, IT'S BEEN THERE FOR OVER A HUNDRED YEARS, FOR  
23 ALMOST 125 YEARS. IT'S GONE THROUGH MANY, MANY EARTHQUAKES.  
24 MAYBE IT LOST A BRICK HERE AND THERE BUT IT'S STILL STANDING.  
25 AND I FEEL VERY, VERY STRONGLY THAT ALL THREE BUILDINGS ON THE





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1 PLAZA, ON THAT SIDE OF THE PLAZA, SHOULD BE PRESERVED. THANK  
2 YOU VERY MUCH.

3

4 **SUP. MOLINA:** THANK YOU. I'M SORRY. I'VE LOST TRACK. PLEASE  
5 PROCEED, SIR.

6

7 **WILLIAM ESTRADA:** GOOD AFTERNOON. MY NAME IS WILLIAM ESTRADA.  
8 I'M LOS ANGELES HISTORIAN AND, TO BE MORE SPECIFIC, I'M ONE OF  
9 THE HANDFUL OF PEOPLE WHO DO L.A. HISTORY WHO SPECIALIZE IN  
10 THE 19TH CENTURY. IN PARTICULAR, I WORK HARD TO MAKE THOSE  
11 CONNECTIONS BETWEEN THE 19TH CENTURY AND THE 20TH CENTURY AND  
12 MUCH OF MY WORK FOCUSES ON THE MEXICAN COMMUNITY OF LOS  
13 ANGELES. I AM HERE TO ENTHUSIASTICALLY AND WITH ALL OF MY  
14 CORAZON TO SUPPORT THE VISION FOR LA PLAZA DE CULTURE E ARTES  
15 AS REFLECTED IN THE ENVIRONMENTAL IMPACT REPORT. I ALSO WOULD  
16 LIKE TO SAY SOMETHING ABOUT THE BUILDING IN QUESTION, THE  
17 BRUNSWICK ANNEX. THE BRUNSWICK DRUG COMPANY ANNEX HAS BEEN THE  
18 SUBJECT OF DISCUSSION AMONG LOCAL SCHOLARS AND HISTORY BUFFS  
19 FOR MANY YEARS AND, OWING TO THE LACK OF THOROUGH HISTORICAL  
20 RESEARCH AS REFLECTED IN THE ONLY HISTORIC STRUCTURE REPORT  
21 CONDUCTED IN 1985, A FAIRLY GOOD REPORT BUT CERTAINLY FLAWED  
22 IN TERMS OF HISTORICAL RESEARCH, THERE'S A LOT TO LEARN ABOUT  
23 THE ANNEX. BUT HERE IS WHAT WE KNOW SO FAR. THE BRUNSWICK  
24 ANNEX IS A THREE-STORY BUILDING THAT ONCE SERVED AS A STORAGE  
25 FACILITY FOR THE FIVE-STORY VICKERY BRUNSWICK BUILDING WHICH



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1 WAS CONSTRUCTED IN 1888. THE ANNEX WAS CONSTRUCTED IN 1871 BY  
2 JAMES WELCH, ONE YEAR AFTER THE PICO HOUSE, TO SERVE AS  
3 HEADQUARTERS OF THE LOS ANGELES GAS WORKS, A COMPANY THAT WAS  
4 FORMED IN 1867. IT WAS A FORERUNNER TO OUR PRESENT DAY GAS  
5 COMPANY, LOCATED ON THE COMPANY OF SENORE STREET, TODAY KNOWN  
6 AS REPUBLIC STREET, AND NEW HIGH STREET, THIS TWO-STORY BRICK  
7 STRUCTURE, ALONG WITH LOS ANGELES WATER COMPANY AND LOS  
8 ANGELES ELECTRIC, PLAYED A MAJOR ROLE IN LOCAL PUBLIC WORKS  
9 HISTORY, PIONEERING INDUSTRIES THAT PAVED THE WAY FOR THE  
10 DRAMATIC GROWTH OF LOS ANGELES IN THE EARLY 20TH CENTURY. IN  
11 1897, F. W. BRAUN BOUGHT THE VICKERY BUILDING AS WELL AS THE  
12 BUILDING ON THE SIDE OF THE GAS WORKS, THE BUILDING IN  
13 QUESTION. SOMETIME BETWEEN 1897 AND 1907, BRAUN AND HIS  
14 PARTNER, LUCIEN BRUNSWICK, HAD THE TWO ORIGINAL SMOKESTACKS  
15 REMOVED AND A THIRD STORY WAS ADDED TO ACCOMMODATE THE NEEDS  
16 OF THE GROWING BRUNSWICK DRUG COMPANY. TODAY, THE BRICK LINE  
17 OF THIS NEWER STORY IS STILL VISIBLE, YOU CAN SEE IT FROM THE  
18 PARKING LOT. SO, BECAUSE OF ITS SIGNIFICANCE IN THE  
19 ARCHITECTURAL AND SOCIAL HISTORY OF EL PUEBLO, THE VICKERY  
20 BRUNSWICK ANNEX, ALONG WITH THE BRUNSWICK BUILDING AND THE  
21 PLAZA HOUSE, WERE PLACED ON THE NATIONAL REGISTRAR OF HISTORIC  
22 PLACES IN JUNE OF 1981. IN CONCLUSION, I WOULD LIKE TO SAY  
23 THAT, WITH ALL MY HEART, I COMMEND THE SUPERVISORS FOR THEIR  
24 VISION, FOR THE PLAZA DE CULTURES E ARTE, ESPECIALLY TO YOU,  
25 SUPERVISOR MOLINA, FOR YOUR VISION FOR THIS WONDERFUL PROJECT.



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1 I THEREFORE CALL UPON ALL OF THE SUPERVISORS TO IMPLEMENT THE  
2 ADOPTIVE REUSE PLAN FOR THE BRUNSWICK ANNEX VICKERY BRUNSWICK  
3 BUILDING AND THE PLAZA HOUSE AS RECOMMENDED IN ALTERNATIVE  
4 SITE PLANS B-11 AND B-12, WHICH MEANS THAT I AM OPPOSING THE  
5 FIRST TWO.

6

7 **SUP. MOLINA:** THANK YOU, MR. ESTRADA.

8

9 **MR. ESTRADA:** THANK YOU. DID MR. HOWE GET TO SPEAK? PLEASE, MR.  
10 HOWE, YOU'RE NEXT.

11

12 **CARLOS RIOS TORRES:** MY NAME IS CARLOS RIOS TORRES AND I WAS  
13 BORN HERE IN LOS ANGELES BETWEEN OLIVAREZ STREET AND THE  
14 RIVER. ONE OF MY NEIGHBORHOODS WAS MATEO STREET, WHICH IS ONE  
15 OF THE OLDEST, IF NOT THE OLDEST MEXICAN BURRO IN LOS ANGELES  
16 AND IT WAS VERY SAD FOR ME WHEN I WENT INTO WORLD WAR II TO  
17 COME BACK AND SEE THAT FIVE FREEWAYS HAD TAKEN AWAY MY OLD  
18 NEIGHBORHOOD. IT WAS VERY SAD AND I'VE SEEN SO MUCH OF THAT  
19 AND, TO ME, IT'S HEARTBREAKING. SO I THINK THAT IT'S VERY  
20 IMPORTANT THAT WE KEEP LOS ANGELES AS A MOST HISTORICAL CITY  
21 IN ALL OF THE U.S.A. I KNOW THAT EVERYONE IS LOOKING TO LOS  
22 ANGELES TO KEEP IT HISTORICAL.

23

24 **SUP. MOLINA:** THANK YOU, MR. TORRES. WE NEED TO START  
25 SUMMARIZING REMARKS. ARE YOU MR. HOWELL?



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1

2 **CRAIG HOWELL:** YES, I AM.

3

4 **SUP. MOLINA:** PLEASE.

5

6 **CRAIG HOWELL:** I SUPPORT WHAT HAS BEEN SAID BY BILL ESTRADA AND  
7 EVERYBODY BEFORE ME. I HAVE GOT TO SAY THAT I WANT TO REALLY  
8 CONCENTRATE ON THE AGILITY ASPECT OF THIS BUILDING. I DO  
9 BELIEVE THAT IT IS THE ORIGINAL HEADQUARTERS BUILDING AND  
10 PROBABLY RETORT BUILDING OF THE LOS ANGELES GAS COMPANY. IT  
11 NEEDS AN AWFUL LOT OF ARCHAEOLOGICAL WORK DONE TO IT.  
12 ARCHAEOLOGICAL WORK HAS BEEN DONE IN THE AREA ADJACENT TO THE  
13 BUILDING, BUT IT WAS FLAWED IN THAT THEY WERE LOOKING FOR A  
14 COAL GASIFICATION FACILITY. MY RESEARCH INTO PRIMARY SOURCE OF  
15 THE TIME INDICATES THAT IT WAS A VERY EARLY FIRST ON THE WEST  
16 COAST OIL GASIFICATION USING THE BREA FROM THE IMMEDIATE AREA.  
17 IN FACT, AS STATED WHEN IT FIRST OPENED, THAT WAS PRECISELY  
18 WHAT THEY WANT TO DO. IT STIMULATED WHAT BECAME THE PETROLEUM  
19 INDUSTRY IN THE AREA. ANDRES PICO SENT OIL SAMPLES TO SAN  
20 FRANCISCO TO SEE WHAT THEY THOUGHT OF THE STUFF AND IT TURNS  
21 OUT THAT THE ORIGINAL HOLDER OF THE FRANCHISE WAS, IN FACT,  
22 FROM SAN FRANCISCO.

23

24 **SUP. MOLINA:** MR. HOWELL, DO YOU WANT TO SUMMARIZE YOUR MARKS?  
25 WE HAVE A LOT OF PEOPLE WAITING, SIR.



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1

2 **CRAIG HOWELL:** OKAY, WELL, I'VE STILL GOT A LITTLE...

3

4 **SUP. MOLINA:** YOU HAVE A CARD. I UNDERSTAND. WE'RE TRYING JUST  
5 TO ACCOMMODATE EVERYONE. PLEASE.

6

7 **CRAIG HOWELL:** OKAY. JUST, I WANTED TO LET YOU KNOW THAT THERE  
8 IS A LEGITIMATE REASON TO SAVE THAT BUILDING. THAT IT PROBABLY  
9 IS OLDER THAN YOU THINK IT IS, A LOT OLDER THAN YOU THINK IT  
10 IS. AND REALLY MORE IMPORTANT THAN YOU MIGHT THINK.

11

12 **SUP. MOLINA:** THANK YOU, MR. HOWELL. NEXT WE HAVE MR. KEN  
13 BERNSTEIN, BRAD DAMON AND SUE LYNN CHANG, AND TED HAYES IF  
14 THEY'D JOIN US.

15

16 **KEN BERNSTEIN:** GOOD AFTERNOON. KEN BERNSTEIN, DIRECTOR OF  
17 PRESERVATION ISSUES FOR THE LOS ANGELES CONSERVANCY. THE  
18 CONSERVANCY HAS BEEN DEEPLY INVOLVED IN THIS PROJECT. IT IS  
19 PROPOSED FOR ONE OF THE MOST HISTORIC SITES IN LOS ANGELES, OF  
20 COURSE, THE EL PUEBLO HISTORIC DISTRICT AND THE CONSERVANCY  
21 HAS ALWAYS SUPPORTED THE GOALS OF THE PLAZA PROJECT. THIS WILL  
22 REVITALIZE A LONG UNDERUTILIZED AND DILAPIDATED BLOCK AND  
23 PROVIDE, AS WAS SAID BY MANY OF THE SPEAKERS AT THE OUTSET,  
24 MUCH-NEEDED EDUCATIONAL AND CULTURAL FACILITIES FOCUSED ON LOS  
25 ANGELES' RICH MEXICAN-AMERICAN HERITAGE. DESPITE OUR VERY



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1 STRONG SUPPORT FOR THIS CONCEPT, THE CONSERVANCY HAS INITIALLY  
2 OPPOSED THE PROJECT PROPOSAL THAT WOULD HAVE DEMOLISHED BOTH  
3 THE VICKERY BRUNSWICK BUILDING AND THE BRUNSWICK ANNEX. WE  
4 FELT VERY STRONGLY AND FEEL VERY STRONGLY THAT A PROJECT AIMED  
5 AT PRESERVING AND INTERPRETING LOS ANGELES' RICH CULTURAL  
6 HERITAGE SHOULD NOT DESTROY CULTURAL HERITAGE IN THE PROCESS.  
7 WE THEREFORE GREATLY APPRECIATE THAT, THROUGH THE LEADERSHIP  
8 OF SUPERVISOR MOLINA AND THE CHIEF ADMINISTRATIVE OFFICE, THE  
9 PROJECT HAS TAKEN A POSITIVE TURN BY SPARING THE VICKERY  
10 BRUNSWICK BUILDING FROM DEMOLITION AND THE CONSERVANCY  
11 APPLAUDS THE COUNTY'S NEW COMMITMENT TO HISTORIC  
12 REHABILITATION, AS EVIDENCED BY THE C.A.O.'S COMMITMENT THAT  
13 THE STRUCTURAL REHABILITATION OF THESE TWO STRUCTURES WILL  
14 OCCUR PRIOR TO ALL FUTURE PHASES OF THE PROJECT. THE THIRD  
15 STRUCTURE, THE BRUNSWICK ANNEX, IS AN IMPORTANT PART OF EL  
16 PUEBLO'S HISTORY, AS HAS BEEN SAID BY MANY OF THE OTHER  
17 SPEAKERS AND I WON'T REPEAT THOSE POINTS, AND OF COURSE IS  
18 LISTED IN THE NATIONAL REGISTER OF HISTORIC PLACES. WE  
19 THEREFORE OPPOSE ITS DEMOLITION AND JOIN WITH OUR KEY  
20 PARTNERS, THE STATE OFFICE OF HISTORIC PRESERVATION, THE  
21 CITY'S EL PUEBLO AUTHORITY AND LISA SEA SPOKE SO ELOQUENTLY  
22 AND LOS ANGELES DEL PUEBLO IN OPPOSING DEMOLITION AND  
23 SUPPORTING ALTERNATIVE B. IF YOU MUST APPROVE THE FINAL E.I.R.  
24 TODAY, WE STILL BELIEVE THAT, WITH MANY OF THE DETAILS AND  
25 DESIGNS OF THE PROJECT STILL IN FLUX AND TO COME, IT DOESN'T





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1 MAKE SENSE TO RUSH TO APPROVE DEMOLITION OF A NATIONAL  
2 REGISTERED HISTORIC BUILDING. WE'VE, THEREFORE, WORKED WITH  
3 THE C.A.O. AND BOARD ON ADDITIONAL MOTION TO ENSURE THAT,  
4 PRIOR TO ANY DEMOLITION OF THE BRUNSWICK ANNEX, THE COUNTY  
5 WOULD HAVE THE BENEFIT OF AN ADDITIONAL INDEPENDENT COST  
6 ESTIMATE BASED ON FINAL DESIGNS AS WELL AS THE FINAL REVIEW OF  
7 THE AVAILABILITY OF OUTSIDE FINANCIAL RESOURCES THAT COULD  
8 ASSIST THE PROJECT AND THE CONSERVANCY URGES THE BOARD TO  
9 ADOPT THIS MOTION. TO CONCLUDE, THE CONSERVANCY ALSO REQUESTED  
10 A CONDITION INCLUDED IN THE MOTION THAT NEW HIGH STREET, AN  
11 ORIGINAL HISTORIC STREET RUNNING THROUGH THE PROPERTY, BE  
12 CLEARLY BE CAPTURED AND DEMARCATED AS PART OF THE PEDESTRIAN  
13 CIRCULATION PROVIDED BY THE PROJECT. WE, AGAIN, WANT TO  
14 EXPRESS OUR APPRECIATION TO THE COUNTY STAFF AND SUPERVISOR  
15 MOLINA FOR BRINGING US TO THIS POINT. WE URGE PRESERVATION OF  
16 THE BRUNSWICK ANNEX AND WE LOOK FORWARD TO WORKING WITH ALL  
17 PARTIES TO BRING THIS IMPORTANT PROJECT TO FRUITION.

18

19 **FRANK DAMON:** GOOD AFTERNOON, SUPERVISORS. MY NAME IS FRANK  
20 DAMON. I WAS BORN, RAISED, AND EDUCATED IN LOS ANGELES AND  
21 HAVE LIVED HERE MOST OF MY LIFE. PRESENTLY, I'M DIRECTOR OF  
22 DOCENT TRAINING AND A MEMBER OF THE BOARD OF DIRECTORS OF LOS  
23 ANGELES DEL PUEBLO, THE VOLUNTEER ORGANIZATION THAT GIVES FREE  
24 EDUCATIONAL AND HISTORICAL TOURS OF PUEBLO OF LOS ANGELES. I'M  
25 ALSO PROUD TO STATE THAT LOS ANGELES DEL PUEBLO WON NATIONAL



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1 RECOGNITION EARLIER THIS YEAR AS IT WAS CHOSEN THE NATIONAL  
2 WINNER OF THE HISTORY CHANNEL'S FIRST ANNUAL SAVE OUR HISTORY  
3 PRESERVATION AWARD. WE VOLUNTEERED OUR TIME TO WORK WITH THE  
4 SENIORS AT BELMONT HIGH SCHOOL ON A PROJECT INVOLVING THE  
5 HISTORIC PICO HOUSE IN EL PUEBLO. ONE REASON I VOLUNTEER IS  
6 BECAUSE I LOVE OUR GREAT CITY AND ITS RICHLY DIVERSE CULTURE  
7 AND HISTORY. IT GIVES ME GREAT PLEASURE TO TEACH IT TO OTHER  
8 PEOPLE, ESPECIALLY THE YOUTH OF LOS ANGELES. THIS IS WHY I  
9 SINCERELY APPRECIATE, COMMEND AND LAUD THE EFFORTS OF  
10 SUPERVISOR MOLINA IN PROPOSING THE PLAZA DES CULTURES E ARTES,  
11 WHICH I BELIEVE IS LONG OVERDUE. AND I MUST TELL YOU THAT,  
12 AFTER HEARING THE SPEAKERS TODAY, I'M MORE EXCITED THAN EVER  
13 THAT THIS NEW MUSEUM IS GOING TO BE BUILT, BUT NOT AT THE  
14 EXPENSE OF DESTROYING ANY OF THE HISTORIC BUILDINGS IN EL  
15 PUEBLO DE LOS ANGELES. EVERY SINGLE BUILDING IN EL PUEBLO IS A  
16 GENUINE TREASURE AND A VITALLY IMPORTANT PART OF OUR HISTORY.  
17 TO DEMOLISH EVEN ONE OF THEM WILL FOREVER TAKE AWAY A VISUAL  
18 PART OF OUR PAST THAT CANNOT BE REPLACED. 51 YEARS AGO, A  
19 SIMILAR ISSUE WAS BEFORE THE LAWMAKERS OF LOS ANGELES. IN  
20 ORDER TO MAKE ROOM FOR THE HOLLYWOOD FREEWAY ON-RAMP, THE  
21 DECISION WAS MADE TO TEAR DOWN THE LUGO HOUSE, THE FIRST TWO-  
22 STORY ADOBE IN LOS ANGELES AND THE LAST REMAINING BUILDING  
23 FROM THE MEXICAN ERA OF OUR CITY'S HISTORY. ALL THAT REMAINS  
24 FROM THAT WONDERFUL STRUCTURE IS A MEMORY. WHEN I DISCUSS IT  
25 ON TOURS WITH SCHOOL CHILDREN, THERE IS NOTHING TO SHOW THEM



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1 BUT SOME OLD PHOTOGRAPHS. I HAVE HEARD THAT, YEARS LATER,  
2 LAWMAKERS SERIOUSLY REGRETTED THEIR IRREVOCABLE DECISION TO  
3 RAZE THE LUGO HOUSE, BUT IT WAS TOO LATE. I RESPECTFULLY ASK  
4 THE BOARD TO CONSIDERING NOT DEMOLISHING THE BRUNSWICK ANNEX  
5 SO THAT YOU, TOO, WILL NOT LATER REGRET MAKING SUCH A  
6 DECISION. FINALLY, I WOULD ASK THAT THE COUNTY BOARD OF  
7 SUPERVISORS WORK CLOSELY WITH THE CITY OF LOS ANGELES, WHICH  
8 HAS AUTHORITY OVER EL PUEBLO DES LOS ANGELES HISTORICAL  
9 MONUMENT EXCEPT FOR THE THREE BUILDINGS IN QUESTION, IN  
10 DEVELOPING A CONSISTENT PLAN TO PRESERVE THE RICH HISTORY AND  
11 CULTURE OF EL PUEBLO. ONE OF OUR HIGHEST CALLINGS IN LIFE...

12

13 **SUP. MOLINA:** SUMMARIZE YOUR MARKS, PLEASE.

14

15 **FRANK DAMON:** I'M FINISHING RIGHT NOW, SUPERVISOR. ONE OF OUR  
16 HIGHEST CALLINGS IN LIFE IS TO TEACH OUR OUR HISTORY TO OUR  
17 CHILDREN, WHO CAN LEARN AND PROSPER FROM IT. MUCH HAS BEEN  
18 SAID TODAY ABOUT THE PRESERVATION OF OUR HISTORY. WE'RE MERELY  
19 ASKING THAT THE BOARD PRESERVE THAT WHICH WE HAVE. THANK YOU  
20 VERY MUCH.

21

22 **SUE ELLEN CHIANG:** GOOD AFTERNOON, SUPERVISORS. MY NAME IS SUE  
23 ELLEN CHIANG. I'M CURRENTLY CURATOR OF THE EL PUEBLO  
24 HISTORICAL MONUMENT AND ALSO THE EXECUTIVE DIRECTOR OF THE  
25 CHINESE-AMERICAN MUSEUM. I'M HERE TODAY TO SPEAK AS A PRIVATE



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1 CITIZEN TO SUPPORT THE LA PLAZA DES CULTURE E ARTES PROJECT.  
2 AND I AM IN FAVOR OF THE ALTERNATIVE SITE PLAN B.1.2, OUTLINED  
3 IN YOUR FINAL E.I.R., THIS ALTERNATIVE COST FOR THE  
4 PRESERVATION OF ALL HISTORIC BUILDINGS ON THE PROJECT SITE. IN  
5 THE PAST YEARS, YOU HAVE ALL SUPPORTED THE CHINESE-AMERICAN  
6 MUSEUM, WHICH IS ONE OF THE MOST SUCCESSFUL PROJECTS IN THE  
7 COUNTIES AND MOST HISTORIC SITES. FOR THAT, I'M VERY GRATEFUL  
8 FOR YOUR CONTINUED SUPPORT AND YOUR GENEROSITY. THE CHINESE-  
9 AMERICAN MUSEUM IS LOCATED IN A MOST HISTORICAL SITE IN THE  
10 ORIGINAL CHINATOWN, WHICH WAS DEMOLISHED IN 1930S. MANY MUSEUM  
11 VISITORS SHARE WITH US THAT THEIR MOST WONDERFUL EXPERIENCE  
12 THAT THEY HAVE IS TO BE ABLE TO EXPERIENCE THE PAST IN A TRULY  
13 HISTORICAL SITE, AND THAT EXPERIENCE CANNOT BE REALLY PROVIDED  
14 BY ANY NEW STRUCTURES. TODAY, I'M HERE TO JOIN OTHER SPEAKERS  
15 TO APPLAUD YOUR EFFORTS TO START THIS WONDERFUL, WONDERFUL  
16 PROJECT. I'M HERE TO ALSO OFFER MY SUPPORT AND ANY ASSISTANCE  
17 THAT I COULD GIVE. IN CONCLUSION, I JUST WANT TO SAY THAT YOUR  
18 CONTINUED SUPPORT OF THE PRESERVATION OF THE COUNTY'S MOST  
19 HISTORICAL BUILDINGS WILL ENSURE OUR FUTURE GENERATIONS THAT,  
20 WHEN THEY COME, THEY CAN TRULY ENJOY THIS WONDERFUL PROJECT.  
21 THANK YOU VERY MUCH.

22

23 **SUP. MOLINA:** THANK YOU SO MUCH. WE APPRECIATE IT. MR. CHAIRMAN  
24 AND MEMBERS, I'D LIKE TO CALL ON MARIE CAMPBELL, WHO WOULD



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1 LIKE TO MAKE SOME CLARIFYING REMARKS WITH REGARD TO SOME OF  
2 THE STATEMENTS THAT HAVE BEEN MADE.

3

4 **MARIE CAMPBELL:** THANK YOU. I JUST WANTED TO CLARIFY SOME OF  
5 THE AGES OF THE BUILDINGS THAT WE HEARD AND THE DOCUMENTATION  
6 THAT WAS DONE AND THE INFORMATION AND HOW IT WAS CONSIDERED BY  
7 STAFF AND THEN LOOKING AT THE FEASIBILITY. THE FIRST THING IS  
8 THAT THE GAS WORKS IS CORRECTLY DOCUMENTED IN FIGURE 3.3.2-1  
9 OF VOLUME ONE OF THE E.I.R. THERE WAS AN ORIGINAL GAS WORKS  
10 FACILITY THAT WAS LOCATED EAST OF WHAT IS NOW NEW HIGH STREET.  
11 THAT FACILITY, BASED ON THE RECORDS AND THE DOCUMENTATION THAT  
12 HAS BEEN PUT TOGETHER, WAS TAKEN DOWN. THE LOCATION OF THE  
13 BRUNSWICK ANNEX IS AT THE LOCATION OF A PLACE THAT-- WHERE  
14 THERE WERE PREVIOUSLY THREE SMALLER STRUCTURES LOCATED.  
15 DOCUMENTATION THAT'S IN THE RECORDS SUGGESTS THOSE BUILDINGS  
16 WERE REMOVED PRIOR TO THE CONSTRUCTION OF THE THREE BUILDINGS  
17 THAT ARE BEING CONSIDERED AND ARE LISTED AND IDENTIFIED AS  
18 CONTRIBUTING ELEMENTS TO THE HISTORIC DISTRICT. THE PLAZA  
19 HOUSE, WHICH WAS CONSTRUCTED IN 1883, THE VICKERY BRUNSWICK  
20 BUILDING, WHICH IS THE LARGEST OF THE THREE STRUCTURES,  
21 CONSTRUCTED IN 1888, AND THEN THE BRUNSWICK ANNEX, WHICH A  
22 COUPLE OF THE SPEAKERS MADE REFERENCE TO AS THE PLAZA ANNEX.  
23 IT'S ACTUALLY THE BRUNSWICK ANNEX AND IS DIRECTLY TIED TO THE  
24 VICKERY BRUNSWICK BUILDING. IT INDEED WAS A WAREHOUSING  
25 STRUCTURE CONSTRUCTED IN 1897. THE SPEAKER DID CORRECTLY NOTE



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1 THAT THAT BUILDING WAS SUBSEQUENTLY MODIFIED SOME 10 TO 15  
2 YEARS AFTER ITS ORIGINAL CONSTRUCTION, BUT ALWAYS SERVED IN  
3 THAT FUNCTION AS AN ANNEX, AND THERE IS NO DOCUMENTATION TO  
4 SUGGEST THAT THAT BUILDING IS ONE OF THE REMAINING BUILDINGS  
5 FROM THE ORIGINAL GAS WORKS CONSTRUCTION. IN 1972, WE ALSO  
6 HEARD THAT THE BUILDINGS WERE LISTED BY SOME OUTSIDE PARTY--  
7 ACTUALLY, THE BUILDINGS WERE IDENTIFIED AS POTENTIALLY  
8 CONTRIBUTING ELEMENTS TO THE EL PUEBLO DE LOS ANGELES HISTORIC  
9 DISTRICT BY THE COUNTY OF LOS ANGELES. THAT LISTING WAS TAKEN  
10 UNDER CONSIDERATION BY THE STATE HISTORIC PRESERVATION OFFICER  
11 AND FORWARDED TO THE KEEPER OF THE REGISTER AND THE DISTRICT  
12 WAS LISTED IN THE REGISTER IN 1972. NOW, THERE WERE SUBSEQUENT  
13 CONSIDERATIONS TO DELETE THE BRUNSWICK ANNEX FROM THE DISTRICT  
14 AND SO SOMETIMES PEOPLE WILL TALK ABOUT PERHAPS THE BRUNSWICK  
15 ANNEX BEING LESS IMPORTANT IN THE CONTEXT OF THAT DE-LISTING  
16 THAT WAS CONSIDERED AT ONE POINT. IT ULTIMATELY WAS NOT DE-  
17 LISTED. OUR STAFF ARCHAEOLOGIST HAS WORKED VERY CLOSELY WITH  
18 THE KEEPER OF THE REGISTER AND THE STATE HISTORIC PRESERVATION  
19 OFFICER AND HIS STAFF TO DOCUMENT THAT THAT PROPOSAL WAS, IN  
20 FACT, DENIED AND THE THREE BUILDINGS DO REMAIN IDENTIFIED AS  
21 CONTRIBUTING ELEMENTS TO THE DISTRICT. NONE OF THE BUILDINGS  
22 ARE LISTED INDEPENDENTLY AS HISTORIC RESOURCES. THEY'RE  
23 IDENTIFIED AS THREE OF THE 27 CONTRIBUTING ELEMENTS TO THIS  
24 HISTORIC DISTRICT. NOW, OTHER CONSIDERATIONS THAT WERE TAKEN  
25 INTO CONSIDERATION BY STAFF IN TERMS OF THE RELATIVE, IF YOU





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1 HAVE LIMITED RESOURCES, WHERE ARE YOU GOING TO SPEND THOSE  
2 RESOURCES IN TERMS OF REHABILITATION AND ADAPTIVE REUSE? TWO  
3 IMPORTANT CONSIDERATIONS THAT LINK TO THE DOCUMENTATION. THERE  
4 WAS A COMMENT MADE THAT THE ONLY HISTORIC RESOURCE EVALUATION  
5 WAS DONE IN 1995. THAT'S INCORRECT. ACTUALLY, AS PART OF THIS  
6 WORK EFFORT, WE BROUGHT KERRY AND KERRY DOWN FROM SAN  
7 FRANCISCO. THEY'RE THE FIRM THAT DID MOST OF THE WORK AT THE  
8 PRESIDIO. THEY'RE VERY WELL RECOGNIZED AND THEIR WORK IS  
9 HIGHLY REGARDED TO DO AN EVALUATION OF THE STRUCTURES. THAT  
10 REPORT WAS PRODUCED IN 2002. THERE WAS A FIRE IN NOVEMBER OF  
11 2002 IN THE PLAZA HOUSE. THE PUTTING OUT OF THAT FIRE CAUSED  
12 DAMAGE IN ALL THREE OF THE STRUCTURES AND THAT REPORT WAS  
13 UPDATED IN 2003. THAT REPORT DOCUMENTS AND VERIFIES THE  
14 INFORMATION I'VE SHARED WITH YOU TODAY BUT ALSO ACKNOWLEDGES  
15 THAT THE BRUNSWICK ANNEX RETAINS THE LEAST HISTORIC FABRIC OF  
16 THE THREE BUILDINGS. IT STILL MEETS THE ELIGIBILITY CRITERIA  
17 FOR WHICH IT WAS ORIGINALLY LISTED, WHICH WAS PRIMARILY  
18 RELATED TO THE ROLE OF THE PEOPLE THAT HAVE OWNED AND USED  
19 THAT BUILDING AND THE DEVELOPMENT OF LOS ANGELES. THE SECOND  
20 FACTOR THAT WAS TAKEN INTO CONSIDERATION BY STAFF IN LOOKING  
21 AT THE DEVELOPMENT OF THE STAFF RECOMMENDATION IS THE  
22 STRUCTURAL STABILITY OF THE THREE BUILDINGS. WE HAD THE FIRM  
23 OF JOHN A. MARTIN & ASSOCIATES, WHO HAS DONE A CONSIDERABLE  
24 AMOUNT OF STRUCTURAL REHAB AND SEISMIC RETROFIT AND UPGRADE  
25 FOR HISTORIC BUILDINGS, EVALUATE THE BUILDINGS. SEAM THING. WE



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1 HAD THEM COME BACK AND REEVALUATE THE BUILDINGS FOLLOWING THE  
2 FIRE AND THEY ALSO FELT THAT, WHILE ALL THREE OF THE BUILDINGS  
3 ARE IN VERY POOR CONDITION FROM A STRUCTURAL STANDPOINT, THE  
4 BRUNSWICK ANNEX WAS IN THE POOREST CONDITION AND BOTH  
5 SUSCEPTIBLE TO FAILURE, MOST DIFFICULT TO RETROFIT AND UPGRADE  
6 BECAUSE OF THE WICKING DAMAGE THAT HAS OCCURRED IN THE LOWER  
7 ELEVATIONS OF THAT BUILDING. SO, IN DEVELOPING THE STAFF  
8 RECOMMENDATION, STAFF CONSIDERED ALL THE FACTORS THAT ARE  
9 ALLOWED UNDER THE CALIFORNIA ENVIRONMENTAL QUALITY ACT. IT  
10 LOOKED AT THE SOCIAL FACTORS OF THE PROJECT, WHAT PROGRAMMING  
11 CAN BE ACCOMMODATED WITHIN THE BUILDINGS, THE ECONOMIC  
12 FACTORS, WHAT IS IT GOING TO COST TO DO THE STRUCTURAL  
13 RETROFIT AND UPGRADE, THE ENGINEERING FACTORS, IS IT FEASIBLE  
14 FROM AN ENGINEERING STANDPOINT TO FIX THE PROJECT, AND THE  
15 ENVIRONMENTAL FACTORS, WHAT ARE THE IMPACTS ASSOCIATED WITH  
16 LOSS OF A SIGNIFICANT HISTORIC RESOURCE? AND THE STAFF  
17 RECOMMENDATION THEN WAS BASED ON THOSE FACTORS AND SPECIFIED  
18 IN ALTERNATIVE A-1-2 FOR YOUR CONSIDERATION TODAY.

19

20 **SUP. KNABE, CHAIR:** OKAY. SUPERVISOR MOLINA, YOU-- MIKE, DID  
21 YOU HAVE SOMETHING?

22

23 **SUP. ANTONOVICH:** MR. JANSSEN, QUESTION. DOES THE LEASE CONTAIN  
24 A SCHEDULE THAT OBLIGATES THE FOUNDATION TO COMPLETE THE TASK  
25 BY A CERTAIN DATE?



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1

2 **C.A.O. JANSSEN:** NO, SUPERVISOR, I BELIEVE IT DOES NOT AT THIS  
3 POINT.

4

5 **SUP. ANTONOVICH:** WHY DOES THE PROPOSED LEASE INCLUDE AN OPTION  
6 FOR THE THIRD PARCEL TO THE WEST?

7

8 **C.A.O. JANSSEN:** THE COUNTY OWNS A NUMBER OF PROPERTIES THAT  
9 ARE NOW EITHER VACANT OR USED AS PARKING LOTS BETWEEN EL  
10 PUEBLO AND FORT MASON, HILLSIDE, I THINK, A NUMBER OF THE  
11 LOTS. THE FOUNDATION BELIEVES AND WE SUPPORT THAT THESE ARE  
12 VALUABLE POTENTIAL FUTURE ADDITIONS TO THE PROJECT AND, FOR  
13 THAT REASON, THE LEASE INCLUDES AN OPTION TO ADD THEM TO THE  
14 PROJECT. WE DO RETAIN, IN THE DOCUMENT, HOWEVER, CONTROL OVER  
15 APPROVAL OF THE USE OF THOSE PROPERTIES.

16

17 **SUP. ANTONOVICH:** HOW ARE YOU ABLE TO ENSURE THAT THE  
18 RENOVATION OF THE TWO HISTORIC BUILDINGS WILL BE DONE WITH  
19 EXISTING RESOURCES AND NOT HAVING TO HAVE ADDITIONAL REVENUES  
20 FOR POTENTIAL COST OVERRUNS?

21

22 **C.A.O. JANSSEN:** PART OF THE BOARD LETTER IS TO ASSIGN TO THE  
23 C.A.O.'S OFFICE THE RESPONSIBILITY FOR REHABBING THE BUILDING.  
24 WE HAVE DONE EXTENSIVE-- HIRED AND DONE EXTENSIVE COST  
25 ESTIMATES ON THE REHABILITATION OF THE BUILDING. WE ARE VERY



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1 CONFIDENT THAT IT CAN BE DONE WITHIN THE NUMBERS THAT WE  
2 CURRENTLY HAVE AND, BARRING FURTHER CHANGES IN CHINA AND IRAQ  
3 WHERE THE COST OF STEEL AND OTHER MATERIALS HAS DRIVEN THE  
4 MARKET CRAZY, WE'RE CONFIDENT THAT IT CAN BE DONE WITHIN THE  
5 CURRENT ESTIMATE OF \$19 MILLION.

6

7 **SUP. ANTONOVICH:** WHAT IS YOUR COMMENT RELATIVE TO THE L.A.  
8 CONSERVANCY'S REMARKS REGARDING THE ANNEX BUILDING?

9

10 **C.A.O. JANSSEN:** I THINK, SUPERVISOR, MARIE CAMPBELL VERY  
11 ELOQUENTLY STATED THE DOCUMENTATION IN THE ENVIRONMENTAL  
12 IMPACT REPORT THAT THE-- AS TO THE ACTUAL CONSTRUCTION OF THE  
13 ANNEX, THE HISTORY OF THE ANNEX AND IT BEING THE THIRD LEAST  
14 VALUABLE, IF YOU WILL, FROM A HISTORIC STANDPOINT OF THE THREE  
15 BUILDINGS, WE ARE PROPOSING TO MAINTAIN TWO OF THEM. THEY'RE--  
16 ALL THREE ARE DETERIORATING. WE NEED TO DO SOMETHING,  
17 OBVIOUSLY, AS SOON AS POSSIBLE, TO MAINTAIN ANY OF THEM. BUT I  
18 THINK MARIE DEALT WITH THAT VERY CLEARLY.

19

20 **SUP. ANTONOVICH:** WHY IS THERE AN URGENCY THAT THE BOARD HAS TO  
21 ACT TODAY?

22

23 **C.A.O. JANSSEN:** WE HAVE, AS I INDICATED BEFORE, WE HAVE BEEN  
24 WORKING ON THIS PROJECT FOR SEVERAL YEARS AND IT'S ALMOST TO A  
25 POINT, IF NOT NOW, WHEN? WE THINK IT'S A VERY IMPORTANT



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1 PROJECT. THE SOONER WE GET AT IT, THE BETTER; HOPEFULLY, THE  
2 LESS IT WOULD COST, BUT THERE IS A MOMENTUM. THE FOUNDATION  
3 HAS A LOT OF MONEY TO RAISE. THAT'S NOT GOING TO BE EASY, AND  
4 WE THINK IT'S IMPORTANT TO GET STARTED.

5

6 **SUP. ANTONOVICH:** I'D LIKE TO PROPOSE THE FOLLOWING AMENDMENT  
7 RELATIVE TO THE ACTIONS BEING PROPOSED TODAY. THERE IS  
8 CONSIDERABLE SUPPORT FOR THE PROJECT AND THE ACCOMPANYING  
9 ENVIRONMENTAL IMPACT REPORT. THERE ARE OUTSTANDING ISSUES  
10 RELATIVE TO THE LEASE WITH THE PLAZA THAT REQUIRE FURTHER  
11 STUDY PRIOR TO OUR BOARD'S ACTION. WHILE THE PROPOSED LEASE  
12 WITH THE FOUNDATION IMPOSES CERTAIN REQUIREMENTS UPON THE  
13 COUNTY OF LOS ANGELES, THE BOARD IS BEING ASKED TO AGREE TO A  
14 CONTRACT THAT FAILS TO IMPOSE A TIME FRAME OR ESTABLISH  
15 MILESTONES FOR THE INITIATION, DEVELOPMENT, OR COMPLETION OF  
16 FUTURE PROJECTS ON THE PARCELS WEST OF SPRING STREET THAT ARE  
17 SUBJECT TO AN OPTION UNDER THE LEASE BUT NOT REQUIRED FOR  
18 CONSTRUCTION OF THE RECOMMENDED PROJECT AND THAT'S A VERY  
19 IMPORTANT POINT IT'S BEING PROPOSED HERE TODAY AND THAT WOULD  
20 BE THAT THE BOARD IS BEING ASKED TO AGREE TO A CONTRACT THAT  
21 FAILS TO IMPOSE A TIME FRAME OR ESTABLISH MILESTONES FOR THE  
22 INITIATION, DEVELOPMENT, OR COMPLETION OF FUTURE PROJECTS ON  
23 THE PARCELS WEST OF SPRING STREET THAT ARE SUBJECT TO AN  
24 OPTION UNDER THE LEASE BUT NOT REQUIRED FOR CONSTRUCTION OF  
25 THE RECOMMENDED PROJECT. THE PROPOSAL CURRENTLY GRANTS THE



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1 FOUNDATION ACCESS TO THE ANTIQUE BLOCK BOUNDED BY SPRING  
2 STREET ON THE WEST, MAIN STREET ON THE EAST, THE PLAZA CHURCH  
3 ON THE NORTH AND ARCADIA STREET ON THE SOUTH TO-- IN ORDER TO  
4 COMMENCE AND COMPLETE THE RECOMMENDED PROJECT. THE PROPOSED  
5 LEASE ALSO ALLOWS THE FOUNDATION TO EXERCISE AN OPTION DURING  
6 THE TERM OF THE LEASE FOR ALL OR A PORTION OF THE COUNTY-OWNED  
7 PROPERTIES BOUNDED BY HILL STREET ON THE WEST, CESAR CHAVEZ  
8 BOULEVARD ON THE NORTH, SPRING STREET ON THE EAST AND ON THE  
9 RAMPS TO THE 101 FREEWAY ON THE SOUTH. BECAUSE IT IS WELL  
10 RECOGNIZED THAT THE COUNTY-OWNED PROPERTIES WITHIN THE LARGER  
11 PARCEL HAVE REMAINED UNDERUTILIZED FOR MANY YEARS, IT ONLY  
12 SEEMS PRUDENT TO NEGOTIATE A LEASE THAT PREVENTS THE SITUATION  
13 FROM CONTINUING FURTHER. SINCE THIS IS A POTENTIAL 99-YEAR  
14 LEASE, IT'S CRITICALLY IMPORTANT THAT THE BOARD MOVE  
15 CAUTIOUSLY BEFORE TRANSFERRING CONTROL OF PUBLIC- OWNED  
16 PROPERTIES WITHOUT CONCEPT OF WHAT ITS DEVELOPMENT WILL BE  
17 CONTEMPLATED OR, AGAIN, THIS WILL TIE US INTO, I THINK, A 90-  
18 YEAR-PLUS CONTRACT WITH NO GUARANTEES. SEPARATE FROM CONCERNS  
19 OVER THE PROPOSED LEASE, THE L.A. CONSERVANCY AND OTHER  
20 INTERESTED PARTIES HAVE RAISED VALID CONCERNS ABOUT THE  
21 POTENTIAL DEMOLITION OF THE BRUNSWICK ANNEX BUILDING. THE LOS  
22 ANGELES CONSERVANCY HAS ACKNOWLEDGED THAT, BY ORDERING ACTION  
23 ITEM 3 BELOW, THE BOARD OF SUPERVISORS HAS FULFILLED ITS  
24 OBLIGATIONS UNDER THE CALIFORNIA ENVIRONMENTAL QUALITY ACT TO  
25 FULLY EVALUATE THE FEASIBILITY REHABILITATION AND ADAPTIVE





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1 REUSE OF HISTORIC BUILDINGS IN RELATION TO THEIR DECISION-  
2 MAKING PROCESS FOR THE PLAZA. WHAT I WOULD MOVE IS THAT THE  
3 BOARD ADOPT ITEMS 1 AND 3 THROUGH 8 OF THE C.A.O.'S  
4 RECOMMENDATION, TO DELETE ITEM 2 OF THE RECOMMENDATION AND  
5 REPLACE IT WITH THE FOLLOWING, DIRECT THE C.A.O. TO CONTINUE  
6 NEGOTIATIONS WITH THE PLAZA FOUNDATION TO INCORPORATE A TIME  
7 FRAME FOR DEVELOPMENT OF THE LARGER PARCEL IN THE LEASE  
8 AGREEMENT AND RETURN TO THE BOARD IN 45 DAYS WITH A REVISED  
9 LEASE AGREEMENT. THREE, DIRECT THE C.A.O. TO CONTINUE TO  
10 ENSURE THAT THE PLAZA HOUSE VICKERY BRUNSWICK BUILDING AND THE  
11 BRUNSWICK ANNEX ARE PROTECTED AND SECURED UNTIL A NOTICE TO  
12 PROCEED IS ISSUED FOR THE REHABILITATION OF THE PLAZA HOUSE  
13 AND VICKERY BRUNSWICK BUILDING AND, B, UPON COMPLETION OF THE  
14 FINAL DESIGN OF THE REHABILITATION OF THE SHELL AND CORE OF  
15 THE PLAZA HOUSE AND VICKERY BRUNSWICK BUILDING, INCLUSIVE OF  
16 JURISDICTIONAL APPROVALS, THE C.A.O., PURSUANT TO ITS CURRENT  
17 PRACTICE, OBTAIN AN ESTIMATE OF THE COST NECESSARY TO  
18 REHABILITATE THE PLAZA HOUSE, VICKERY BRUNSWICK BUILDING AND  
19 BRUNSWICK ANNEX. THE FULL HISTORIC REHABILITATION. THE COST  
20 ESTIMATES SHALL BE PREPARED BY A PROFESSIONAL ENTITY WITH  
21 PREVIOUS COST ESTIMATING EXPERIENCE FOR AT LEAST ONE PROJECT  
22 INVOLVING THE STRUCTURAL UPGRADES, SEISMIC RETROFIT AND  
23 REHABILITATION OF A COMPARABLE HISTORIC BUILDING. THREE, THE  
24 C.A.O. CONSIDER THE INDEPENDENT COST ESTIMATE OF THE FULL  
25 HISTORIC REHABILITATION AND THE AMOUNT OF FUNDING AVAILABLE AT



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1 THAT TIME FOR THE FULL HISTORIC REHABILITATION PRIOR TO  
2 ISSUING A NOTICE TO PROCEED FOR DEMOLITION OF THE BRUNSWICK  
3 ANNEX AND THE INITIATION OF REHABILITATION ACTIVITIES ON THE  
4 PLAZA HOUSE AND VICKERY BUILDING. D, THAT THE C.A.O. TRANSMIT  
5 THE FINAL COST OF THE FULL HISTORIC REHABILITATION TO THE  
6 STATE HISTORIC PRESERVATION OFFICE AND THE LOS ANGELES  
7 CONSERVANCY 30 CALENDAR DAYS PRIOR TO THE ISSUANCE OF A NOTICE  
8 TO PROCEED FOR THE DEMOLITION OF BRUNSWICK ANNEX AND THE  
9 INITIATION OF REHABILITATION ACTIVITIES ON THE PLAZA HOUSE AND  
10 VICKERY BRUNSWICK BUILDING. AND, E, 30 CALENDAR DAYS FOLLOWING  
11 THE TRANSMITTAL OF THE FINAL COST ESTIMATE OF THE FULL  
12 HISTORIC REHABILITATION OF THE STATE'S HISTORIC PRESERVATION  
13 OFFICE AND THE L.A. CONSERVANCY, THE C.A.O. IS AUTHORIZED, IN  
14 ITS SOLE DISCRETION, TO ISSUE A NOTICE TO PROCEED FOR THE  
15 REHABILITATION ACTIVITIES ON THE PLAZA HOUSE AND VICKERY  
16 BRUNSWICK BUILDING, INCLUDING THE DEMOLITION OF BRUNSWICK  
17 ANNEX. THE COUNTY IMPLIES NO FURTHER OBLIGATION OR COMMITMENT  
18 TO THE L.A. CONSERVANCY OR STATE HISTORIC PRESERVATION OFFICE  
19 RELATED TO THE REHABILITATION OF THE BRUNSWICK ANNEX. AND,  
20 PRIOR TO APPROVAL OF FINAL PLANS AND SPECIFICATION ON THE  
21 PEDESTRIAN WALKWAY COMPONENT AND PROPOSED PROJECT, THE C.A.O.  
22 ENSURES THAT \_\_\_\_\_ OF THE HISTORIC ALIGNMENT OF NEW  
23 HIGH STREET HAS BEEN ADEQUATELY AND APPROPRIATELY INCORPORATED  
24 INTO THE PROJECT DESIGN AND THESE CONDITIONS SHALL BE  
25 INCORPORATED AS AN EXTRA TO THE MITIGATION MEASURES SPECIFIED



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1 IN THE FINAL ENVIRONMENTAL IMPACT FINDINGS OF FACT AND  
2 STATEMENT OF OVERRIDING CONSIDERATION AND MITIGATION  
3 MONITORING AND REPORTING PROGRAM.  
4

5 **SUP. MOLINA:** MR. CHAIRMAN AND MEMBERS, I WOULD RECOMMEND THAT  
6 THE BOARD REJECT THIS MOTION. IT IS A HOSTILE MOTION TOWARD  
7 THE PROJECT. I WANT YOU TO KNOW THAT WE DIDN'T START THIS JUST  
8 LAST WEEK OR IT HAD TO BE TODAY. THIS E.I.R. HAS BEEN  
9 AVAILABLE AND READY TO GO FOR OVER SIX MONTHS. WE HAVE BEEN  
10 WORKING ON THESE ISSUES COLLECTIVELY. THERE IS NO DOUBT THAT,  
11 IN A HISTORICAL MONUMENT OF THIS TYPE AND HISTORIC BUILDINGS,  
12 THERE IS A COMPROMISE, WHICH IS WHY WE DID THE E.I.R. AND  
13 WE'VE BEEN RESPECTFUL TO EVERY ASPECT POSSIBLE. FOR THE PLAZA  
14 CULTURE E ARTE, WE AREN'T IN THE BUSINESS OF REHABBING  
15 HISTORIC BUILDINGS, AND I WANT TO REMIND THIS BOARD THAT IT  
16 GAVE A CONTRACT, ABOUT 15 YEARS AGO, TO SOME DEVELOPER TO  
17 DEVELOP THOSE BUILDINGS THAT LEFT THEM TO SIT AND ROT AND THEY  
18 WOULD HAVE CONTINUED TO SIT AND ROT UNTIL WE APPROACHED THE  
19 ISSUES. WE HAD TRIED TO GIVE THEM TO OTHER CULTURAL FACILITIES  
20 IN THE PAST AND NO ONE WOULD UNDERTAKE THE REHAB. WHAT WE HAVE  
21 HERE IS A MIDDLE OF A COMPROMISE AND IT ISN'T JUST LIKE WE  
22 WOKE UP TODAY AND DECIDED TO DO IT. THIS HAS BEEN IN THE  
23 WORKS. THERE HAVE BEEN PUBLIC MEETINGS, THERE HAVE BEEN  
24 COMMUNITY MEETINGS, THERE HAVE BEEN CONVERSATIONS, THERE HAS  
25 BEEN DIALOGUE THAT HAS BEEN GOING ON AND I CONSIDER THE MOTION



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1 TO BE A NEGATIVE ONE BECAUSE IT ISN'T JUST OPERATING IN  
2 ISOLATION. I AM WILLING, AS A FINAL COMPROMISE TO THE  
3 CONSERVANCY, TO ADD THE MINIMUM OF LANGUAGE AS THEY PROPOSE  
4 AND, DAVID, I THINK YOU HAVE THE LANGUAGE, THAT SAYS THAT WE  
5 WILL LOOK AT THE ANNEX, WE WILL LOOK AT THE ESTIMATES, WE WILL  
6 LOOK AT THAT ONCE AGAIN AND HAVE IT REVIEWED BY THE C.A.O. BUT  
7 TO ADD ALL NEW, PARTICULARLY WHEN WE'VE HAD HEARING AFTER  
8 HEARING OUT IN THE COMMUNITY, IS REALLY DISRESPECTFUL TO A  
9 PROCESS. AGAIN, THE REALITY IS IS THAT THIS IS A TOUGH  
10 UNDERTAKING. IT'S GOING IT TAKE US OVER \$20 MILLION TO REHAB  
11 BUILDINGS THAT ARE NOT THE ULTIMATE USE OF THE CULTURAL  
12 FACILITY. I MEAN, THE REALITY IS WE'RE GOING TO FIT OUR  
13 CULTURAL FACILITY WITHIN THESE PARTICULAR BUILDINGS BUT,  
14 IDEALLY, LIKE ANYONE ELSE, AS EVERYONE ELSE HAS DONE, AGAIN,  
15 IT IS AN INTERACTIVE CULTURAL FACILITY. WE ARE NOT ABOUT A  
16 HISTORIC. THERE ARE MANY A HISTORIC BUILDING THAT MIGHT BE  
17 WONDERFUL AND YOU CAN LOOK ACROSS THE STREET FROM OLIVERAS  
18 STREET AND LOOK AT THE HISTORIC PRESERVATION THAT HAS BEEN  
19 UNDERTAKEN FOR EL PUEBLO. WELL, THERE IS NO ONE IN THOSE  
20 BUILDINGS. NOT A ONE. AND THAT IS A PROBLEM. HAVING BRICKS  
21 THAT STAND TOGETHER BUT HAVE NO PROGRAMMING DO NOT PROVIDE A  
22 BENEFIT. THEY DON'T HAVE HISTORICAL SIGNIFICANCE. WE ARE  
23 TRYING TO FIND A MIDDLE GROUND. THE LANGUAGE, AS PROPOSED BY  
24 THE CONSERVANCY IN ITS LIMITATIONS, I WOULD BE WILLING TO



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1 ACCEPT AS A COMPROMISE. AND, DAVID, I THINK YOU HAVE THAT  
2 LANGUAGE.

3

4 **C.A.O. JANSSEN:** WE DO, SUPERVISOR, WE HAVE LANGUAGE THAT I  
5 BELIEVE, I'M TOLD BY STAFF, THAT THE CONSERVANCY PROPOSED  
6 WORKED OUT WITH US, WHICH DOES EXACTLY WHAT YOU SAY, WHICH  
7 WE'LL TAKE ANOTHER LOOK AT THE ANNEX, THE COST OF IT, ET  
8 CETERA, ON A CERTAIN SCHEDULE AND I HAVE THAT LANGUAGE.

9

10 **SUP. MOLINA:** SO I WOULD LIKE TO ASK THE SUPERVISORS TO JOIN  
11 WITH ME IN DOING AND BEING PART OF A COMPROMISE. THOSE KINDS  
12 OF COMPROMISES COME UP HERE ALL OF THE TIME. WE'RE NOT  
13 INTERESTED IN GETTING INTO A LAWSUIT WITH ANYONE, WE'RE NOT  
14 INTERESTED IN DOING ANYTHING OTHER THAN MOVING FORWARD AND  
15 BUILD THE CULTURAL FACILITY THAT I THINK WILL BE VITAL. AGAIN,  
16 PLEASE, DON'T LOOK AT IT AS SOMETHING I JUST WOKE UP AND  
17 DECIDED TO DO YESTERDAY. THIS HAS BEEN OVER EIGHT YEARS OF  
18 PLANNING AND DIALOGUE WITH A NUMBER OF PEOPLE. WE HAVE BEEN  
19 WORKING EVERY ASPECT. WE'VE GONE THROUGH, AGAIN, LABORIOUS  
20 WORK ON THE ENVIRONMENTAL IMPACT REPORT. BUT YOU HAVE TO LOOK  
21 AT THE DYNAMIC CENTER THAT WE'RE TRYING TO CREATE. PEOPLE THAT  
22 HAVE JOINED US HERE TODAY DIDN'T JOIN UP IMMEDIATELY BECAUSE  
23 OF THE HISTORIC BUILDINGS. THEY'RE LOOKING AT THE PROGRAMMING  
24 AND THESE ARE THE MILLIONS OF DOLLARS THAT WE'RE GOING TO HAVE  
25 TO COMMIT TO RAISE IN ORDER TO ENSURE THAT THAT PROGRAMMING IS



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1 GOING TO BE IN PLACE, BUT WE ARE WILLING TO COMPROMISE ON THE  
2 HISTORIC ASPECTS OF THESE BUILDINGS AND TO COMMIT THE DOLLARS  
3 TO PRESERVE NOT JUST WITH LITTLE FANCY WINDOWS AS WE DID FOR  
4 THE OLYMPICS-- FOR THE CONVENTION WHEN WE DID IT THE LAST  
5 TIME, BUT TO TRULY PRESERVE THE HISTORIC NATURE OF THESE  
6 BUILDINGS. I WOULD HOPE THAT THE CONSERVANCY, SINCE THEY CAN'T  
7 GIVE ME ANY MONEY TO ASSIST US IN THIS FACILITY, COULD AT  
8 LEAST ASSIST ME BY COMPROMISING.

9

10 **SUP. ANTONOVICH:** MR. CHAIRMAN, FIRST OF ALL, THIS IS NOT A  
11 HOSTILE MOTION. WE SUPPORT THE PROJECT. HOWEVER, TO HAVE A 66-  
12 YEAR AGREEMENT WHERE THERE IS NO TIME FRAME TO BE IMPLEMENTED  
13 MEANS IF THAT PROJECT DOES NOT PURSUE-- OR PROCEED, WE ARE  
14 STUCK AND MR. JANSSEN, I WOULD LIKE TO KNOW-- MR. JANSSEN? I  
15 WOULD LIKE TO KNOW WHY YOU DO NOT HAVE A TIME FRAME OR SOME  
16 TYPE OF ACCOUNTABILITY IN THIS PROPOSED LEASE.

17

18 **C.A.O. JANSSEN:** SUPERVISOR, I HANDED THE DOCUMENT TO  
19 SUPERVISOR YAROSLAVSKY. THE DEFAULT-- THERE ARE DEFAULT  
20 PROVISIONS IN THE DOCUMENT THAT ARE VERY SIMILAR TO WHAT WE  
21 HAVE WITH THE MUSIC CENTER AND DISNEY HALL. WE'RE NOT CREATING  
22 SOMETHING BRAND NEW HERE. WE CAN ADD TIME FRAMES TO THE  
23 DOCUMENT. WE DIDN'T DO THAT YET. WE CERTAINLY CAN MAKE THAT  
24 ADDITION BUT THERE ARE DEFAULT PROVISIONS IN THIS LEASE.

25





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1    **SUP. ANTONOVICH:** YOU CAN'T BRING IT BACK NEXT WEEK WITH THOSE  
2    TIME FRAMES?

3

4    **SUP. MOLINA:** NO.

5

6    **SUP. ANTONOVICH:** I MEAN, THERE'S A SENSE OF URGENCY?

7

8    **SUP. MOLINA:** YES.

9

10   **C.A.O. JANSSEN:** YES.

11

12   **SUP. ANTONOVICH:** THE SENSE OF URGENCY THAT SEVEN DAYS WITH  
13   TIME FRAMES...

14

15   **SUP. YAROSLAVSKY:** CAN I JUST ASK A QUESTION ON THAT ISSUE, ON  
16   THAT ONE ISSUE? YOU SAID IT'S THE SAME AS DISNEY HALL. WITH  
17   RESPECT TO DISNEY HALL, THE COUNTY, IF MY MEMORY SERVES ME  
18   CORRECTLY, HAD THE RIGHT TO PULL THE PLUG ON THAT, DAVID.

19

20   **C.A.O. JANSSEN:** I'M GOING TO ASK KAREN TO RESPOND.

21

22   **SUP. YAROSLAVSKY:** ALL RIGHT. IF MEMORY SERVES ME CORRECTLY,  
23   BECAUSE, IN THE MID-'90S, YOUR PREDECESSOR ACTUALLY  
24   RECOMMENDED THAT WE PULL THE PLUG ON DISNEY HALL AND I DON'T  
25   KNOW WHETHER THAT WAS...



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1

2 **C.A.O. JANSSEN:** MONEY-RELATED, I THINK.

3

4 **SUP. YAROSLAVSKY:** IT WAS MONEY-RELATED. WHAT WAS THE MONEY? I  
5 THOUGHT IT-- WE WEREN'T GIVING THEM ANY MONEY, WE WERE JUST  
6 PAYING OFF THE BONDS ON THE PARKING GARAGE, WHICH WE WERE  
7 GOING TO HAVE TO DO WHETHER OR NOT THERE WAS A HALL SO...

8

9 **KAREN HARRIS:** IN THE DISNEY HALL LEASE, IF IT LOOKED AS IF  
10 THEY DID NOT HAVE ENOUGH MONEY TO COMPLETE THE CONSTRUCTION,  
11 WE COULD HAVE TERMINATED THE LEASE.

12

13 **SUP. YAROSLAVSKY:** WAS THAT PART OF THE LEASE?

14

15 **KAREN HARRIS:** YES.

16

17 **SUP. YAROSLAVSKY:** IS THAT PART OF THIS LEASE?

18

19 **KAREN HARRIS:** YES.

20

21 **SUP. MOLINA:** YES.

22

23 **SUP. YAROSLAVSKY:** THAT'S-- AND WHAT-- HOW IS THE-- SUFFICIENT  
24 ENOUGH-- SUFFICIENT MONEY DEFINED IN THIS LEASE?

25



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1   **KAREN HARRIS:** YES, IN THE-- PRETTY MUCH PRECISELY THE SAME WAY  
2   IT WAS IN THE DISNEY HALL.

3

4   **SUP. YAROSLAVSKY:** WELL, I DON'T REMEMBER. HOW IS IT? WHAT IS  
5   THE DEFINITION? IS IT TO OUR SATISFACTION?

6

7   **KAREN HARRIS:** YES, IT'S TO THE...

8

9   **SUP. YAROSLAVSKY:** IF WE DETERMINE THAT WE DON'T BELIEVE THERE  
10   ARE SUFFICIENT FUNDS, WE CAN CUT IT OFF IN 10 YEARS OR FIVE  
11   YEARS OR IN 10-- IN FIVE MINUTES OR IN 66 YEARS?

12

13   **KAREN HARRIS:** THAT'S CORRECT. WE HAVE TO GIVE THE OPPORTUNITY  
14   TO CURE AND THEN WE CAN TERMINATE.

15

16   **SUP. YAROSLAVSKY:** BUT-- TO CURE BUT IT'S-- ULTIMATELY IT'S OUR  
17   CALL?

18

19   **KAREN HARRIS:** THAT'S CORRECT.

20

21   **SUP. KNABE, CHAIR:** WE STILL HAVE THE RIGHT TO MAKE THAT CALL,  
22   IS THAT CORRECT?

23

24   **KAREN HARRIS:** THAT'S CORRECT.

25



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1    **SUP. YAROSLAVSKY:** WELL, I DON'T THINK WE COULD ASK FOR  
2    ANYTHING MORE.

3

4    **SUP. BURKE:** IS THERE SOMEWHERE THAT THE WHOLE THING IS WRITTEN  
5    UP AS THE WAY YOU'RE PROPOSING IT, SUPERVISOR MOLINA, WITH THE  
6    PROVISIONS, SO WE CAN JUST SEE-- I KNOW WHAT WE'RE...

7

8    **SUP. MOLINA:** WE CAN SHOW YOU, IN THE LEASE AGREEMENT WHERE  
9    SPECIFICALLY THAT IS AT, ABSOLUTELY.

10

11   **SUP. BURKE:** WELL, I KNOW, BUT...

12

13   **SUP. MOLINA:** IT IS WRITTEN UP ALREADY.

14

15   **SUP. BURKE:** THE ACTION YOU'RE PROPOSING IS THAT WE ACCEPT THE  
16   LEASE, RIGHT, AS PROPOSED? AND WHAT IS THE NEXT THING THAT  
17   YOU'RE PROPOSING THAT WE DO? IS THAT ALL, OR-- THERE ARE A LOT  
18   OF PROVISIONS HERE.

19

20   **SUP. MOLINA:** WE HAVE TO APPROVE THE E.I.R. AS IT'S BEEN  
21   PRESENTED. IN THE BOARD LETTER, IF YOU WILL NOTICE, IT HAS ALL  
22   THE PROVISIONS IN THERE. THE LEASE AGREEMENT IS PART OF THIS  
23   ARRANGEMENT THAT WE WILL APPROVE AS WELL. THE ONLY THING THAT  
24   I AM ASKING IS THAT I'M WILLING TO AMEND THE LANGUAGE THAT THE  
25   CONSERVANCY HAS PROPOSED FOR A REVIEW OF THE ANNEX, WHICH



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1 DAVID HAS AND SO THAT WE WILL MAKE THOSE ESTIMATES AND MAKE  
2 THOSE COMMITMENTS AND WE WILL HOLD UP THAT END OF IT. AND,  
3 AGAIN, THAT IS THE ONLY THING THAT'S DIFFERENT FROM WHAT WAS  
4 ORIGINALLY PROPOSED.

5

6 **SUP. BURKE:** AND THAT'S WHAT-- IS C-- THAT WAS IN THE MOTION  
7 THAT WAS ORIGINALLY-- I GUESS MR. ANTONOVICH'S MOTION C...

8

9 **SUP. MOLINA:** I'M NOT WILLING TO HONOR MR. ANTONOVICH'S MOTION.

10

11 **SUP. BURKE:** WELL, ORIGINALLY THERE WAS A MOTION DRAFT.

12

13 **SUP. MOLINA:** RIGHT. THAT IS SOMETHING THAT, AGAIN, IS LANGUAGE  
14 THAT WAS NOT SHARED WITH ME, WHICH IS WHAT DAVID NOW HAS, IS  
15 THE LANGUAGE FROM THE CONSERVANCY, WHICH WE'RE WILLING TO  
16 ACCEPT.

17

18 **SUP. YAROSLAVSKY:** THE CONSERVANCY HAS WRITTEN A LETTER, IS  
19 THAT NOT THE CASE?

20

21 **C.A.O. JANSSEN:** THEY HAVE WRITTEN A LETTER TO MY OFFICE,  
22 CORRECT.

23

24 **SUP. YAROSLAVSKY:** AND IS IT THAT LETTER THAT YOU'RE  
25 INCORPORATING-- IS THE-- AS THE CONDITION HERE?



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1

2 **C.A.O. JANSSEN:** YEAH. YOUR OFFICE AND BOARD OFFICES HAVE  
3 WORKED ON AN ADDITIONAL MOTION TO ENSURE THAT, PRIOR TO  
4 DEMOLITION, THE COUNTY WOULD HAVE THE BENEFIT OF ADDITIONAL  
5 INDEPENDENT COST ESTIMATE BASED ON FINAL DESIGNS AS WELL AS  
6 FINAL REVIEW OF THE AVAILABILITY OF FINANCIAL RESOURCES. THE  
7 CONSERVANCY URGES THE BOARD TO ADOPT THIS MOTION.

8

9 **SUP. YAROSLAVSKY:** AND IS THAT THE...

10

11 **C.A.O. JANSSEN:** RIGHT. AND...

12

13 **SUP. MOLINA:** THAT'S FINE.

14

15 **SUP. YAROSLAVSKY:** SO WHY DON'T YOU INCORPORATE THEIR LETTER AS  
16 PART OF THIS ACTION SO THAT THERE IS A WRITTEN RECORD OF WHAT  
17 WE'RE DOING? AND SINCE EVERYBODY, MS. MOLINA AGREES AND YOU  
18 AGREE, THAT SHOULD-- THAT SAVES SOME PAPER AND WE'RE ON OUR  
19 WAY.

20

21 **SUP. MOLINA:** THAT IS ACCEPTABLE TO ME.

22

23 **C.A.O. JANSSEN:** YES, RIGHT.

24





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1    **SUP. ANTONOVICH:** I AGREE WITH THAT AND THAT'S WHAT WE WERE--  
2    AND YOU NEED THE TIME FRAME. AND WHAT YOU DID AT THE MUSIC  
3    CENTER MADE SENSE.

4

5    **SUP. YAROSLAVSKY:** BUT THAT IS THE TIME FRAME.

6

7    **C.A.O. JANSSEN:** BUT THAT IS WHAT'S IN THAT.

8

9    **SUP. KNABE, CHAIR:** THAT IS THE TIME FRAME.

10

11    **C.A.O. JANSSEN:** THAT IS IN THERE, SUPERVISOR.

12

13    **SUP. YAROSLAVSKY:** I MEAN, THE ISSUE IS NOT SO MUCH THE TIME,  
14    MIKE, AS IT IS THEIR CAPABILITY OF DOING IT.

15

16    **C.A.O. JANSSEN:** RIGHT.

17

18    **SUP. KNABE, CHAIR:** OR THE CAPABILITY OF DEFAULT.

19

20    **C.A.O. JANSSEN:** RIGHT.

21

22    **SUP. YAROSLAVSKY:** IF THERE'S A RECESSION FOR 10 YEARS, LIKE  
23    THERE WAS IN THE CASE OF DISNEY HALL, AND MONEY COULDN'T BE  
24    RAISED, WE GAVE THEM MORE TIME. IF THE ECONOMY IS GOING LIKE  
25    CRAZY AND THEY STILL CAN'T RAISE ANY MONEY, THE COUNTY WILL BE



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1 IN A POSITION, AT THAT POINT, TO MAKE ANOTHER CONCLUSION,  
2 PERHAPS, BUT, AS I UNDERSTAND IT, IF IT'S LIKE DISNEY HALL  
3 CONTRACT OR LEASE, THEN THE DECISION ULTIMATELY IS THE  
4 COUNTY'S DECISION.

5

6 **C.A.O. JANSSEN:** YES. AND WE THOUGHT THAT IT WAS NOT  
7 UNREASONABLE ON THIS PROJECT, WHICH IS JOINING EVERY OTHER  
8 COUNTY-SUPPORTED CULTURAL INSTITUTION, THAT IT BE TREATED THE  
9 SAME WAY. AND THAT'S WHY WE USED THE EXISTING LEASES AS THE  
10 MODEL.

11

12 **SUP. YAROSLAVSKY:** I HAVE TO TELL YOU, AS LONG AS THE LEASE  
13 HAS-- AND I WILL SAY IT RIGHT NOW. AS LONG AS THE LEASE HAS A  
14 PROVISION IN THERE THAT ALLOWS US TO...

15

16 **SUP. ANTONOVICH:** PULL THE PLUG.

17

18 **SUP. MOLINA:** AT ANY TIME.

19

20 **SUP. YAROSLAVSKY:** YEAH, TO PULL THE PLUG AS LONG AS THEY  
21 DON'T-- IF THEY DON'T PERFORM.

22

23 **C.A.O. JANSSEN:** IF THEY DON'T PERFORM.

24

25 **SUP. YAROSLAVSKY:** THEN...



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1

2 **C.A.O. JANSSEN:** BASED ON THE PLAN.

3

4 **SUP. YAROSLAVSKY:** ...I THINK THAT'S A LOT MORE SENSIBLE THAN  
5 PUTTING AN ARTIFICIAL 10, 15 YEAR THING.

6

7 **SUP. KNABE, CHAIR:** OKAY. I DON'T HEAR A SECOND TO SUPERVISOR  
8 ANTONOVICH'S AMENDMENT, IS THAT CORRECT? HEARING NO SECOND,  
9 THEN...

10

11 **SUP. ANTONOVICH:** LET ME ASK MR. JANSSEN.

12

13 **SUP. KNABE, CHAIR:** ...THE ITEM'S BEFORE US.

14

15 **SUP. ANTONOVICH:** OKAY. LET ME ASK-- FIRST QUESTION WE ASKED,  
16 DOES THIS CONTAIN A SCHEDULE THAT OBLIGATES A FOUNDATION TO  
17 COMPLETE THE TASK?

18

19 **C.A.O. JANSSEN:** THERE IS A REQUIREMENT OF TWO YEARS, I'M TOLD,  
20 FOR US TO REHAB THE BUILDING. THE REST OF THE PERFORMANCE HAS  
21 TO DO WITH PRODUCING THE RESOURCES TO DO THE PROJECT. WHAT  
22 HAPPENS THERE IS TOTALLY WITHIN OUR CONTROL. THEY NEED OUR  
23 APPROVAL, BUT IT IS OUTLINED IN THE PROJECT WHAT THEY'RE GOING  
24 TO BE DOING. IF THEY DON'T RAISE THE MONEY, THEN NOTHING



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1 HAPPENS AND THEY DEFAULT AND THEY DON'T START THE PROJECTS  
2 UNTIL THEY HAVE THE MONEY. IT'S THE SAME IDEA AS DISNEY.

3

4 **SUP. ANTONOVICH:** AND WHAT IS THE COUNTY'S RIGHT TO THEN MOVE  
5 FORWARD IF THEY ARE IN DEFAULT?

6

7 **C.A.O. JANSSEN:** ALL RIGHT. ON PAGE 48 OF THE LEASE AGREEMENT,  
8 IT SPEAKS TO FAILURE TO SECURE THE SITE, FAILURE TO TIMELY  
9 COMPLETE CONSTRUCTION, FAILURE TO PERFORM, COUNTY REMEDIES,  
10 TERMINATION PROVISIONS, ON 48 AND 49.

11

12 **SUP. KNABE, CHAIR:** WELL, IT'S BASICALLY THE SAME LANGUAGE YOU  
13 HAD WITH DISNEY.

14

15 **C.A.O. JANSSEN:** RIGHT. WE THINK IT'S VERY THOROUGHLY COVERED,  
16 SUPERVISOR.

17

18 **SUP. KNABE, CHAIR:** SO THE ITEM IS BEFORE US. THERE WAS NO  
19 SECOND TO THE AMENDMENT. WE WILL INCLUDE THE LETTER...

20

21 **SUP. YAROSLAVSKY:** WELL, CAN I JUST RAISE A QUESTION?

22

23 **SUP. KNABE, CHAIR:** YES.

24



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1    **SUP. YAROSLAVSKY:** I DON'T WANT TO THROW A MONKEY WRENCH INTO  
2    THIS BUT I THINK WE NEED TO MAKE SURE THAT EVERYBODY  
3    UNDERSTANDS WHAT THIS-- LET'S GO BACK TO THE LETTER FOR A  
4    SECOND. I NEED TO HAVE YOUR ATTENTION. I UNDERSTAND THAT THE  
5    CONSERVANCY IS SAYING THAT INCORPORATING THE LETTER IS NOT  
6    GOOD ENOUGH FOR THEM. I THINK THE BOARD WOULD LIKE TO TRY TO  
7    ACCOMMODATE THEM AS MUCH AS POSSIBLE SO THAT WE CAN PROCEED  
8    COOPERATIVELY, OTHERWISE, IT TAKES ANOTHER COURSE. IN THEIR  
9    LETTERS, SECOND LAST PARAGRAPH, IF YOUR OFFICE AND  
10    \_\_\_\_\_ OFFICES HAVE WORKED ON AN ADDITIONAL MOTION TO  
11    ENSURE THAT, PRIOR TO ANY DEMOLITION OF THE BRUNSWICK ANNEX,  
12    THE COUNTY WOULD HAVE THE BENEFIT OF AN ADDITIONAL INDEPENDENT  
13    COST ESTIMATE BASED ON FINAL DESIGNS AS WELL AS A FINAL REVIEW  
14    OF THE AVAILABILITY OF OUTSIDE FINANCIAL RESOURCES THAT COULD  
15    ASSIST THE PROJECT. THE CONSERVANCY URGES THAT THE BOARD ADOPT  
16    THIS MOTION. I DON'T KNOW WHAT MOTION-- WELL, I KNOW THERE ARE  
17    500 MOTIONS FLOATING AROUND, BUT NONE OF THEM HAVE BEEN  
18    INTRODUCED. MS. MOLINA HAS MADE A MOTION TO, I BELIEVE, DO  
19    THIS, THAT'S WHAT'S IN THE PARAGRAPH. IS THAT CORRECT?

20

21    **SUP. MOLINA:** THAT'S CORRECT.

22

23    **SUP. YAROSLAVSKY:** SO CAN THAT NOT ADEQUATELY SERVE AS THE  
24    MOTION?

25



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1    **SUP. BURKE:** IS THE CONSERVANCY AGREED WITH...

2

3    **SUP. YAROSLAVSKY:** WELL, MR. BERNSTEIN?

4

5    **KEN BERNSTEIN:** THE LETTER [ INAUDIBLE ]

6

7    **SUP. YAROSLAVSKY:** I KNOW THE LETTER BUT MS. MOLINA HAS MADE A  
8    MOTION, A VERBAL MOTION THAT I BELIEVE DOES EXACTLY WHAT THIS  
9    SECOND TO THE LAST PARAGRAPH DOES.

10

11    **SUP. KNABE, CHAIR:** WE'RE GETTING HELP RIGHT HERE. TA-DA.

12

13    **KEN BERNSTEIN:** MY NAME IS KEN BERNSTEIN WITH THE LOS ANGELES  
14    CONSERVANCY. THIS LETTER WAS REFERENCING LANGUAGE THAT HAD  
15    BEEN DEVELOPED IN CONSULTATION WITH THE C.A.O. STAFF THAT HAD  
16    THE SPECIFICS THAT ARE CONTAINED ESSENTIALLY IN THE MOTION,  
17    THAT-- THE SECOND PART OF THE MOTION THAT SUPERVISOR  
18    ANTONOVICH HAD INTRODUCED. IT HAS SPECIFICS ABOUT HOW THAT  
19    REVIEW WOULD TAKE PLACE, THE CONDITION REGARDING NEW HIGH  
20    STREET, THE ADDITIONAL STREET THAT WOULD BE DEMARCATED...

21

22    **SUP. MOLINA:** THAT IS, AGAIN, WHERE WE-- AGAIN, I THINK THAT  
23    THE COMPROMISE AND PLEASE JOIN ME IN A COMPROMISE.

24

25    **KEN BERNSTEIN:** WE ARE TRYING TO DO JUST THAT.





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1

**SUP. MOLINA:** LOOK, WE ARE WILLING TO DO THE EVALUATION BUT IF  
YOU START PUTTING CONDITIONS ON IT, UNDER WHICH CONSTRAINTS WE  
CAN DO THE EVALUATION, THEN YOU'RE NOT TALKING ABOUT A  
COMPROMISE AT ALL. BECAUSE, UNDER YOUR CONDITIONS, IT CAN ONLY  
BE DONE ONE WAY AND THAT'S THE PROBLEM. I THINK WE NEED A FAIR  
ANALYSIS AND THE C.A.O. COULD UNDERTAKE IT AND HAVE THAT  
REVIEW. IF YOU PUT THE CONDITIONS ON IT, IT'S LIKE ANYTHING  
ELSE, THEN YOU ARE FORCING US TO DO IT YOUR WAY. AND I WANT TO  
FIND A MIDDLE GROUND.

11

**KEN BERNSTEIN:** AND WE DO AS WELL. AND THIS LANGUAGE THAT WE  
HAD DISCUSSED WITH THE C.A.O. ALLOWS THE C.A.O. TO,  
ESSENTIALLY, DO IT ITS WAY, TO UNDERTAKE THIS REVIEW AND BE  
ABLE TO MOVE FORWARD WITH THE PROJECT FOR...

16

**SUP. MOLINA:** THEN WHY WON'T YOU ACCEPT THAT WE WILL UNDERTAKE  
THE REVIEW AND ALLOW THE C.A.O. TO CONDUCT IT IN THAT FASHION?

19

**KEN BERNSTEIN:** THAT'S EXACTLY WHAT WE'RE TRYING TO AGREE TO.  
THE LANGUAGE HAD BEEN WORKED OUT...

22

**SUP. MOLINA:** WELL, I KNOW IT'S BEEN WORKED OUT WITH YOU ALL,  
BUT WHAT I'M SAYING AS A COMPROMISE IS I AM WILLING TO WORK  
OUT THE LANGUAGE THAT THE C.A.O. WILL UNDERTAKE THE REVIEW OF

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WHAT IS KNOWN AS THE ANNEX AND MAKE THE DETERMINATION AND,  
2 JAN, I HOPE YOU HELP ME THAT THAT IS UNDERSTOOD. IF YOU ADD  
3 CONDITIONS AS TO HOW WE WILL DO THE REVIEW, THEN YOU'RE  
4 CREATING A SECONDARY PROBLEM.

5

6 **C.A.O. JANSSEN:** WE THINK WE'RE DOING WHAT YOU'RE SAYING,  
7 SUPERVISOR.

8

9 **SUP. MOLINA:** I UNDERSTAND, BUT I CAN'T SEEM TO...

10

11 **C.A.O. JANSSEN:** WE BELIEVE THAT THE LANGUAGE DOES, IN FACT, DO  
12 WHAT YOU'RE ASKING, WHICH GIVES US THE ABILITY TO TAKE A LOOK  
13 AT THE COST AT THE TIME, TO DO AN ANALYSIS AND THEN FOR US TO  
14 MAKE A DECISION AT THAT TIME WHAT TO DO WITH THE ANNEX. WE DO  
15 NOT NEED TO GET...

16

17 **SUP. MOLINA:** NOT UNDER THE-- BUT UNDER NOT ANY CONDITIONS AS  
18 HE IS STATING.

19

20 **C.A.O. JANSSEN:** RIGHT, THERE ARE NO CONDITIONS.

21

22 **KEN BERNSTEIN:** AND BELIEVE ME, WE ASKED FOR CONDITIONS AND  
23 THERE WAS A PUSH BACK SO...

24

25 **SUP. MOLINA:** I KNOW YOU DID, I KNOW YOU DID!



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **KEN BERNSTEIN:** SO THIS IS A COMPROMISE ON OUR SIDE AS WELL,  
3 BELIEVE ME, SO...

4

5 **C.A.O. JANSSEN:** THERE ARE NO CONDITIONS ATTACHED TO THIS, AS  
6 HE JUST INDICATED.

7

8 **SUP. MOLINA:** THE PARAGRAPH HAS TWO CONDITIONS ON IT.

9

10 **C.A.O. JANSSEN:** WHICH PARAGRAPH? OF THE LETTER?

11

12 **SUP. MOLINA:** YEAH.

13

14 **C.A.O. JANSSEN:** NO, I'M LOOKING AT THE LANGUAGE, SUPERVISOR.

15

16 **SUP. KNABE, CHAIR:** ALL RIGHT. CAN WE...

17

18 **SUP. YAROSLAVSKY:** HANG ON.

19

20 **SUP. ANTONOVICH:** THE MOTION THAT I HAD BROUGHT FORWARD WAS  
21 WORKING WITH THE CONSERVANCY TO ADDRESS THESE ISSUES AND IT  
22 TEAMS TO ME THAT, IF YOU CONTINUE THIS ONE WEEK AND HAVE THE  
23 CONSERVANCY, THE C.A.O., AND THE OFFICES INVOLVED, YOU COULD  
24 COME BACK AND HAVE THAT NECESSARY LANGUAGE...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE, CHAIR:** WELL, IT SEEMS TO ME I DON'T THINK YOU'RE  
2   THAT CLOSE, I DON'T KNOW THAT YOU NEED TO CONTINUE IT A WEEK.  
3   I MEAN...

4

5   **SUP. BURKE:** NO, LET'S NOT CONTINUE IT.

6

7   **SUP. YAROSLAVSKY:** YOU KNOW WHAT? I WAS GOING TO MAKE A  
8   SUGGESTION. WE HAVE ANOTHER ITEM THAT'S GOING TO TAKE US A  
9   LITTLE BIT OF A TIME. CAN I MAKE A SUGGESTION THAT WE HAVE THE  
10  PUBLIC HEARING ON THAT ITEM? I FORGOT THE NUMBER-- ON THE  
11  COUNTY SEAL ISSUE. IN THE MEANTIME, LET MR. JANSSEN OR HIS  
12  STAFF AND MS. MOLINA'S STAFF WORK IT OUT AND THEN COME BACK  
13  AND WE CAN WRAP IT UP TODAY.

14

15  **SUP. BURKE:** AND HAVE SOMETHING IN WRITING FOR US.

16

17  **SUP. YAROSLAVSKY:** AND HAVE SOMETHING IN WRITING AND WE'RE NOT  
18  RUSHING BECAUSE WE'RE GOING TO BE HERE, ANYWAY, FOR A WHILE.

19

20  **SUP. ANTONOVICH:** RIGHT AND I SECOND THAT.

21

22  **SUP. YAROSLAVSKY:** OKAY. THE-- I DON'T WANT TO-- WELL, I'M NOT  
23  GOING TO...

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** JUST PUT IT ON THE TABLE AND WE HAVE THE  
2   CONSERVANCY, LET'S MOVE FORWARD AND GET SOME AGREEMENTS.

3

4   **SUP. MOLINA:** NOW, I WOULD LIKE TO PROCEED AGAIN. WHAT I AM  
5   TRYING TO DO IS ALLOW THE C.A.O. TO UNDERTAKE THIS REVIEW. THE  
6   LANGUAGE AND, AGAIN, I THINK IT'S UNFORTUNATE THAT IT'S BEEN  
7   BROUGHT ON THE LAST DAY AND THIS BEEN... I DO NOT WANT TO SEE  
8   AN ADDITIONAL SET OF CONDITIONS THAT ARE STATED FOR THAT  
9   REVIEW. PLEASE ALLOW THE C.A.O. TO PROCEED WITH THAT. I THINK  
10   IT'S A GOOD COMPROMISE. YOU GUYS, IF YOU PUT ALL OF THESE  
11   CONDITIONS IN IT, WE'RE GOING TO BE DELAYING THE PROJECT EVEN  
12   LONGER.

13

14   **SUP. YAROSLAVSKY:** GLORIA, ALL I-- WHILE YOU WERE OVER HERE AND  
15   I DON'T THINK YOU HEARD WHAT I SAID, ALL I'M SUGGESTING, FOR  
16   THE MOMENT, IS THAT, WHILE WE TAKE UP AND START THE PUBLIC  
17   HEARING ON THE OTHER ITEM THAT'S ON OUR AGENDA, LET MR.  
18   BERNSTEIN, YOUR OFFICE AND MR. JANSSEN TRY TO COME TO SOME  
19   MEETING OF THE MINDS, BECAUSE, IF WE DON'T, YOU RUN THE RISK  
20   THAT THERE WILL BE A LAWSUIT. YOU DON'T WANT A LAWSUIT FILED.  
21   SO IT SEEMS TO ME YOU'RE VERY CLOSE.

22

23   **SUP. MOLINA:** I AM VERY CLOSE AND...

24

25   **SUP. YAROSLAVSKY:** EXCEEDINGLY CLOSE. YOU'RE VERY CLOSE.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA:** ...AND I HAD RESOLVED IT BUT THERE ARE SOME  
3 PEOPLE WHO ARE, INTERNALLY, TRYING TO COMBAT WHAT WE ARE  
4 TRYING TO DO HERE.

5

6 **SUP. YAROSLAVSKY:** WELL, THAT'S WHAT I'M TRYING-- LET'S GET THE  
7 PEOPLE...

8

9 **SUP. MOLINA:** WE DO HAVE IT.

10

11 **SUP. YAROSLAVSKY:** LET'S WORK IT OUT HERE AND WE CAN BE DONE  
12 TODAY, BUT I JUST THINK IT'S BETTER THAT WAY THAN TO TRY TO  
13 WRITE IT...

14

15 **SUP. MOLINA:** THEN WHY CAN'T-- THAT'S WHAT I ASKED JAN TO DO  
16 AND HE WON'T DO IT. HE HAS IT.

17

18 **SUP. YAROSLAVSKY:** ALL RIGHT. CAN WE-- DO YOU HAVE IT?

19

20 **C.A.O. JANSSEN:** YEAH, I'LL BRING THE LANGUAGE.

21

22 **SUP. KNABE, CHAIR:** ALL RIGHT, HERE WE GO, THIS IS THE MOMENT  
23 WE'VE ALL BEEN WAITING FOR. I THOUGHT YOU WERE GOING TO READ  
24 THE LANGUAGE, MR. JANSSEN?

25





The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1    **SUP. BURKE:** WELL, IT'S THEIR LANGUAGE. RIGHT? FROM THEIR  
2    LETTER?

3

4    **SUP. KNABE, CHAIR:** ALL RIGHT.

5

6    **SUP. MOLINA:** SEE, THEY WON'T AGREE THAT THAT'S CONDITIONS THEY  
7    WANT UNDER WHICH THEY WILL WIN IN A LAWSUIT.

8

9    **SUP. ANTONOVICH:** WHY DON'T YOU READ YOUR ADJOURNMENT MOTIONS?

10

11    **SUP. KNABE, CHAIR:** I'LL GO AHEAD WITH MY ADJOURNMENTS, THEN. I  
12    MOVE THAT WE ADJOURN IN MEMORY OF PAULINA LEVY, WHO PASSED  
13    AWAY ON JUNE 6TH. SHE'S SURVIVED BY HER HUSBAND, HERMAN,  
14    DAUGHTER, GAIL GROSSMAN, WHO IS A GOOD FRIEND, AND HER  
15    HUSBAND, MARTY, GRANDSON, SETH, AND A GRANDDAUGHTER. ALSO THAT  
16    WE ADJOURN IN THE MEMORY OF MR. PAUL GRUEL, PASSED AWAY AT THE  
17    AGE OF 75. HE SERVED AS PRESIDENT AND SECRETARY OF THE LONG  
18    BEACH BOAT OWNERS ASSOCIATION AND EDITOR OF THE GANGWAY  
19    GAZETTE NEWSLETTER. HE VOLUNTEERED MANY YEARS WITH THE  
20    AMERICAN RED CROSS. HE'S SURVIVED BY HIS WIFE, ALICE, SONS,  
21    KIRK AND GREG, DAUGHTER, VICKY AND HIS STEPSON. ROBIN,  
22    STEPDAUGHTER, JOHNNY, NINE GRANDCHILDREN AND A GREAT-  
23    GRANDSON. ALSO THAT WE ADJOURN IN MEMORY OF BETTY CARR,  
24    RETIRED BELLFLOWER UNIFIED SCHOOL DISTRICT TEACHER WHO PASSED  
25    AWAY AT THE AGE OF 89. SHE MARRIED HENRY CARR, PRESBYTERIAN



**The Meeting Transcript of  
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1 MINISTER, IN 1936 AND MOVED TO LONG BEACH IN '61. SHE TAUGHT  
2 SCHOOL IN BELLFLOWER. SHE WAS INVOLVED IN NATIONAL ASSOCIATION  
3 FOR ADVANCEMENT OF COLORED PEOPLE IN THE '40S WHEN SUCH  
4 ACTIVITIES WERE UNUSUAL. SHE WAS DEVOTED TO SOCIAL CAUSES, HER  
5 CHURCH AND HER FAMILY. SHE IS SURVIVED BY HER SON, DAVID,  
6 GRANDCHILDREN: STEVEN, LIZ AND MELISSA. AND THEN FINALLY THAT  
7 WE ADJOURN IN MEMORY OF CARMEN HENDERSON, WHO PASSED AWAY ON  
8 AUGUST 30TH. SHE WAS A LONGSTANDING RESIDENT OF THE CITY OF  
9 ARTESIA AND AN ACTIVE MEMBER IN THE ARTESIA CERRITO'S WOMEN'S  
10 CLUB. SHE'S SURVIVED BY HER HUSBAND, HARLEY, SON, RICK AND  
11 DAUGHTERS, SANDY AND TRISHA. SO ORDERED. ARE WE THERE?

12

13 **SUP. ANTONOVICH:** WANT ME TO READ MY ADJOURNMENTS?

14

15 **SUP. KNABE, CHAIR:** OKAY. GO AHEAD BECAUSE I'M GOING TO GET  
16 GOING ON ON 25. WE'VE GOT A LOT OF PEOPLE WAITING, THEY'VE  
17 WAITED ALL DAY AND... [ APPLAUSE ]

18

19 **SUP. ANTONOVICH:** MOVE THAT WE ADJOURN IN THE MEMORY OF SARA  
20 NEGIN SCHAFFER, RETIRED ELEMENTARY SCHOOL TEACHER, WHO PASSED  
21 AWAY AT THE AGE OF 96. SHE'S SURVIVED BY HER TWO CHILDREN. SHE  
22 HAPPENED TO BE MY FIFTH GRADE INSTRUCTOR WHO WAS AN  
23 INSPIRATION AND ROLE MODEL FOR ME. WE WERE ABLE TO STAY IN  
24 TOUCH ALL OF OUR YEARS AND HELPED GUIDE ME THROUGH MY  
25 EDUCATION, POLITICAL AND MILITARY ACTIVITIES THAT I WAS



**The Meeting Transcript of  
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1 INVOLVED WITH. AND BYAN GREGORY, WHO WAS THE LONGEST SERVING  
2 LEGISLATIVE COUNCIL FOR THE STATE OF CALIFORNIA IN THE STATE  
3 LEGISLATURE. HE PASSED AWAY UNEXPECTEDLY AT THE AGE OF 64. HE  
4 WAS A GOOD FRIEND. I HAD THE OPPORTUNITY TO SERVE WITH HIM  
5 WHEN I WAS IN THE STATE LEGISLATURE. JEAN SHEPHERD WAS A  
6 MEMBER, RETIRED, OF THE ALHAMBRA POLICE DEPARTMENT FOR MORE  
7 THAN 30 YEARS AND ALSO A TEACHER, MENTOR AND COACH FOR ARCADIA  
8 HIGH SCHOOL, OCCIDENTAL COLLEGE AND ARCADIA LITTLE LEAGUE.  
9 JAMES WESTPHAL, WHO WAS THE DESIGNER AND BECAME LATER DIRECTOR  
10 OF CAL TECH'S PALMYRA OBSERVATORY AND WAS-- PASSED AWAY.  
11 LEAVES HIS WIFE AND THREE CHILDREN. JAMES PAIGE, WHO WAS THE  
12 FOUNDER OF THE JOURNAL OF EMERGENCY MEDICAL SERVICES. HE WAS A  
13 FIRE SERVICE VETERAN. AFTER LEAVING THE L.A. COUNTY FIRE  
14 DEPARTMENT IN 1976, HE BECAME THE CHIEF OF E.M.S. FOR THE  
15 STATE OF NORTH CAROLINA. HE RETURNED TO CARLSBAD AS A  
16 BATTALION CHIEF AND HE WAS ALSO AN ATTORNEY. FRANK THOMAS, WHO  
17 WAS CALLED ONE OF THE 9-0 MEN FROM WALT DISNEY ANIMATION. HIS  
18 ANIMATIONS INCLUDED SNOW WHITE, PETER PAN, BAMBI, LADY AND THE  
19 TRAMP, AND JUNGLE BOOK. DON BECK BROWN, PAST PRESIDENT AND  
20 CHAIRMAN OF THE A.J. BAYER COMPANY IN LOS ANGELES, WAS ACTIVE  
21 IN MANY ORGANIZATIONS INCLUDING HOLLYWOOD PRESBYTERIAN  
22 HOSPITAL, THE SALVATION ARMY AND THE BOY SCOUTS. AND PAUL  
23 ALBERT MILLER, WHO WAS THE GRAND-- WHO WORKED FOR HIS  
24 GRANDFATHER'S COMPANY, THE SOUTHERN CALIFORNIA GAS COMPANY AND  
25 LATER BECAME ITS CHAIRMAN, RETIRING IN 1989. JEAN ASHIDDIS,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WHO WAS A GOOD FRIEND, PASSED AWAY ON SEPTEMBER 3RD. SHE AND  
2 HER HUSBAND, TED, WERE VERY CLOSE FRIENDS AND WE SYMPATHIZE  
3 AND SEND OUR SYMPATHIES TO TED AND THE FAMILY. RICHARD  
4 BURKEHART FROM GLENDALE, WHO WAS THE SYSTEM ANALYST PURCHASING  
5 AGENT ORTHO MATTRESSES. WILLIAM BILL RULLO FROM BURBANK. AND  
6 SERGEANT EDGAR LOPEZ AND JACQUELINE D. SERBINE. THAT'S IT.

7

8 **C.A.O. JANSSEN:** MR. CHAIRMAN?

9

10 **SUP. KNABE, CHAIR:** SO ORDERED. DO YOU HAVE ANY ADJOURNMENTS,  
11 SUPERVISOR MOLINA?

12

13 **SUP. MOLINA:** YES, I DO, MR. CHAIRMAN. I HAVE A COUPLE OF  
14 ADJOURNMENTS. I'D LIKE TO ASK THE BOARD TODAY IF THEY WOULD  
15 ADJOURN IN MEMORY OF A DEAR FRIEND OF OURS AND NEIGHBOR OF  
16 MINE WHEN I WAS A CHILD IN PICO RIVERA AND THAT IS THE MEMORY  
17 OF LYDIA MARIE PRIETO. WE WANT TO EXTEND OUR DEEPEST  
18 CONDOLENCES TO HER MOTHER, JOSIE, AND TO THE ENTIRE FAMILY.  
19 SHE HAS TWO GROWN CHILDREN, SHE WAS A GRANDMOTHER. SHE,  
20 UNFORTUNATELY, DIED OF BREAST CANCER AND WE WANT TO SEND OUR  
21 CONDOLENCES TO HER AND HER FAMILY. I'D ALSO LIKE TO ASK THAT  
22 WE ADJOURN IN THE MEMORY OF CHARLES HUNTER, WHO RECENTLY  
23 PASSED AWAY. MR. HUNTER IS A UNITED STATES NAVY VETERAN AND 38  
24 CONRAIL CONDUCTOR, WAS THE FATHER OF OUR PUBLIC WORKS 24 YEAR



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 PUBLIC WORKS EMPLOYEE, DENNIS HUNTER. WE WANT TO ALSO EXTEND  
2 OUR DEEPEST CONDOLENCES TO THE FAMILY.

3

4 **SUP. KNABE, CHAIR:** SO ORDERED. SUPERVISOR BURKE? ADJOURNMENTS?

5

6 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN  
7 MEMORY OF MARTHA JEAN MANLY, WHO PASSED AWAY ON SEPTEMBER 7TH  
8 AT THE AGE OF 83. SHE WAS A COMPTON RESIDENT FOR 62 YEARS,  
9 ACTIVE IN HER CHURCH AND AN OUTSTANDING MEMBER OF THE  
10 COMMUNITY. SHE LEAVES TO CHERISH HER MEMORY HER SEVEN  
11 CHILDREN, MORE THAN 40 GRANDCHILDREN AND GREAT- GRANDCHILDREN.  
12 SHE IS THE LOVING AUNT OF EUNICE PIE, WHO IS BRAD PIE'S WIFE.  
13 AND J. P. CROWER, 32-YEAR-OLD SON OF PAT AND BARBARA CROWER.  
14 HE IS ALSO SURVIVED BY TWO HALF SISTERS, RACHEL AND SARA  
15 CROWER AND ONE STEP-BROTHER, CHRISTOPHER MANSACK AND HE LEAVES  
16 HIS SISTERS AND HIS FATHER AND HIS MOTHER. NETTIE EMMA YOUNG  
17 LACKEY, A RESIDENT OF THE COUNTY OF LOS ANGELES, WHO LOST HER  
18 BATTLE WITH CANCER ON SEPTEMBER 2ND AT THE AGE OF 58. SHE IS  
19 SURVIVED BY HER HUSBAND, CHARLES LACKEY, FOUR CHILDREN, ERICK,  
20 LAWANDA, DIRINDA AND ANTHONY LACKEY AND HER MOTHER, LEILA  
21 YOUNG, 11 BROTHERS AND SISTERS AND A HOST OF OTHER FAMILY AND  
22 FRIENDS. PRETORIA W. DRY, WHO WAS BORN JANUARY 1898. SHE  
23 PASSED AWAY LAST WEEK AT THE AGE OF 106. SHE MAY HAVE BEEN THE  
24 OLDEST LIVING PERSON IN LOS ANGELES COUNTY. SHE WAS THE SECOND  
25 OF SIX DAUGHTERS AND ATTENDED LUCY LANEY'S SCHOOL IN AUGUSTA



The Meeting Transcript of  
The Los Angeles County Board of Supervisors

1 AND HOWARD UNIVERSITY IN WASHINGTON, D.C. SHE MARRIED CAPTAIN  
2 FRANK L. DRY, BAND MASTER, AT TUSKEGEE UNIVERSITY. THEY RAISED  
3 FIVE CHILDREN AT TUSKEGEE AND SHE WAS ONE OF THE CHARTER  
4 MEMBERS OF THE TUSKEGEE CHAPTER OF DELTA SEGMENT THETA  
5 SORORITY. SHE MOVED TO LOS ANGELES WITH HER HUSBAND AND FAMILY  
6 IN 1947 AND BECAME AN ACTIVE MEMBER OF HOLMAN METHODIST CHURCH  
7 WHERE SHE SAW THE CHURCH GROW TO ITS PRESENT PROMINENCE IN THE  
8 COMMUNITY. SHE IS SURVIVED BY THREE DAUGHTERS: FRANCES DRY,  
9 MARY BELL AND DEBORAH BURKE, ONE SON, ARTHUR DRY, 13  
10 GRANDCHILDREN, 13 GREAT- GRANDCHILDREN AND NUMEROUS NIECES AND  
11 NEPHEWS. AND MR. HENRY O'BRYANT, A VALUED COMMUNITY LEADER,  
12 LONG-TIME RESIDENT OF THE SECOND DISTRICT AND PIONEER IN THE  
13 CHURCH ROBE INDUSTRY WHO PASSED AWAY AFTER A LENGTHY ILLNESS.  
14 MR. O'BRYANT WAS COMMITTED TO YOUTH AND ADULT BUSINESS  
15 TRAINING. HE WAS HONORED ON NUMEROUS OCCASIONS FOR HIS  
16 INVOLVEMENT IN COMMUNITY AND FINANCIAL DEVELOPMENT. HE HAD ONE  
17 OF THE FIRST BUSINESSES THAT SOLD CHOIR ROBES. AND THEN,  
18 FINALLY, LOUISE JO WALTERS, WHO WAS AN EDUCATOR AND HAD TAUGHT  
19 IN NORTH DAKOTA. SHE WAS 99 YEARS OLD AND SHE SERVED FOR 25  
20 YEARS WITH THE FEDERAL AVIATION COMMISSION. SHE WAS AN AVID  
21 DODGER FAN AND HER SON IS A 35-YEAR EMPLOYEE OF D.P.S.S.

22  
23 **SUP. KNABE, CHAIR:** SO ORDERED. SUPERVISOR...





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE:** I'LL GET THE NAMES OF HER SON AND HER CHILDREN AND  
2   HER SURVIVORS, BUT I JUST RECEIVED IT.

3

4   **SUP. KNABE, CHAIR:** SUPERVISOR YAROSLAVSKY, ANY ADJOURNMENTS?

5

6   **SUP. YAROSLAVSKY:** YES. I HAVE ONE. I'D LIKE TO ASKED BOARD TO  
7   ADJOURN IN THE MEMORY OF COLUMBUS MCALPIN, DR. COLUMBUS  
8   MCALPIN, DIRECTOR OF PEDIATRIC SURGERY AT CEDARS-SINAI MEDICAL  
9   CENTER, ASSISTANT CLINICAL PROFESSOR OF PEDIATRIC SURGERY AT  
10   U.S.C. SCHOOL OF MEDICINE AND AT DREW POST-GRADUATE MEDICAL  
11   SCHOOL.

12

13   **SUP. KNABE, CHAIR:** OKAY. SO ORDERED. OKAY. ANY OTHER  
14   ADJOURNMENTS? WHERE ARE WE?

15

16   **SUP. YAROSLAVSKY:** MR. CHAIRMAN, WHILE THEY'RE STILL TALKING  
17   ABOUT THAT, IN DISCUSSING THIS MUSEUM THING WITH THE COUNTY  
18   COUNSEL, THERE'S ONE SLIGHT DIFFERENCE BETWEEN THE DISNEY HALL  
19   LEASE AND THIS LEASE IN THAT, IN THE DISNEY HALL LEASE THERE  
20   WAS A TIME BY WHICH THE FOUNDATION OF THE PRIVATE INTERESTS  
21   WERE REQUIRED TO COMMENCE CONSTRUCTION. THAT IS ACTUALLY--  
22   GAVE THE COUNTY THE ABILITY NOT TO EXTEND AFTER A PERIOD OF  
23   TIME AND THE COUNTY DID EXTEND, OBVIOUSLY. SO I WOULD-- AND I  
24   UNDERSTAND MS. MOLINA IS AGREEABLE TO THIS. I WOULD PROPOSE  
25   THAT WE INSTITUTE A-- THAT THE 15-YEAR-- WITHIN 15 YEARS, THE



**The Meeting Transcript of  
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1 FOUNDATION NEEDS TO COMMENCE CONSTRUCTION. IT'S A LITTLE  
2 LONGER, QUITE A BIT LONGER THAN THE DISNEY HALL BUT THEN THERE  
3 IS NO MRS. DISNEY HERE TO WRITE A BIG CHECK TO START IT OFF  
4 WITH AND THEY'RE GOING TO HAVE TO DO A LOT OF FUNDRAISING, SO  
5 IT'S NOT UNREASONABLE. HOPEFULLY, IT WILL GET DONE BEFORE  
6 THAT, BUT IT GIVES THEM THAT KIND OF A WINDOW. SO, WITH THAT  
7 AND IF YOU'VE WORKED OUT THE OTHER THING...

8

9 **SUP. KNABE, CHAIR:** IS THE LANGUAGE WORKED OUT ON THE OTHER  
10 PART?

11

12 **C.A.O. JANSSEN:** YES. ON THE OTHER LANGUAGE, SUPERVISOR AND, IF  
13 SUPERVISOR MOLINA IS LISTENING, WE WANT TO TAKE THE 30-DAY  
14 REQUIREMENT OUT OF BOTH OF THE PARAGRAPHS SO THE REQUIREMENT  
15 IS THAT THE C.A.O. TRANSMIT THE FINAL COST ESTIMATE TO THESE  
16 OFFICES AND THEN WE HAVE THE ABILITY TO PROCEED. BUT THERE IS  
17 NOT THE 30-DAY TIME LIMIT INCLUDED IN THAT.

18

19 **SUP. KNABE, CHAIR:** OKAY.

20

21 **C.A.O. JANSSEN:** AND THE CONSERVANCY IS OKAY WITH THAT.

22

23 **SUP. KNABE, CHAIR:** SO THAT HANDLES BOTH ISSUES, THEN.

24

25 **C.A.O. JANSSEN:** THAT HANDLES BOTH ISSUES.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE, CHAIR:** SUPERVISOR MOLINA, WHERE IS SHE? OH, THERE  
3 SHE IS.

4

5 **SUP. YAROSLAVSKY:** IN THE 15 YEARS, SHOULD YOU HAVE THE SAME  
6 LANGUAGE IN THE LEASE AS YOU HAD IN THE DISNEY THAT, AFTER  
7 THAT, WHATEVER POWERS WE HAD IN THERE, WE SHOULD HAVE THERE.

8

9 **C.A.O. JANSSEN:** ALL RIGHT. WE'LL DO THAT

10

11 **SUP. ANTONOVICH:** SO BASICALLY THAT'S WHAT THE AMENDMENT WAS  
12 ATTEMPTING TO DO.

13

14 **SUP. KNABE, CHAIR:** SO THE MOTION BEFORE US THEN IS AMENDED TO  
15 INCLUDE THOSE THREE DIFFERENT ITEMS. IS THAT CORRECT? TWO  
16 DIFFERENT? TWO DIFFERENT.

17

18 **C.A.O. JANSSEN:** TWO DIFFERENT ITEMS.

19

20 **SUP. KNABE, CHAIR:** OKAY. ALL RIGHT. MOVED BY SUPERVISOR  
21 MOLINA, THE CHAIR WILL SECOND. HEARING NO OBJECTIONS, SO  
22 ORDERED. NEXT WE'LL GO TO ITEM 25, COUNTY SEAL. [ CHEERS AND  
23 APPLAUSE ]

24

25 **C.A.O. JANSSEN:** THANK YOU.



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1

2 **SUP. KNABE, CHAIR:** NOT JUST THE COUNTY SEAL FOLKS, BUT THE--  
3 PARDON ME?

4

5 **C.A.O. JANSSEN:** THANK YOU, MR. CHAIRMAN.

6

7 **SUP. MOLINA:** I SAID I REALLY APPRECIATE THE CONSERVANCY  
8 APPLAUDING THIS EFFORT.

9

10 **SUP. KNABE, CHAIR:** I THINK THEY WERE APPLAUDING THE SEAL,  
11 GETTING TO THE SEAL MORE THAN THE CONSERVANCY. [ LAUGHTER ]

12

13 **C.A.O. JANSSEN:** GETTING TO THE SEAL BECAUSE THEY'RE GOING TO  
14 TESTIFY ON THE SEAL.

15

16 **SUP. KNABE, CHAIR:** I THINK YOU MISREAD THAT APPLAUSE,  
17 SUPERVISOR MOLINA, BUT EVERYONE-- PLEASE! TO EVERYONE TODAY,  
18 NO MATTER WHAT YOUR ISSUE HAS BEEN, WE APPRECIATE YOUR  
19 PATIENCE. THIS HAS BEEN A LONG DAY. WE HAD WAY TOO MANY SET  
20 ITEMS, BUT WE'LL WORK THROUGH ALL THIS AND ALL VERY IMPORTANT,  
21 SO LET ME TURN IT TO...

22

23 **C.A.O. JANSSEN:** THANK YOU, MR. CHAIR. THIS ITEM HAS, AT LEAST  
24 ON MY PART, CERTAINLY DOESN'T NEED A LOT OF ADDITIONAL  
25 DISCUSSION. THE ITEM BEFORE YOU IS TO APPROVE AND ADOPT A



**The Meeting Transcript of  
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1 REVISED COUNTY SEAL THAT ESSENTIALLY DOES TWO THINGS. ONE, IT  
2 ADDS THE MISSION SAN GABRIEL WHICH IS THE FIRST MISSION IN LOS  
3 ANGELES COUNTY ESTABLISHED IN 17...

4

5 **SUP. KNABE, CHAIR:** WHICH SIDE OF THE MISSION?

6

7 **C.A.O. JANSSEN:** 1771. PRIOR TO THE ESTABLISHMENT OF THE CITY  
8 OF LOS ANGELES BY SEVEN OR EIGHT YEARS. IT REPRESENTS THE  
9 HISTORIC ROLE OF MISSIONS IN THE SETTLEMENT OF THE LOS ANGELES  
10 REGION AND WE FURTHER ADDED, IN LIEU OF THE GODDESS, POMONA, A  
11 NATIVE AMERICAN WOMAN REPRESENTING THE EARLY INHABITANTS OF  
12 THE LOS ANGELES BASIN, INCLUDING THE AREA WE NOW CALL LOS  
13 ANGELES COUNTY. THOSE ARE THE TWO PRIMARY CHANGES THAT WE WERE  
14 ASKED TO DEVELOP AND RETURN TO YOUR BOARD WITH AND I AM  
15 SUBMITTING THEM FOR YOUR CONSIDERATION.

16

17 **SUP. KNABE, CHAIR:** OKAY. OBVIOUSLY, WE HAVE A NUMBER OF PEOPLE  
18 HERE SIGNED UP TO TESTIFY. WE'LL GET INTO THAT. JUST LET ME  
19 MENTION UP FRONT THAT COUNCILWOMAN JANICE HAHN WAS HERE AND,  
20 OBVIOUSLY, SHE STRONGLY, YOU KNOW, OPPOSES ANY CHANGE TO THE  
21 COUNTY SEAL AND SHE FEELS VERY STRONGLY THAT IT'S A DEFAMATION  
22 OF THE SEAL AND SHE WANTED ME TO EXPRESS HER STRONG CONCERN,  
23 BUT SHE HAD TO GET BACK OVER TO THE CHAMBERS. I'D LIKE TO CALL  
24 UP THE MAYOR OF THE CITY OF SIGNAL HILL, ELLEN WARD, DAVID  
25 HERNANDEZ AND KEN KLEINBERG AND JOHN EASTMAN.



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1

2 **SUP. YAROSLAVSKY:** GO AHEAD.

3

4 **SUP. KNABE, CHAIR:** GO AHEAD, ELLEN. AND THANK YOU FOR YOUR  
5 PATIENCE TODAY.

6

7 **ELLEN WARD:** THANK YOU FOR YOUR PATIENCE.

8

9 **SUP. KNABE, CHAIR:** YOU'RE USED TO THOSE SHORT CITY COUNCIL  
10 MEETINGS, ELLEN

11

12 **ELLEN WARD:** I KNOW, I KNOW. IT'S BEEN AN EDUCATION...

13

14 **SUP. MOLINA:** PLEASE EXCUSE ME IF I'M DOING THIS INTERVIEW ON  
15 THE RADIO. I'LL BE-- I'M LISTENING.

16

17 **ELLEN WARD:** OKAY. ANYWAY, HONORABLE CHAIRMAN AND SUPERVISORS,  
18 I'M HERE ON BEHALF OF THE CITY OF SIGNAL HILL, MANY OF OUR  
19 RESIDENTS IN THE OIL INDUSTRY. THE CITY OF SIGNAL HILL IS  
20 OPPOSED TO THE REMOVAL OF THE OIL DERRICKS FROM THE COUNTY  
21 SEAL. WE HAVE PRESENTLY CLOSE TO 600 OIL WELLS OPERATING IN  
22 OUR CITY AND WE'RE NOT THE ONLY CITY IN THE COUNTY THAT HAS--  
23 THE OIL INDUSTRY HAS BEEN A VITAL PART OF THE COUNTY.  
24 PRESENTLY, CULVER CITY, BEVERLY HILLS, CITY OF SANTA FE  
25 SPRINGS, L.A. AND EL SEGUNDO AND LONG BEACH AND, OF COURSE,





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1 OUR CITIES, ALL ARE PART OF THE HISTORY OF THE OIL INDUSTRY  
2 AND WE'D LIKE YOU TO CONSIDER PUTTING BACK THE OIL DERRICKS  
3 INTO THE CITY SEAL.

4

5 **SUP. KNABE, CHAIR:** THANK YOU. AND, ELLEN, THANK YOU AGAIN FOR  
6 YOUR PATIENCE. I KNOW IT'S BEEN A LONG DAY.

7

8 **ELLEN WARD:** WELL, I'M ALSO HUNGRY. [ LAUGHTER ]

9

10 **SUP. KNABE, CHAIR:** MY BEST TO EVERYONE AT SIGNAL HILL.

11

12 **ELLEN WARD:** THANK YOU, SUPERVISOR.

13

14 **DAVID HERNANDEZ:** GOOD AFTERNOON. MY NAME IS DAVID HERNANDEZ  
15 AND I AM THE PROPONENT OF THE LOS ANGELES COUNTY SEAL  
16 ORDINANCE. AND WHETHER THE CROSS IS REMOVED FROM THE SEAL OR  
17 NOT, THAT IS NOT GOING TO ELIMINATE THE PRESENCE OF GOD, BUT  
18 WHAT IS IN JEOPARDY IS THE ACCESS TO THE PROCESS, THE ACCESS  
19 BY THE RESIDENTS OF THE COUNTY TO-- BOTH AT THE BALLOT BOX AND  
20 THE LITIGATION PROCESS. WHAT THE PRIOR TO ACTIONS BY THE  
21 SUPERVISORS HAVE FORCED US, IN ORDER TO MAINTAIN ACCESS TO THE  
22 PROCESS, WAS THE INITIATING OF THIS PETITION. THE BALLOT  
23 ENTITLED SUMMARY WERE ISSUED. THE FORMAT WAS ISSUED AND THE  
24 PETITION IS ALREADY IN THE PROCESS OF BEING SIGNED. I'M NOT



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1 ACTUALLY HERE TO ASK YOU TO DO ANYTHING, BECAUSE THIS PETITION  
2 IS MOVING FORWARD REGARDLESS OF THE VOTE TODAY. [ APPLAUSE ]

3

4 **DAVID HERNANDEZ:** HOWEVER THAT ENDS UP IN THE LITIGATION  
5 PROCESS, THAT STILL ENSURES THAT THE RESIDENTS OF THIS COUNTY  
6 HAVE ACCESS TO THIS PROCESS, BUT WHAT YOU WILL HAVE TO ACCEPT  
7 TODAY IS THAT THERE WILL BE FINANCIAL CONSEQUENCES ONCE THIS  
8 SUCCEEDS FOR ALL OF THE DOLLARS WHICH ARE DIVERTED FROM SOCIAL  
9 PROGRAMS, ALL OF THE TAX DOLLARS WHICH ARE SPENT ON NOT ONLY  
10 DEVELOPING AND REMOVING THE EXISTING SEAL, BUT HAVING TO PUT  
11 IT BACK WHEN THIS PETITION DRIVE SUCCEEDS. SO THANK YOU.

12

13 **SUP. KNABE, CHAIR:** THANK YOU. [ CHEERS AND APPLAUSE ]

14

15 **SUP. KNABE, CHAIR:** ACTUALLY, I WAS GOING TO TELL EVERYBODY TO  
16 KEEP IT DOWN, BUT IT'S SORT OF WAKING ME UP. I'M SORT OF  
17 APPRECIATIVE OF IT RIGHT NOW. DR. SHAWN PATRICK MEADOWS,  
18 GENEVIEVE, IF YOU'D JOIN US UP HERE. YES, SIR, KEN.

19

20 **KEN KLEINBERG:** KLEINBERG, YES.

21

22 **SUP. KNABE, CHAIR:** YES.

23

24 **KEN KLEINBERG:** YES. GOOD AFTERNOON, SUPERVISORS. YOU MAY  
25 RECOLLECT I ADDRESSED YOU THE WEEK AFTER YOU RECEIVED THE



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1 LETTER FROM THE AMERICAN CIVIL LIBERTIES UNION. FOR SOME  
2 REASON, YOU DEDUCED IT IMPORTANT ENOUGH OR EXIGENT ENOUGH THAT  
3 IT WAS AN EXIGENT ENOUGH CIRCUMSTANCE TO ACT WHAT I WOULD JUST  
4 CHARACTERIZE AS A KNEE JERK REACTION, THE RESULT OF WHICH HAS,  
5 I GATHER, BEEN A LOT OF RATHER ADVERSE PUBLICITY. ONE MIGHT  
6 EVEN SAY, HAVING TRAVELED AROUND THE COUNTRY THIS SUMMER, THAT  
7 THIS IS RATHER THE LAUGHINGSTOCK. AND WE HAVE COME TO THE  
8 POINT, AT THIS JUNCTURE, WHERE YOU HAVE SEEN FIT TO  
9 PURPORTEDLY REDESIGN THE LOS ANGELES COUNTY SEAL DESIGNED BY  
10 MY CLIENT OR THE ESTATE OF MY CLIENT-- THE ESTATE OF MILLER  
11 CHEATS. FIRST OF ALL, WHEN I FIRST ADDRESSED THIS BODY, I HAD  
12 HAD LITTLE OPPORTUNITY TO REVIEW THE CASE LAW AND I HAVE, AT  
13 THIS JUNCTURE, REVIEWED MORE CONSTITUTIONAL LAW CASES THAN I'D  
14 CARE TO AND CERTAINLY SINCE I WAS IN LAW SCHOOL. I WILL STATE  
15 THAT, HAVING DONE SO AND HAVING CONSULTED ANY NUMBER OF  
16 INDIVIDUALS AND ENTITIES, THAT THERE IS NO CASE THAT IS QUITE  
17 ON POINT HERE. AND, OF COURSE, I SPEAK TO THE ISSUE OF THE  
18 ARTIST'S RIGHT OF FREEDOM OF EXPRESSION. IN FACT, AS RECENTLY  
19 AS YESTERDAY, I CONTACTED THE AMERICAN CIVIL LIBERTIES UNION  
20 IN NEW YORK, THEIR NATIONAL CHAPTER, TO DETERMINE IF THEY'D  
21 EVER BEEN ON BOTH SIDES OF A CASE AND THEY INDICATED THEY  
22 DIDN'T RECALL HAVING DONE SO, BUT THEY WERE RATHER AMUSED AT  
23 MY SUGGESTION. WHAT WE HAVE HERE IS THE USE OF A METAPHOR AND  
24 I'M SOMEWHAT AMUSED IF NOT BEMUSED THAT, HAVING ELECTED TO NOT  
25 RECOGNIZE THE METAPHOR OF THE CROSS PREVIOUSLY, YOU'VE NOW



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1 INCORPORATED NEW METAPHORS OR PURPORT TO HAVE THE RIGHT TO  
2 INCORPORATE NEW METAPHORS INTO THE SEAL. WITH REGARD TO-- WITH  
3 REGARD TO ALL OF THAT, I'M GOING TO SUGGEST THAT THE BOARD HAS  
4 DONE THEMSELVES AND THIS COUNTY A SIGNIFICANT DISSERVICE IN  
5 NOT DOING THE SIMPLE THING, WHICH SIMPLY WOULD HAVE BEEN TO  
6 LET COUNTY COUNSEL LITIGATE THIS ISSUE AND LET THE COURTS  
7 DECIDE. THAT'S WHAT-- THIS IS ALL ABOUT FREEDOM OF EXPRESSION  
8 VERSUS ESTABLISHMENT AND THAT'S, PLAIN AND SIMPLY, WHAT YOU  
9 SHOULD HAVE DONE. NOW, AS TO WHAT YOU'RE DOING NOW, I'LL HAVE  
10 TO SAY THAT I AM REALLY APPALLED. YOU'RE COUNTENANCING  
11 BASICALLY WHAT I CAN ONLY CHARACTERIZE AS THEFT, INTELLECTUAL  
12 PROPERTY THEFT. IF YOU WANTED TO GO GET A NEW COUNTY SEAL,  
13 THEN YOU COULD HIRE AN ARTIST TO GO OUT AND DO IT JUST THE WAY  
14 MILLER CHEATS WAS RETAINED TO DO BACK IN THE 1950S WHEN HE  
15 TOOK THREE YEARS TO COME UP WITH THE SEAL THAT YOU'VE UTILIZED  
16 SINCE 1957. INSTEAD, FOR SOME REASON, YOU'VE CHOSEN TO  
17 DENIGRATE THE SEAL THAT HE CREATED AND TO STEAL IMAGES THAT HE  
18 CREATED FOR I'M NOT SURE WHAT PURPOSE. CANDIDLY, I THINK YOU  
19 HAVE SEVERAL CHOICES. YOU CAN EITHER DEFEND THE SEAL THAT YOU  
20 HAD, YOU CERTAINLY CAN'T UTILIZE THE SEAL THAT YOU'RE  
21 PROPOSING. IT SIMPLY IS UNLAWFUL. IT'S NO BETTER THAN  
22 PLAGIARISM AND, CANDIDLY, A LOT WORSE. YOU DO HAVE A THIRD  
23 POTENTIAL THAT I THINK MIGHT BE MOST APPROPRIATE IN THIS  
24 INSTANCE, AND THAT'S TO HAVE NO COUNTY SEAL AT ALL BECAUSE,



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1 CANDIDLY, IF YOU'RE NOT GOING TO DEFEND IT, YOU DON'T DESERVE  
2 TO HAVE ONE. [ CHEERS AND APPLAUSE ]

3

4 **SUP. KNABE, CHAIR:** THANK YOU. OKAY. ALL RIGHT. MR. EASTMAN,  
5 THEN DR. MEADOWS, THEN GENEVIEVE AND I'LL CALL FRED BAISLEY.  
6 IS FRED BAISLEY STILL HERE? GO AHEAD.

7

8 **JOHN EASTMAN:** CHAIRMAN KNABE, MEMBERS OF THE BOARD, I'M  
9 DISAPPOINTED THAT SUPERVISOR MOLINA HAS ABSENTED HERSELF FROM  
10 THIS PART OF THE HEARING BECAUSE I THINK IT'S CRITICALLY  
11 IMPORTANT. I'M A PROFESSOR OF LAW AT CHAPMAN UNIVERSITY SCHOOL  
12 OF LAW AND I ALSO DIRECT THE CLAREMONT INSTITUTE CENTER FOR  
13 CONSTITUTIONAL JURISPRUDENCE. I WANT TO TELL YOU THAT, IN MY  
14 EXPERT OPINION, NOT ONLY IS THIS COUNTY SEAL, AS IT STANDS,  
15 PERFECTLY CONSTITUTIONAL, IT'S CERTAINLY MORE CONSTITUTIONAL  
16 THAN THE PRAYER YOU BEGAN YOUR SESSION WITH AND THE SUPREME  
17 COURT HAS UPHELD LEGISLATIVE PRAYER IN THE CASE OF MARSH  
18 VERSUS CHAMBERS. IT'S CERTAINLY AT LEAST AS CONSTITUTIONAL AS  
19 THE PLEDGE OF ALLEGIANCE AND, AT THE MOMENT, THE PLEDGE OF  
20 ALLEGIANCE IS STILL CONSTITUTIONAL. IT IS AT LEAST AS  
21 CONSTITUTIONAL AS A NUMBER OF THE DOCUMENTS THAT LINE THE HALL  
22 AS YOU CAME INTO THE COUNTY BOARD OF SUPERVISORS MEETING THIS  
23 MORNING. THE DECLARATION OF INDEPENDENCE, WHICH REPRESENTS OUR  
24 CREATOR. AND, IN FACT, I WOULD GO FURTHER. THAT, IF YOU, UNDER  
25 THE CURRENT CIRCUMSTANCES, BOW TO THE THREATENED LITIGATION



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1 FROM THE A.C.L.U., TO ANY REASONABLE OBSERVER, YOU WILL BE  
2 MANIFESTING A HOSTILITY TO RELIGION THAT ITSELF VIOLATES THE  
3 ESTABLISHMENT CLAUSE. [ APPLAUSE ]

4

5 **JOHN EASTMAN:** SECOND, IN THE FACE OF AN INITIATIVE THAT, BY  
6 ALL COUNTS IS LIKELY TO PASS AND RESTORE THE CURRENT SEAL TO  
7 THE PLACE THAT IT OCCUPIES RIGHT NOW, YOU WILL BE WASTING  
8 MILLIONS OF COUNTY TAXPAYER DOLLARS IN VIOLATION OF CALIFORNIA  
9 CIVIL CODE SECTION 526-A. AND, THIRD, YOU HAVE EFFECTIVELY  
10 DECIDED, BY THE BACK ROOM DEAL WITH THE A.C.L.U., ON YOUR OWN,  
11 THAT THIS SEAL VIOLATES THE CONSTITUTION. WHEN THE CALIFORNIA  
12 CONSTITUTION SEPARATION OF POWERS PROVISIONS REQUIRE THAT A  
13 DETERMINATION OF UNCONSTITUTIONALITY BE MADE NOT BY EXECUTIVE  
14 OR LEGISLATIVE OFFICIALS, BUT BY THE COURTS OF LAW. AND THE  
15 ONLY WAY TO GET TO THAT COURT IS FOR DECLARATORY ACTION OR FOR  
16 THE COUNTY COUNSEL TO ACTUALLY LITIGATE THIS MATTER. IF YOU  
17 THOUGHT YOU COULD AVOID LITIGATION BY BOWING TO THE DEMANDS OF  
18 THE A.C.L.U., THE FEDERAL COURTS ALREADY HAVE A LITIGATION  
19 PENDING AND WE ARE PREPARED TO FILE AN ACTION IN STATE COURT  
20 IF YOU TAKE THIS ACTION ON TAXPAYER WASTE. I MEAN, WHAT IS THE  
21 RUSH HERE? WE'VE HAD THIS SEAL FOR 50 YEARS. LET THE  
22 INITIATIVE PROCESS GO THROUGH THE PROCESS AND, IF THIS SEAL IS  
23 VOTED ON AND APPROVED TO STAY BY THE VOTERS OF THE COUNTY, IF  
24 THE A.C.L.U. WANTS TO FOLLOW UP ON THEIR SUIT, I THINK IT'S A  
25 FRIVOLOUS ONE AND THEN YOU'LL FIND OUT WHETHER THE COURTS





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1 AGREE WITH THEM OR ME AND OTHER CONSTITUTIONAL SCHOLARS THAT  
2 THINK THIS IS PERFECTLY CONSTITUTIONAL. THANK YOU. [ APPLAUSE  
3 ]

4

5 **SUP. YAROSLAVSKY:** MR. CHAIRMAN, ON THE-- THIS IS NOT A  
6 QUESTION DIRECTED AT ANY OF THE WITNESSES, BUT I DO WANT TO--  
7 PROMPT-- THE PROFESSOR'S COMMENT PROMPTED MY QUESTION. THERE  
8 WAS A CASE BROUGHT IN FEDERAL COURT AGAINST THE COUNTY ARGUING  
9 THAT THE CHANGE OF THIS SEAL OR THE REMOVAL OF THE CROSS FROM  
10 THE SEAL WAS AN ACT OF HOSTILITY AND IT CAME TO FEDERAL COURT  
11 TODAY. WHAT TRANSPIRED THERE?

12

13 **C.A.O. JANSSEN:** MR. CHAIRMAN, SUPERVISOR YAROSLAVSKY, THE CASE  
14 THAT WAS PENDING-- IN THE CASE THAT WAS PENDING, THE PLAINTIFF  
15 SOUGHT A TEMPORARY RESTRAINING ORDER SEEKING TO RESTRAIN YOUR  
16 BOARD FROM TAKING ANY ACTION TODAY, AS RECOMMENDED BY THE  
17 CHIEF ADMINISTRATIVE OFFICER. WE'VE JUST ADVISED THIS  
18 AFTERNOON THAT THE COURT HAS DECLINED TO ISSUE ANY TEMPORARY  
19 RELIEF, SAYING THERE IS NO BASIS FOR EX PARTE RELIEF, MEANING  
20 THERE IS NO NEED FOR ANY HURRY OR URGENCY HERE IN THE COURT  
21 MAKING A DECISION.

22

23 **SUP. KNABE, CHAIR:** BUT THEY DIDN'T DENY A HEARING?

24



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1   **C.A.O. JANSSEN:** THE COURT TOOK OFF THE HEARING ON THE MOTION  
2   TO DISMISS THAT COUNTY COUNSEL FILED FOR OCTOBER THE 4TH AND  
3   INDICATED THAT THERE WILL BE NO NEED FOR FURTHER HEARING, THE  
4   COURT WILL ISSUE A RULING ON ALL ISSUES RAISED, BOTH IN THE  
5   REQUEST FOR THE TEMPORARY RELIEF AND IN OUR MOTION TO DISMISS  
6   WITHIN APPROXIMATELY TWO WEEKS.

7

8   **SUP. YAROSLAVSKY:** SO THERE'S NO INJUNCTION ISSUED AGAINST OUR  
9   ABILITY TO ACT TODAY?

10

11   **C.A.O. JANSSEN:** THAT'S CORRECT.

12

13   **JOHN EASTMAN:** IF I MAY, WITH ALL DUE RESPECT...

14

15   **SUP. YAROSLAVSKY:** WELL, NO, NO, NO.

16

17   **SUP. KNABE, CHAIR:** DON'T SAY NO.

18

19   **SUP. YAROSLAVSKY:** I WASN'T POSING THE QUESTION TO HIM.

20

21   **JOHN EASTMAN:** MAY I JUST ADD? THERE ARE A COUPLE OF ISSUES.

22   FIRST, IS THE CURRENT SEAL UNCONSTITUTIONAL? AND THAT QUESTION  
23   IS NOT AT ISSUE IN THAT FEDERAL LITIGATION.

24

25   **SUP. KNABE, CHAIR:** YEAH, IT WAS A TOTALLY SEPARATE ISSUE.



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1

2 **JOHN EASTMAN:** AND THE SECOND IS THE DENIAL OF A TEMPORARY  
3 RESTRAINING ORDER IS BY NO MEANS A DECISION ON THE MERITS OF  
4 THE CASE WHICH IS THE FURTHER CLAIM THAT THE NEW SEAL WOULD BE  
5 UNCONSTITUTIONAL.

6

7 **SUP. KNABE, CHAIR:** RIGHT. OKAY. THANK YOU. OKAY. DR. MEADOWS,  
8 THEN GENEVIEVE, THEN IS TED HAYES STILL HERE? JOHN REARDON. IS  
9 JOHN HERE? MARK BARTON. OKAY. GO AHEAD, DR. MEADOWS.

10

11 **DR. SEAN PATRICK MEADOWS:** DISTINGUISHED MEMBERS OF THE BOARD  
12 OF SUPERVISORS, I THANK YOU FOR THIS OPPORTUNITY TO ADDRESS  
13 YOU TODAY. MY NAME IS DR. SEAN PATRICK MEADOWS, I HAVE A PH.D.  
14 IN POLITICAL SCIENCE FROM CLAREMONT GRADUATE SCHOOL AND I'M A  
15 LAW STUDENT AT CHAPMAN LAW SCHOOL. FIRST, I'D LIKE TO AT LEAST  
16 BRING YOUR ATTENTION TO WHAT THE FOUNDERS INTENDED, WHAT THEY  
17 MEANT BY EXERCISE RELIGION, WHAT THEY MEANT BY ESTABLISHMENT  
18 CLAUSE. I'D LIKE TO QUOTE TWO THINGS FOR YOU THIS MORNING, THE  
19 FIRST BEING THE VIRGINIA DECLARATION OF RIGHTS, THAT RELIGION,  
20 THE DUTY WHICH WE OWE OUR CREATOR AND THE MANNER OF  
21 DISCHARGING IT CAN BE DIRECTED ONLY BY REASON AND CONVICTION,  
22 NOT BY FORCE OR VIOLENCE AND THEREFORE ALL MEN ARE EQUALLY  
23 ENTITLED TO THE FREE EXERCISE OF RELIGION ACCORDING TO THE  
24 DICTATES OF THEIR CONSCIENCE, AND THAT IS THE MUTUAL DUTY OF  
25 ALL CHRISTIAN FORBEARANCE, LOVE, CHARITY TOWARDS EACH OTHER.



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1 AND THE SECOND, MAYBE THE MORE IMPORTANT OF THE TWO, IS FROM  
2 THE NORTHWEST ORDINANCE WHICH WAS ACTUALLY PASSED BY THE SAME  
3 CONGRESS WHICH ADOPTED THE FIRST AMENDMENT. RELIGION, MORALITY  
4 AND KNOWLEDGE BEING NECESSARY TO GOOD GOVERNMENT AND THE  
5 HAPPINESS OF MANKIND, SCHOOLS AND THE MEANS OF EDUCATION SHALL  
6 FOREVER BE ENCOURAGED. I BELIEVE THAT THESE VIEWS, THESE  
7 QUOTES SHOW THAT THE FOUNDERS MEANT THAT RELIGION SHOULD BE  
8 ENCOURAGED IN OUR SOCIETY, IT WAS THE BASIS OF MORALITY. THE  
9 CURRENT INTERPRETATION OF THE SUPREME COURT, I HAVE TWO THINGS  
10 I'D LIKE TO SAY ON THAT. FIRST IS THE LEMON V. KURTZMAN TEST,  
11 THE SECOND PRONG OF WHICH SAYS A LAW DOES NOT VIOLATE THE  
12 ESTABLISHMENT CLAUSE ONLY IF IT NEITHER ADVANCES NOR INHIBITS  
13 RELIGION AS ITS PRIMARY EFFECT. TO REMOVE THE CROSS IS A  
14 HOSTILE ACTION TOWARDS ALL CHRISTIANS. IT DENIES CHRISTIANS  
15 THEIR RIGHTFUL PLACE IN THE HISTORY OF LOS ANGELES COUNTY AND  
16 THE STATE OF CALIFORNIA, PUTTING A MISSION ON A SYMBOL WITHOUT  
17 A CROSS IS NOT A RELIGIOUS SYMBOL, IT IS NOT RECOGNIZING  
18 CHRISTIANS. IT IS A TACO BELL. ALSO, ON THE COST BENEFIT  
19 ANALYSIS, EITHER WAY YOU COME OUT TODAY, YOU'RE GOING TO BE  
20 SUED. THEREFORE, YOU SHOULD NOT REMOVE THE CROSS BUT RATHER,  
21 SAVE THE MONIES OF THE TAXPAYERS. I APPRECIATE YOUR TIME.

22

23 **SUP. KNABE, CHAIR:** THANK YOU. GENEVIEVE, THEN MARK. IS ANTHONY  
24 MORALES HERE? IS ANTHONY STILL HERE? OKAY. HOWARD PORE. P-O-R-  
25 E. DOMINIQUE DELGADO. IS DOMINIQUE STILL HERE? JULIO GIRON.



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1

2 **JULIA GIRON:** YES, SIR! [ LIGHT LAUGHTER ]

3

4 **SUP. KNABE, CHAIR:** ALL RIGHT. GO AHEAD, GENEVIEVE.

5

6 **GENEVIEVE CLAVREUL:** GOOD AFTERNOON. GENEVIEVE CLAVREUL. YOU  
7 KNOW, WE HAVE SPENT A LOT OF MONEY GOING OVER-- AND TIME GOING  
8 OVER THE SEAL. YOU COULD HAVE SOLVED THAT ISSUE VERY EASILY,  
9 BY FIGHTING THE A.C.L.U. BECAUSE, AS USUAL, YOU NEVER LISTEN  
10 TO THE PEOPLE, EVEN WHEN HUNDREDS OF PEOPLE, THOUSANDS OF  
11 PEOPLE CAME HERE AND ASKED YOU TO CHANGE YOUR DECISION. ONLY  
12 TWO OF YOU STOOD TO DEFEND THE SEAL AND I REALLY WANT TO THANK  
13 YOU, BOTH YOU SUPERVISOR KNABE AND ANTONOVICH, FOR DOING THAT.  
14 [ APPLAUSE ]

15

16 **GENEVIEVE CLAVREUL:** I THINK, YOU KNOW, THIS BOARD OF  
17 SUPERVISORS, WE SPEND A LOT OF TIME FOR FUTILE THINGS AND TO  
18 TRY TO CHANGE THE SEAL IS ABSURD. I MEAN, THE NEW DESIGN YOU  
19 HAVE IS, YOU KNOW, YOU HAVING A WOMAN WITH-- A NATIVE AMERICAN  
20 WOMAN WHO IS SUBSERVIENT BRINGING-- I MEAN, IT'S ABSURD. YOU  
21 KNOW, I OVERHEARD THAT IT WOULD COST US \$30 MILLION TO CHANGE  
22 THE COUNTY SEAL. DON'T YOU THINK WE COULD SPEND THE 30 MILLION  
23 IN A BETTER WAY? YOU KNOW, I THINK, YOU KNOW, WE ARE MAKING  
24 MISTAKE AFTER THE MISTAKES. AND, IN THIS COUNTY, CONTRARY TO  
25 WHAT ZEV SAY, IT DOES NOT CONTROL THE WORLD. AND I THINK



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1 MAYBE, YOU KNOW, WE SHOULD RECALL IT, BECAUSE, YOU KNOW, THE  
2 PEOPLE HAVE SOME RIGHTS IN THE COUNTY OF LOS ANGELES!

3

4 **SUP. KNABE, CHAIR:** THANK YOU. [ APPLAUSE ]

5

6 **SUP. KNABE, CHAIR:** OKAY. MARK BARTON.

7

8 **MARK BARTON:** HELLO. MY NAME IS MARK BARTON. GOOD AFTERNOON,  
9 YOU FINE GROUP OF PEOPLE. I AM A GRAPHIC DESIGNER, I HAVE  
10 WORKED FOR ROY DISNEY, FOR A NUMBER OF YEARS UNTIL HIS DEATH I  
11 ALSO WORKED FOR TOP DISNEY DESIGNERS. THE REASON I'M HERE IS  
12 TO PROVIDE YOU WITH PROFESSIONAL CONSULTATION OF THAT  
13 PARTICULAR POINT OF VIEW. WHAT WE HAVE HERE IS THAT THE MORE  
14 ELEMENTS THAT YOU PUT ON THE SEAL REDUCES THE SIZE AND  
15 DIMINISH WHAT REPRESENTS. THIS MEANS THAT PEOPLE CAN'T SEE IT  
16 AND IF THEY CAN'T SEE IT, IT DOESN'T MATTER WHAT YOU PUT IN  
17 THERE, THEY JUST CAN'T SEE IT. I HAVE A QUICK AND DIRTY SKETCH  
18 HERE THAT I WANT TO SHOW YOU. THE COUNTY OF LOS ANGELES GOES  
19 ON TOP AND-- HERE IT IS. THE "X" IS WHAT ALL THE CONTROVERSIAL  
20 GRAPHIC ISSUES ARE. THIS IS WHAT HAPPENS AFTER I REMOVE THOSE  
21 THINGS. IT'S UNFINISHED. AND THIS IS WHAT HAPPENS IF WE REMOVE  
22 ALL THE CONTROVERSIAL ISSUES, ALL THE CONTROVERSIAL ISSUES  
23 WILL BE REMOVED AND YOU WILL NOT HAVE ANY PROBLEM AFTER THAT.  
24 IF THE LADY IS AN ISSUE, YOU REMOVE THE LADY AS WELL AND YOU





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1 WILL HAVE MOUNTAINS AND SKY AND IT WILL BE A TRIBUTE TO THE  
2 ENVIRONMENT IN LOS ANGELES. THANK YOU.

3

4 **SUP. KNABE, CHAIR:** THANK YOU. I'M GOING TO CALL UP MARILYN  
5 MABBETT, KATHERINE MABBETT AND LORRAINE MABBETT. THANK YOU. GO  
6 AHEAD, JULIO.

7

8 **JULIO GOIRON:** GOOD EVENING, GOOD AFTERNOON TO EVERYONE. MY  
9 NAME IS JULIO GOIRON. MR. CHAIRMAN, I'M NOT AN ILLEGAL  
10 IMMIGRANT. I'M NOT GAY, I'M A UNITED STATES CITIZEN OF  
11 HISPANIC DESCENT. SAYING THIS, MR. YAROSLAVSKY AND MS. BURKE  
12 AND SUPERVISOR ANTONOVICH AND SUPERVISOR MOLINA (SPEAKING  
13 SPANISH). WE KNEW IT IN THE BEGINNING AND THAT IS THE REASON  
14 WHY WE SUPPORT OUR GOVERNOR, ARNOLD SCHWARZENEGGER, WHEN HE  
15 SAY TO POLITICIANS, GIRLY MEN. AND THERE IS GIRLY MEN IN HERE,  
16 MR. YAROSLAVSKY. I KNOW YOU DON'T WANT TO LISTEN TO BUT WE  
17 KNEW IT FROM THE BEGINNING. RESPECT TO THE PEOPLE OF SIGNAL  
18 HILL, WE KNEW IT AND MS. BURKE, IT'S NOT BECAUSE YOU'RE AN  
19 ATTORNEY AND IT'S NOT BECAUSE YOU ARE AN AFRICAN PERSON,  
20 DESCENT PERSON. WHEN WE DISAGREE ON THIS MATTER, THIS IS  
21 BECAUSE OF THE LITERAL ISSUE, NOT BECAUSE OF THE RACE OF THE  
22 INDIVIDUAL AND I WILL SAY THAT TO SUPERVISOR MOLINA, BUT SHE'S  
23 SOMEWHERE EATING, ALWAYS EATING. WELL, ANYBODY WANTS TO HAVE  
24 FUN HERE.

25



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1   **SUP. KNABE, CHAIR:** PLEASE, PLEASE, PLEASE, JULIO. YOU'RE HERE  
2   TO TESTIFY. YOU'RE HERE TO TESTIFY, NOT TO CALL IT. STICK TO  
3   THE TOPIC.

4

5   **JULIO GOIRON:** IT'S CONSUMING THE TIME. YOU KNOW, THE PEOPLE OF  
6   SIGNAL HILL DESERVE RESPECT. NOW YOU WANT TO REMOVE THE OIL  
7   TOWERS. AND IT'S NOT A MATTER OF HISTORY ONLY OR RELIGION,  
8   IT'S GOING TO COST US AND YOU KNOW IT AND EVERYBODY KNOWS, MR.  
9   CHAIRMAN, IT'S GOING TO COST US A LOT OF MONEY AND THE COUNTY,  
10   AS WE SPEAK, IS ALMOST FINANCIALLY DESTROYED. THE GOVERNOR SAY  
11   THESE WORDS NOT TOO LONG AGO. MODERNIZE, CONSOLIDATE, OR  
12   ABOLISH. AND MR. YAROSLAVSKY, WE RESPECT YOU A LOT FOR WHAT  
13   YOU DID IN THE M.T.A., BUT IT'S A DISGRACE AND YOU SUPPORT  
14   THIS ISSUE. IT'S NOT ONLY ABOUT THE CROSS, IT'S NOT ONLY ABOUT  
15   THE SYMBOLS, IT'S ABOUT THE MONEY! IT'S GOING TO COST THE  
16   RESIDENTS OF THE COUNTY A HECK OF A LOT OF MONEY! WHY NOT TO  
17   TAKE THE WHOLE SEAL OFF? BECAUSE NEXT YEAR IS ELECTION TIME,  
18   SO YOU KNOW THE MONEY FROM-- YOU NEED THE MONEY FROM THE LABOR  
19   UNION, YOU NEED THE MONEY FROM ALL THESE A.C.L.U. SO-CALLED  
20   ENTITIES, THEY ARE NOT THE PEOPLE WHO GOVERN THE COUNTY, IS  
21   YOU, ALL FIVE OF YOU!

22

23   **SUP. KNABE, CHAIR:** THANK YOU. [ SCATTERED APPLAUSE ]

24

25   **SUP. KNABE, CHAIR:** OKAY.



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1

2 **LORRAINE MABBETT:** HI. I'M LORRAINE.

3

4 **SUP. KNABE, CHAIR:** HI, LORRAINE.

5

6 **LORRAINE MABBETT:** EARLIER TODAY, ACTUALLY THIS MORNING, I  
7 GUESS IT WAS, WHEN THE ISSUE WITH THE BUDGET AND THE FIRE  
8 DEPARTMENT, ZEV SAID SOMETHING, AND I'M NOT QUOTING EXACTLY,  
9 "I DON'T MAKE BUDGET DECISIONS BASED ON ASSUMPTIONS THAT ARE  
10 ERRONEOUS." I LOOKED VERY CAREFULLY AT EVERY FOOTNOTE ON ITEMS  
11 THAT COME ACROSS MY DESK AND YOU CHASTISE THE FIRE WORKERS FOR  
12 NOT REVEALING EVERYTHING AND YET STILL HAVING FUNDS AND YET  
13 THEY KNOW, WITH HOSPITALS CLOSINGS AND ALL, THAT THEY'RE GOING  
14 TO NEED THOSE FUNDS FOR OTHER THINGS. SO LET'S CLARIFY SOME  
15 ITEMS THAT I, TOO, HAVE SOME QUESTIONS OF THINGS BEING HIDDEN.  
16 HOW MUCH MONEY HAS BEEN SPENT SO FAR ON THE PROJECT TO REWRITE  
17 HISTORY BY CHANGING THIS SEAL? HOW MUCH MONEY WILL BE SPENT IN  
18 THE NEXT 10 MONTHS? HOW MUCH OF THE COST WILL COME OUT OF THE  
19 GENERAL FUND? BECAUSE THAT WAS THE ISSUE EARLIER THIS MORNING,  
20 WAS THE GENERAL FUND. NEVER MIND THAT YOU CLAIM IT WILL DONE  
21 AS PART OF NORMAL REPLACEMENT BECAUSE THE SEAL LOCATED INDOORS  
22 WILL NOT WEAR OUT IN LESS THAN 10 YEARS. SO CLEARLY THOSE WHO  
23 ARE OFFENDED BY THE CROSS WILL CONTINUE TO BE OFFENDED.  
24 THEREFORE, WILL WE, IN SIX MONTHS' TIME, HEAR ABOUT A LETTER  
25 THE BOARD HAS RECEIVED FROM THE A.C.L.U. AGAIN THREATENING



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1 MORE EXTORTION VIA LAWSUIT BECAUSE THE COUNTY HAS DELAYED  
2 FULFILLING THE AGREEMENT TO CHANGE THE SEAL? THE COUNTY IS  
3 TAKING TOO LONG, ET CETERA, ET CETERA. CLEARLY, AS A LARGE  
4 PUBLICLY DISPLAYED SEAL SUCH AS THE TWO UP ABOVE WILL HAVE TO  
5 BE REPLACED LONG BEFORE THEY WEAR OUT BECAUSE THEY ARE TOO  
6 OFFENSIVE. SO THE ISSUE BECOMES THIS IS GOING TO BE VERY  
7 EXPENSIVE IN A SHORT AMOUNT OF TIME. I WISH I COULD BELIEVE  
8 THAT THE THREE MEMBERS OF THE BOARD ARE NOT GOING TO YIELD TO  
9 FURTHER ASPECTS OF THE AGENDA OF THE A.C.L.U. HAS PUBLICLY  
10 STATED, REMOVING ALL ASPECTS OF CHRISTIANITY IN PUBLIC EYE AND  
11 EAR. [ SCATTERED APPLAUSE ]

12

13 **KATHERINE MABBETT:** MY NAME IS KATHERINE MABBETT. FOR  
14 CENTURIES, THE CROSS SYMBOLIZED THE BELIEF, BEHIND IT, WHEN  
15 PEOPLE MADE THEIR STANCE FOR GOD AND JUSTICE, AND WERE NOT  
16 AFRAID TO FACE PERSECUTIONS FORTHCOMING. MURDER AND HEINOUS  
17 DEATHS ON THE CROSS BY A PEOPLE SUFFERING UNDER A PAGAN RULE  
18 SUCH AS THAT ENDURED BY JESUS CHRIST. ALSO, I OBJECT TO THE  
19 TYPE OF THE INDIAN MAIDEN DEPICTED. THE INDIAN WOMAN IN THOSE  
20 DAYS WORE THEIR HAIR BRAIDED AND DID NOT HAVE BANGS, THEY DID  
21 NOT POINT THEIR FEET OUTWARD, BUT, INSTEAD, WALKED WITH THEIR  
22 FEET SLIGHTLY TOWARD, YOU KNOW, INSIDE. THE INDIAN MAIDEN HAD  
23 A NOSE WITH A SLIGHT BRIDGE ON TOP, NOR DID SHE STAND WITH HER  
24 ARMS FOLDED LIKE A BRAVE. AND THE GARMENTS DEPICT  
25 \_\_\_\_\_, WHICH IS WRONG. IN THE LOG OF 1492, COLUMBUS



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1 RELATES IN TRUTH THAT HE WAS ORDAINED BY GOD TO SAIL TO A NEW  
2 LAND IN THE WESTERN HEMISPHERE. BY THE TIME THE PILGRIMS, IN  
3 1620, LANDED ON NORTH AMERICA, THE SPANISH HAD ALREADY  
4 COMPLETED A THRIVING EMPIRE IN MEXICO AND ALSO IN SOUTH  
5 AMERICA WITH THE CROSS AS THE SYMBOL FOR NEW NATIONS. THE  
6 SPANISH, FRENCH AND ENGLISH, WHEREVER THEY SET UP COLONIES IN  
7 THIS GOD-GIVEN HEMISPHERE, THEIR SUCCESS WAS DUE, TOO, THAT  
8 THEY BROUGHT THE BIBLE AND GOOD GOVERNMENT AND THE CROSS WAS A  
9 SYMBOL. SO LET IT STAND AS IT REMAINS IN THE COLONY OF LOS  
10 ANGELES IN REMEMBRANCE OF MILLIONS OF INDIANS TO WHOM GOD  
11 BESTOWED UPON THEM THE APPEARANCE OF THE VIRGIN MOTHER. AND  
12 OVERNIGHT, ACCORDING TO FOLKLORE, NINE MILLION INDIANS  
13 CONVERTED TO THE TEACHINGS OF JESUS CHRIST. THANK YOU.

14

15 **SUP. KNABE, CHAIR:** THANK YOU.

16

17 **MARILYN MABBETT:** HI. I...

18

19 **SUP. KNABE, CHAIR:** GO AHEAD.

20

21 **MARILYN MABBETT:** MY NAME IS MARILYN MABBETT. WHEN I CAME HERE  
22 A COUPLE MONTHS AGO, I QUESTIONED THE FACT THAT, WHEN I LOOKED  
23 AT THE TRANSCRIPTS, WHEN I BOUGHT THOSE, THAT WHEN MOLINA  
24 SPEAKS SPANISH, IT'S NOT TRANSLATED, IT JUST SAYS MOLINA



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1 SPEAKS SPANISH AND YOU GUYS SAID THAT YOU WERE GOING TO CHECK  
2 INTO THAT. HAS ANYTHING COME OF THAT?

3

4 **SUP. KNABE, CHAIR:** I COULDN'T ANSWER THAT. GOOD POINT. WE CAN  
5 CHECK IT OUT, THOUGH. I DON'T HAVE AN ANSWER FOR YOU. I  
6 APOLOGIZE.

7

8 **MARILYN MABBETT:** OKAY. TODAY I'M HERE WITH MY FATHER, WHO  
9 FOUGHT IN WORLD WAR II FOR AMERICAN FREEDOM. IT'S A SAD DAY  
10 FOR US BECAUSE WE'RE HERE ON THIS ISSUE. LET ME GET THIS  
11 RIGHT. FIVE PEOPLE DECIDE WEEKLY FOR 10 MILLION ON ISSUES LIKE  
12 WHETHER WE NEED TO CUT \$3.4 MILLION FROM THE FIRE DEPARTMENT  
13 BUT YET WE HAVE OVER TWO MILLION TO CHANGE THE COUNTY SEAL.  
14 I'M EXCITED TODAY, ON THE OTHER HAND, BECAUSE I KNOW THAT WE  
15 WILL REVERSE THIS WITH THIS PETITION THAT'S COMING OUT FROM  
16 THE PEOPLE FOR THE PEOPLE. MOLINA AND BURKE TODAY, YOU WERE  
17 PREACHING TODAY ABOUT TRUST AND HONESTY. YOU BOTH HAVE SOLD  
18 OUT YOUR OWN PEOPLE AND THE PEOPLE OF L.A. COUNTY. TO CLOSE,  
19 LET ME SAY I AM A SEATED AMERICAN BLACKFOOT INDIAN AND IF I AM  
20 FORCED TO ALLOW A CARTOON CHARACTER OF A FEMALE INDIAN, DISNEY  
21 DID A BETTER JOB WITH POCAHONTAS. THIS UGLY INSULT LOOKS LIKE  
22 SHE IS HALF WHITE AND HALF BUFFALO. SO I DON'T KNOW WHO THIS  
23 ARTIST IS BUT IT'S DISGUSTING. AND, TO END, I MUST SAY WITH  
24 THE ATTORNEYS OVER HERE, LAST TIME MY SISTER AND I WANTED TO  
25 KNOW IF THEY WERE MEMBERS OF THE A.C.L.U., BECAUSE THEY'RE





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1 GUIDING YOU AND AFTER THIS GENTLEMAN THAT WAS AN ATTORNEY  
2 SPOKE TODAY, I AM IMPRESSED AND I'M NOT IMPRESSED WITH YOU  
3 TWO. YOU GUYS LAUGHED AT US. TRUST ME, WE'LL LAUGH LAST.

4

5 **SUP. KNABE, CHAIR:** PLEASE. THANK YOU. [ SCATTERED APPLAUSE ]

6

7 **SUP. KNABE, CHAIR:** VICTORIA DAVIDSON CASTILLO, DONNA SCHWAM,  
8 E. T. SNELL. AND MARGARET LANGFORD.

9

10 **VICTORIA DAVIDSON CASTILLO:** GOOD AFTERNOON, SUPERVISORS. MY  
11 NAME IS VICTORIA DAVIDSON CASTILLO AND I'M A REGISTERED MEMBER  
12 OF THE KINO ABAY CHIPPEWA INDIAN NATION AND I AM DISAPPOINTED  
13 TO THINK THAT SOME OF YOU BELIEVE THAT YOU KNOW BETTER THAN  
14 THE 86% OF THE COUNTY RESIDENTS WHO SUPPORT RETAINING THE  
15 COUNTY SEAL AS IT PRESENTLY STANDS. EVEN WORSE, I AM INSULTED  
16 AND PERSONALLY OFFENDED THAT YOU ARE ASKING ME, AS A NATIVE  
17 AMERICAN WOMAN, TO RAISE THREE NATIVE BOYS TO APPRECIATE AND  
18 RESPECT ME, THEIR GRANDMOTHER, AND HUNDREDS OF YEARS OF  
19 ANCESTORS WHO HAVE WORKED HARD TO CREATE A LIFE FOR THEM IN  
20 THIS COUNTRY WHILE BEING EXPOSED TO THE OFFENSIVE IMAGE OF A  
21 BAREFOOT SUBSERVIENT NATIVE WOMAN SERVING THE COUNTY OF LOS  
22 ANGELES. ALL OF THIS TO SAVE A MINORITY OF PEOPLE FROM HAVING  
23 TO LOOK AT A SMALL CROSS THAT THEY MIGHT FIND OFFENSIVE!  
24 BELIEVE YOU ME, SHOULD YOU MOVE FORWARD TO ADOPT THIS SEAL  
25 TODAY, YOU WILL BE JUMPING FULL FORCE INTO A PLETHORA OF



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1 LAWSUITS RANGING FROM DEGRADING IMAGES OF PEOPLE TO THE  
2 PLAGARIZATION OF A COUNTY SEAL THAT YOU DO NOT HAVE THE RIGHT  
3 TO CHANGE. THANK YOU FOR YOUR TIME.

4

5 **SUP. KNABE, CHAIR:** THANK YOU. [ SCATTERED APPLAUSE ]

6

7 **SUP. KNABE, CHAIR:** DONNA?

8

9 **DONNA SCHWAM:** YES. MY NAME IS DONNA SCHWAM AND I GREW UP HERE  
10 IN THE CITY OF LOS ANGELES, THE COUNTY OF L.A. AND I'M HERE TO  
11 SPEAK ON THE CREDIBILITY OF OUR GOVERNMENT AND ALSO OUR  
12 NEIGHBORHOODS. COMMUNITIES ARE VERY IMPORTANT TO OUR  
13 GOVERNMENT AND, WHEN GOVERNMENT SEPARATES THE COMMUNITIES,  
14 SUCH AS WITH THIS SEAL, IT CREATES MORE CHAOS. THIS IS AN  
15 EXTREMELY IMPORTANT PROBLEM THAT THE CITY OF LOS ANGELES IS  
16 HAVING AND FEELING, SO I SUGGEST THAT YOU REALLY LOOK INTO  
17 WHAT I'M TALKING ABOUT. I'M NOT A PROFESSIONAL ON IT, I'M JUST  
18 OUT THERE IN THE COMMUNITIES A LOT AND I DO KNOW THAT VOICES  
19 NEED TO BE HEARD WHEN IT COMES TO SOMETHING LIKE THIS. YOU  
20 KNOW, WHEN I LOOK AT THE FLAG AND I LOOK AT THE SEAL, I THINK  
21 THEY'RE BOTH SYMBOLS. OUR FLAG IS RED, WHITE AND BLUE, YOU  
22 KNOW. AND THE SEAL HAS A LITTLE BIT MORE STUFF ON IT BUT, IN  
23 REALITY, THEY'RE BOTH ABOUT HISTORY. WHEN THE GOVERNMENT GOES  
24 AND TAMPERS WITH OUR HISTORY, AGAIN, THERE'S ANOTHER BLACK  
25 MARK THAT IS VERY, VERY DANGEROUS. I WORKED ON THE CAMPAIGN IN



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1 DAVID HERNANDEZ' OFFICE ON THE FIRST BATCH OF COLLECTION OF  
2 SIGNATURES TO REQUEST THAT THE SEAL STAY THE SAME AND I WANT  
3 YOU TO KNOW THAT THERE WAS PHONE CALLS FROM ONE END OF THE  
4 UNITED STATES TO THE OTHER UP AND DOWN AND ALL STATING, THIS  
5 IS ENOUGH. WE WANT THIS TO STOP. NOW, THIS IS JUST IN MY  
6 NEIGHBORHOOD, WHICH IS THE COUNTY OF LOS ANGELES. THERE'S  
7 PEOPLE FEELING THAT SAME WAY THROUGHOUT THE UNITED STATES.  
8 THANK YOU SO MUCH FOR YOUR TIME. I REALLY APPRECIATE IT.

9

10 **SUP. KNABE, CHAIR:** THANK YOU. [ APPLAUSE ]

11

12 **SUP. KNABE, CHAIR:** E. T., THEN MARGARET LANGFORD, THEN  
13 MARGARITA UNDERFIELD.

14

15 **E. T. SNELL:** LESS THEN 20 MINUTES AGO, I POINTED AT GLORIA  
16 MOLINA, I SAID, YOU'RE A DISGRACE. SHE TOLD ME TO GET LOST.  
17 WELL, IT LOOKS LIKE SHE TOOK SOME OF HER OWN ADVICE.

18

19 **SUP. KNABE, CHAIR:** PLEASE, JUST, PLEASE, E.T., PLEASE TESTIFY,  
20 PLEASE.

21

22 **E. T. SNELL:** SHE'S NOT HERE. WHILE YOU'RE TAKING UP MY TIME,  
23 COULD I ASK YOU A QUESTION? COULD WE, THE CITIZENS, SINCE  
24 GLORIA VOTED AGAINST THIS, COULD WE ASK HER TO POSTPONE THIS  
25 MEETING SO SHE COULD BE HERE? I THINK IT'S ONLY IMPORTANT THAT



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1 WE HAVE A COMPLETE GOVERNMENTAL BODY. IF YOU'RE GOING TO VOTE  
2 ON A ISSUE THIS IMPORTANT AND THEN DISAPPEAR, IT'S COMPLETELY-  
3 - I MEAN, IT'S OUT OF HAND. HOW IS IT THAT EVERY COUNTRY ON  
4 THIS EARTH TAKES A STAND AND MAKES KNOWN THEIR RELIGIOUS  
5 FAITH, BUT THIS COUNTRY, ESPECIALLY CALIFORNIA, DOESN'T STAND  
6 ON CHRIST AND THE CROSS? WHEN DO WE MAKE A STAND? SADDAM  
7 HUSSEIN AND OTHERS HAVE TAKEN THEIR RELIGIOUS POSITIONS. THE  
8 CROSS IS NOT ONLY A RELIGIOUS SYMBOL BUT A HISTORIC MONUMENT.  
9 IT HAS A BEAUTY TO MANY AND A CRUTCH TO OTHERS. IT CAN BE  
10 FOUND IN MANY PUBLIC PLACES, AND THIS IS HERE SINCE THIS  
11 COUNTRY WAS FOUNDED. WHAT DO YOU PROPOSE FOR THE DOLLAR BILL?  
12 ZEV, TODAY, ON THE FIREFIGHTERS, YOU WENT OUT ON A LIMB  
13 AGAINST THE OTHER TWO DEMOCRATS. WE HAVE THREE DEMOCRATS THAT  
14 SAY TAKE THE FLAG AND THE TWO REPUBLICANS. WE HAVE TO FIND OUT  
15 WHAT CAUSED THE PROBLEM HERE AND WE HAVE A REPUBLICAN  
16 DEMOCRATIC SITUATION. AT MY BOOTH AT THE COUNTY FAIR, AT THE  
17 CALIFORNIA PRISON REFORM, I HAVE REGISTERED ABOUT 15 TO 20 10-  
18 YEAR DEMOCRATS. THEY HAVE TO BE 10 YEARS OR BETTER AND I  
19 REGISTERED THEM REPUBLICAN AND THIS IS IN SALUTE OF THE  
20 REPUBLICANS ON THIS ISSUE. I BELIEVE THAT THE DEMOCRATS NEED  
21 TO BREAK UP. ZEV, YOU WENT OUT ON A LIMB WITH THE  
22 FIREFIGHTERS. GO OUT ON A LIMB WITH US, ZEV. I MEAN, YOU KNOW,  
23 YOU SHOWED SOME COMPASSION FOR THE PEOPLE HERE EARLIER AND  
24 BROUGHT IT UP. ZEV, YOU KNOW ME, YOU KNOW I'M THE CLOWN, ZEV.  
25 WE FOUGHT DARYL GATES TOGETHER, REMEMBER? MEGALOMANIAC? I



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1 CLICHED THAT PHRASE OF YOURS. ZEV, COME WITH US ON THIS ONE,  
2 YOU WON'T REGRET IT, ZEV. THANK YOU.

3

4 **SUP. KNABE, CHAIR:** MARGARET. I GUESS MARGARITA IS NOT HERE.  
5 YVONNE AUTRY. AND ELKA HARMS. IS ELKA HARMS HERE? I'M SORRY.  
6 OKAY. GO AHEAD, MARGARET.

7

8 **MARGARET LANGFORD:** GOOD AFTERNOON. WHEN WE MET HERE ABOUT A  
9 MONTH AGO, THE COUNTY SUPERVISORS ASKED THEIR ATTORNEY IF  
10 THERE WAS COURT PRECEDENT AND OPINIONS OF JUSTICES TO BOLSTER  
11 THE NOTION THAT THE COUNTY COULD WIN A CASE AGAINST THE  
12 A.C.L.U. WE FOUND THE ANSWERS TO HAVE OMISSIONS AND WE'VE HAD  
13 OUR OWN ATTORNEYS RESEARCHING THE MATTER AND WE OFFER THE  
14 FOLLOWING LANDMARK CASES AND PRECEDENTS FOR YOUR  
15 CONSIDERATION. O'BANNON V. ADLON, 2003, THE 11TH U.S. ELEVENTH  
16 CIRCUIT COURT OF APPEALS RULED THAT A GEORGIA SEAL, INCLUDING  
17 THE TEN COMMANDMENTS, DID NOT VIOLATE THE ESTABLISHMENT  
18 CLAUSE. QUOTING THE COURT, "THE SYMBOL'S SMALL SIZE AND THE  
19 PRESENCE OF MANY OTHER SYMBOLS ON THE SEAL LED THE COURT TO  
20 RULE THAT THE PRESENCE OF THE TEN COMMANDMENTS DOES NOT  
21 VIOLATE THE FIRST AMENDMENT." THE COURT EMPHASIZES THAT, IN  
22 CASES OF RELIGIOUS SYMBOLS, CONTEXT, SIR, IS THE TOUCHSTONE.  
23 A.C.L.U. V. ASHLAND, 2002, THE DISTRICT COURT DECLARED, "WHEN  
24 THE TEN COMMANDMENTS ARE AN INCIDENTAL OR INCONSPICUOUS PART  
25 OF A LARGER SECULAR DISPLAY, COURTS CONSISTENTLY FIND A



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1 SECULAR PURPOSE AND THUS NO VIOLATION OF THE ESTABLISHMENT  
2 CLAUSE." LYNCH V. DONNELLY, 1984, THE SUPREME COURT RULED IN  
3 FAVOR OF A NATIVITY SCENE IN A TOWN CHRISTMAS DISPLAY WHEN IT  
4 WAS CHALLENGED FOR REMOVAL. THE SUPREME COURT SAID, "THE  
5 NATIVITY MUST BE VIEWED IN CONTEXT OF ITS LARGER HISTORICAL  
6 SETTING, LONG RECOGNIZED AS A PART OF AMERICAN HISTORY."  
7 A.C.L.U. V. CAPITAL SQUARE, 2001, REGARDING AN A.C.L.U.  
8 CHALLENGE TO THE PHRASE "IN GOD WE TRUST", THE SIXTH CIRCUIT  
9 COURT FOUND THE MOTTO NOT A VIOLATION OF THE ESTABLISHMENT  
10 CLAUSE NOR DID IT ESTABLISH A RELIGION BECAUSE IT IS MERELY A  
11 BROADLY- WORDED EXPRESSION OF A PHILOSOPHICAL STATEMENT THAT  
12 HAPPENS TO BE THE WIDELY SHARED OPINION OF THE CITIZENS OF  
13 THAT STATE. I CANNOT CONTINUE BECAUSE YOU ARE CHOOSING TO GIVE  
14 US APPROXIMATELY HALF THE TIME YOU GAVE ALL THE OTHER SPEAKERS  
15 ALL DAY. WE ARE APPRISED OF THAT BUT I WOULD LIKE TO POINT OUT  
16 THAT, SIR, IN ABOUT 40 MINUTES, YOU WILL CONTINUE TO HEAR ME  
17 TALKING ON ALL MAJOR NEWS OUTLETS. [ APPLAUSE ]

18

19 **SUP. KNABE, CHAIR:** THANK YOU. YVONNE, THEN ELKA. SANDRA NEEDS.  
20 ANTHONY RODRIGUEZ.

21

22 **YVONNE AUTRY:** GOOD AFTERNOON...

23

24 **SUP. KNABE, CHAIR:** IS SANDRA HERE? OKAY. GO AHEAD, YVONNE.

25





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1 **YVONNE AUTRY:** OKAY. THANK YOU FOR ANOTHER OPPORTUNITY TO  
2 ADDRESS THE BOARD. I'M GOING TO HAVE TO SPEAK FROM A LITTLE  
3 DIFFERENT PERSPECTIVE. I'M ALSO PART NATIVE AMERICAN, I'M  
4 AFRICAN NATIVE AMERICAN, CHEROKEE BLACKFOOT, COMANCHE AS WELL  
5 AS SOME EUROPEAN DESCENDANCY. WHAT I WOULD LIKE TO SAY, WITH  
6 ALL DUE RESPECT TO THIS WONDERFUL WOMAN, IS THAT, YOU KNOW,  
7 THIS COUNTRY, WITH ALL OF THE WAR MONGERING, THE SAME-SEX  
8 MARRIAGE SUPPORT, HOMOSEXUALITY, PORNOGRAPHY, PEDOPHILIA, THE  
9 PRIEST MOLESTING THE CHILDREN, POLICE BRUTALITY, ABORTION,  
10 CLONING, CRIME OF MANIPULATION, VIOLENCE AND RACISM, HAS-- YOU  
11 KNOW, HOW CAN IT STAND BEFORE THE CROSS? AND THERE'S MORE. BUT  
12 I DO BELIEVE YOU NEED SOME REMINDER OF HOW WE'RE SUPPOSED TO  
13 LIVE, AS ETHICAL, MORAL PEOPLE AND I THINK THAT, YOU KNOW, WE  
14 NEED TO DO SOME RESEARCH. OUR NATIVE AMERICAN PEOPLE WERE  
15 MASSACRED BY THOSE PEOPLE WHO CALL THEMSELVES CHRISTIAN. AND I  
16 KNOW THIS MIGHT NOT BE VERY WELL RECEIVED BUT I WOULD EVEN BEG  
17 TO DIFFER WHETHER THEY WERE REALLY CHRISTIAN, OKAY? A LOT OF  
18 THESE SYMBOLS ARE MASONIC AND A LOT OF THE SECRET SOCIETIES  
19 WHO ARE PROBABLY BEHIND THE A.C.L.U.'S REQUEST TO REMOVE THIS  
20 CROSS, THEY ESTABLISHED AND COLONIZED THIS COUNTRY. WITH THE  
21 ABUSES OF THE NATIVE AMERICAN PEOPLE AND AFRICAN PEOPLE,  
22 JAPANESE, CHINESE AND OTHER PEOPLE, ESPECIALLY POVERTY-  
23 STRICKEN PEOPLE, I THINK YOU NEED TO QUESTION WHETHER OR NOT  
24 THIS COUNTRY IS REALLY ESTABLISHED BY CHRISTIAN PEOPLE AND  
25 WHAT IT MEANS TO BE A CHRISTIAN. HOWEVER, THE ATTACK ON THIS



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1 CROSS IS PURELY AN ANTI-CHRISTIAN, SATANIC ATTACK, OKAY?  
2 PERPETRATED BY PAGAN, DEVIL WORSHIPPERS, HEATHENS, NEW AID  
3 PRACTITIONERS AND ESPECIALLY NAMBLA WHO SUPPORT ANDY FINN, THE  
4 RIGHT OF MALES TO ABUSE AND MURDER AND TO SODOMIZE YOUNG  
5 CHILDREN, WHICH IS WRONG. SO I HOPE THAT YOU KEEP THE CROSS  
6 THERE AS A REMINDER OF HOW WE'RE SUPPOSED TO LIVE, EVEN THOUGH  
7 IT'S NOT USUALLY REALIZED. AND, ALSO, JUST FOR THE NOTE, DID  
8 YOU KNOW JESUS CHRIST WAS A HEBREW. HE WAS NOT WHITE. HE HAD  
9 HAIR LIKE WOOL. MARY, JESUS, JOSEPH, THE APOSTLES ALSO WERE  
10 SEMITIC PEOPLE, WHICH MEANS THEY WERE OF COLOR AND THERE ARE  
11 ONLY A FEW CHURCHES THAT DEPICT THAT AND THAT SUPPORTS WHITE  
12 SUPREMACY IN THIS COUNTRY SUPPORTS WHITE SUPREMACY IN THIS  
13 COUNTRY. NO OFFENSE BUT THAT'S THE TRUTH.

14

15 **SUP. KNABE, CHAIR:** ELKA, THEN ANTHONY, THEN LADY CAGE-BARILE.

16

17 **ELKA HARMS:** HI, I'M ELKA HARMS. I'M REASON-- I'M HERE TODAY  
18 BECAUSE I REALLY FELT COMPELLED TO COME AND SPEAK MY MIND  
19 ABOUT THIS. SOME 40 YEARS AGO, MY FATHER EMIGRATED HERE WITH  
20 THE SIX OF US AND THE REASON WE CAME HERE IS BECAUSE OF WHAT  
21 IT SAYS UP THERE ON THAT WALL, FREE ENTERPRISE AND FREEDOM OF  
22 RELIGION AND IT REALLY SADDENS ME TO SEE THIS HAPPENING HERE.  
23 AFTER 9/11, WHEN PRESIDENT BUSH DECIDED TO EXTRACT AL QAEDA,  
24 HIS STATEMENT WAS LOUD AND CLEAR TO THEM AND THAT WAS THAT WE  
25 WILL NOT SUCCUMB TO THE INTIMIDATION OF A FEW TERRORISTS WHO



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1 DO NOT REPRESENT THE MAJORITY. I REALLY FEEL LIKE THIS IS 9/11  
2 ALL OVER AGAIN AND, AGAIN, WE HAVE A GROUP OF BULLIES,  
3 A.C.L.U., WHO CLEARLY DO NOT REPRESENT THE MAJORITY AND TRYING  
4 TO DICTATE TO US AND IMPOSE THE VIEWS OF FEW. THIS IS AN ACT  
5 OF TERRORISM, BECAUSE THE A.C.L.U. KNOWS, BECAUSE WE HAVE  
6 BECOME A PASSIVE PEOPLE AND, YOU KNOW, HOW HAVE WE BECOME A  
7 PASSIVE PEOPLE? LET ME JUST GIVE YOU A FEW EXAMPLES. OKAY. ON  
8 T.V., FOUL LANGUAGE IS OKAY. WHEN DID THAT HAPPEN? I NEVER  
9 APPROVED THAT. TEENAGE SEX IS HIGHLY PROMOTED. AND YOU KNOW  
10 WHAT WE USE? WE TELL THEM THAT IT'S OKAY TO USE ABORTION AS A  
11 DAY-AFTER PILL. YOU KNOW WHAT? A CHILD CAN WEAR A T-SHIRT WITH  
12 SATAN OR ANYTHING ELSE ON IT, BUT GOD FORBID IT SAYS JESUS  
13 CHRIST OR A CROSS BECAUSE THAT PROVOKES CONTROVERSY AND  
14 PERSECUTION. WE TRY SO HARD TO BE POLITICALLY CORRECT, NOT TO  
15 DISTURB ANYTHING AND THIS TIME WE NEED TO STAND UP AND HAVE A  
16 BACKBONE AND FOR WHAT IS GOOD. BECAUSE YOU KNOW WHAT? GOOD WAS  
17 THE BACKBONE, WAS THE BACKBONE OF OUR COUNTRY, NOT WHAT'S  
18 POPULAR. AND I COULD GO ON AND ON ABOUT THIS. THESE ARE JUST A  
19 FEW EXAMPLES OF HOW OUR WISHY-WASHY, IF IT FEELS GOOD, DO IT  
20 ATTITUDE. IT EMPOWERS A.C.L.U. AND DO YOU KNOW WHAT? WE'RE NOT  
21 GOING TO BOW TO THESE PEOPLE. WE'RE READY TO DO WHATEVER IT  
22 NECESSARY TO KEEP THE ORIGINAL SEAL WITH THE CROSS AND, MS.  
23 MOLINA, I'M REALLY SORRY YOU'RE NOT HERE, BUT THIS IS WHERE  
24 SHE CAN STOP WASTING THE TAXPAYERS' MONEY, ON THIS ISSUE, NOT  
25 THE TRAUMA CENTER OR THE FIREFIGHTERS. AND AFTER HAVING ALL



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1 THE PROPOSITIONS -- ONE MORE STATEMENT. AFTER HEARING ALL THE  
2 PROPOSITIONS ABOUT MAINTAINING AND PRESERVING HISTORY, THAT  
3 CROSS IS PART OF THIS HISTORY AND IT IS WORTH PRESERVING AND,  
4 IF YOU TAKE THAT CROSS OFF, YOU BETTER TAKE THOSE WORDS OFF OF  
5 THOSE WALLS BECAUSE YOU'VE GOT NOTHING! [ APPLAUSE ]

6

7 **SUP. KNABE, CHAIR:** THANK YOU. ANTHONY AND THEN BARILE.

8

9 **ANTHONY RODRIGUEZ:** AMEN, ELKA. ANTHONY RODRIGUEZ AND I'M WITH  
10 THE COMMUNITY TO SUPPORT THE LOS ANGELES COUNTY SEAL  
11 ORDINANCE, AND I HEARD SOMETHING EARLIER ABOUT RESPECTING THE  
12 PROCESS, AND I-- YOU KNOW, PEOPLE WHO DON'T RESPECT THE  
13 PROCESS JUST BUG ME, THEY JUST WALK RIGHT OUT AND THERE'S AN  
14 EMPTY CHAIR THERE. AND, YOU KNOW, SHE WANTS THE PROCESS  
15 RESPECTED WHEN SHE'S TALKING, BUT NEVER MIND EVERYBODY ELSE  
16 AND I GUESS IT'S TIME TO VOTE SOMEBODY OUT. [ APPLAUSE ]

17

18 **ANTHONY RODRIGUEZ:** I'M A NATIVE CALIFORNIAN, I'M A NATIVE  
19 ANGELINO. I WAS BORN IN THE SAN FERNANDO VALLEY. I'VE LIVED  
20 BLOCKS FROM THE SAN FERNANDO MISSION ALL MY LIFE, AND I WAS UP  
21 IN SOL BANK AT THE SAN INEZ MISSION A COUPLE WEEKS AGO AND I  
22 SAW A PLACARD ON THE OUTSIDE THAT WAS PUT THERE BY THE STATE  
23 OF CALIFORNIA -- LISTENING UP GUYS IN THE A.C.L.U.? THESE TWO  
24 RIGHT HERE. IT MADE THE STATEMENT ABOUT WHAT THE SIGNIFICANT  
25 VALUE WAS OF THE MISSIONS TO THE STATE OF CALIFORNIA AND THE



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1 UNITED STATES OF AMERICA. AND I HAD TO THINK ABOUT THAT. I  
2 REALLY HAD TO THINK ABOUT THAT BE BECAUSE I WAS ONE OF THOSE  
3 GUYS, I'M FROM THE STREET, I WAS BORN IN-- I LIVED IN PACOIMA,  
4 SAN FERNANDO, ALL MY LIFE. AND I WAS FROM THE STREET AND YOU  
5 KNOW WHAT? I HAD TO LEARN-- I GREW UP TO LEARN HOW TO RESPECT  
6 THE PROCESS. I'M AN ANGELINO. MY WIFE IS A CITIZEN-- BECAME A  
7 CITIZEN 90 DAYS AGO AND SHE'S WATCHING ALL THIS AND SHE LOOKED  
8 AT THE WAL-MART THAT'S ON THE NEW SEAL, PROPOSED SEAL, AND  
9 ASKED ME, IT'S A MISSION. WHERE'S THE CROSS? ALL THE MISSIONS  
10 HAVE CROSSES. THEY BASTARDIZE THE MISSION. YOU KNOW? THEY GAVE  
11 US THE BACK SIDE OF THE MISSION? WHAT IS THAT, WHERE ALL THE  
12 MEXICANS COME IN? YOU KNOW? WHAT IS WITH THE INDIAN MAIDEN IN  
13 A TOGA? INDIAN MAIDENS NEVER WORE TOGAS, YOU KNOW? A  
14 SUBSERVIENT INDIAN MAIDEN CARRYING, I GUESS, THE CORN TO THE  
15 CORN SILOS ON THE MISSION? ARE THOSE CORN SILOS? I DON'T KNOW.  
16 BUT I JUST THINK THAT THE PLACE OF THE PEOPLE WHO ASSUME TO  
17 REDESIGN THIS SEAL ARE MISSING THE POINT. WE ARE A PEOPLE IN  
18 LOS ANGELES DIVERSE, REAL DIVERSE, YOU KNOW, AND I'M SIDING  
19 WITH THOSE FOLKS WHO ARE UPSET ABOUT THE OIL DERRICKS, TOO.  
20 THEY'RE A PART OF OUR HISTORY. THAT CROSS IS A PART OF HISTORY  
21 AND A PART OF A MOVEMENT THROUGH CALIFORNIA THAT HELPED FOUND  
22 THIS CITY, COUNTY, STATE AND COUNTRY. YOU KNOW, WHY WOULD YOU  
23 ASSUME TO CHANGE HISTORY? LENINGRAD IS NOW SAINT PETERSBURG  
24 AGAIN. AND YOU HAVE TO TAKE A LOOK AT THAT, YOU KNOW?



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1 COMMUNISTS DIDN'T WIN THERE AND THEY'RE NOT GOING TO WIN HERE.

2 THANK YOU.

3

4 **SUP. KNABE, CHAIR:** OKAY. OKAY, LADY CAGE-BARILE. GO AHEAD.

5

6 **LADY CAGE-BARILE:** HI. MY NAME IS LADY CAGE-BARILE, AND I HOLD

7 A MASTER'S IN SOCIAL SCIENCE. I'M CURRENTLY GETTING MY

8 TEACHER'S CERTIFICATION VIA PEPPERDINE UNIVERSITY, AND I AM

9 ALSO THE CO-AUTHOR OF THE COVENANT MARRIAGE LICENSE PROPOSAL.

10 I AM ALSO A MEMBER OF \_\_\_\_\_, NATIONAL COUNCIL OF NEGRO

11 WOMEN, THE CALIFORNIA REPUBLICAN AFRICAN-AMERICAN COALITION

12 AND I WOULD LIKE TO THANK SUPERVISOR ANTONOVICH AND SUPERVISOR

13 KNABE FOR YOUR BATTLING TO KEEP THE CROSS IN THE COUNTY SEAL

14 AND FOR THE... [ APPLAUSE ]

15

16 **LADY CAGE-BARILE:** ...THIS WILL HELP THE PROSPERITY OF LOS

17 ANGELES AND THE WORLD. I KNOW THAT YOU ALL ARE HUMAN AND WHAT

18 CAPTURES YOUR ATTENTION IS WHAT INTERESTS YOU. IT HAS BEEN

19 ESTABLISHED THAT YVONNE, MOLINA AND ZEV HAVE NO INTEREST IN

20 PROTECTING A SIGNIFICANT SYMBOL OF CALIFORNIA'S HISTORY, WHICH

21 IS THE HOLY CROSS. AS I SAID BEFORE, IN THE HOLY SCRIPTURES,

22 IT SAYS THAT YOUR WORDS AND YOUR ACTIONS AND YOUR DEEDS SAY

23 WHO YOU ARE. HOWEVER, ZEV, WHO'S AN ATHEIST ACCORDING TO HIS

24 WORDS, MOLINA, AN AGNOSTIC AND YVONNE, A PSEUDO-CHRISTIAN,

25 WANTS TO REPLACE THE CROSS WITH A NON-SIGNIFICANT COMMERCIAL





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1 BUILDING. THAT BUILDING DELIVERS NO GREAT MESSAGE. ZEV, MOLINA  
2 AND YVONNE ARE ALL DEMOCRATS. YOUR ACTIONS REGARDING THE CROSS  
3 HAS CONFIRMED YOUR VOTER'S KNOWLEDGE OF THE DEMOCRATIC  
4 PLATFORM AND THAT IS TO DESTROY THE FIBER, THE MORAL FIBER OF  
5 THIS SOCIETY. YOU WILL BE JUDGED AND NOT JUST BY US, BUT BY  
6 YAHWEH THROUGH CHRIST, AND HIS WRATH WILL BE MUCH GREATER THAN  
7 OURS.

8

9 **SUP. KNABE, CHAIR:** THANK YOU. [ APPLAUSE ]

10

11 **SUP. KNABE, CHAIR:** WELL, THE ITEM IS BEFORE US. THAT WAS OUR  
12 LAST SPEAKER. YES. GO AHEAD.

13

14 **SUP. ANTONOVICH:** THE OLD SAYING, IF IT ISN'T BROKEN, DON'T FIX  
15 IT. FOR 50-PLUS YEARS, THERE'S NOT BEEN A PROBLEM WITH  
16 RESTORING-- HAVING A SEAL THAT SIGNIFIED A HISTORICAL  
17 FOUNDATION OF THE COUNTY OF LOS ANGELES. TODAY, WE WERE GIVEN  
18 AN ESTIMATE THAT IT WOULD COST OVER \$1 MILLION TO PLACE-- NOW,  
19 MR. JANSSEN, THAT'S NOT CORRECT? THE MEMO THAT YOU GAVE US WAS  
20 NOT \$1 MILLION?

21

22 **C.A.O. JANSSEN:** NO, THE COST IS-- I'VE ALWAYS STATED THE COST  
23 IS SOMETHING LESS THAN A MILLION DOLLARS. 800,000 IS A GOOD  
24 FIGURE.

25



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1    **SUP. ANTONOVICH:** OH, 800,000. OKAY. BUT DID THAT INCLUDE ALL  
2    THE LEASED FACILITIES THAT WE HAVE?

3

4    **C.A.O. JANSSEN:** YES, THAT DOES INCLUDE THE OTHER FIGURE, WAS  
5    JUST 500,000.

6

7    **SUP. ANTONOVICH:** OKAY. NOW IT INCLUDES LEASED FACILITIES. DOES  
8    THAT INCLUDE EVERY VEHICLE?

9

10   **C.A.O. JANSSEN:** YES.

11

12   **SUP. ANTONOVICH:** INCLUDES EVERY VEHICLE. DOES IT INCLUDE EVERY  
13   DECAL THAT'S ON UNIFORMS?

14

15   **C.A.O. JANSSEN:** WE ARE PLANNING TO PHASE OUT STATIONERY,  
16   BADGES, DECALS, ALL OF THAT SO THAT WILL TAKE WHATEVER THE  
17   STOCK IS. SO IT'S NOT TO REPLACE THAT.

18

19   **SUP. ANTONOVICH:** WHAT IS THE LIFE OF A DECAL?

20

21   **C.A.O. JANSSEN:** I DON'T KNOW, SUPERVISOR.

22

23   **SUP. ANTONOVICH:** IT COULD BE AN ENTIRE CAREER, RIGHT?

24

25   **C.A.O. JANSSEN:** IT COULD BE, I GUESS.



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1

2 **SUP. ANTONOVICH:** AND THE \$800,000 THAT YOU'RE NOW SAYING THAT  
3 IT WILL COST TO RETROFIT IS \$800,000 THAT COULD BE PUT IN  
4 EXPEDITING ADOPTIONS OF FOSTER CHILDREN, IT COULD BE SPENT  
5 INTO THE FIRE DEPARTMENT'S ABILITY TO FIGHT FIRES, PARAMEDICS  
6 TO SERVE. [ APPLAUSE ]

7

8 **SUP. ANTONOVICH:** PUBLIC SAFETY OFFICERS TO PROTECT COUNTY  
9 BUILDINGS. [ APPLAUSE ]

10

11 **SUP. ANTONOVICH:** OR COMMUNITIES. DISTRICT ATTORNEY, PUBLIC  
12 DEFENDER TO PURSUE JUSTICE IN THE COURTROOM, THE PROBATION  
13 DEPARTMENT TO PROVIDE REHABILITATION PROGRAMS FOR YOUNG ADULTS  
14 WHO ARE IN OUR SYSTEM. INSTEAD OF WASTING OUR TIME, OUR ENERGY  
15 AND TAX DOLLARS FOR AN ACTION THAT DID NOT RESULT FROM A COURT  
16 ORDER, IT WAS A RESULT OF A LETTER OF INTENT, IT WAS A BULLY-  
17 TYPE OF EFFORT THAT ALL BULLIES ATTEMPT TO DO BY USING FORCE  
18 AND INTIMIDATION AND NOT BASED UPON LAW. [ APPLAUSE ]

19

20 **SUP. ANTONOVICH:** THE PROBLEM THAT WE HAVE HERE IS THAT YOU'VE  
21 NOW DEVELOPED A MISSION, BUT THIS IS THE REPLICA OF THE SAN  
22 GABRIEL MISSION THAT THEY SELL IN THE STORES THROUGHOUT THE  
23 STATE AND, IF YOU'LL NOTICE, ON TOP OF THE MISSION IS THE  
24 CROSS, BUT THAT IS NOT DEPICTED IN THE SEAL THAT'S BEING GIVEN  
25 TO US TODAY. WHAT IS DEPICTED IS A BACK DOOR, THE REAR END OF



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1 THE CHURCH. THAT IS NOT THE SYMBOL OF THE MISSION. THE SYMBOL  
2 OF THE MISSION WAS AN OPEN DOOR TO BRING THE GOOD NEWS AND IT  
3 WAS A FACT THAT IT REFLECTS THE HISTORICAL SIGNIFICANCE OF THE  
4 COUNTY OF LOS ANGELES. THE COUNTY OF LOS ANGELES IS NOT DOING  
5 THIS BASED UPON A COURT ORDER. WE HAVE HAD PRIVATE AND PUBLIC  
6 LAW FIRMS WHO WILL PROVIDE FREE LEGAL ASSISTANCE TO THE COUNTY  
7 IF WE PURSUE THIS EFFORT TO ENSURE THAT THE INTEGRITY OF THE  
8 SEAL IS PROTECTED. WE HAVE-- THE ACTION THAT'S BEING REQUESTED  
9 IS AN ACT OF EMPOWERING RELIGIOUS BIGOTRY BECAUSE IT'S ONE OF  
10 BIGOTRY AND NOT RESPECTING DIVERSITY OR HISTORICAL  
11 SIGNIFICANCE. [ APPLAUSE ]

12

13 **SUP. ANTONOVICH:** AND AS ORWELL WAS SO-- DID SO WELL IN SHOWING  
14 THE STUPIDITY OF REWRITING HISTORY AND DOUBLE SPEAK, WE ARE  
15 ATTEMPTING TO FOLLOW THAT TYPE OF EVIL THAT ORWELL WAS WRITING  
16 ABOUT BY REWRITING HISTORY AT A TIME WHEN YOU'VE HAD PUBLIC  
17 OPINION POLLS FROM NBC NEWS, LOS ANGELES DAILY NEWS WITH ABOUT  
18 96% OF THE PEOPLE SUPPORTING THE RETENTION OF THE SEAL,  
19 MEMBERS OF VARIOUS NON-CHRISTIAN ORGANIZATIONS OR MEMBERSHIPS  
20 WHO HAVE SUPPORTED RETAINING THE CROSS AS A SIGNIFICANT  
21 HISTORICAL FACT AND IT'S NOT ONE OF MAKING ONE A CONVERT, IT'S  
22 ONLY REFLECTING THE HISTORICAL SIGNIFICANCE OF THE COUNTY OF  
23 LOS ANGELES. SO, AS I SAID, IT'S A WASTE OF TIME, EFFORT AND  
24 TAX RESOURCES THAT WOULD BE BETTER SPENT IN HELPING TO PROVIDE  
25 GREATER SERVICES TO OUR COMMUNITY THAN TO YIELD TO THE ANTI-



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1 CIVIL LIBERTY UNION'S WISH LIST WHICH REALLY BELONGS IN A  
2 CIRCULAR FILE. SO I WOULD HOPE THAT THIS ISSUE WOULD MOVE  
3 FORWARD BY THE RETENTION OF THE EXISTING SEAL. MANY PEOPLE  
4 DON'T REALIZE THAT THIS STATE IS ONE OF EIGHT STATES IN THE  
5 NATION THAT IS LARGER THAN L.A. COUNTY. THERE ARE ONLY EIGHT  
6 STATES LARGER THAN L.A. COUNTY. SO WE'RE REALLY THE NINTH  
7 LARGEST STATE IN THE UNITED STATES. YOU'RE ASKING AN  
8 EQUIVALENT OF A STATE TO REDRAFT THEIR SEAL, TO HAVE IT PLACED  
9 THROUGHOUT THE THEIR 4,000-PLUS SQUARE MILES TO APPEASE A  
10 LETTER FROM A BIGOTED GROUP WHO IS ATTEMPTING TO FOSTER  
11 RELIGIOUS BIGOTRY ON THE REST OF THIS COUNTY AND THAT'S WRONG.  
12 SO I WOULD HOPE THAT THE BOARD WOULD MOVE FORWARD IN RETAINING  
13 THE ORIGINAL SEAL. IF NOT, THEN THE INITIATIVE THAT'S BEING  
14 CIRCULATED WILL VERY LIKELY BE APPROVED. 341,242 SIGNATURES,  
15 IF THEY ARE VALID AND PROVED, WILL REQUIRE THIS BOARD OF  
16 SUPERVISORS TO RETAIN THE ORIGINAL SEAL. WHY MOVE FORWARD WITH  
17 THIS ACTION TODAY WHEN THIS BOARD TO BE A DELIBERATIVE BODY,  
18 OUGHT TO WAIT TO SEE THE STATUS OF THE INITIATIVE AND THEN  
19 MOVE FORWARD? THERE'S NO TIME CERTAINTY ON THIS ISSUE. WE CAN  
20 WAIT. WE CAN WAIT THE 90 DAYS AND THEN MAKE A DECISION. SO  
21 THERE'S NO SENSE OF URGENCY TO ACT TODAY. BUT IF WE WANT TO  
22 SPEND \$800,000-PLUS, WHICH VERY LIKELY WILL EXCEED A MILLION  
23 DOLLARS, I MEAN, THIS IS PROBABLY ANOTHER TUDOR-SALIBA TYPE OF  
24 ESTIMATE THAT THEY DID WITH THE SUBWAY, WHICH ENDED UP BEING  
25 \$5 BILLION FOR ONLY 17 MILES.



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1

2 **SUP. KNABE, CHAIR:** [ INAUDIBLE ] PUT THAT ON THE BALLOT,  
3 DIDN'T HE? [ INAUDIBLE ] PUT THE CROSS ON THE BALLOT.

4

5 **SUP. YAROSLAVSKY:** SO, ANYWAY, THAT'S-- I WOULD URGE THAT WE  
6 RETAIN THE SEAL IN THE BEST INTERESTS OF THE PUBLIC THAT WE  
7 SERVE FOR HISTORICAL ACCURACY, NOT POLITICAL EXPEDIENCY.

8

9 **SUP. KNABE, CHAIR:** I JUST WOULD ADD, I THINK, THAT, MICHAEL, I  
10 THINK, OBVIOUSLY, YOU KNOW, IT CONTINUES TO BE, I MEAN, TO ME,  
11 JUST THE MOST OUTRAGEOUS SITUATION, THE FACT THAT, WITHOUT THE  
12 MOST SIMPLE THING TO DO, HAD WE GOT THAT OPINION, THE MOST  
13 SIMPLE THING TO DO WAS TO LET THEM SUE US, LET THEM SUE US, TO  
14 LITIGATE IT TO GET IT CLEARED UP. I KNOW THAT EVERYONE THINKS  
15 THEY CAN PREDICT THE LAW AND THERE'S THIS OVERWHELMING CASE  
16 LAW AND THE COURTS IN CALIFORNIA LEAN THAT WAY, BUT SO BE IT.  
17 WE HAVE A SEAL THAT WAS DICTATED BY HISTORY WITH NO-- I MEAN,  
18 YOU CAN TRY TO TURN THE LANGUAGE THAT SUPERVISOR HAHN PUT IN  
19 THERE ANY WAY YOU WANT, BUT IT REALLY WAS A REFLECTION OF THE  
20 HISTORY OF THIS GREAT COUNTY OF LOS ANGELES. THE ISSUE OF  
21 PREPONDERANCE, IT'S ONE OF 13 ICONS, IT WAS NOT THE HIGHLIGHT  
22 OF THE ENTIRE SEAL. I MEAN, TO ME, WHETHER IT'S \$1,000 OR  
23 \$800,000, IT DOESN'T REALLY MAKE ANY DIFFERENCE. I THINK THAT  
24 WE'RE TRYING TO CHANGE THE COURSE OF HISTORY THROUGH  
25 LITIGATION OR THROUGH THE THREAT OF LITIGATION. WHAT WE'RE





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1 DOING OR WHAT THEY'RE ATTEMPTING TO DO TODAY IS NO DIFFERENT,  
2 WHO IS PICKING AND CHOOSING, WHO HAS THAT RIGHT TO REMOVE OIL  
3 DERRICKS AND PUT SOMETHING ELSE ON IT? WHO HAS THE RIGHT? I  
4 MEAN, I JUST FIND IT IRONIC, A WEEK AGO, WE THANKED THE SAN  
5 GABRIEL MISSION AND THE WALK AND EVERYONE DOWN THERE AND THEY  
6 GAVE US ALL T-SHIRTS AND, BY GOLLY, IT HAD THE CROSS RIGHT ON  
7 TOP OF THE MISSION. BUT I KNOW WHAT WE'RE TRYING TO DO, I  
8 ASSUME THAT REMOVING THE OIL DERRICKS IS TRYING TO BE  
9 POLITICALLY CORRECT TO PACIFY THE ENVIRONMENTALISTS AS IT  
10 RELATES BUT, AGAIN, YOU KNOW, MY WIFE'S GRANDFATHER, IT WAS AN  
11 INCREDIBLE PART OF THEIR LIFE, THE HISTORY OF OIL HERE IN LOS  
12 ANGELES COUNTY. SO, AGAIN, I MEAN, MY FEELING IS I EITHER  
13 SUPPORT THE EXISTING SEAL AS IT SITS TODAY OR NO SEAL AT ALL,  
14 SOMETHING JUST PLAIN THAT SAYS LOS ANGELES COUNTY, TO BE ABLE  
15 TO... [ APPLAUSE ]

16

17 **SUP. KNABE, CHAIR:** BECAUSE, YOU KNOW, AT SOME POINT, THE  
18 MEMBERS THAT SUPPORT THIS, IF THEY DO, WHAT'S THE DIFFERENCE  
19 30 YEARS FROM NOW, THEN MAYBE SOMEBODY ELSE WILL QUESTION THAT  
20 OR THREATEN A LAWSUIT AND THEY'LL WANT TO CHANGE IT, BECAUSE  
21 ALL THIS SEAL IS THAT'S BEFORE US TODAY IS JUST A DIFFERENT  
22 DESIGN BY SOMEBODY PICKING AND CHOOSING AND INSTEAD OF THE  
23 WILL OF THE PEOPLE BEING PRESENTED, THREE POTENTIAL PEOPLE ARE  
24 DICTATING THE NEW COUNTY SEAL. SO, HOPEFULLY, WE EITHER KEEP



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1 THE EXISTING SEAL OR JUST MOVE FORWARD WITH SOMETHING THAT  
2 SAYS LOS ANGELES COUNTY ON IT.

3

4 **SUP. ANTONOVICH:** I HAVE A QUESTION. MR. JANSSEN, DID EVERY  
5 DEPARTMENT RESPOND TO THE ESTIMATE?

6

7 **C.A.O. JANSSEN:** NO, SUPERVISOR. THE \$800,000 IS AN ESTIMATE.  
8 THE \$500,000 IS WHAT WE KNOW. I.S.D. COLLECTED ALL THEIR LEASE  
9 BUILDINGS. THERE ARE OTHER LEASED BUILDINGS THAT WE'RE  
10 SURVEYING NOW. WE THINK THE \$800,000 IS A GOOD ESTIMATE, BUT  
11 THE \$500,000 WE KNOW, THE REST IS AN ESTIMATE.

12

13 **SUP. ANTONOVICH:** BUT THE OTHER-- AND THOSE ESTIMATES AREN'T  
14 DUE UNTIL OCTOBER 7TH?

15

16 **C.A.O. JANSSEN:** THAT'S CORRECT. WE DON'T HAVE THE LEASED  
17 BUILDINGS...

18

19 **SUP. ANTONOVICH:** OKAY. SO OCTOBER 7TH, AGAIN, THE COST WILL  
20 VERY LIKELY INCREASE BECAUSE YOU DON'T HAVE THE INFORMATION.

21

22 **C.A.O. JANSSEN:** WELL, THEY COULD VERY WELL DECREASE AS WELL,  
23 SUPERVISOR. WE DON'T KNOW. 800,000 IS A BEST ESTIMATE. THE  
24 500,000 WE KNOW.

25



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1    **SUP. ANTONOVICH:** AND YOU DON'T HAVE ALL THE INFORMATION IN?

2

3    **C.A.O. JANSSEN:** THAT IS CORRECT.

4

5    **SUP. ANTONOVICH:** BUT YOU'RE WILLING TO MOVE FORWARD? JANSSEN  
6    WELL

7

8    **C.A.O. JANSSEN:** WELL, THE DECISION IS THE BOARD, SUPERVISOR,  
9    IT'S NOT MINE.

10

11    **SUP. ANTONOVICH:** NO, NO, NO. YOU'RE WILLING-- NO, YOU'RE  
12    MAKING A RECOMMENDATION, THOUGH. IT'S YOUR RECOMMENDATION.

13

14    **C.A.O. JANSSEN:** YES, I AM MAKING A RECOMMENDATION.

15

16    **SUP. ANTONOVICH:** YOU'RE WILLING TO MOVE FORWARD ON A, PERHAPS  
17    A MILLION PLUS DOLLAR ITEM THAT YOU'RE SAYING IS ONLY 800,000.

18

19    **C.A.O. JANSSEN:** RIGHT.

20

21    **SUP. KNABE, CHAIR:** THE QUESTION I HAVE IS IN REGARDS TO-- I  
22    DON'T KNOW IF IT WAS ZEV OR IT WAS SUPERVISOR MOLINA MENTIONED  
23    IT, WHAT ABOUT THE ISSUE OF THE SEALS INSIDE? I MEAN, ARE WE  
24    GOING TO BE FORCED TO REMOVE THOSE? BECAUSE THE ESSENCE OF--



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1 YOU'RE TELLING ME THAT MOVING FORWARD UNTIL THEY ROT OR GO  
2 AWAY OR... WHAT ABOUT THE INSIDE SEALS?

3

4 **C.A.O. JANSSEN:** OUR ASSUMPTION ON ANY PLAQUES, LIKE THE PLAQUE  
5 ON THIS BUILDING THAT HAS SUPERVISOR HAHN'S NAME ON IT, IS  
6 WE'RE NOT ASSUMING THAT THOSE ARE GOING TO BE REPLACED.  
7 THEY'RE HISTORIC. NOW, WHETHER THE A.C.L.U. [ INTERJECTIONS  
8 FROM AUDIENCE ]

9

10 **SUP. KNABE, CHAIR:** NOW WAIT! PLEASE!

11

12 **C.A.O. JANSSEN:** WHETHER THE A.C.L.U. AGREES WITH THAT OR NOT,  
13 I DON'T KNOW, BUT WE'RE NOT PLANNING TO REPLACE THEM.

14

15 **SUP. YAROSLAVSKY:** BUT THESE

16

17 **C.A.O. JANSSEN:** THESE, YES, WELL, SURE. THESE ARE TEMPORARY.

18

19 **SUP. YAROSLAVSKY:** THEY'LL BE REPLACED. AND OTHERS LIKE THEM  
20 WHERE THERE'S...

21

22 **C.A.O. JANSSEN:** YES.

23

24 **SUP. KNABE, CHAIR:** YEAH, BUT THAT'S...

25



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1    **SUP. YAROSLAVSKY:** ...WHERE THEY'RE TEMPORARY.

2

3    **SUP. KNABE, CHAIR:** ...NOT WHAT YOU'RE SAYING. I MEAN, YOU SAID  
4    THAT, ORIGINALLY, THAT THE THIS WAS TO BE REPLACED AS NEEDED.

5

6    **SUP. YAROSLAVSKY:** THAT'S NOT WHAT I SAID. MAYBE I COULD BE  
7    RECOGNIZED, I DON'T KNOW. WHATEVER...

8

9    **SUP. KNABE, CHAIR:** WELL, MAYBE YOU CAN. WHY DON'T YOU-- YOU'RE  
10    RECOGNIZED.

11

12    **SUP. YAROSLAVSKY:** MR. CHAIRMAN, THIS IS NOT A DECISION THAT  
13    THREE MEMBERS OF THE BOARD ARE MAKING, THIS IS A DECISION THAT  
14    THE LAW HAS MADE. [ INTERJECTIONS FROM AUDIENCE ]

15

16    **SUP. YAROSLAVSKY:** NOW LISTEN!

17

18    **SUP. KNABE, CHAIR:** PLEASE!

19

20    **SUP. YAROSLAVSKY:** DON, YOU'RE GOING TO HAVE TO KEEP ORDER HERE  
21    OR IT'S JUST NOT FAIR, IT'S JUST NOT FAIR.

22

23    **SUP. KNABE, CHAIR:** IT'S JUST NOT FAIR. [ INTERJECTIONS FROM  
24    AUDIENCE ]

25



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1    **SUP. KNABE, CHAIR:** PLEASE!

2

3    **SUP. ANTONOVICH:** LET'S HAVE DUE PROCESS.

4

5    **SUP. YAROSLAVSKY:** I KNOW THAT EVERYBODY FEELS STRONGLY ABOUT  
6    THIS BUT I LISTENED TO EVERYTHING YOU SAID. I'M GOING TO TAKE  
7    A COUPLE MINUTES AND THAT'S ALL I'M GOING TO TAKE. THERE HAVE  
8    BEEN A NUMBER OF CASES IN THE NINTH CIRCUIT-- FIRST OF ALL,  
9    WHEN THIS LETTER FROM THE A.C.L.U. CAME HERE, WE ASKED OUR  
10   COUNTY ATTORNEYS FOR AN OPINION ON OUR PROSPECTS OF DEFENDING  
11   THIS SEAL AND THE OPINION OF OUR LAWYER WAS, OF THE COUNTY'S  
12   COUNSEL WAS THAT, IN ALL LIKELIHOOD, WE WOULD LOSE THE CASE. [  
13   INTERJECTIONS FROM AUDIENCE ]

14

15   **SUP. YAROSLAVSKY:** NOT ONLY WOULD WE LOSE THE CASE...

16

17   **SUP. KNABE, CHAIR:** PLEASE! [ GAVEL ]

18

19   **SUP. YAROSLAVSKY:** ...BUT WE WOULD HAVE THE-- WE WOULD HAVE  
20   THE-- IF WE LOST THE CASE, WE WOULD PAY THE ATTORNEY'S FEES  
21   FOR THE A.C.L.U. SECONDLY, YOU CAN HYPOTHEZIZE ALL YOU WANT  
22   ABOUT WHETHER IT'S GOING TO BE \$500,000 OR \$800,000 TO REPLACE  
23   THESE SEALS AND OTHER SEALS AROUND THE COUNTY, BUT IF WE WENT  
24   TO COURT AND LOST, WE WOULD NOT BE IN ANY POSITION TO CONTROL  
25   WHAT THE JUDGE WOULD ORDER. THE JUDGE COULD ORDER OR THE COURT





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1 COULD ORDER ANYTHING, INCLUDING THE REMOVAL OF PLAQUES, STEEL  
2 PLAQUES, WROUGHT IRON PLAQUES, THESE THINGS, FOUNDATIONS IN  
3 BUILDINGS. WHO KNOWS? AND THOSE COSTS COULD BE QUITE  
4 EXCESSIVE. SO THE BOARD MADE A DECISION, BACK IN JUNE, THAT,  
5 RATHER THAN FIGHT A LOSING BATTLE, ONE WHICH OUR LAWYERS TOLD  
6 US WAS A LOSING BATTLE AND ONE WHICH COULD EXPOSE US TO  
7 CONSIDERABLE COST, THAT WE WOULD TRY TO NEGOTIATE A  
8 SETTLEMENT, SOMETHING WE DO IN THIS BOARD WITH THE A.C.L.U.  
9 ALL THE TIME; USUALLY UNANIMOUSLY AND WITH OTHER LAWYERS, BY  
10 THE WAY, ALL THE TIME. NOW, THAT'S JUST ON THE FACTS. NOW I  
11 WANTED TO SPEAK TO THE PHILOSOPHY OF THIS. A SEAL SHOULD BE A  
12 UNIFYING SYMBOL. IT SHOULD NOT BE A SYMBOL THAT DIVIDES US. A  
13 SEAL SHOULD BE SOMETHING THAT EVERY MAN, WOMAN AND CHILD IN  
14 THIS COMMUNITY CAN LOOK AT AND IDENTIFY WITH. THAT'S WHAT THE  
15 COURTS HAVE SAID AND THAT'S WHY THE COURTS HAVE SAID WHAT  
16 THEY'VE SAID ABOUT RELIGIOUS SYMBOLS ON GOVERNMENT SEALS, THAT  
17 THE PREDOMINANT SYMBOL OF ANY RELIGION, WHETHER IT'S JUDAISM,  
18 CHRISTIANITY, ISLAM, WHATEVER, THAT THE PREDOMINANT SYMBOL OF  
19 ONE RELIGION AT THE EXCLUSION OF OTHERS IS NOT CONSTITUTIONAL.  
20 NOT ONLY IS THAT THE LAW AS IT HAS BEEN RULED BY THE COURTS IN  
21 THIS CIRCUIT IN EVERY CASE THAT'S COME UP IN THIS CIRCUIT,  
22 WE'RE BATTING A THOUSAND ON THAT ONE IN THIS CIRCUIT, NOT ONLY  
23 IS IT THE LAW, I ALSO BELIEVE IT'S RIGHT. I PERSONALLY BELIEVE  
24 IT'S RIGHT, BECAUSE MY RELIGION IS MY BUSINESS AND YOUR  
25 RELIGION IS YOUR BUSINESS. AND IT'S NOT THE GOVERNMENT'S



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1 BUSINESS TO MAKE MY RELIGION YOUR BUSINESS OR VICE VERSA. AND  
2 I THINK THE WHOLE DEBATE THAT WE'VE HAD HERE IN THE LAST TWO,  
3 THREE MONTHS ABOUT THIS ISSUE, WHILE SOME MAY THINK IS  
4 TRIVIAL, I THINK HAS BEEN AN EYE-OPENER FOR A LOT OF PEOPLE  
5 ABOUT HOW DEEPLY FELT SOME OF THESE THINGS ARE. SO I NOT ONLY  
6 AGREE WITH THE LAW OR I UNDERSTAND THE LAW AS IT'S BEEN  
7 EXPLAINED TO ME BY OUR COUNTY COUNSEL, I ALSO HAPPEN TO AGREE  
8 WITH THE PREMISE UPON WHICH IT WAS MADE AND WHICH IT WAS RULED  
9 AND, YOU KNOW, I RESPECT AND I SAID IT LAST TIME, I RESPECT  
10 PEOPLE WHO HAVE DIFFERENT POINTS OF VIEW ON THIS AND I THINK,  
11 IN THE SPIRIT OF WHATEVER RELIGION YOU BELIEVE IN, THAT YOU  
12 OUGHT TO JUST RESPECT, WE RESPECT ONE ANOTHER, WE HAVE  
13 DIFFERENCES, AND THEN MOVE ON. IF INDEED THE PETITION  
14 QUALIFIES AND THE 341,000 SIGNATURES ARE GATHERED, IN ALL  
15 LIKELIHOOD, THE BOARD, AT THAT POINT WILL HAVE A CHOICE, TO  
16 EITHER ADOPT THE CURRENT SEAL AS IS OR GO TO A SPECIAL  
17 ELECTION AT A CONSIDERABLE COST. I WOULD EXPECT THAT WE  
18 WOULD... [ APPLAUSE ]

19

20 **SUP. YAROSLAVSKY:** I WOULD PERSONALLY, AT THAT POINT, SAY, IF  
21 WE EVER GET TO THAT POINT, WE'LL CROSS THAT BRIDGE WHEN WE GET  
22 TO IT, THAT'S WHEN THIS ISSUE WILL BE JOINED IN COURT, AND LET  
23 IT GO FROM THERE. BUT, IN THE MEANTIME, I THINK WE'VE-- I  
24 THINK THE C.A.O. HAS BEEN RESPONSIVE TO THE DIRECTION OF THE  
25 BOARD AND I THINK IT'S TIME TO MOVE ON.



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1

2 **SUP. KNABE, CHAIR:** OKAY. YVONNE?

3

4 **SUP. BURKE:** I HAVE TO SAY THIS. I HEARD THIS LADY TALK A GREAT  
5 DEAL ABOUT CASES INVOLVING THE TEN COMMANDMENTS. I WONDER IF  
6 SHE FOLLOWED THE RECENT SUPREME COURT CASE THAT MY  
7 RECOLLECTION INVOLVED THE CHIEF JUSTICE OF ALABAMA, WHO HAD  
8 THE TEN COMMANDMENTS, IT WAS-- WHO HELD THAT THEY COULD KEEP  
9 THE TEN COMMANDMENTS OUT IN FRONT OF A PUBLIC BUILDING, AND  
10 THAT PERSON WAS ACTUALLY REMOVED AS CHIEF JUSTICE OF THAT  
11 STATE COURT BECAUSE HE REFUSED TO ABIDE BY THE SUPREME COURT.

12 [ INTERJECTIONS BY AUDIENCE ]

13

14 **SUP. BURKE:** YOU KNOW... YOU KNOW, I KNOW THAT YOU...

15

16 **SUP. KNABE, CHAIR:** PLEASE!

17

18 **SUP. BURKE:** ...YOU TALK ABOUT PROCESS, BUT IT WOULD BE A GOOD  
19 IDEA IF YOU AT LEAST RECOGNIZED OTHER PEOPLE'S RIGHTS, OTHER  
20 PEOPLE'S RIGHTS TO TALK AND OTHER PEOPLE'S RIGHTS TO BE ABLE  
21 TO HAVE THEIR OWN OPINION. NOW, I RECEIVED A LETTER ABOUT 10  
22 YEARS AGO ON THIS ISSUE AND I HAD SAID IN THE PAST IT WAS FROM  
23 A.C.L.U. I'M WRONG. IT DID NOT COME FROM THE A.C.L.U. THAT  
24 LETTER I ORIGINALLY RECEIVED, I BELIEVE IT WAS FROM THE  
25 AMERICAN JEWISH CONGRESS, AND THEY FELT THAT IT WAS REALLY



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1 VERY OFFENSIVE TO THEM THAT WE HAD THE CROSS ON OUR SEAL. THEY  
2 DID NOT FILE A LAWSUIT AGAINST US AND THE WHOLE ISSUE WAS SORT  
3 OF PUT TO BED. BUT NOW, A NUMBER OF ORGANIZATIONS, AS I  
4 UNDERSTAND IT, HAVE BEEN WRITING LETTERS TO A.C.L.U. FOR THEM  
5 TO TAKE UP THEIR CONCERN AND MANY OF THEM ARE RELIGIOUS  
6 ORGANIZATIONS, AS I UNDERSTAND IT, AND ALSO MANY ARE  
7 INDIVIDUALS. BUT THE FACT REMAINS, THE SUPREME COURT OF THE  
8 UNITED STATES HAS BEEN VERY CLEAR ON THIS ISSUE AND FOR US TO  
9 IGNORE IT IS LIKE PUTTING OUR HEAD IN THE SAND. NOW, I FIND IT  
10 VERY INTERESTING. THERE'S A TREMENDOUS SUPPORT TO PUT THIS ON  
11 THE BALLOT. MY UNDERSTANDING THAT IF THIS GOES ON A SPECIAL  
12 ELECTION, IT WILL COST \$12 MILLION IN THE COUNTY OF LOS  
13 ANGELES AND NO ONE IS SAYING A WORD ABOUT THAT.

14

15 **SUP. KNABE, CHAIR:** 12 MILLION?

16

17 **SUP. BURKE:** THAT'S THE NUMBER I HAVE RECEIVED. THAT'S THE  
18 NUMBER I HAVE RECEIVED TO HAVE A SPECIAL ELECTION IN THE  
19 COUNTY OF LOS ANGELES, BUT EVERYONE SAYS THAT'S FINE. ALL OF  
20 THE ADVOCATES, THE PEOPLE WHO ARE CONCERNED AND WHILE  
21 YOU'RE... [ INTERJECTIONS ]

22

23 **SUP. BURKE:** ...WORRIED ABOUT 800-- YOU'RE WORRIED ABOUT  
24 800,000 BUT 12 MILLION IS NO PROBLEM. [ INTERJECTIONS ]

25



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1    **SUP. KNABE, CHAIR:** THAT'S RIGHT.

2

3    **SUP. BURKE:** OKAY.

4

5    **SUP. KNABE, CHAIR:** OKAY.

6

7    **SUP. KNABE, CHAIR:** YOU DO? [ INTERJECTIONS FROM AUDIENCE ]

8

9    **SUP. YAROSLAVSKY:** I MOVE APPROVAL OF THE C.A.O.'S  
10 RECOMMENDATION.

11

12    **SUP. KNABE, CHAIR:** YOU DO?

13

14    **SUP. BURKE:** SECOND.

15

16    **SUP. KNABE, CHAIR:** OKAY. I JUST WANTED TO REMIND YOU, YOU  
17 KNOW, WE ACTED UNDER THE THREAT OF LITIGATION. WE WERE  
18 THREATENED WITH LITIGATION TODAY. MAYBE YOU WANT TO CHANGE  
19 YOUR VOTE.

20

21    **SUP. YAROSLAVSKY:** I'LL TAKE IT UNDER CONSIDERATION.

22

23    **SUP. KNABE, CHAIR:** OKAY. IT'S BEEN MOVED. IS THERE A SECOND?  
24 MOTION DIES...

25



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1     **SUP. BURKE:** I SECOND.

2

3     **SUP. KNABE, CHAIR:** OH, YOU SECOND?

4

5     **SUP. BURKE:** I SECOND IT.

6

7     **SUP. KNABE, CHAIR:** OKAY.

8

9     **SUP. YAROSLAVSKY:** YOU THINK YOU'RE TIP O'NEILL OR SOMETHING?

10

11    **SUP. KNABE, CHAIR:** TRYING TO BE. OKAY. ROLL CALL.

12

13    **CLERK VARONA-LUKENS:** SUPERVISOR MOLINA?

14

15    **SUP. MOLINA:** ON THE MOTION?

16

17    **CLERK VARONA-LUKENS:** YES.

18

19    **SUP. MOLINA:** AYE.

20

21    **CLERK VARONA-LUKENS:** I'M SORRY?

22

23    **SUP. MOLINA:** THIS IS ON THE MOTION FOR THE SEAL, RIGHT?

24

25    **SUP. YAROSLAVSKY:** TO APPROVE THE C.A.O.'S RECOMMENDATION.





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1

2 **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?

3

4 **SUP. BURKE:** AYE.

5

6 **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

7

8 **SUP. YAROSLAVSKY:** AYE.

9

10 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

11

12 **SUP. ANTONOVICH:** NO.

13

14 **CLERK VARONA-LUKENS:** AND SUPERVISOR KNABE?

15

16 **SUP. KNABE, CHAIR:** NO.

17

18 **CLERK VARONA-LUKENS:** MOTION CARRIES, 3 TO 2.

19

20 **SUP. KNABE, CHAIR:** MOTION PASSES. WE HAVE-- I'M GOING TO CALL

21 ITEMS 2-D, 1-H, 12, 17 AND 27, SHIRLEY DIXON. PLEASE, AS

22 YOU'RE LEAVING, IF YOU...

23

24 **SHIRLEY DIXON'S GRANDSON:** HELLO.

25



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1    **SUP. ANTONOVICH:** HOW YOU DOING?

2

3    **SUP. KNABE, CHAIR:** SHIRLEY? AGAIN, I APPRECIATE YOUR PATIENCE  
4    ALL DAY AND YOUR SON'S PATIENCE AS WELL, TOO.

5

6    **SHIRLEY DIXON:** MY GRANDSON.

7

8    **SUP. KNABE, CHAIR:** OH, YOUR GRANDSON.

9

10    **SHIRLEY DIXON:** MY NAME IS SHIRLEY DIXON-FARRIOR. DO I ONLY GET  
11    TWO MINUTES?

12

13    **SUP. KNABE, CHAIR:** YOU GET THREE.

14

15    **SHIRLEY DIXON:** I THINK I'VE EARNED A LITTLE MORE THAN THREE.

16

17    **SUP. BURKE:** YOU HAVE. GO ON.

18

19    **SHIRLEY DIXON:** OKAY. I'M SPEAKING TO ALL OF THESE ITEMS  
20    BECAUSE THEY DO PERTAIN, ACCORDING TO THE PLANS OF THE MASON  
21    COURT PROJECT, ANY PARENT WHO IS MERELY ACCUSED OF CHILD ABUSE  
22    AND/OR NEGLECT CAN AND WILL BE EVICTED FROM HIS OR HER  
23    RESIDENCE. THIS SHOULD NEVER BE ALLOWED. IN SHORT, INSTEAD OF  
24    A SOCIAL WORKER GOING INTO A HOME TO REMOVE THE CHILDREN BASED  
25    UPON ALLEGATIONS, THE WORKER WILL NOW ENTER THE HOME WITH THE



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1 POWER TO EVICT THE ACCUSED PARENT. NOW, WHEN YOU FIRST READ  
2 THIS, YOU DON'T GET THIS, BUT I HAVE PROOF THAT THIS IS JUST--  
3 IT'S JUST A PLAN TO ENDOW SOCIAL WORKERS WITH THE POWER TO  
4 EVICT. THIS IS A DETENTION REPORT THAT STATES THAT THE  
5 PARENTS, THE PARENT WILL MOVE OUT TEMPORARILY AND LEAVE THE  
6 CHILDREN IN THE HOME WITH BLANK AND BLANK. WHEN I HEARD ABOUT  
7 THIS, I TOLD MOTHER, "THIS IS TOTALLY ILLEGAL." YOU GO BACK  
8 AND EVICT THOSE WHO THE SOCIAL WORKER WANTS TO STAY IN YOUR  
9 APARTMENT WITH YOUR CHILDREN. THIS MASON PROJECT IS NOTHING  
10 MORE THAN THE CREATION OF A PRISON FOR PARENTS WHO HAVE NOT  
11 BEEN TO COURT AND FOUND GUILTY OF NEGLECT OR ABUSE, BUT WHO  
12 HAVE BEEN JUST ALLEGED, THESE ARE FALSE ALLEGATIONS. I'VE HAD  
13 MY GRANDSON WITH ME FOR YEARS AND FALSE ALLEGATIONS HAVE BEEN  
14 FILED AGAINST ME, SO I KNOW WHAT I'M TALKING ABOUT. THIS IS  
15 NOTHING MORE THAN THE PROJECTS OF CHICAGO. IT'S TOTALLY  
16 PROFILING. YOU GO IN TO BUILD A MASON COURT, WHICH IS REALLY A  
17 MASON PRISON, TO HOUSE LOW INCOME CERTIFICATED ALLEGED  
18 PARENTS? I CAN'T EVEN ARTICULATE IT. IT'S CRAZINESS. IT'S  
19 INSANITY. THIS PROJECT SHOULD NEVER TAKE PLACE. IT SHOULDN'T  
20 EVEN BE ON THE AGENDA. BUT IF YOU'RE GOING TO BUILD IT, BUILD  
21 IT IN BRENTWOOD, BEVERLY HILLS, HOLLYWOOD HILLS, OR THE  
22 MARINA. WHY ARE YOU CHOOSING TO PUT THESE PARENTS IN  
23 WILLOWBROOK? IT'S ONLY BEEN ALLEGED THAT THE PARENTS HAVE  
24 ABUSED OR NEGLECTED THEIR CHILDREN. IT'S REALLY A TOTAL  
25 OUTRAGE. MASON COURT? HOUSING FOR THE ALLEGED? WHAT'S NEXT FOR



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1 THE ALLEGED? THE GALLOWS, THE GUILLOTINE, BURNING AT THE  
2 STAKE? AND SUPERVISOR BURKE, WILL FAMILY DAY, A DAY TO EAT  
3 DINNER WITH YOUR CHILDREN, BE ALLOWED AT THIS PRISON? BECAUSE  
4 THAT'S ALL IT IS, IT'S MASON PRISON. AND, PLEASE, I WOULD LIKE  
5 TO TAKE JUST A MINUTE TO THANK THE FIREMEN FOR GIVING MY  
6 GRANDSON THIS SHIRT. I KNOW THEY'RE GOING TO WATCH TOMORROW  
7 NIGHT. I TOOK HIM OUT JUST TO GIVE HIM A BREAK AND, WHEN I  
8 CAME BACK, THIS WAS FOLDED ON HIS CHAIR THAT I TRANSPORT HIM  
9 IN AND I REALLY APPRECIATE IT. AND THIS WAS AFTER I BAWLED  
10 THEM OUT FOR MAKING SO MUCH NOISE CLAPPING BACK THERE. YOU  
11 KNOW, WHEN WE STAND AND CLAP TO SUPPORT ONE ANOTHER WHEN WE'RE  
12 HERE TALKING ABOUT CHILDREN'S SERVICES, YOU SEND THE ARMED  
13 GUARDS AFTER US, SO I TOLD THEM, "YOU BETTER BE QUIET OR  
14 THEY'LL SEND THE ARMED GUARDS." AND THEN THEY GAVE ME THIS  
15 SHIRT. I APPRECIATE IT. AND THANK YOU FOR YOUR TIME. AND DON'T  
16 BUILD THAT PRISON FOR THE PARENTS.

17

18 **SUP. KNABE, CHAIR:** THANK YOU, AGAIN, SHIRLEY, FOR YOUR  
19 PATIENCE. WE HAVE BEFORE US ITEM 2-D, 1-H, 12 AND 27. MOVED BY  
20 SUPERVISOR MOLINA, SECONDED BY SUPERVISOR ANTONOVICH. WITHOUT  
21 OBJECTION, SO ORDERED. I'M TRYING TO-- DID WE HAVE ITEM 56,  
22 WAS THAT HELD, OR DID WE DO THAT ALREADY? OKAY. PETER BAXTER.  
23 ITEM NUMBER 69 WILL BE CONTINUED TO OCTOBER 5TH. OKAY, PETER.  
24 GO AHEAD.

25



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1   **PETER BAXTER:** THANK YOU, SIR. MR. CHAIR, MEMBERS OF YOUR  
2   HONORABLE BOARD, MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS  
3   PETER BAXTER AND I LIVE IN LOS ANGELES. IT IS RESPECTFULLY  
4   SUBMITTED THAT, TO THE BEST OF MY INFORMATION AND BELIEF,  
5   THERE IS NO COUNTY OF LOS ANGELES COUNCIL, WHETHER OF THE  
6   PERMANENT OR OF AN ACTING CATEGORY. THE CHARTER OF THE COUNTY  
7   OF LOS ANGELES READS, IN PART, I'M QUOTING, "THE COUNTY  
8   COUNCIL SHALL REPRESENT AND ADVISE THE BOARD OF SUPERVISORS IN  
9   ALL MATTERS AND QUESTIONS OF LAW PERTAINING TO THEIR DUTIES  
10   AND SHALL HAVE EXCLUSIVE CHARGE AND CONTROL OF ALL CIVIL  
11   ACTIONS AND PROCEEDINGS IN WHICH THE COUNTY OR ANY OFFICER  
12   THEREOF IS CONCERNED OR IS A PARTY." THAT'S THE END OF THE  
13   QUOTATION AND I THINK THAT THAT CHARTER THAT I'M REFERRING TO  
14   IS 1975 OR SOMETHING LIKE THAT. AMENDED TO THAT DATE. IT IS MY  
15   RESPECTFUL SUBMISSION THAT, SO LONG AS THERE IS NO COUNTY  
16   COUNCIL, NO DEPUTY COUNTY COUNCIL MAY APPEAR, EITHER IN COURT  
17   OR BEFORE THE BOARD OF SUPERVISORS, AS IF, IN FACT, THERE IS A  
18   COUNTY COUNCIL. AS A CONSEQUENCE, IT IS RESPECTFULLY SUBMITTED  
19   THAT YOUR HONORABLE BOARD MAY NOT OFFER TO CONDUCT ANY PUBLIC  
20   BUSINESS ABSENT THERE BEING, IN FACT, A COUNTY COUNCIL OF THE  
21   COUNTY OF LOS ANGELES, ALL OF WHICH IS RESPECTFULLY SUBMITTED.  
22   THANK YOU, MR. CHAIRMAN. I HAVE A FEW MORE-- A LITTLE MORE  
23   TIME.  
24  
25   **SUP. KNABE, CHAIR:** THANK YOU.



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1

2 **PETER BAXTER:** I HAVE A LITTLE MORE TIME HERE.

3

4 **SUP. KNABE, CHAIR:** OKAY.

5

6 **PETER BAXTER:** I JUST WANT TO BRING TO YOUR ATTENTION, SIR,  
7 THAT I'M READING THE LANGUAGE OF THE CHARTER AND IT SEEMS TO  
8 ME THAT THERE'S NO QUESTION THAT THE GENTLEMAN SITTING OVER  
9 HERE ON MY RIGHT, HE'S A DEPUTY, BUT FOR WHOM? WHAT DEPUTY?  
10 IT'S NOT AN ABSTRACTION. A DEPUTY IS A DEPUTY OF A PERSON, A  
11 REAL LIVE LIVING PERSON AND THE COUNTY COUNCIL IS A QUESTION  
12 OF FIVE VOTES OR THREE VOTES AND YOU'VE GOT A NEW COUNTY  
13 COUNCIL, EVEN INCLUDING AN ACTING ONE. IT APPEARS TO ME THAT,  
14 WHEN THE MATTERS THAT YOU DISCUSS ARE SO MOMENTOUS, THAT TO  
15 LEAVE US A RISK-- WHAT A RISK YOU'RE TAKING, TO HAVE A  
16 SITUATION WHERE YOU'RE ABSOLUTELY APPARENTLY REFUSING TO  
17 APPOINT A NEW COUNTY COUNCIL. OKAY, MY LORD-- EXCUSE ME. I'M  
18 SORRY. [ LAUGHTER ]

19

20 **PETER BAXTER:** THANK YOU KINDLY, MR. PRESIDENT.

21

22 **SUP. KNABE, CHAIR:** I GOT THAT, PETER. OKAY. ALL RIGHT. DO YOU  
23 THINK-- ARE YOU SURE THAT WASN'T INTENTIONAL? ANYWAY, OKAY,  
24 MOVED BY SUPERVISOR MOLINA, CHAIR WILL SECOND. WITHOUT





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1 OBJECTION, SO ORDERED. ITEM 17 WAS HELD BY SUPERVISOR  
2 ANTONOVICH.

3

4 **SUP. ANTONOVICH:** MR. CHAIRMAN, WHILE THE INTENT TO ASSIST  
5 ENHANCING REVENUES FOR MENTAL HEALTH IS A VERY WORTHY GOAL,  
6 THIS APPROACH THAT'S BEING TAKEN HERE IS ONE THAT'S OFFERING  
7 COTTON CANDY TO THE PEOPLE. THERE'S A LOT OF FLUFF AND THERE'S  
8 NO SUBSTANCE. AND THE REASON I SAY THAT, I'D LIKE TO REPORT  
9 FROM A-- COMMENT FROM A ARTICLE IN THE SACRAMENTO BEE BY DAN  
10 WEINTRAUB. DAN WEINTRAUB DID A STORY EARLIER THIS YEAR AND HE  
11 TALKS ABOUT THE NUMBER OF MILLIONAIRES IN CALIFORNIA TALKING  
12 ABOUT OUR STATE BUDGET AND THE REVENUE ISSUES THAT WE HAD WITH  
13 OUR DEFICIT. HE DISCOVERED THAT, IN THE YEAR 2000, CALIFORNIA  
14 HAD 44,000 MILLIONAIRES WHO EARNED 21% OF THE STATE'S INCOME,  
15 BUT PAID NEARLY TWICE THAT, 37% OF STATE INCOME TAXES, ABOUT  
16 \$15 BILLION. IN 2001, THERE WERE ONLY 29,000 WHO EARNED 12% OF  
17 THE STATE'S INCOME, BUT PAID MORE THAN TWICE THAT, 25% OF  
18 STATE INCOME TAXES. THAT AMOUNT WAS APPROXIMATELY \$8 BILLION.  
19 THEN, AS OF 2002, THE LATEST STATISTICAL DATA REPORTING FOR  
20 THE STATE, THE NUMBER OF MILLIONAIRES DROPPED TO JUST 25,000,  
21 MAKING \$6 BILLION. THE POINT HE'S MAKING IS YOU CAN'T FOCUS  
22 YOUR BUDGET ON ONE SEGMENT OF THE POPULATION AND ANTICIPATE A  
23 STABLE SOURCE OF FUNDING TO MEET A VITAL NEED. THERE IS A NEED  
24 TO REFORM THE FINANCING OF MENTAL HEALTH PROGRAMS BUT THIS  
25 PROPOSITION IS A FALSE HOPE IN THAT IT TELLS THE PEOPLE, BY



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1 LEVYING ADDITIONAL TAX ON THE MILLIONAIRES, YOU WILL HAVE ALL  
2 THE REVENUE NECESSARY TO DO WHAT IS NECESSARY AND THAT'S TO  
3 ENHANCE PUBLIC MENTAL HEALTH PROGRAMS. BUT, AS DAN WEINTRAUB,  
4 SACRAMENTO BEE JOURNAL ARTICLE REPORTS, THE NUMBER IS  
5 DECREASING AT A RAPID RATE AND THE NUMBER OF DOLLARS BEING  
6 GENERATED IS ALSO DECREASING AND IT'S NOT A STABLE SOURCE OF  
7 FUNDING THAT MENTAL HEALTH NEEDS TO ENHANCE THEIR PROGRAMS  
8 WHICH ARE SO VITAL TO OUR COMMUNITY. SO, AGAIN, IT'S LIKE A  
9 LOT OF FLUFF, BUT THE SUBSTANCE IS NOT THERE FOR THE LONG-TERM  
10 FUNDING THAT MENTAL HEALTH REQUIRES.

11

12 **SUP. KNABE, CHAIR:** OKAY. THE ITEM'S BEFORE US. ROLL CALL.

13

14 **CLERK VARONA-LUKENS:** WE'RE ON NUMBER 17. WAITING FOR A SECOND.

15

16 **SUP. KNABE, CHAIR:** YOU AND SUPERVISOR BURKE SUPPORT IT.

17

18 **CLERK VARONA-LUKENS:** PROPOSITION 63.

19

20 **SUP. KNABE, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED  
21 BY BURKE. OKAY. SECONDED BY BURKE. ROLL CALL.

22

23 **CLERK VARONA-LUKENS:** SUPERVISOR MOLINA?

24

25 **SUP. MOLINA:** AYE.



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1

2 **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?

3

4 **SUP. BURKE:** AYE.

5

6 **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

7

8 **SUP. YAROSLAVSKY:** AYE.

9

10 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

11

12 **SUP. ANTONOVICH:** NO.

13

14 **CLERK VARONA-LUKENS:** AND SUPERVISOR KNABE?

15

16 **SUP. KNABE, CHAIR:** NO. MOTION PASSES 3 TO 2. THE REMAINDER IS  
17 PUBLIC COMMENTS, I BELIEVE. CHRIS EDWARDS? DID CHRIS LEAVE?  
18 SHILO PEOPLES. IS THAT IT? YVONNE AUTRY. SHE'S GONE. MARGARITA  
19 UNDERVILLE. NO? NELLIE IVORY? NO? VERNON VAN? E. T. SNELL? AND  
20 DR. BALTIERRA? MR. PEOPLES, GO AHEAD.

21

22 **ROY PEOPLES:** GOOD AFTERNOON-- GOOD EVENING. IT'S BEEN A  
23 BLESSING THIS DAY TO PARTAKE IN THIS FUNCTION. I'M CALLED  
24 \_\_\_\_\_, SHILO \_\_\_\_\_, ROY PEOPLES. I HAVE BEEN  
25 SERVING IN THE SECOND DISTRICT FOR SOME 17 YEARS AND I BELIEVE



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1 ART MATTERS, SO I HAVE A WORD TO SUPERVISOR YVONNE BRATHWAITE-  
2 BURKE, WHO CONTINUES TO HAVE THE HIGHEST HOMICIDE RATE IN OUR  
3 CITY AND I BELIEVE PREVENTION WORKS, SO I'M LOOKING TO  
4 SUPERVISOR BURKE TO HEAR AND TO REVIEW THE MINISTERIAL INPUT  
5 OF MYSELF BEING A SERVANT OF GOD THROUGH FAITH IN CHRIST.

6

7 **SUP. KNABE, CHAIR:** HE'S WAITING FOR...

8

9 **SPEAKER:** CAN WE SHUT THE CLOCK OFF FOR THIS GUY?

10

11 **ROY PEOPLES:** THANK YOU.

12

13 **SPEAKER:** COUNT HIM ABOUT 10 SECONDS BACK. I'VE BEEN WATCHING  
14 IT. TRUTH OR CONSEQUENCES. THEY DIDN'T USED TO HAVE THE TIMER,  
15 BROTHER.

16

17 **SUP. KNABE, CHAIR:** E. T.

18

19 **E. T. SNELL:** MY NAME IS E. T. SNELL AND I AM DIRECTOR OF THE  
20 CALIFORNIA PRISON REFORM ACT. OUR GOAL IS TO ELECT THE  
21 DIRECTOR OF CORRECTIONS MEN, THE DIRECTOR OF CORRECTIONS  
22 WOMEN, THE DIRECTOR OF CORRECTIONS YOUTH AUTHORITY BOYS AND  
23 THE DIRECTOR OF YOUTH AUTHORITY GIRLS. OUR GOAL IS TO TAKE THE  
24 DEPARTMENT OF CORRECTIONS DIRECTORS AND ELECT THEM BY THE  
25 PEOPLE. SAVE A LOT OF MONEY, GUYS. I GOT A GOOD ONE ON THIS



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1 ONE. I'VE HAD SOME GOOD IDEAS OVER THE YEARS BUT THIS IS A HOT  
2 ONE, THIS IS A HOT ONE. AND WHAT I WANT-- WHAT I'M TRYING TO  
3 FIND, YOU GUYS, WE NEED A LITTLE THINK TANK HERE, WHAT I'M  
4 TRYING TO FIND IS SOME MILLIONAIRE, LIKE, THAT DROPPED THAT  
5 MILLION AND A HALF INTO PROP 66, I WANT SOMEBODY TO COME IN  
6 AND BUY THIS AND I HAVE OTHER T-SHIRTS. I GOT THE SILK  
7 SCREENING MACHINES. I GOT IT ALL. IT'LL ALL GO. I JUST WANT  
8 THEM TO TAKE, LIKE, A MILLION AND A HALF OR TWO MILLION IN AN  
9 ACCOUNT TO GUARANTEE AND I DON'T NEED A DIME, THAT THE VOTERS,  
10 IT'S PUT ON THE BALLOT. WE NEED 670,000 SIGNATURES AND IF  
11 SOMEBODY WANTS TO COME IN, BECAUSE THE VOTERS AREN'T GOING TO  
12 LIKE IT WITH ME. YOU KNOW THAT, GUYS. YOU KNOW, WE GOT MOLINA  
13 AND THE BAIL BONDSMAN. I ALSO HAVE PUBLISHED A NEWSPAPER  
14 CALLED JUSTICE FOR ALL AND YOU MIGHT TELL MIKE HERNANDEZ AND  
15 SOME OF THE OTHER DOPE FIEND BAIL BONDSMEN WITH THEIR-- WELL,  
16 HE WAS A DRUG ADDICT. WE HAVE TWO DRUG CASES PENDING.

17

18 **SUP. KNABE, CHAIR:** JUST-- YOU CAN-- YOU'RE DOING A GOOD JOB.  
19 YOU DON'T HAVE TO BE NAME-CALLING, E.T. COME ON!

20

21 **E. T. SNELL:** OKAY. COME ON. GIVE ME MY THREE SECONDS BACK.

22

23 **SUP. KNABE, CHAIR:** I'LL GIVE YOU TWO AND A HALF SECONDS.

24



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The Los Angeles County Board of Supervisors**

1   **E. T. SNELL:** I DON'T INTERRUPT YOU GUYS. COME ON, MAN! I MEAN,  
2   I JUST SHOOK MY FINGER. I SAID IT'S A DISGRACE, MOLINA, AND  
3   YOU CUT ME OFF FOR THAT. COME ON, KNABE, YOU KNOW, I CALLED  
4   YOU OFFICE A COUPLE WEEKS AGO. YOU GOT THAT GIRL IN THAT DRUG  
5   RECOVERY PROGRAM. SHE'S OFF HEROINE NOW AND I WANT TO SAY  
6   THANK YOU. YOU KNOW, YOU GUYS, YOU GUYS DO A GOOD JOB.  
7   ANTONOVICH, YOU KNOW, I MEAN, YOU GUYS DO A GOOD JOB AT YOUR  
8   OFFICES AND I AIN'T MAD AT YOU. I'M GOING TO GIVE YOU GUYS A  
9   COPY OF THE PAPER. I ASK YOU TO READ IT, YOU KNOW, JUST SHOW  
10   YOU WHAT A OLD GUY WITH MENTAL DISABILITIES CAN DO AND, YOU  
11   KNOW, LET YOU KNOW WHAT ABOUT CALIFORNIA PRISON REFORM ACT. WE  
12   NEED TO ELECT A DIRECTOR OF CORRECTIONS BY PEOPLE. THE  
13   CHILDREN YOUTH AUTHORITY, 80% OF THEM HAVE MENTAL  
14   DISABILITIES. YOU'RE TALKING TO A GUY THAT DID 25 YEARS. I'M  
15   AN OLD ALTAR BOY AND EAGLE SCOUT. I'M HERE TO HELP YOU GUYS,  
16   I'M NOT HERE TO HURT YOU, YOU YOU? BUT YOU GOT TO BE  
17   ACCOUNTABLE, YOU KNOW? WE GOT TO GET THIS FOSTER THING. I'VE  
18   GOT SOME FOSTER CARE IDEAS, TOO, THAT, YOU KNOW, THAT I WENT  
19   THROUGH OVER THE YEARS TO SOLVE THE SOLUTIONS AND THE  
20   PROBLEMS. I AM NOT THE CAUSE, I AM THE SOLUTION, YOU KNOW? IN  
21   SO MANY INSTANCES. I JUST WANT TO, I JUST WANT TO HAVE A  
22   VOICE, YOU KNOW, I JUST WANT TO BE ABLE TO CALL YOU GUYS AND  
23   SAY, "HEY, IF I'M WRONG ON THIS ONE, THEN BOOK ME, IF I'M NOT,  
24   THEN KICK ME OUT." READ THAT AND TELL ME WHAT YOU GUYS THINK  
25   AND MARCH '06. AND I'LL BE AT THE COUNTY FAIR. THANKS, GUYS.





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1

2 **SUP. KNABE, CHAIR:** THANK YOU. DR. BALTERIA AND THEN-- YES. GO  
3 AHEAD.

4

5 **DR. BALTERIA:** THANK YOU SO MUCH. FIRST OF ALL, GOOD AFTERNOON.  
6 I KNOW WE'VE HAD A VERY LONG AFTERNOON. IF I MAY, DR. SANDERS  
7 I THINK IS IN THE BACK AND THIS COMMENT ALSO HAS TO DO WITH  
8 HIS GOOD WORK. IT'S A POSITIVE COMMENT. BUT IT ALSO INVOLVES  
9 BOARD OF SUPERVISOR BURKE, IF I MAY, AND BOARD OF SUPERVISOR  
10 YAROSLAVSKY, WHO ASKED FOR A MEDICAL SOLUTION AND I HAVE TO  
11 THANK YOU, THE CHAIRMAN OF THE BOARD, SUPERVISOR KNABE.  
12 UNFORTUNATELY, I WAS HERE SINCE 10:30 AND I WAS ONE OF THE  
13 ONES WHO WERE GOING TO ADDRESS ITEM 36 ON THE AGENDA AND  
14 BECAUSE I HAD NO FACTS TO PRESENT, I HOPE THAT THE VOTE TAKEN  
15 ON '04 24:59, BECAUSE IT'S NOT GOING TO BE TAKING EFFECT 'TIL  
16 OCTOBER 1ST MAY BE RECONSIDERED WITH THE NEW FACTS I HAVE FOR  
17 YOU AND, GIVEN SECTION 37 AND STATE LAW, I HAD A CONTRACT, SO  
18 I'M HOPING THAT I MAY BE PERMITTED TO SPEAK A LITTLE BIT MORE  
19 THAN THREE MINUTES ALLOTMENT AND THAT'S THE ISSUE. THANK YOU.  
20 SO HERE I AM. I'M AN EMERGENCY ROOM DOCTOR WITH MANY YEARS OF  
21 EXPERIENCE. I'VE TREATED 10,000 DOCTORS. I HAVE THE MEDICAL  
22 SOLUTION THAT SUPERVISOR YAROSLAVSKY CALLED FOR. I HAVE THE  
23 MEANS OF BEING ABLE TO PROVIDE SUPERVISOR MOLINA WITH WHAT SHE  
24 WANTED TO DO, ACCOUNTABILITY AND THE BEST CARE WE CAN POSSIBLY  
25 PROVIDE OUR PATIENTS AS REGARDS DREW, YOU KNOW, MEDICAL



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1 CENTER. I HAVE TO CONGRATULATE THE BOARD FOR THE DECISIONS  
2 THEY HAVE TAKEN IN THIS MANNER. I HAD PROVIDED FRED LEAF AND  
3 DR. GARTHWAITE ONE YEAR AGO A PROPOSAL THAT WOULD HAVE  
4 PREVENTED THIS HEADACHE TO THE COUNTY. I HOPE YOU WILL DIRECT  
5 THEM TO GIVE YOU TO THE BOARD THE PROPOSAL I SUBMITTED TO THEM  
6 BECAUSE THERE ARE A NUMBER OF US, A FOUNDATION AND MYSELF. I  
7 HAVE BEEN A SURVEYOR FOR OTHER STATES, I'M FAMILIAR WITH THE  
8 SURVEYING TECHNIQUES, I'M FAMILIAR WITH THE FEDERAL KINDS OF  
9 SURVEYOR TECHNIQUES. I BELIEVE THAT IF-- AS 36 RECOMMENDED, IF  
10 WE CAN BE ALLOWED TO CONTRACT, I ACTUALLY PRE-DATED ALL OF  
11 THESE PEOPLE, ALL OF THESE INSTITUTIONS HERE, AND SO I WOULD  
12 LIKE TO BE PERMITTED TO ALSO GIVE MY PROPOSAL WHICH FRED LEAF  
13 KEPT FROM THE SUPERVISORS AND IT ANTEDATED ALL THIS, THAT IT  
14 WOULD BE INCLUDED IN THE NINE MILLION TO BE ALLOCATED SO THAT  
15 WE CAN HAVE A FEW MORE COMMUNITY PARTNERS. WE'RE INTERESTED IN  
16 HELPING. I DON'T THINK THAT IT'S A COMPELLING THING TO HAVE  
17 PATIENTS DIE IN THE WAITING ROOM. WHEN I WAS THE EMERGENCY  
18 ROOM DOCTOR OR THE DIRECTOR OF AN E.R., MY PATIENTS DID NOT  
19 DIE IN THE WAITING ROOM. WE HAD STANDARD OF CARE. MY JOB HAS  
20 BEEN TO KEEP STANDARD OF CARE. SO IF I MAY-- I DON'T SEE  
21 SUPERVISOR BURKE, BUT I KNOW SUPERVISOR MOLINA IS HERE AND IF  
22 I MAY ASK THE SUPERVISORS, THANK YOU, THIS IS MY FIRST TIME,  
23 SO YOU CAN IMAGINE THIS IS A VERY SERIOUS MATTER. I WAITED  
24 PATIENTLY AND I DIDN'T WANT TO INTERRUPT YOUR WHOLE AGENDA,  
25 EVEN THOUGH I WAS TOLD WHAT HAPPENED IS S-2, WHEN DR. BROWN



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1 WAS HERE, I WAS HEARING HER. MY NAME WASN'T CALLED, SO S-2 AND  
2 36 GOT JOINED TOGETHER AND, WHEN SUPERVISOR ANTONOVICH SAID  
3 ANY, YOU KNOW, AGAINST 36 AND I TRIED TO COME IN, THE SHERIFFS  
4 WOULDN'T LET US COME IN UNTIL AFTER. SO I JUST DECIDED TO WAIT  
5 PATIENTLY, BUT I THINK MY INPUT, MY PROPOSAL, SINCE IT DID,  
6 YOU KNOW, PRE-DATE ALL THESE, THEN IT SHOULD ALLOW FOR  
7 MITIGATION IN THAT A PROPOSAL THAT COULD HAVE SAVED THE COUNTY  
8 MILLIONS OF DOLLARS NEEDS TO BE EVALUATED BEFORE THE AWARDING  
9 OF THIS \$9 MILLION. OUR PROPOSAL IS FOR \$1.4, BUT IT WOULD BE  
10 ABLE TO PROVIDE SOLUTIONS, MEDICAL SOLUTIONS, REAL SOLUTIONS,  
11 CONSULTING, MAKING THAT E.R. THE WAY IT SHOULD BE, THE WAY  
12 THAT OUR L.A. COUNTY, YOU KNOW, PEOPLE DESERVE. AND THEN THE  
13 OTHER 500,000 WOULD BE TO HAVE MONIES FOR THE SERVICES. THIS  
14 MORNING I TALKED TO ST. VINCENT'S HOSPITAL. I'VE ALSO TALKED  
15 TO GOOD SAM. DR. SANDERS KNOWS OF MY WORK. WE HAVE EXCESSIVE  
16 LINKS AND SUPERVISOR MOLINA KNOWS THAT I HAVE BEEN INVOLVED IN  
17 HEALTHCARE FOR 36 YEARS. SO MY EXPERIENCE IS EXTENSIVE. I DO  
18 HOPE THAT THIS BOARD WILL NOT DISREGARD THIS REQUEST FOR  
19 PARTICIPATION. THANK YOU.

20

21 **SUP. KNABE, CHAIR:** THANK YOU. GO AHEAD, YVONNE.

22

23 **YVONNE MICHELLE AUTRY:** IT'S SO NICE TO ADDRESS THE BOARD AFTER  
24 SUCH A GRACIOUS SPEAKER. MY NAME IS YVONNE MICHELLE AUTRY AND  
25 WE THANK GOD FOR ANOTHER DAY, THANK JEHOVAH, IN THE NAME OF



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1 JESUS CHRIST, FOR ANOTHER DAY OF TRUTH BEING EXPOSED. JUST FOR  
2 THE RECORD, THERE ARE A FEW TIMES WHEN I HAD FILLED OUT  
3 REQUESTS TO SPEAK AND MY NAME WAS NOT CALLED. THIS IS THE  
4 THIRD TIME.

5

6 **SUP. KNABE, CHAIR:** I CALLED YOUR NAME, YVONNE. I CALLED YOUR  
7 NAME ABOUT 22 TIMES TODAY!

8

9 **YVONNE MICHELLE AUTRY:** NO. I HAD REQUESTED TO SPEAK, PER LAW,  
10 FOR ABOUT FIVE DIFFERENT INITIATIVES.

11

12 **SUP. KNABE, CHAIR:** PLEASE, PLEASE, PROCEED!

13

14 **YVONNE MICHELLE AUTRY:** OH, DON'T DISRESPECT ME.

15

16 **SUP. KNABE, CHAIR:** I AM NOT DISRESPECTING YOU.

17

18 **YVONNE MICHELLE AUTRY:** I HAVE A RIGHT TO SPEAK...

19

20 **SUP. KNABE, CHAIR:** AND I CALLED YOU. I CALLED YOU.

21

22 **YVONNE MICHELLE AUTRY:** ...FOR THE TIME ALLOTTED. THERE WAS  
23 ONLY ONE TIME THAT I WAS NOT HERE AND, ON OTHER OCCASIONS, YOU  
24 HAD NOT CALLED MY NAME AND..

25



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1    **SUP. KNABE, CHAIR:** I CALLED YOU FOR PUBLIC COMMENT.

2

3    **YVONNE MICHELLE AUTRY:** ....THERE WAS ANOTHER MEMBER OF THE  
4    AUDIENCE...

5

6    **SUP. KNABE, CHAIR:** YOU WANT TO ARGUE OR USE YOUR TIME?

7

8    **YVONNE MICHELLE AUTRY:** NO, IT'S JUST-- YOU'RE BREAKING THE LAW  
9    AND YOU DON'T LIKE TO HEAR ABOUT IT. THERE WAS ANOTHER  
10    GENTLEMAN HERE THAT DIDN'T WANT TO APPROACH YOU BECAUSE HE  
11    DIDN'T WANT TO BE DISRESPECTFUL, BUT YOU ABUSE YOUR AUTHORITY  
12    AND YOU'RE GOING TO BE HELD RESPONSIBLE TO THAT! AND WE WILL  
13    NOT VOTE YOU BACK IN IF YOU ABUSE YOUR AUTHORITY BECAUSE  
14    YOU'RE ACCOUNTABLE TO US, NOT YOURSELF! AND TO GOD AND GOD  
15    SEES WHAT IS YOU DO! SOMETIMES YOU'RE A DEPLORABLE, EVIL MAN!  
16    AND YOU'RE RESPONSIBLE AND YOU'RE GOING TO HEAR ABOUT IT! I'M  
17    NOT AFRAID OF YOU! YOU'RE NOT GOD! YOU'RE JUST HUMAN FLESH AND  
18    YOU ARE A CANNIBAL TO US! I'M TELLING THE TRUTH, SO YOU LET ME  
19    FINISH. NOW, WHAT I'D LIKE TO SAY IS ABOUT THE APPLAUSE. YOU  
20    LET THOSE FIREMEN APPLAUD. AND WHEN WE START TO APPLAUD, YOU  
21    SHOULDN'T HAVE DOUBLE STANDARDS. THIS IS A NICE SECURITY  
22    GUARD. WHY DO YOU THREATEN TO HAVE US EJECTED WHEN THE FIREMEN  
23    GET TO STAND IN UNISON AND APPLAUD? THAT IS WRONG! THERE WILL  
24    BE NO DOUBLE STANDARDS AS LONG AS I CAN SPEAK AND THAT'S ON  
25    THE RECORD. ALSO, I WANTED TO SPEAK REGARDING 17 AND ALSO 27.



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1 FOR THIS MASON, YOU KNOW, BUILDING, WHATEVER, THIS IS WHAT MY  
2 COLLEAGUE HAD AN OPPORTUNITY TO RESPOND TO, SHIRLEY FAIRIER, A  
3 VERY GOOD FRIEND OF MINE. BEFORE THE JEWS WERE INTERNED, THEY  
4 TOOK THEIR CHILDREN. THIS IS LIKE A MAKESHIFT NAZI  
5 IMPRISONMENT, BECAUSE I HAVE BEEN FALSELY ACCUSED, SHE HAS  
6 BEEN FALSELY ACCUSED. JUST FOR THE RECORD, I'M NOT AN  
7 ALCOHOLIC, CRACK ADDICT, HOMELESS, DRUG ADDICT, I'M NOT A  
8 HOMOSEXUAL, I'M NOT A TRANSSEXUAL, WHICH I HAVE BEEN ACCUSED  
9 OF BY SOCIAL WORKERS, I'M NOT-- I DIDN'T NURSE MY CHILD WITH  
10 SEXUAL INTENT, I'M NOT A PROSTITUTE, I'M NOT CRAZY, I'M NOT  
11 VIOLENT, I'M NOT A TERRORIST BECAUSE A WEAR A BLACK HEAD WRAP,  
12 I'M NOT A WITCH, YOU SEE, SO WHAT I'M SAYING IS PEOPLE HAVE  
13 BEEN FALSELY ACCUSED TO JUSTIFY BEING HOUSED IN THESE HORRIBLE  
14 PLACES WHERE THEY CAN BE CONDITIONED, WHERE THEY CAN BE  
15 PROFILED, WHERE THEY CAN BE OBSERVED, SURVEILED, AND WHERE  
16 THEIR CHILDREN CAN BE PROGRAMMED. AND I FOUND OUT ALSO, AFTER  
17 THE JEWS WERE INTERNED, A LOT OF THE NAZIS WERE BROUGHT HERE,  
18 THEY WERE GIVEN ASYLUM AND THEY BECAME SOCIAL WORKERS TO  
19 CONTINUE WHITE SUPREMACY OR CONTINUE SOCIALIZING PEOPLE IN A  
20 WHITE SUPREMACIST COUNTRY AND TO KEEP PEOPLE IN THEIR PLACE SO  
21 THAT PROBLEMS LIKE ME WOULD NEVER, EVER ESCAPE. NOW, I'VE  
22 ESCAPED, YOU CAN'T KILL ME. GOD KEEPS ME ALIVE. NOW, IN THESE  
23 PRISONS, YOU SEE THESE CHILDREN WERE TRAINED TO BE VIOLENT,  
24 THEY WERE ABUSED, THEY WERE MEDICATED, THEY WERE TRAINED TO BE  
25 SEX SLAVES AND SO ARE OUR CHILDREN BEING DONE TODAY SO THEY





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1 CAN BE USED, PROBABLY, BY THESE PEOPLE THAT MAMBA IS  
2 PROTECTING AND ALSO THESE CATHOLIC PRIESTS WHO HAVE YET TO BE  
3 BROUGHT UP ON CHARGES, LIKE MICHAEL JACKSON WAS AND R. KELLY,  
4 OKAY AND THAT'S ANOTHER DOUBLE STANDARD THAT HAS TO BE  
5 ELIMINATED, JUST BECAUSE THEY'RE RICH AND CAUCASIAN DOES NOT  
6 MAKE THEM EXEMPT FROM THE LAW.

7

8 **SUP. KNABE, CHAIR:** OKAY. THANK YOU.

9

10 **YVONNE MICHELLE AUTRY:** THANK YOU.

11

12 **SUP. KNABE, CHAIR:** THIS MEETING IS ADJOURNED. [ GAVEL ]

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REPORTER'S CERTIFICATE

I, Jennifer A. Hines, Certified Shorthand Reporter Number 6029/RPR/CRR qualified in and for the State of California, do hereby certify:

That the foregoing transcript of recorded proceedings was taken on Tuesday, September 14th, 2004, at the time and place therein set forth and recorded by the Los Angeles County Board of Supervisors, thereafter transcribed into typewriting under my direction and supervision;

And I hereby certify that the foregoing transcript of recorded proceedings is a full, true, and correct transcript of the recorded proceedings before the Los Angeles County Board of Supervisors.

I further certify that I am neither counsel for nor related to any party to said action, nor in anywise interested in the outcome thereof.

IN WITNESS WHEREOF, I have hereunto set my hand this 20th day of September, 2004.

\_\_\_\_\_(Signature on file)\_\_\_\_\_

JENNIFER A. HINES

CSR No. 6029/RPR/CRR